

# BEHAVIORAL HEALTH



# HEALTHCARE



# HOUSING



# COMMUNITY CORRECTIONS



# BENEFITS & SUPPORT SERVICES



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# BOARD OF SUPERVISORS



Andrew Do - Chairman  
Supervisor, First District



Doug Chaffee - Vice Chairman  
Supervisor, Fourth District



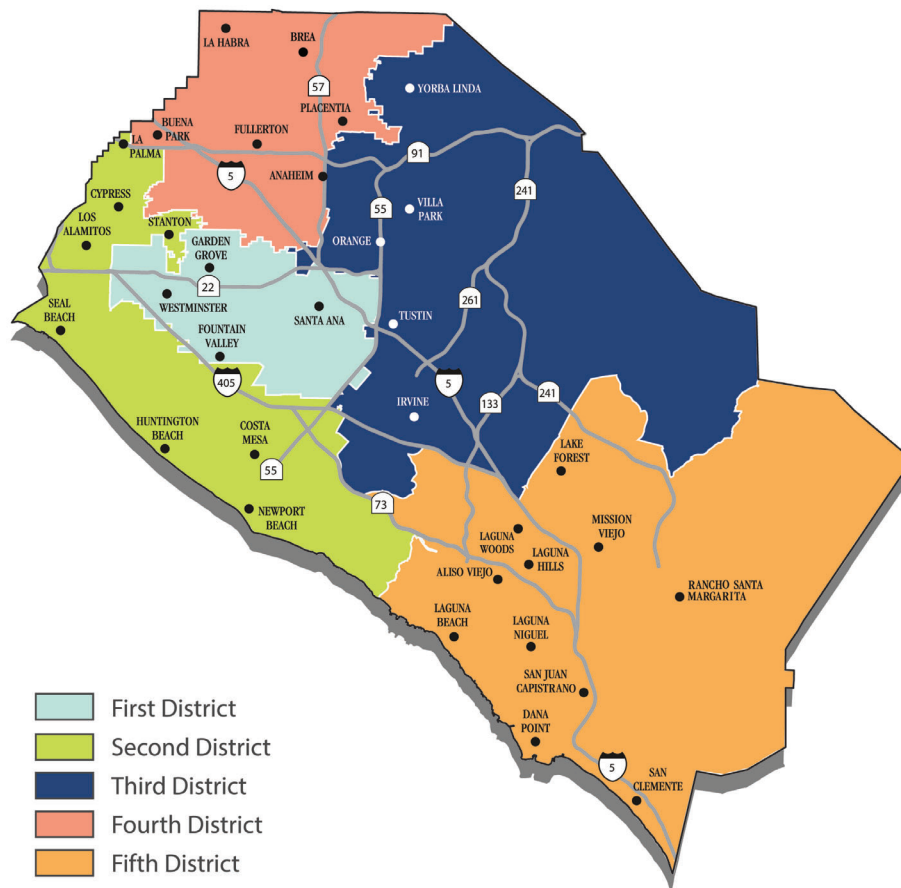
Katrina Foley  
Supervisor, Second District



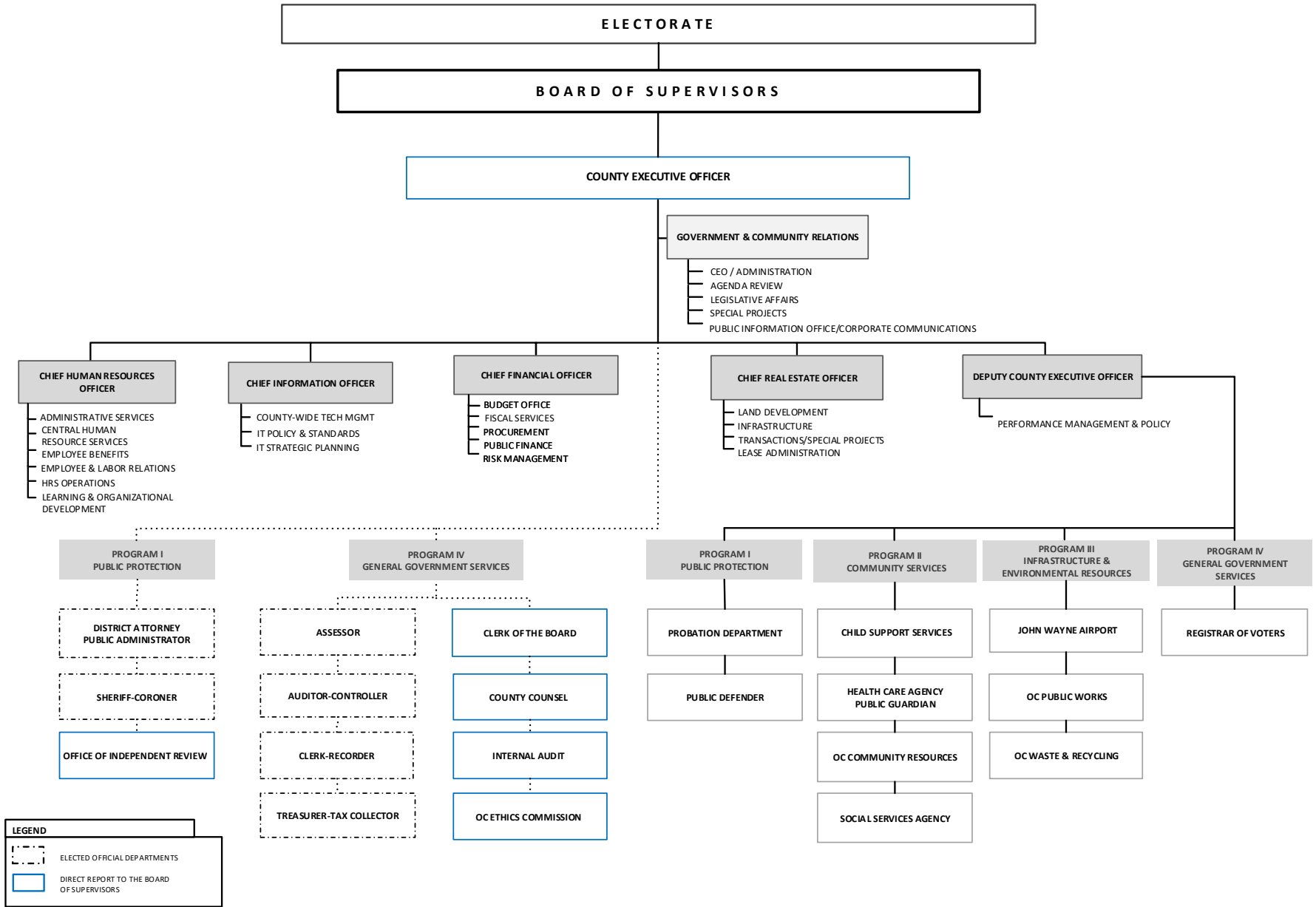
Donald Wagner  
Supervisor, Third District



Lisa Bartlett  
Supervisor, Fifth District



# ORGANIZATIONAL CHART





# County of Orange

County Executive Office

May 19, 2021

To: Chairman Andrew Do, Supervisor, First District  
Members, Board of Supervisors

From: Frank Kim, County Executive Officer

Subject: Fiscal Year 2021-22 Recommended Budget



On behalf of the County of Orange Executive Office, I am pleased to present the Fiscal Year (FY) 2021-22 Recommended Budget, a balanced budget that reflects a responsible allocation of resources and an ongoing commitment to fiscal sustainability.

While the response to the COVID-19 pandemic continues to be in the forefront, the County is moving forward on many other strategic priorities benefiting the community it serves.

## **Coronavirus Disease 2019 (COVID-19)**

### **County Public Health Progress**

In March 2020, the World Health Organization declared the coronavirus disease 2019 (COVID-19) a pandemic. Significant county time and resources have been dedicated to the COVID-19 response. Shortly after vaccinations received emergency use authorization by the Federal Drug Administration, the County, in partnership with several mutual aid agencies, launched Operation Independence. This partnership fostered the establishment of regional vaccination point-of-dispensing sites (PODs) to administer vaccines efficiently and reach the County's most vulnerable populations.

The POD sites opened in phases and compliment the efforts of local hospital systems, pharmacies, and clinics to facilitate and expedite community access to vaccinations. The ongoing collaboration, courage, and dedication demonstrated by public health and safety professionals, as well as staff across all departments, exemplifies the County's ability to quickly mobilize to meet community needs and ensure public health and safety.

### **Federal & State Government Funding**

Various funding allocations from federal and state agencies are essential to the County's public health response to COVID-19.

The Federal Emergency Management Agency (FEMA) reimburses the County for certain COVID-19-related expenses, including most vaccination-related costs. Unfortunately, the County has experienced delays in receiving FEMA reimbursement. The unpredictable nature of this funding source presents a budgetary and fiscal risk, so it is closely monitored.





In FY 2020-21, the County efficiently leveraged the Coronavirus Aid, Relief, and Economic Security (CARES) Act funds, which funded a myriad of services to the community including: free regional testing sites, medical and protective supplies and equipment, meals and shelter for vulnerable populations, allocations to cities, hospitals and clinics, and grants to local small businesses and non-profits. All COVID-19-related expenditures using CARES monies will be closed out by June 30, 2021.

Additional federal funding is now available through the American Rescue Plan Act (ARPA). Included in the bill is a \$130.2 billion allocation for the Local Fiscal Recovery Fund to mitigate the effects stemming from COVID-19. Given the wide range of mitigation efforts, the funding eligibility runs from March 3, 2021 through December 31, 2024.

Of the \$130.2 billion local government allocation, the County of Orange is scheduled to receive \$308 million in FY 2020-21 and \$308 million in FY 2021-22. Fortunately, ARPA also provides COVID-19 mitigation funding directly to cities. Overall, Orange County cities are estimated to receive \$715 million over the two-year period or \$357.5 million each year in ARPA funding.

Additionally, the California Department of Public Health (CDPH) provided the County various allocations of Epidemiology and Laboratory Capacity (ELC) funding. In August 2020, CDPH allocated \$19.5 million in ELC Enhancing Detection funding to support COVID-19 activities through November 17, 2022. In March 2021, CDPH allocated an additional \$115.5 million in ELC Expansion funding to support COVID-19 testing, contact tracing, vaccination, surveillance, and other local public health response efforts from January 15, 2021 to July 31, 2023.

The County will prioritize funding for programs and projects that serve the community and facilitate the County's recovery to pre-pandemic conditions.

### **Service Delivery Impacts**

During the FY 2020-21 budget process, 548 vacant positions were deleted to mitigate some of the County's economic impacts from COVID-19. Additionally, in July 2020, to further address the budget shortfall due to the pandemic-related revenue losses, the Board of Supervisors approved the Voluntary Incentive Program, resulting in the retirement or resignation of 617 employees and the deletion of 212 vacant positions. The cumulative loss of these positions has affected County service delivery. We will continue to evaluate service impacts resulting from the reduction of staff resources as part of future budget processes, beginning with the FY 2021-22 Mid-Year Budget Report.

### **Continuing Projects**

The following list describes several ongoing essential capital and information technology projects supporting the County's Systems of Care that are included in the FY 2021-22 Budget.

- **Affordable and Supportive Housing**

Since June 2018, a total of 495 affordable and supportive housing units were completed/built. As of April 2021, 530 units are under construction or closing on their construction loan and 1,032 units are in progress of funding. A total of 1,933 units are in the current pipeline.

- **Be Well OC Campuses**

The first Be Well OC Campus opened in January 2021. The 60,000 square-foot facility focuses on mental health and wellness in Orange County. In September 2020, the Board approved development and construction of a second wellness campus on a 22-acre portion of the County's property located near the former Marine Corps Air Station (MCAS) El Toro in South Orange County. The approved agreements with Mind OC will result in the entitlement, construction, operation, management, and maintenance of the second campus.

- **Data Sharing Platform for Care Coordination**

The County operationalized its System of Care data integration platform in December 2020 and initiated a pilot project in January 2021 to provide care coordination in accordance with AB 210. The pilot aims to test the data integration platform alongside the multi-disciplinary team (MDT) process to determine the most effective way to enhance care coordination for the highest service utilizers experiencing homelessness in the County. The System of Care databases include Behavioral Health, Health Care, Housing, Benefits and Supportive Services and Community Corrections. Services include housing placement, emergency shelter placement, behavioral health treatment, eligibility verification for social services benefits and provision of health care services.

- **Integrated Services Strategy**

The County continues to prioritize justice reform through prevention and intervention by integrating services across the Public Protection and Community Services departments. Efforts are focused on adult and juvenile populations and include broadening public awareness of behavioral health issues, increasing the use of diversion treatment options in lieu of incarceration, and reentry services that begin upon entry into the criminal justice system and continue post release that include treatment, vocational training, and housing assistance. The FY 2021-22 budget includes additional staffing for in-custody health care to provide enhanced behavioral health treatment and care plans and a coordinated reentry center that will support all adults involved in the criminal justice system to obtain self-sufficiency.

- **Master Plan for Aging**

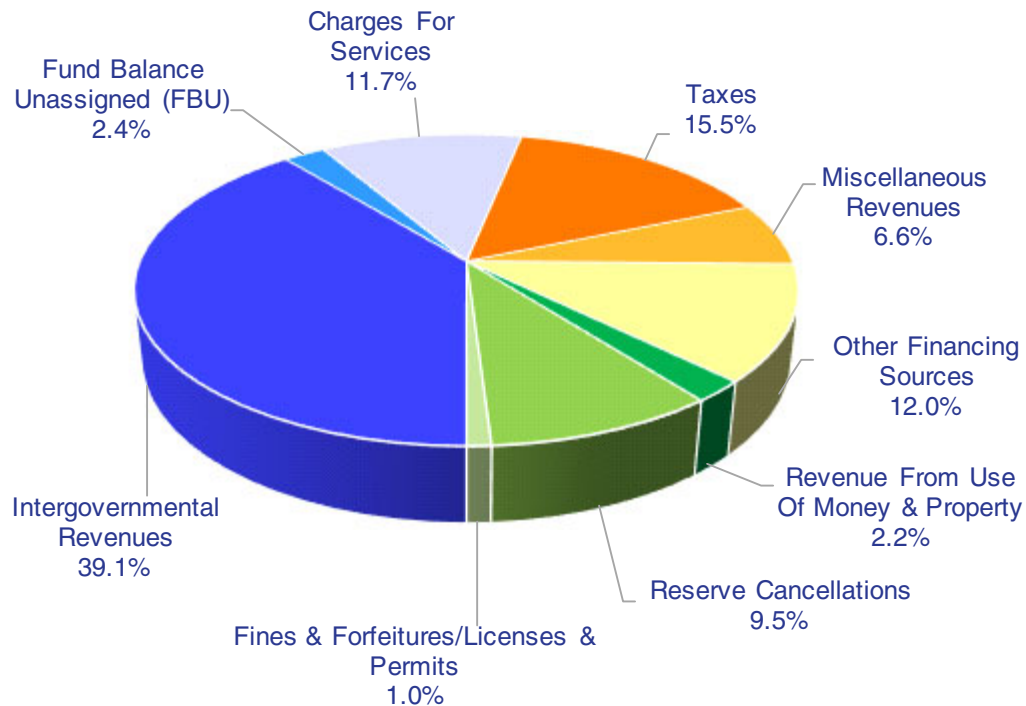
In January 2021, the Governor released his Master Plan for Aging (MPA), which includes five distinct goals for counties to achieve as California prepares for a projected increase in the number of California residents age 60 years and older. An intergovernmental team consisting of OC Community Resources, Social Services Agency, Health Care Agency, and CEO are engaging in a joint effort to improve the quality of service delivery to this population, beginning with an aggressive engagement strategy focused on hearing from the County's aging population regarding services most important to them and the best form of access for them. This will be a unique effort to design a countywide plan informed by county residents.

The combined efforts of the Board of Supervisors and County employees toward careful and responsible fiscal management will position the County to overcome new challenges as they arise, while continuing to fulfill the County's mission to make Orange County, “a safe, healthy, and fulfilling place to live, work, and play.”

# FY 2021-22 RECOMMENDED BUDGET AT A GLANCE

## Total County Revenues by Source

FY 2021-22 Total = \$7.7 Billion

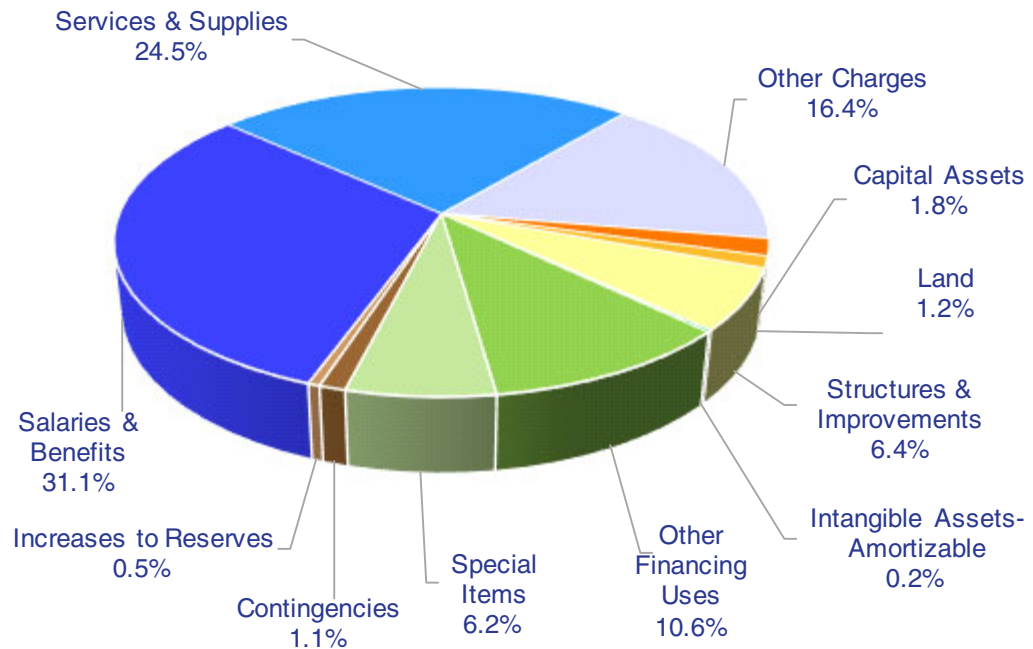


### County Revenue Source (in Million Dollars)

Code	Source	FY 2019-20		FY 2020-21		FY 2021-22		Change from FY 2020-21 Budget	
		Actual		Modified Budget		Recommended Budget		Amount	Percent
A	Intergovernmental Revenues	\$ 2,387.4	\$	3,165.1	\$	3,021.1	\$	(144.0)	(4.5%)
B	Fund Balance Unassigned (FBU)	258.0		251.2		187.3		(63.9)	(25.4%)
C	Charges For Services	877.3		903.5		904.1		0.6	0.1%
D	Taxes	1,119.7		1,137.9		1,199.3		61.4	5.4%
E	Miscellaneous Revenues	422.9		495.8		508.4		12.6	2.5%
F	Other Financing Sources	840.4		992.2		925.5		(66.7)	(6.7%)
G	Revenue From Use Of Money & Property	213.8		221.9		166.1		(55.8)	(25.1%)
H	Reserve Cancellations	301.9		702.5		735.6		33.1	4.7%
I	Fines & Forfeitures/License & Permits	78.9		81.9		74.1		(7.8)	(9.5%)
<b>Total</b>		<b>\$ 6,500.3</b>	<b>\$</b>	<b>7,952.0</b>	<b>\$</b>	<b>7,721.5</b>	<b>\$</b>	<b>(230.5)</b>	<b>(2.9%)</b>

## Total County Appropriations by Use

FY 2021-22 Total = \$7.7 Billion



### County Appropriations (in Million Dollars)

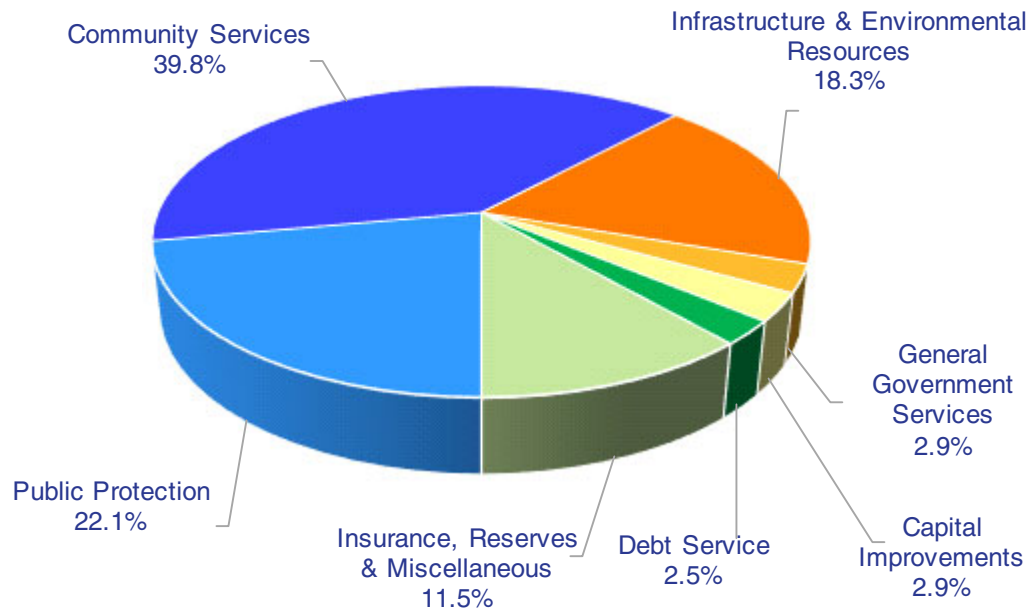
Code	Use	FY 2019-20		FY 2020-21		FY 2021-22		Change from FY 2020-21 Budget	
		Actual		Modified Budget		Recommended Budget		Amount	Percent
A	Salaries & Benefits	\$ 2,297.5	\$	2,473.4	\$	2,464.3	\$	(9.1)	(0.4%)
B	Services & Supplies	1,593.5		2,427.9		1,938.8		(489.1)	(20.1%)
C	Other Charges	1,197.1		1,252.0		1,294.4		42.4	3.4%
D	Capital Assets	110.0		143.8		141.3		(2.5)	(1.7%)
E	Land	10.1		45.6		93.2		47.6	104.4%
F	Structures & Improvements	93.9		497.6		506.4		8.8	1.8%
G	Intangible Assets-Amortizable	4.3		10.7		14.4		3.7	34.6%
H	Other Financing Uses	757.7		926.9		840.9		(86.0)	(9.3%)
I	Special Items	0.0		310.7		490.8		180.1	58.0%
J	Contingencies	0.0		9.4		88.5		79.1	841.5%
K	Increases to Reserves	329.2		42.9		41.2		(1.7)	(4.0%)
L	Intrafund Transfers*	(173.0)		(188.9)		(192.7)		(3.8)	2.0%
Totals		\$ 6,220.3	\$	7,952.0	\$	7,721.5	\$	(230.5)	(2.9%)

NOTE: Intrafund transfers represent expenses recovered from one fund budget to another fund budget within the County General Fund and are not included in the pie chart for total County Appropriations by Use.



## Total County Appropriations by Program

FY 2021-22 Total = \$7.7 Billion

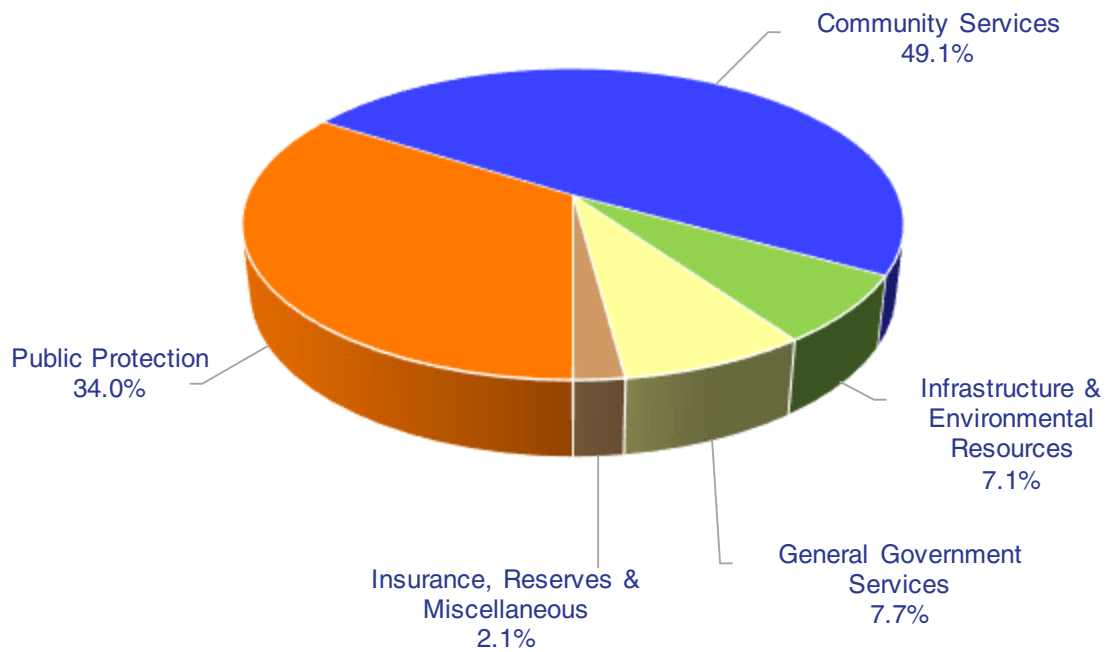


### County Program Appropriations (in Million Dollars)

Program	Program Name	FY 2019-20		FY 2020-21		FY 2021-22		Change from FY 2020-21 Budget	
		Actual		Modified Budget		Recommended Budget		Amount	Percent
I	Public Protection	\$ 1,377.6	\$	1,682.7	\$	1,706.6	\$	23.9	1.4%
II	Community Services	2,711.2		3,542.4		3,070.7		(471.7)	(13.3%)
III	Infrastructure & Environmental Resources	884.1		1,444.0		1,412.6		(31.4)	(2.2%)
IV	General Government Services	212.6		224.0		226.2		2.2	1.0%
V	Capital Improvements	287.3		243.6		223.9		(19.7)	(8.1%)
VI	Debt Service	148.1		179.1		193.4		14.3	8.0%
VII	Insurance, Reserves & Miscellaneous	599.4		636.2		888.1		251.9	39.6%
Totals		\$ 6,220.3	\$	7,952.0	\$	7,721.5	\$	(230.5)	(2.9%)

## Authorized Positions by Program

FY 2021-22 Total = 17,489



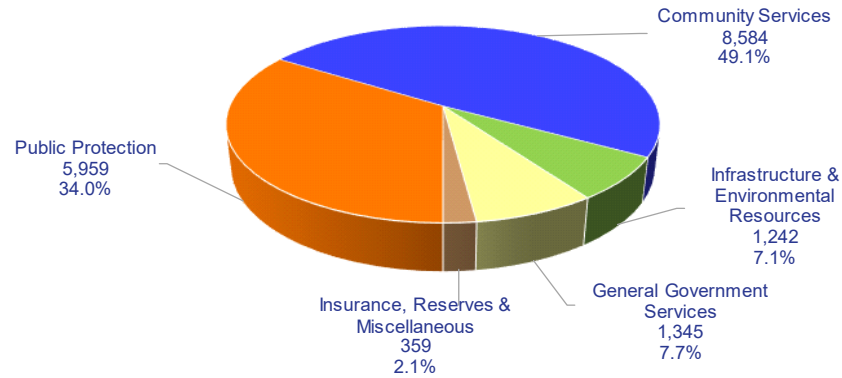
### Authorized Program Positions

Program	Program Name <sup>a</sup>	FY 2019-20	FY 2020-21	FY 2021-22	Change from FY 2020-21 Budget	
		Actual	Modified Budget	Recommended Budget	Amount	Percent
I	Public Protection	6,392	6,359	5,959	(400)	(6.3%)
II	Community Services	8,542	8,585	8,584	(1)	0.0%
III	Infrastructure & Environmental Resources	1,247	1,244	1,242	(2)	(0.2%)
IV	General Government Services	1,376	1,345	1,345	0	0.0%
VII	Insurance, Reserves & Miscellaneous	372	359	359	0	0.0%
Totals		17,929	17,892	17,489	(403)	(2.3%)

NOTE: Programs V and VI do not have any authorized positions.

# Authorized Positions by Program and Budget Control

FY 2021-22 Total = 17,489



Program I Public Protection		Program II Community Services		Program III Infrastructure & Environmental		Program IV General Government Services		Program VII Insurance, Reserves & Miscellaneous	
County Automated Fingerprint Identification	14	Child Support Services	395	Airport - Operating	169	Assessor	263	Employee Benefits	19
District Attorney - Public Administrator	826	HCA Public Guardian	36	Building & Safety General Fund	43	Auditor-Controller	404	OC Fleet Services	74
Inmate Welfare Fund	28	Health Care Agency	2,857	OC Flood	256	Board of Supervisors - 1st District	10	OCIT Countywide Services	75
Jail Commissary	37	OC Animal Care	124	OC Public Works	270	Board of Supervisors - 2nd District	10	OCIT Shared Services	140
Office of Independent Review	2	OC Community Resources	107	OC Road	156	Board of Supervisors - 3rd District	10	Property & Casualty Risk ISF	12
Probation	1,115	OC Housing	13	OC Waste & Recycling Enterprise	284	Board of Supervisors - 4th District	10	Reprographics ISF	18
Public Administrator	19	OC Parks CSA26	334	OC Watersheds	42	Board of Supervisors - 5th District	10	Workers' Compensation ISF	21
Public Defender	362	OC Public Libraries	377	Parking Facilities	3	CEO Real Estate	30	Total	359
Sheriff-Coroner	3,556	Orange County Housing Authority (OCHA)	114	Utilities	19	Clerk of the Board	26		
Total	5,959	Social Services Agency	4,227	Total	1,242	Clerk-Recorder	111		
		Total	8,584			County Counsel	98		
						County Executive Office	77		
						Human Resource Services	152		
						Internal Audit	13		
						OC Campaign Finance and Ethics Commission	2		
						Registrar of Voters	49		
						Treasurer-Tax Collector	70		
						Total	1,345		

NOTE: Programs V and VI do not have any authorized positions.

# ORANGE COUNTY PROFILE

## Orange County Profile

Founded	August 1, 1889
Size	799 square miles
Coastline	42 miles
Highest Elevation	5,689 feet (Santiago Peak)
Incorporated Cities	34

Real Gross Domestic Product	
2019	233,323,465
2018	228,324,637
2017	224,424,781
2016	215,713,224
2015	211,088,369

Source: U.S. Bureau of Economic Analysis

Orange County's Gross Domestic Product ranks third in the State, behind Los Angeles (first) and Santa Clara (second) counties.

Population	
2020	3,190,832
2019	3,195,197
2018	3,195,455
2017	3,188,779
2016	3,169,925

Source: State of California, Department of Finance, E-2. California County Population Estimates and Components of Change by Year — July 1, 2010–2020, December 2020

Orange County is the third most populous county in California and the sixth most populous in the United States.

Homeless Population			
	Sheltered	Unsheltered	Total
2019	2,899	3,961	6,860
2017	2,208	2,584	4,792
2015	2,251	2,201	4,452

Source: Point-in-Time Count

The U.S. Department of Housing and Urban Development (HUD) requires that all Continuum of Care jurisdictions conduct a biennial unsheltered count and an annual sheltered count of all individuals experiencing homelessness on a single point in time during the last ten days of January.

## Form of Government

The County functions under a Charter adopted in 2002, including subsequent amendments. A five-member Board of Supervisors governs the County. Each elected member serves a four-year term, with a maximum of two terms, and the Board annually elects a Chair and Vice Chair. The supervisors represent districts that are each approximately equal in population.

## County Mission and Vision Statements

The County is committed to providing Orange County residents with the highest quality programs and services. Supporting the County's mission is a set of vision statements for business and cultural values:

Mission	
<b><i>Making Orange County a safe, healthy, and fulfilling place to live, work, and play, today and for generations to come, by providing outstanding, cost-effective regional public services.</i></b>	
Vision Statement for Business Values	Vision Statement for Cultural Values
<p>We strive to be a high quality model governmental agency that delivers services to the community in ways that demonstrate:</p> <p><b>Excellence</b> Provide responsive and timely services</p> <p><b>Leadership</b> Leverage available resources as we partner with regional businesses and other governmental agencies</p> <p><b>Stewardship</b> Seek cost-effective and efficient methods</p> <p><b>Innovation</b> Use leading-edge, innovative technology</p>	<p>We commit to creating a positive, service-oriented culture which:</p> <p>Attracts and retains the best and the brightest</p> <p>Fosters a spirit of collaboration and partnership internally and externally</p> <p>Supports creativity, innovation, and responsiveness</p> <p>Demonstrates a “can-do” attitude in accomplishing timely results</p> <p>Creates a fun, fulfilling and rewarding working environment</p> <p>Models the following core values in everything we do: Respect - Integrity - Caring - Trust - Excellence</p>



## Economic Environment

In March 2020, the World Health Organization declared the coronavirus disease 2019 (COVID-19) a pandemic. The global economy contracted abruptly since then with recent economic forecasts universally agreeing that widespread inoculations of COVID-19 vaccines will significantly facilitate economic growth. Key factors influencing the local economy include the unemployment rate, job growth, inflation, incomes, housing market and taxable sales.

Ensuing the severest economic slump in the past 60 years, the March 2021 UCLA Anderson Forecast projects that near-record growth will occur in 2021. The April 2021 UCLA Anderson Forecast anticipates a revised growth of 7.1% in real gross domestic product (GDP) in 2021; the March 2021 forecast projects 4.6% in 2022. On a fourth-quarter-to-fourth-quarter basis, the unemployment rate is forecasted to decline from 5.2% in 2021 to 4.1% in 2022 due to a rebounding labor force. Moreover, inflation is estimated at 1.9% in 2021, increasing marginally over 2% in 2022. In light of forecasts of unemployment continuing to exceed pre-pandemic levels and inflation remaining below 2%, it is anticipated that the Federal Funds rate will hover at the current 0% to 0.25% target.

While California's recovery began later than that of other states, UCLA Anderson forecasts that California will rebound quicker than the nation. The forecast for 2021 and 2022 is for the average unemployment rate to be 6.8% and 5.1%, respectively; total employment growth rates to be 5.6% and 3.1%, respectively; non-farm payroll job growth to be 4.1% and 3.1%, respectively; and real personal income

growth to be 0.1% in 2021 and 0% in 2022 due to expiring stimulus packages. Despite the recession, low-interest rates and the ongoing demand for limited housing inventory suggest a relatively quick recovery in the home construction sector.

While the pandemic affected Orange County more than the State due to the County's greater reliance on tourism, Chapman University (December 2020) anticipates that the County's recovery will trend similarly to that of the State through year-end 2021. Payroll employment is projected to increase by 2.6% in 2021. While job growth in tourism will rebound post-pandemic, it will be hampered by higher value-added jobs requiring higher compensation. Furthermore, Chapman University forecasts an increase of 4.4% in 2021 for the price of existing single-family homes. Due to low mortgage rates and their associated betterment on housing affordability, Chapman University indicates that the housing affordability index is projected to increase from 77.7 in 2020 to 78.7 in 2021. In addition, residential construction activity will drive the Orange County economy. Finally, taxable sales tend to increase when personal income grows. Chapman University forecasts increases of 5.8% in total personal income and 12.5% for taxable sales in 2021.

It is important to note that the economic forecasts were based on assumptions of mass COVID-19 vaccinations. The economic outlook may change depending on Federal and State responses to public health challenges associated with coronavirus variants, infections, and vaccination efforts.

# LONG-RANGE FINANCIAL PLANS

## Long-Term Strategic Priorities

### STABILIZE BUDGET

The County shall adopt a balanced budget, which is defined as a budget where planned expenses do not exceed the amount of revenue or funding available, in accordance with State law. The budget will realistically reflect the funds available to County departments and programs and how those funds will be spent.

### PREPARE FOR CONTINGENCIES

The County shall prepare a budget with sufficient reserves to cover unanticipated and severe economic downturns, major emergencies, or catastrophes that cannot be covered with existing appropriations.

### FUND AGENCY INFRASTRUCTURE

The County shall prepare a budget that provides the proper funding for agency infrastructure to ensure that high quality services are delivered to the community. The budget will assess the best use of County General Funds and County special funds (e.g. OC Road, OC Flood, OC Parks) in developing capital assets while maintaining long-term financial stability.

## Strategic Financial Plan

The Strategic Financial Plan (SFP) is presented to the Board of Supervisors (Board) in December or the following January of each year and provides the framework for testing budget assumptions and aligning available resources with operating requirements, implementing new programs and facilities, and serving as the foundation for the annual budget. This framework enables the Board to make annual funding decisions within the context of a comprehensive, long-term perspective.

On January 26, 2021, the Board received the County's 2020 Strategic Financial Plan. The Strategic Financial Plan tested an assumption of zero General Fund Unassigned Fund Balance and modest General Purpose Revenue growth. The SFP included assumptions of 0% growth in departmental Net County Cost (NCC) limits for all five years (FY 2021-22 through FY 2025-26). After factoring in the NCC limit

growth and adjusting for any one-time items, Departments identified cumulative reductions of \$586 million required over the five years to meet the proposed Net County Cost limits, including a \$203 million reduction for FY 2021-22. Actual proposed reductions in the FY 2021-22 Budget to meet NCC limits total \$109.6 million, of which \$92.7 million is recommended for restoration. The plan emphasizes that the County must ensure its resources and programs are aligned with countywide strategic priorities and values.

## Capital Improvement Plan

### GENERAL FUND

The Capital Improvement Plan (CIP) aids the County in its assessment of the best use of County General Funds and provides goals for developing capital assets while maintaining long-term financial stability. The assessment is an ongoing process influenced by many changing factors such as service needs, available resources resulting from changes in the economy, Board priorities, legal mandates, age and condition of existing buildings, and health and safety considerations.

### DEPARTMENT FUNDED AND NON-GENERAL FUNDS

The CIP includes capital improvement needs for the County's balanced funds, which generally do not require general funds. Funding for these projects comes from local, State, and Federal sources. Ongoing costs for these projects are included in the departments' operating budgets. In addition, OC Public Works (OCPW) submits a Capital Improvement Program to the Board each year.

Public/Private Partnership projects funded by private developers are not included in the Capital Improvement Plan.

### OPERATING IMPACTS

The development and implementation of capital projects in Orange County are sometimes accompanied by ongoing operating costs. While many of the projects included in the CIP are rehabilitation projects that do not increase the agency's infrastructure inventory and, therefore, have no appreciable impact on ongoing maintenance and operations costs, some projects can have an impact. Operating funds are budgeted when the project is completed and the improvement becomes a usable asset.

## 2020 Strategic Financial Plan Summary - Forecasted Sources and Uses

Forecasted Sources & Uses (\$ Millions)	FY 2020-21 Projected	FY 2021-22 Forecast	FY 2022-23 Forecast	FY 2023-24 Forecast	FY 2024-25 Forecast	FY 2025-26 Forecast
<b>SOURCES</b>						
<b>Fund Balance Unassigned (FBU)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>General Purpose Revenues (GPR) [1]</b>						
Property Taxes (4.0%, 3.5%, 3.5%, 3.5%, 3.5%)	843.2	874.9	903.7	933.5	964.3	996.3
Sales & Other Taxes (4.1%, 7.2%, 6.4%, 4.0%, 3.5%)	10.7	11.2	12.0	12.6	13.0	13.3
Motor Vehicle License Fees	1.4	1.4	1.4	1.4	1.4	1.4
Property Tax Administration	20.8	23.2	23.6	23.8	24.1	24.2
Franchises and Rents	2.7	2.7	2.7	2.7	2.7	2.7
Interest (0.8%, 0.8%, 0.8%, 0.8%, 0.8%)	6.8	6.8	6.9	7.0	7.0	7.1
Miscellaneous	2.0	1.9	1.9	1.9	1.9	1.9
<b>Subtotal - GPR before Transfers In</b>	<b>887.6</b>	<b>922.1</b>	<b>952.2</b>	<b>982.9</b>	<b>1,014.4</b>	<b>1,046.9</b>
Transfers In	11.4	6.0	6.0	6.0	6.0	6.0
Use of OCERS [2]	0.0	21.1	10.0	10.0	10.0	10.0
<b>Total GPR (excluding FBU/Use of Reserves)</b>	<b>899.0</b>	<b>949.2</b>	<b>968.2</b>	<b>998.9</b>	<b>1,030.4</b>	<b>1,062.9</b>
<b>Planned Use of Reserves</b>						
Catastrophic Event Contingencies (9741)	0.0	0.0	0.0	0.0	0.0	0.0
Reserve for Maintenance & Construction (9743)	0.7	0.0	0.0	0.0	0.0	0.0
Reserve for Capital Projects (9744)	5.8	0.0	0.0	0.0	0.0	0.0
Reserve for Budget Stabilization (9745)	0.0	0.0	0.0	0.0	0.0	0.0
<b>Total Planned Use of Reserves [3]</b>	<b>6.5</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>GRAND TOTAL - SOURCES</b>	<b>905.5</b>	<b>949.2</b>	<b>968.2</b>	<b>998.9</b>	<b>1,030.4</b>	<b>1,062.9</b>
<b>Planned Increases to Reserves</b>						
Assigned Reserve (9740)	0.0	0.0	0.0	0.0	0.0	0.0
Reserve for Capital Projects (9744) [4]	0.0	0.0	0.0	0.0	0.0	0.0
Reserve for Budget Stabilization (9745) [5]	2.8	18.3	13.9	10.8	12.9	11.1
<b>Total Planned Increases to Reserves</b>	<b>2.8</b>	<b>18.3</b>	<b>13.9</b>	<b>10.8</b>	<b>12.9</b>	<b>11.1</b>
<b>USES</b>						
<b>NCC Limits [0%, 0%, 0%, 0%, 0%]</b>	<b>890.1</b>	<b>879.3</b>	<b>873.6</b>	<b>877.1</b>	<b>873.6</b>	<b>877.1</b>
Restore Level of Service Requests		189.6	236.6	241.7	248.8	231.2
<b>Total of NCC Limits, Reserve Increases &amp; Restore Requests</b>		<b>1,087.2</b>	<b>1,124.1</b>	<b>1,129.6</b>	<b>1,135.3</b>	<b>1,119.4</b>
Variance Including Restore Requests		(137.9)	(155.9)	(130.7)	(104.9)	(56.5)
Cumulative Variance		(137.9)	(293.8)	(424.5)	(529.4)	(585.9)
Expand Level of Service Requests		33.4	39.4	45.7	5.9	5.8
Strategic Priority Requests		28.4	84.5	116.3	99.7	106.1
<b>Total Restore, Expand &amp; Strategic Priority Requests</b>		<b>251.4</b>	<b>360.5</b>	<b>403.7</b>	<b>354.4</b>	<b>343.1</b>

Note: [1] Beginning in FY 2022-23, up to \$3 million in additional revenue may be available due to various real estate initiatives. [2] FY 2020-21 includes use of \$10 million in OCERS reserves, budgeted in Miscellaneous Fund, Budget Control 004 rather than with the General Purpose Revenue. [3] Due to the uncertainty related to COVID-19, any anticipated FY 2021-22 draws from reserves are currently unknown and will be determined through the budget development process. [4] Annual repayment from participating cities for the Animal Care Center is projected at \$2.5 million per year, through FY 2025-26, and will be used to replenish the General Fund Capital projects reserve. [5] The ability to make increases to the Budget Stabilization reserves is currently unknown due to the uncertainty related to COVID-19, but if circumstances allow it, the County will continue to strategically increase the Budget Stabilization reserves to maintain the GFOA recommended target.

## 2020 SFP Capital Improvement Plan - General Fund

Description	FY 21-22 Forecast	FY 22-23 Forecast	FY 23-24 Forecast	FY 24-25 Forecast	FY 25-26 Forecast	Total Forecast
<b>CAPITAL PROJECTS - APPROPRIATIONS</b>						
<b>Countywide Capital Projects - OC Public Works (OCPW)</b>						
County Operations Center	1,335,000	2,414,000	2,500,000	0	0	6,249,000
Fruit Street Complex	110,000	0	0	205,000	0	315,000
Hutton Towers (Gates & Osborne Buildings)	3,764,000	1,400,000	905,000	0	3,474,000	9,543,000
1770 Broadway	367,000	3,283,000	0	0	0	3,650,000
Manchester Office Building	1,359,000	1,650,000	1,585,000	1,942,000	0	6,536,000
909 N. Main	550,000	0	0	1,405,000	2,335,000	4,290,000
Other OCPW Projects for various facilities	3,590,000	2,324,000	800,000	750,000	750,000	8,214,000
<b>Countywide Capital Projects Subtotal</b>	<b>11,075,000</b>	<b>11,071,000</b>	<b>5,790,000</b>	<b>4,302,000</b>	<b>6,559,000</b>	<b>38,797,000</b>
<b>Health Care Agency (HCA) Capital Projects</b>						
HCA General	2,006,000	0	200,000	614,000	602,000	3,422,000
HCA 401 Tustin	300,000	0	250,000	0	0	550,000
HCA Clinic	12,322,047	0	0	0	0	12,322,047
HCA Lab	530,000	0	0	68,400	314,000	912,400
<b>Health Care Agency Capital Projects Subtotal</b>	<b>15,158,047</b>	<b>0</b>	<b>450,000</b>	<b>682,400</b>	<b>916,000</b>	<b>17,206,447</b>
<b>Transfers to:</b>						
Sheriff Deferred Maintenance (Fund 14Q)	3,406,637	3,234,200	2,092,400	2,362,386	2,409,281	13,504,904
Probation Capital Projects (Fund 104)	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
Transfer to Fund 279 - OCWR (Loan Repayment)	0	0	0	5,000,000	0	5,000,000
<b>Transfers Subtotal</b>	<b>6,406,637</b>	<b>6,234,200</b>	<b>5,092,400</b>	<b>10,362,386</b>	<b>5,409,281</b>	<b>33,504,904</b>
<b>Capital Projects</b>						
Youth Guidance Center	6,876,344	591,390	0	0	0	7,467,734
Other Deferred Maintenance Projects & Contingencies	925,000	929,000	6,210,000	7,698,000	5,441,000	21,203,000
Civic Center Master Plan (CCMP) - Phase II (CAN)	3,226,953	13,170,250	12,920,250	12,920,250	12,920,250	55,157,953
Civic Center Master Plan (CCMP) - Phase III	0	13,000,000	0	0	0	13,000,000
800 MHz Capital Projects	0	0	0	0	980,000	980,000
Central Utility Facility (CUF) Projects (BC 040)	3,452,391	1,523,888	766,053	486,813	1,791,437	8,020,582
<b>Capital Projects Subtotal</b>	<b>14,480,688</b>	<b>29,214,528</b>	<b>19,896,303</b>	<b>21,105,063</b>	<b>21,132,687</b>	<b>105,829,269</b>
<b>Total Appropriations</b>	<b>47,120,372</b>	<b>46,519,728</b>	<b>31,228,703</b>	<b>36,451,849</b>	<b>34,016,968</b>	<b>195,337,620</b>

## 2020 SFP Capital Improvement Plan - General Fund

Description	FY 21-22 Forecast	FY 22-23 Forecast	FY 23-24 Forecast	FY 24-25 Forecast	FY 25-26 Forecast	Total Forecast
<b>REVENUE SOURCES</b>						
Civic Center Master Plan (CCMP) - CAS Savings	1,820,070	0	0	0	0	1,820,070
Civic Center Master Plan (CCMP) - CAN	0	5,829,099	5,829,099	5,829,099	5,829,099	23,316,396
Transfer in from HCA 042 - HCA Projects	0	0	0	0	484,380	484,380
Transfer in from Utilities 040 - CUF Projects	3,452,391	1,523,888	766,053	486,813	1,791,437	8,020,582
Transfer in from Utilities 040 - CUF Reserves	2,121,367	2,121,367	2,121,367	2,121,367	2,121,367	10,606,835
Transfer in from Fund 15L - 800 MHz Projects	0	0	0	0	980,000	980,000
Transfer in from Fund 279 - Borrowing from OCWR	0	5,000,000	0	0	0	5,000,000
Transfer in from Fund 289 - OCDC Loan Repayment	3,200,000	0	0	0	0	3,200,000
OCWR Importation Revenue (295)	7,808,677	7,911,193	8,097,136	8,328,993	8,472,700	40,618,699
Transfer in from BC 001 - Probation Reserves	6,876,344	591,390	0	0	0	7,467,734
Total Budget Control 036 NCC Funding	17,990,893	18,982,893	18,982,893	18,982,893	18,982,893	93,922,465
<b>Total Revenue</b>	<b>43,269,742</b>	<b>41,959,830</b>	<b>35,796,548</b>	<b>35,749,165</b>	<b>38,661,876</b>	<b>195,437,161</b>
<b>Beginning Fund Balance Reserves - 15D-9744</b>	<b>23,009,844</b>	<b>19,159,214</b>	<b>14,599,316</b>	<b>19,167,161</b>	<b>18,464,477</b>	<b>23,009,844</b>
<b>Closing Fund Balance Reserves - 15D-9744</b>	<b>19,159,214</b>	<b>14,599,316</b>	<b>19,167,161</b>	<b>18,464,477</b>	<b>23,109,385</b>	<b>23,109,385</b>
<b>Capital Projects Department 036 NCC Limits</b>	<b>17,990,893</b>	<b>18,982,893</b>	<b>18,982,893</b>	<b>18,982,893</b>	<b>18,982,893</b>	<b>93,922,465</b>

## 2020 SFP Capital Improvement Plan - Department Funded and Non-General Funds

Descriptions	FY 21-22 Forecast	FY 22-23 Forecast	FY 23-24 Forecast	FY 24-25 Forecast	FY 25-26 Forecast	Total Forecast
Sheriff-Coroner Construction & Facility Development						
Theo Lacy Facility Projects						
F & G Barracks Showers and Restrooms Renovation	680,531	0	0	0	0	680,531
Realignment E Barracks	1,000,000	0	0	0	0	1,000,000
Replace Central Plant Boiler	0	1,086,400	0	0	0	1,086,400
Hot Water Storage Tank	0	0	90,100	0	0	90,100
Theo Lacy Roof Replacement	0	0	1,302,300	0	0	1,302,300
Mod I/J Roof	0	0	0	1,362,200	0	1,362,200
Inmate Programs Building Roof	0	0	0	0	733,500	733,500
Building C (K/L) Roof	0	0	0	0	257,346	257,346
Building A (M, N and O) Roof	0	0	0	0	257,346	257,346
Central Plant Building A Roof	0	0	0	0	245,590	245,590
Barracks A-E Walkway	0	0	0	0	546,900	546,900
Intake Release Center Projects						
Carousel and Stations	0	750,000	0	0	0	750,000
Reseal Isolation Joints	0	0	0	0	243,308	243,308
Sheriff Headquarters Projects						
Electrical System Renovation	664,127	0	0	0	0	664,127
Building Roof Repairs	0	0	0	364,500	0	364,500
Replace Elevator	0	0	0	0	85,391	85,391
James A. Musick Facility Projects						
Replace Laundry Washer Extractor	1,061,979	0	0	0	0	1,061,979
Replace East Compound Overhead Walkways	0	0	0	136,523	0	136,523
Central Jail Projects						
Central Women's Jail Roof	0	1,397,800	0	0	0	1,397,800
Central Men's Jail Replace Exhaust Ducting System	0	0	0	234,063	0	234,063
Other Facilities						
Research & Development Office Remodel	0	0	700,000	0	0	700,000
Loma Ridge Roof Maintenance	0	0	0	229,900	0	229,900
Repair Training Facility Carport Roof	0	0	0	35,200	0	35,200
Aliso Viejo Building: Upgrade Security Surveillance System	0	0	0	0	39,900	39,900
OC Public Libraries Capital Projects						
Library Branches Projects						
Interior Remodel - Multiple Branches	3,070,000	75,000	0	0	0	3,145,000
Branch Refurbishments - Multiple Branches	2,818,104	4,297,841	1,928,700	983,500	0	10,028,145
Aliso Viejo Refurbishment / HVAC and Roof Replacement	2,157,800	197,000	1,044,000	0	0	3,398,800
OCPL HQ Refurbishment / Roof Replacement	2,125,000	651,000	0	0	1,119,500	3,895,500
Roof Replacement - Multiple Branches	1,744,950	0	0	0	0	1,744,950
Irvine Heritage Park HVAC and Roof Replacement	270,000	2,185,000	0	0	0	2,455,000
New Irvine Library	0	22,880,000	230,000	0	0	23,110,000
HVAC Refurbishments/Replacement - Multiple Branches	0	53,000	337,500	0	403,000	793,500



## 2020 SFP Capital Improvement Plan - Department Funded and Non-General Funds

Descriptions	FY 21-22 Forecast	FY 22-23 Forecast	FY 23-24 Forecast	FY 24-25 Forecast	FY 25-26 Forecast	Total Forecast
OC Parks Capital Projects						
Clark Regional Park						
Nature Center Roof & Windows Replacement	700,000	0	0	0	0	700,000
Restrooms # 1 & 2 - Replacement	0	0	1,376,204	0	0	1,376,204
Maintenance Yard Renovation	0	0	0	600,000	0	600,000
Replace Playgrounds & New Shade Structures	0	0	0	900,000	0	900,000
Craig Regional Park						
Irrigation Infrastructure Replacement	0	0	2,100,000	0	0	2,100,000
Playground Equipment Replacement & New Shade Structures	0	831,767	0	0	0	831,767
Maintenance Building Remodel	0	600,000	0	0	0	600,000
North Loftis Creek Arizona Crossing Repairs	0	0	0	350,000	0	350,000
Cooper Center - Site Improvements	0	0	0	0	1,140,000	1,140,000
Cooper Center - Roof and HVAC Replacement	387,500	0	0	0	0	387,500
Irvine Ranch Open Space						
Limestone Canyon - Hangman's Tree Parking Lot	800,000	0	0	0	0	800,000
Hicks Haul Road Bridge Retrofit	0	382,007	0	0	0	382,007
Hicks Haul Road Pavement and Pipe Replacement	0	846,000	0	0	0	846,000
Irvine Regional Park - Irrigation Pump House Replacement	932,000	0	0	0	0	932,000
Irvine Regional Park - Site Lighting Replacement	0	0	0	995,000	0	995,000
Laguna Niguel Regional Park - Sewer Lift Station Replacement	760,000	0	0	0	0	760,000
Laguna Niguel Regional Park - Site Lighting Retrofit	0	165,000	0	0	0	165,000
Mason Regional Park						
Front Entry Roadway Redesign and Repair	1,905,000	0	0	0	0	1,905,000
Sand Canyon Wash Vegetation and Silt Removal	990,000	0	0	0	0	990,000
Site Lighting Replacement	0	260,000	0	0	0	260,000
Mile Square Regional Park - Park Expansion	3,134,665	0	0	0	0	3,134,665
Peters Canyon - Restroom and Rest Area	0	1,600,000	0	0	0	1,600,000
Peters Canyon - Bikeway Extension	0	4,000,000	0	0	0	4,000,000
Peters Canyon - Park - View Staging Area Improvements	0	0	0	0	2,500,000	2,500,000
Various Parks						
Yorba Regional Park - Replace Playgrounds & New Shade Structures	1,400,000	0	0	0	0	1,400,000
Saddleback Gateway Park - Building A & B Roof & Window Replacement	700,000	0	0	0	0	700,000
Aliso & Wood Canyons Park - Exterior Interpretive Exhibits and Trail	376,800	0	0	0	0	376,800
Salt Creek Beach - Parking Lot Lighting Replacement	0	500,500	0	0	0	500,500
Carbon Canyon Regional Park Storm Drain Rerouting	0	0	3,580,000	0	0	3,580,000
Old County Courthouse - Roof & Skylight Replacement	0	0	1,970,000	0	0	1,970,000
Thousands Steps Beach Access Stairs	0	0	0	2,000,000	0	2,000,000

## 2020 SFP Capital Improvement Plan - Department Funded and Non-General Funds

Descriptions	FY 21-22 Forecast	FY 22-23 Forecast	FY 23-24 Forecast	FY 24-25 Forecast	FY 25-26 Forecast	Total Forecast
Casper's Wilderness Park - Maintenance Building Renovation	0	0	0	440,000	0	440,000
O'Neill Regional Park - Waterline Replacement	0	0	0	0	4,000,000	4,000,000
<b>Social Services Agency</b>						
Orangewood Children and Family Center (OCFC) Projects						
Replace Cottage Building Roofs	500,000	0	0	0	0	500,000
Replace Kitchen Refrigeration System	0	500,000	0	0	0	500,000
Replace HVAC Units	800,000	600,000	0	0	0	1,400,000
Children Services Headquarters (Eckhoff) Projects ADA Building Improvements	0	0	2,000,000	0	0	2,000,000
Santa Ana Regional Center (SARC) Replace HVAC Units	0	0	0	4,000,000	0	4,000,000
<b>Airport Projects</b>						
Airport Terminal Projects						
Repair Terminal Roof and Replace Expansion Joints	2,000,000	0	0	0	0	2,000,000
Plumbing Infrastructure Replacement	0	0	2,000,000	1,000,000	0	3,000,000
Facility Accessibility Improvements	2,000,000	2,000,000	0	0	0	4,000,000
Elevator Replacement	600,000	975,000	3,075,000	3,650,000	3,600,000	11,900,000
Escalator Replacement	500,000	550,000	2,450,000	2,450,000	2,450,000	8,400,000
Baggage System Improvements	3,000,000	0	0	0	0	3,000,000
Airport Facility Projects						
366 Building Roof Rehabilitation	150,000	0	0	0	0	150,000
GTC Roof Replacement	600,000	3,600,000	0	0	0	4,200,000
Exterior Lighting Improvements	2,500,000	3,000,000	0	0	0	5,500,000
Main Street Parking Lot Restroom Renovation	300,000	0	0	0	0	300,000
Various Projects						
Airport Power Generation and Distribution Upgrades	10,000,000	0	0	0	0	10,000,000
Parking Access Revenue Control System Replacement	200,000	5,000,000	0	0	0	5,200,000
Common Use Passenger Processing System Replacement	200,000	5,000,000	0	0	0	5,200,000
Central Utility Power Generators	0	0	0	800,000	800,000	1,600,000
Maintenance Laydown Yard	0	400,000	2,400,000	0	0	2,800,000
Biffy Dump Redesign	500,000	0	0	0	0	500,000
General Aviation Infrastructure Improvements	900,000	1,000,000	1,000,000	0	0	2,900,000
<b>Federal Funded Project</b>						
Airport Signage and Wayfinding Update	1,000,000	0	0	0	0	1,000,000
Taxiways A - D - E Reconstruction	2,500,000	15,000,000	15,000,000	0	0	32,500,000
Terminal Apron Improvements	450,000	1,500,000	1,500,000	1,500,000	0	4,950,000
Project Management/Construction Management	5,500,000	5,500,000	5,500,000	5,500,000	5,500,000	27,500,000
Testing and Inspection	3,510,000	3,510,000	3,510,000	3,510,000	3,510,000	17,550,000
<b>OCWR Capital Projects</b>						
Olinda Alpha Landfill Projects						
Main Access Road Extension	540,000	0	0	0	0	540,000
Phase II Landfill Gas Header Upgrade	900,000	0	0	0	0	900,000

## 2020 SFP Capital Improvement Plan - Department Funded and Non-General Funds

Descriptions	FY 21-22 Forecast	FY 22-23 Forecast	FY 23-24 Forecast	FY 24-25 Forecast	FY 25-26 Forecast	Total Forecast
North Perimeter Drainage Channel Extension	0	2,400,000	0	0	0	2,400,000
Administration Building Replacement/Remodel	0	2,400,000	0	0	0	2,400,000
Frank R. Bowerman Landfill Projects						
Phase VIII-A1 Groundwater Protection and Stockpile	25,000,000	15,000,000	0	0	0	40,000,000
Phase VIII-A2 Groundwater Protection and Stockpile	0	400,000	16,600,000	5,600,000	0	22,600,000
IGP Storm Water System Installation	635,000	0	0	0	0	635,000
Water Pump and Tank System Installation	130,000	2,490,000	0	0	0	2,620,000
Infrastructure Relocation	2,000,000	0	0	0	0	2,000,000
Sewer Line and Water Treatment System	3,000,000	0	0	0	0	3,000,000
Landfill Gas Flare Station Improvement Project	0	0	10,000,000	0	0	10,000,000
Prima Deshecha Landfill Projects						
Zone 4 Phase A Mass Excavation and Ground Water Protection	5,000,000	35,000,000	15,000,000	10,650,000	0	65,650,000
Fee Booth Relocation and Entrance Improvements	4,000,000	0	0	0	0	4,000,000
Riparian Installation	1,600,000	0	0	0	0	1,600,000
Zone 4 Phase A Main Gas Line	0	0	0	0	250,000	250,000
Zone 1 Phase D2 Mass Excavation and Liner	2,400,000	0	0	0	0	2,400,000
Re-Power and Solar System	1,200,000	0	0	0	0	1,200,000
Flare Installation	4,050,000	0	0	0	0	4,050,000
Flare Removal and Installation	0	0	4,500,000	0	0	4,500,000
Resource Recovery Facility	0	0	0	0	5,000,000	5,000,000
Organics Management Projects						
Bee Canyon Digester	0	0	0	0	4,000,000	4,000,000
Bee Canyon Greenery - Phase II	0	0	0	5,000,000	0	5,000,000
CASP System Bee Canyon Greenery	0	2,000,000	0	0	0	2,000,000
Source Separated Organics (SSO) Processing Facility	0	0	1,500,000	10,000,000	0	11,500,000
Valencia Greenery - Phase I	0	4,834,332	0	0	0	4,834,332
Probation Facilities - Capital Improvement Plan	2,795,000	1,504,100	2,660,000	4,441,000	6,308,200	17,708,300
Dana Point Harbor - Dry Stack Storage Contribution	0	12,000,000	0	0	0	12,000,000
OCIT Countywide Services						
OC Data Center (OCDC) Projects						
OCDC Roof Replacement	1,260,000	0	0	0	0	1,260,000
OCDC Water Valve Shut-Off	150,000	0	0	0	0	150,000
Parking Lot Slurry & Striping	65,000	0	0	0	0	65,000
Computer Room Air Handler Hoods	64,800	0	0	0	0	64,800
KVA Back-Up Generator Project	0	0	0	1,250,000	1,250,000	2,500,000
<b>TOTAL COSTS - 2020 SFP CIP</b>	<b>167,298,628</b>	<b>215,441,475</b>	<b>134,582,507</b>	<b>104,433,735</b>	<b>78,256,949</b>	<b>700,013,294</b>

NOTE: Totals may not foot due to rounding.

## Capital Improvement Plan - Operating Impacts

The following table provides anticipated operating impacts of significant capital projects over the next five years. Operating impacts related to the James A. Musick Jail Facility Expansion project are under development and, hence, not included in the table below.

Capital Improvement Plan - Operating Impacts						
Project	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	Total
<b>All Funds</b>						
Airport Power Generation and Distribution Upgrades	0	200,000	200,000	200,000	200,000	800,000
Crawford Canyon Road Sidewalk Extension	0	0	0	80,000	80,000	160,000
East Garden Grove Wintersburg Channel	0	0	150,000	150,000	150,000	450,000
Electric Vehicle Charging Infrastructure - Main St & T-Lot	0	100,000	100,000	100,000	100,000	400,000
Frank R. Bowerman Landfill Infrastructure Relocation	0	50,000	50,000	50,000	50,000	200,000
Frank R. Bowerman Landfill Sewer Line and Water Treatment System	25,000	70,000	80,000	80,000	80,000	335,000
Huntington Beach Channel Sheet Piling Project	0	0	150,000	150,000	150,000	450,000
Juvenile Hall - Gym/Visitation Center	67,052	161,438	165,473	169,610	173,851	737,424
Laguna Canyon Channel Replacement	0	0	50,000	50,000	50,000	150,000
Loma Ridge Road Widening Project	0	110,000	110,000	110,000	110,000	440,000
Oliinda Alpha Landfill Valencia Greenery	767,000	1,097,000	1,097,000	1,097,000	1,097,000	5,155,000
Prima Fee Booth Replacement	100,000	113,000	113,000	113,000	113,000	552,000
Prima Infrastructure Phase I	0	10,000	10,000	10,000	10,000	40,000
Santa Ana Gardens Channel Bikeway	0	0	0	50,000	50,000	100,000
Silverado Canyon Road Bridge Replacement	0	56,000	56,000	56,000	56,000	224,000
Traffic Management Center Fiber Optic Expansion	0	38,000	38,000	38,000	38,000	152,000
Youth Guidance Center - Adult Reentry Center	2,000,000	4,000,000	4,000,000	4,000,000	4,000,000	18,000,000
<b>General Fund</b>						
Youth Guidance Center - Adult Reentry Center	2,000,000	4,000,000	4,000,000	4,000,000	4,000,000	18,000,000

Major Capital Projects	
Project	Note
County Administration North Building	The County will begin lease payments when the building is completed and occupied in FY 2022-23. Ongoing operating costs are projected to impact the County's non-general fund and general fund at approximately 39% and 61%, respectively, and will be budgeted accordingly.
Dana Point Harbor Revitalization	The Dana Point Harbor Revitalization Plan includes a public private partnership (P3) project. Construction related to the Dana Point Harbor Revitalization project is anticipated to be completed in 2026. The project does not require County General Funds.

# BUDGET OVERVIEW

## Basis of Budgeting

The County's budget and its accounting system are based on the modified accrual system. The fiscal year begins on July 1. Revenues are budgeted as they are expected to be received or as they are applicable to the fiscal year. Consistent with generally accepted accounting principles, revenues are recognized when they are measurable and available. The County's availability criterion is 60 days after the end of the fiscal year.

Expenses are budgeted at an amount sufficient for 12 months if ongoing, and as needed in either partial or full amounts for one-time items. In each fund, expenses and increases to obligated fund balances must be balanced with available financing.

## Budget Process

The County's budget planning process begins in the fall of each year with the Five-Year Strategic Financial Plan, which is presented to the Board in December or the following January. In January, the County Budget Office prepares budget policies and detailed instructions for County departments including a calendar establishing completion dates for key events in the budgeting process.

County departments prepare budget requests which are submitted in early March to the County Budget Office. Meetings are held with the department head or financial manager, the County Executive Officer (CEO), and key Budget Office staff to discuss the requests. The County Budget Office reviews and analyzes department budget requests and makes recommendations to the CEO. The Budget Office, in coordination with the County Auditor-Controller's office, also establishes the level of non-departmental, County-wide revenues that are projected to be available to the County. The budget is compiled, balanced, and reviewed with the Chief Financial Officer and CEO. Upon completion of the review, a Recommended Budget is published.

In May, the County Budget Office plans and conducts briefing sessions for the County Board of Supervisors' staff members and individual briefings with Board members. In early June during the Public Budget Hearings, the CEO presents the budget, and the Board casts straw votes and provides direction. Subsequently, in late June, the Board adopts the budget on a simple majority vote. The adopted budget becomes the spending plan and spending limit for County departments.

In summary, the Recommended Budget serves as the County's baseline budget, and excludes restore and expand augmentations; these augmentations are included under separate cover in the Budget Augmentation Requests document. Board-approved augmentations are reflected in the Annual Budget.

## Budget Calendar

December/January	County 5-Year Strategic Financial Plan is issued and establishes the budget framework
Early January	Budget policies, instructions, and development calendar are provided to County departments
Early March	County departments submit budget and augmentation requests to the County Budget Office
Mid March	Budget review sessions are held with County departments and the County Executive Office
Mid May	Recommended Budget documents released to the Board and Public and briefing sessions held with Board staff
Early June	Public Budget Hearings
Late June	Board adopts Budget

## Budget Modifications

CEO and department budget staff monitor actual revenues and expenses during the year and report to the Board semi-annually. Changes increasing Annual Budget appropriations may be submitted in the Mid-Year and Year-End Budget Reports for Board approval and require a 4/5 vote. Changes may include increases or decreases to appropriations or positions or both, to reflect new assumptions or address unforeseen events and technical adjustments to reconcile to final State or Federal budgets.

## A Citizen's Guide to Reading the Budget Document

This document includes information that provides readers with a greater understanding of each department's mission, organizational structure, and performance results as a narrative context for the budget amounts. The introduction section of Volume I contains several charts and tables that provide an overview of issues affecting the budget, sources and uses of funds, and budgeted positions. Following the introduction are sections that present each department and fund in the County's seven program areas listed below:

1. Public Protection
2. Community Services
3. Infrastructure and Environmental Resources
4. General Government Services
5. Capital Improvements
6. Debt Service
7. Insurance, Reserves and Miscellaneous

The presentation for each department within each program area includes:

An **Operational Summary** including:

- Mission
- Budget at a Glance
- Strategic Goals
- Key Outcome Indicators (Performance Measures)
- Key Accomplishments of the prior year

An **Organizational Summary** including:

- Organization Chart
- Description of each major activity
- Ten-year staffing trend chart with highlights of staffing changes

A FY 2021-22 **Budget Summary** including:

- Department's plan for support of the County's strategic priorities
- Changes included in the base budget
- Budget augmentations and related performance plans
- Recap of the department budget

- Highlights of key budget trends
- A matrix of the budget units under the department's control

Volume II contains additional budget detail. Readers looking for more detailed budget information for a specific department can use the Index at the end of Volume II. Departments are listed in alphabetical order with the page number of that department's budget information.

## State Legislation and Budget

The Governor released the FY 2021-22 Proposed Budget on January 8, 2021, which outlines \$227.2 billion in expenditures and reflects \$34 billion in discretionary surplus and budgetary reserves, including, but not limited to, \$15.6 million in the Rainy Day Fund, \$2.9 billion in the state's operating reserve, and \$450 million in the Safety Net Reserve. The budget includes progress in reducing the State's retirement liabilities by \$3 billion in FY 2021-22 and \$6.5 billion over the following three years. The budget focuses on addressing COVID-19 and the State's recovery, while being cautious of near future deficits.

The budget reflects funding to address homelessness, tackle climate change and wildfires, and build infrastructure. Proposals related to counties include: \$1.8 billion for homelessness, including for Project Homekey, residential care facilities, and behavioral health continuum infrastructure; \$1 billion for forest resilience; \$1.1 billion for CalAIM implementation; a \$372 million placeholder for coronavirus vaccination efforts; over \$250 million for the new Master Plan for Aging implementation; \$500 million each for housing tax credits and infill infrastructure grants; and additional state housing laws enforcement, including for local housing production.

The budget also factors a 5% permanent decrease in operating expenditures, prompting agencies and departments to identify more effective ways to service delivery.

The Governor is scheduled to release the May Revise budget no later than May 15, which provides an update of General Fund revenues, expenditures, and reserve estimates based on the latest economic forecast, and changes in population, caseload, or enrollment statistics. The County will continue to closely monitor state budget updates and prepare contingency plans to address any possible adverse funding impacts.

## Budget Development Policies

The following budget policies and guidelines are used by all County departments as a starting point for budget development:

**Consistency with Strategic Financial Plan:** Base operating budget requests shall be consistent with the priorities and operational plans contained in the 2020 Strategic Financial Plan (SFP). Department heads are responsible for using this planning process along with program outcome indicators to evaluate current programs and redirect existing resources as needed for greater efficiency, to reduce costs and minimize the requests for additional resources. A certification regarding the evaluation of existing resources is required as part of the department's budget request submittal.

**Salaries & Employee Benefits:** The Salary and Benefits Forecasting System (SBFS) in the County's budget system, Performance Budgeting (PB), calculates the regular salary and employee benefits base budgets. Salary and employee benefits are reduced to account for vacant positions based on the average monthly percentage of vacant positions calculated on a dollar-weighted basis for calendar year 2020.

Budgeted extra-help positions must comply with Memorandum of Understanding provisions.

**Services & Supplies:** Services and supplies are budgeted using realistic amounts based on prior year actual expenditures and historical trends to the extent the appropriations are necessary to support operational needs.

**Program Revenue and Grants:** Program revenues (e.g. State and Federal programs revenues) are to be used to offset the department's proportional share of operating costs to the full extent of the program regulations. Local matching funds should normally be at the legal minimum so that the General Fund subsidy (backfill) is minimized. Program revenues are to be used for caseload growth.

One-time revenues shall be limited for use on non-recurring items such as start-up costs, program or reserve stabilization, and capital expenses.

New revenue sources pending legislation or grant approval are not included in the base budget request. They will be considered during the Mid-Year Budget Report process (e.g. when legislation is passed or grants are awarded).

**Net County Cost (NCC):** NCC limits are based on the FY 2020-21 Budget, adjusted for one-time items and annualization of approved ongoing augmentations. The FY 2021-22 budget policy includes 0% growth in the limits consistent with the 2020 SFP.

**Fund Balance:** Fund balance is defined as the difference between assets and liabilities in a governmental fund. Fund balance may be obligated (reserved) for a specific purpose or may be unreserved and available for any purpose of the fund in which it is reported. Unreserved fund balance in a capital projects fund may be used to fund capital projects. Unreserved fund balance in the General Fund may be used for any purpose.

**Obligated Fund Balances, Net Position, and Contingencies:** The County General Fund currently includes obligated fund balances (reserves) and appropriations for contingencies. These obligated fund balances protect County-mandated programs and services from temporary revenue shortfalls and provide for unpredicted, sudden, or unavoidable one-time expenditures. Certain departments and non-General Funds have other obligated fund balances, or net position (similar to retained earnings), dedicated to specific programs and uses.

**Balanced Budget:** The General Fund requirements will be balanced to available resources. Budgets for funds outside the General Fund are balanced to Available Financing without General Fund subsidy unless previously approved by the Board or CEO. Available Financing shall be determined by realistic estimates of budget year revenues and any planned changes to obligated fund balances.

**Augmentations (requests for new or restored resources):** All augmentation requests require outcome indicators (performance measures) that outline the department's intended outcome(s) resulting from the additional resources. Department heads must certify that all potential alternatives for redirecting existing resources have been examined and that lower priority items have been reduced or eliminated in order to make current resources available.

Previously approved augmentations undergo an outcome indicator review for two subsequent years as a condition for continued funding. Departments report on outcome indicator results of the performance expectations. Prior year augmentations are funded if the CEO and department agree that:



- They meet the performance expectations
- They merit continuation
- They are still relevant to the department's operations
- Sufficient funding exists

**Program Budgets Outside the General Fund:** It is the department head's responsibility to ensure that the proposed use of program funds is consistent with available financing, legal restrictions on funds, and the County's strategic priorities; and has been coordinated with the appropriate stakeholders external to the County.

In context of these policies and guidelines, departments prepared FY 2020-21 projected expenses and revenues and requests for FY 2021-22. The County Budget Office reviewed the requests, met and discussed the requests with the departments, and prepared recommendations for the CEO. The CEO's final recommendations are presented to the Board of Supervisors and the public during public budget hearings. Operating and capital budgets are prepared in this single process and presented together in this budget book.

# FY 2021-22 RECOMMENDED BUDGET HIGHLIGHTS AND ASSUMPTIONS

## Budget Highlights

- Consistent with long-term strategic priorities and the Strategic Financial Plan, the budget is balanced.
- The base budget includes 0% growth in Net County Cost (NCC) for General Fund departments. Increases to NCC occur with augmentations.
- The total County base budget is \$7.7 billion, of which \$4.1 billion is the General Fund budget.
- Budgeted General Purpose Revenues total \$926.6 million, \$36.5 million more than the FY 2020-21 Adopted Budget of \$890.1 million, due primarily to a \$48.5 million projected increase in property tax revenues, offset by projected decreases of \$5.4 million each in reserves and transfers in.
- Revenue assumptions reflect moderate levels of growth including 3.5% growth in General Fund net property tax revenues over the current year-end revenue estimate.
- The FY 2021-22 budget for the one-half cent Public Safety Sales Tax (Proposition 172) revenue of \$358 million (80% Sheriff - \$286.4 million; 20% District Attorney - \$71.6 million) is a 12.7% (\$40.3 million) increase when compared to the FY 2020-21 projection of \$317.7 million.
- The Statewide allocation of AB 109 (2011 Public Safety Realignment) revenue is budgeted with an increase of approximately \$13.1 million (or 16.2%) combined in base and growth revenue for Orange County when compared to the FY 2020-21 budget.
- The State's funding for Trial Court Security continues to be insufficient to cover the costs for the Sheriff to provide the same level of security to the Court. The FY 2019-20 budget included one-time County funds to close the gap. As a result of revenue losses associated with the pandemic and the increased cost of doing business, the FY 2020-21 budget included \$6.9 million one-time funding to address a \$19.3 million gap. Due to ongoing pandemic-related revenue losses and rising operating costs, the funding gap in FY 2021-22 is projected at \$16.3 million. CEO Budget continues to work on a solution with the California State Association of Counties and encourage the Sheriff and Court to collaborate on long-term solutions to align service levels with State funding.
- During the FY 2020-21 budget process, 548 vacant positions were deleted to mitigate some of the County's economic impacts from COVID-19. Additionally, in July 2020, to further address the budget shortfall due to the pandemic-related revenue losses, the Board of Supervisors approved the Voluntary Incentive Program, resulting in the retirement or resignation of 617 employees and the deletion of 212 vacant positions. The cumulative loss of these positions has affected County service delivery. The County will continue to evaluate the service impacts resulting from the reduction of staff resources as part of future budget processes, beginning with the FY 2021-22 Mid-Year Budget Report.

When compared to the FY 2020-21 Adopted Budget, the FY 2021-22 Recommended Budget reflects an increase of \$152.1 million (2%) and a net decrease of 512 positions. The budget increase is primarily associated with funding for the County's response to the COVID-19 public health emergency and essential service needs of vulnerable populations and human services programs. The position decrease is due primarily to vacant positions deleted as part of the Voluntary Incentive Program and positions proposed to reduce augmentations to meet NCC limits. Recommended restorations are described in the Specific Program Highlights section beginning on page 39 and the FY 2021-22 Augmentation Requests document.

## Total Financing Sources

The County budget includes a wide variety of financing sources. Key revenue sources include intergovernmental revenues, taxes, charges for services, miscellaneous revenues, and other financing sources, which comprise over 80% of the County's total funding for the FY 2021-22 Recommended Budget.

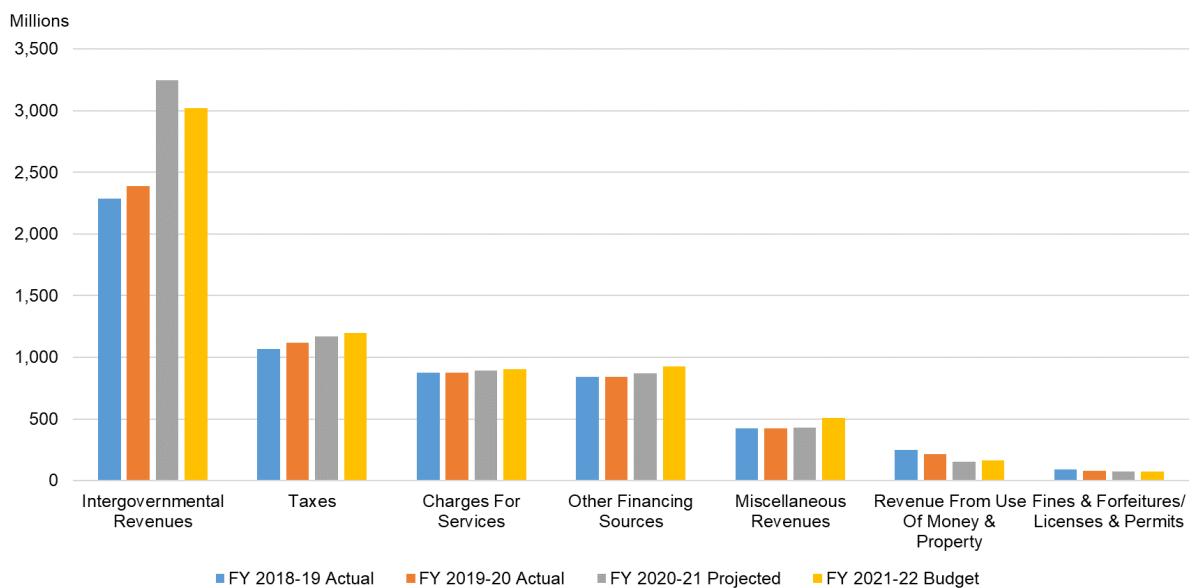
Financing sources, including reserve cancellations and Fund Balance Unassigned, for the FY 2021-22 Recommended Budget total \$7.7 billion, an increase of \$152.1 million, or 2%, from the FY 2020-21 Adopted Budget. Revenue sources total \$6.8 billion, an increase of \$114.3 million, or 1.7%, from the FY 2020-21 Adopted Budget.

**County Revenue Source (in millions)**

Code	Source Name	FY 21-22 Budget	Percent of Total
A	Intergovernmental Revenues	\$ 3,021.1	39.1%
B	Fund Balance Unassigned (FBU)	187.3	2.4%
C	Charges For Services	904.1	11.7%
D	Taxes	1,199.3	15.5%
E	Miscellaneous Revenues	508.4	6.6%
F	Other Financing Sources	925.5	12.0%
G	Revenue From Use Of Money & Property	166.1	2.2%
H	Reserve Cancellations	735.6	9.5%
I	Fines & Forfeitures/Licenses & Permits	74.1	1.0%
	<b>Total</b>	<b>\$ 7,721.5</b>	<b>100.0%</b>

## County Revenue Sources

**Total County Revenues by Source  
FY 2018-19 to FY 2021-22**



## Revenues Sources (in millions)

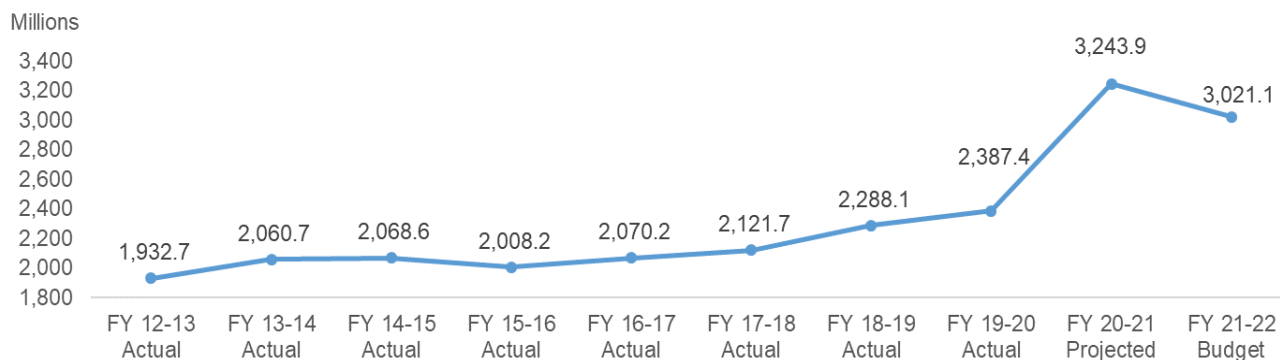
Source Name	FY 18-19 Actual	FY 19-20 Actual	FY 20-21 Projected	FY 21-22 Budget
Intergovernmental Revenues	\$ 2,288.1	\$ 2,387.4	\$ 3,243.9	\$ 3,021.1
Taxes	1,067.4	1,119.7	1,166.3	1,199.3
Charges For Services	875.2	877.3	893.2	904.1
Other Financing Sources	841.2	840.4	870.8	925.5
Miscellaneous Revenues	424.0	422.9	429.3	508.4
Revenue From Use Of Money & Property	248.9	213.8	154.3	166.1
Fines & Forfeitures/Licenses & Permits	90.7	78.9	73.6	74.1
<b>Total</b>	<b>\$ 5,835.5</b>	<b>\$ 5,940.4</b>	<b>\$ 6,831.3</b>	<b>\$ 6,798.6</b>

## KEY REVENUE TRENDS AND ASSUMPTIONS

Revenue projections are developed using various tools and techniques, including institutional forecasts, national, state, and local economic indicators, trend analysis, and outside consultants.

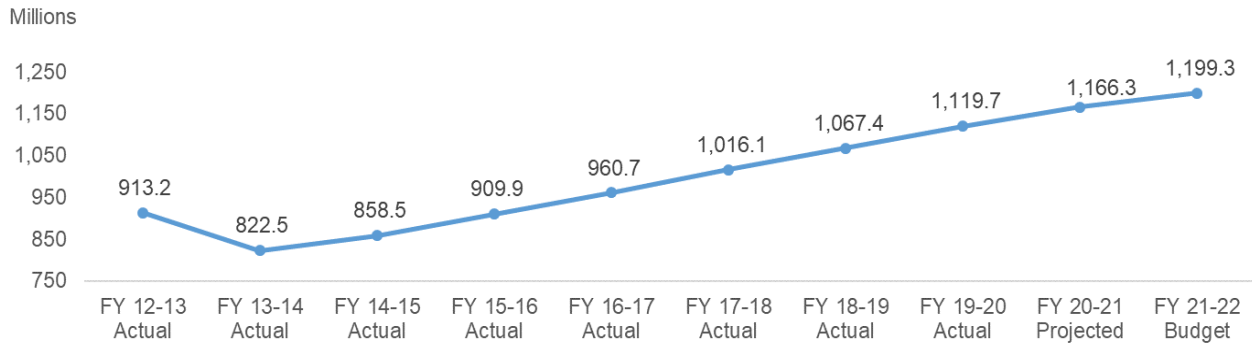
**Intergovernmental revenues** are monies obtained from federal, state, and local governments and can include grants for use in performing specific functions, shared taxes, and contingent loans and advances. State and Federal sources are estimated by departments based on established funding allocation formulas, caseload projections, and the latest State and Federal budget information. Intergovernmental revenues are budgeted at \$3 billion in FY 2021-22, lower than FY 2020-21 projections by \$222.8 million, or 6.9%. The decrease is mainly attributable to monies from the U.S. Treasury in FY 2020-21 to fund the County's response to the COVID-19 public health emergency, offset by increases in Proposition 172 Public Safety Sales Tax (Prop 172) revenue and State funding for public assistance administration, realignment, mental health, and other programs and services. Based on current revenue trends, Prop 172 revenue allocated to District Attorney and Sheriff-Coroner is projected at \$358 million for FY 2021-22.

## Intergovernmental Revenue History



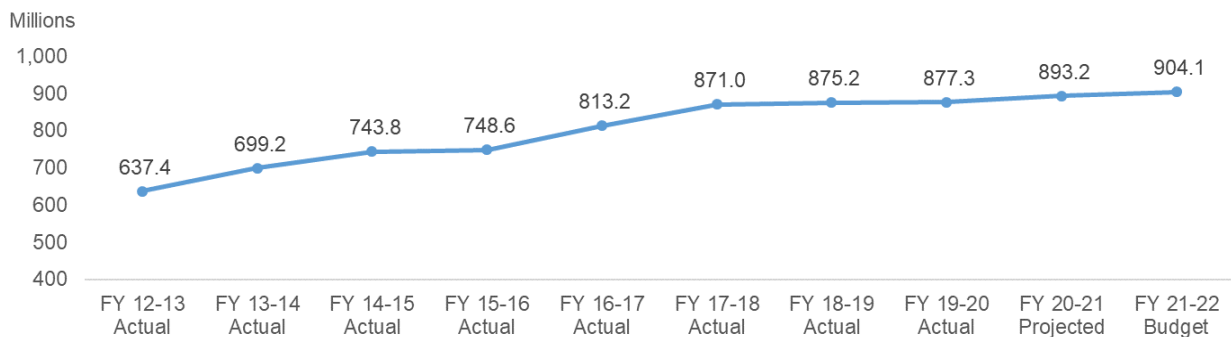
**Tax revenues** consist of property tax, sales and use tax, Mello-Roos taxes for Community Facilities Districts, and other tax revenues. Property tax revenues comprise almost 90% of total tax revenues and are calculated based on a percent of the assessed value of real property. Tax revenues are budgeted at \$1.2 billion in FY 2021-22, higher than FY 2020-21 projections by \$33 million, or 2.8%. The 2020-21 Local Assessment Roll of Values increased by 4.7% and reflected taxable property values as of January 2020. The FY 2021-22 property tax revenue is estimated to increase by 3.3% over FY 2020-21 projections.

### Tax Revenue History



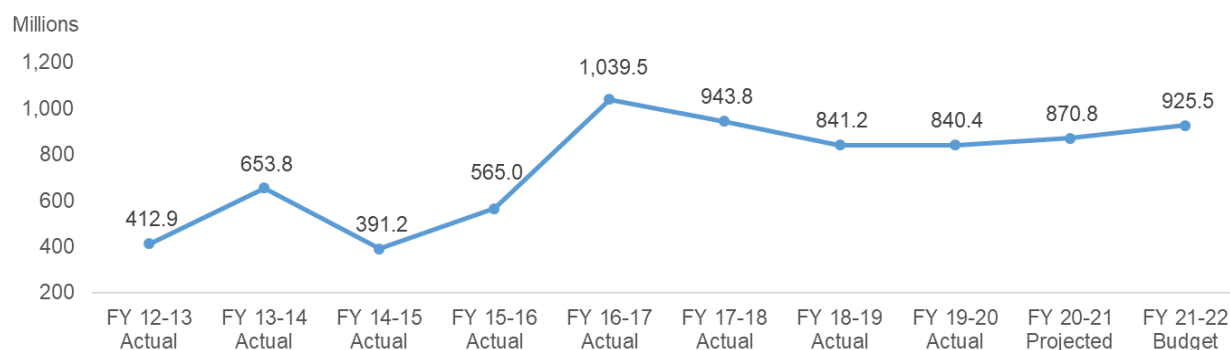
**Charges for services** include revenues received for contract law enforcement services and county-provided services, such as mental health, institutional care, health, road and street, and sanitation. Fees and charges recover the cost of services provided and ensure that services continue in the future. Charges for services are budgeted at \$904.1 million in FY 2021-22, higher than FY 2020-21 projections by \$10.9 million, or 1.2%, due to revenue increases in contract law enforcement, road and street, and institutional care services, offset by a decrease in election services.

### Charges for Services History



**Other financing sources** consist of transfers between county funds and long-term debt proceeds, both of which can vary significantly annually depending on departmental funding needs, particularly related to capital projects and debt service. Other financing sources are budgeted at \$925.5 million in FY 2021-22, higher than FY 2020-21 projections by \$54.8 million, or 6.3%. The increase is attributable primarily to transfers in from the Countywide Capital Projects Non-General and the OC Waste & Recycling Enterprise Funds for the following Sheriff-Coroner capital projects: Central Jail Complex Power Upgrades, Katella Range Facility Upgrade, Jail Security Electronic Control Systems Upgrade, James A. Musick Facility Jail Construction & Laundry Washer Extractor.

### Other Financing Sources History



### Major Expense Assumptions

Assumptions for various categories of expenses include:

- Labor costs are centrally calculated based on approved positions and vacancy factors. One to two step merit increases are assumed for eligible employees. Actual merit awards are based on the employee's performance evaluation.
- Base building increases in appropriations for wages are built into departmental budgets consistent with negotiated salary increases within current memorandum of understandings (MOU) approved by the Board of Supervisors. FY 2021-22 salaries are projected to increase by 0.58%. Board approved salaries increases in existing MOUs were mostly offset by the following actions to contain cost increases:
  - 548 vacant positions were deleted effective with the June 2, 2020 Board adoption of FY 2020-21 Recommended Base budget.
  - The Board approved the Voluntary Incentive Program to incentivize eligible employees to voluntarily separate by retirement or resignation, resulting in the retirement or resignation of 617 employees and the deletion of 212 vacant positions.
  - Long-term aged vacant positions were deleted through the Vacant Position Policy.
  - The vacancy factor assumption increased from 4.31% for FY 2020-21 to 6.91% for FY 2021-22.
- Retirement contribution rates will increase in the FY 2021-22 budget from the FY 2020-21 budget for General employees (Rate Groups 1 & 2) and Safety employees (Rate Groups 6 & 7) as reflected in the Orange County Employees Retirement System's (OCERS) December 31, 2019 actuarial valuation. Increases in aggregate retirement contribution rates range from 0.04% to 4.7%, resulting from the following collective effects:
  - The final year of the three-year phase-in of the cost impact due to actuarial assumption changes adopted by the OCERS Board on October 16, 2017, which includes:
    - A reduction in the assumed rate of return from 7.25% to 7%
    - A reduction in price inflation from 3% to 2.75%
    - The application of generational tables presenting reduced rates of mortality

- Larger than expected 2019 COLA increase for retirees. The inflation assumption is 2.75%. However, in 2019, a 3% COLA increase was provided to retirees. Therefore, there was an additional 0.25% over the expected COLA.
- Investment losses after smoothing. Even though 2019 returns were 14.79%, only one-fifth of the 14.79% gains are recognized. Two-fifths of the 2018 market losses of 2.46% are also being recognized.

As a result of retirement rate increases, a reduction in the reverse pickup and negotiated salary increases, which were partially offset by the aforementioned cost containment measures, FY 2021-22 budgeted retirement costs are expected to increase from the FY 2020-21 budget by an approximate average of 7.83%.

- FY 2021-22 projected health insurance rates were budgeted 5.50% to 9.80% below prior fiscal year rates, depending on health plan. As a result of the budgeted decrease in rates, FY 2021-22 budgeted health insurance costs are expected to increase by an average of approximately 3.24%.
- FY 2021-22 retiree medical rates are projected to remain unchanged, as reflected in the bi-annual valuation dated June 30, 2019. FY 2021-22 projected retiree medical rates were budgeted from 0.20% to 3.10% depending on bargaining group. FY 2021-22 budgeted retiree medical costs are expected to remain level with the FY 2020-21 budget with a slight decrease of 0.05%.
- Services and supplies are budgeted at the same level as the prior fiscal year and only increased to the extent necessary to support operational and Strategic Financial Plan goals.

### Specific Program Highlights

This section provides highlights of the base budgets and recommended augmentations for the County budget programs and departments. Due to increasing costs that continue to outpace growth in sources, some departments were required to propose reductions in the budget to meet NCC limits. In some cases, departments requested full or partial restoration. Departments work diligently to manage their budgets to consistently maintain programs and minimize impacts on services.

## PUBLIC PROTECTION

### ■ District Attorney

The District Attorney requested \$96 thousand appropriations and one position in an expand augmentation, all of which is recommended ongoing for increased evidentiary and discovery requirements of the Orange County Auto Theft Task Force.

### ■ District Attorney - Public Administrator

District Attorney - Public Administrator proposed \$19 thousand in reductions, all of which is recommended for restoration ongoing to sustain core-mandated functions related to resident decedent estate affairs.

### ■ Office of Independent Review

Office of Independent Review proposed \$54 thousand in reductions, all of which is recommended for restoration ongoing to sustain core departmental functions including investigative support services and ensure adequate review, audit, monitoring and analyzing of county departments.

### ■ Public Defender

The Public Defender proposed \$7.7 million and 56 positions in reductions, of which \$7.1 million appropriations (\$2.1 million ongoing, \$5 million one-time) and 56 positions are recommended for restoration to support staffing for provision of mandated representation services.

### ■ Sheriff-Coroner

Sheriff-Coroner proposed \$101.5 million and 342 positions in reductions, of which \$85.2 million appropriations (\$21.6 million ongoing, \$63.6 million one-time) and 342 positions are recommended for restoration to maintain mandated functions of departmental operations.

Furthermore, Sheriff-Coroner requested expand augmentations totaling \$375 thousand appropriations and 2 positions, all of which is recommended for the: South School Mobile Assessment and Resource Team (\$271 thousand one-time appropriations and 1 position) and Rancho Santiago Community College Service Agreement (\$104 thousand ongoing appropriations and 1 position).



## COMMUNITY SERVICES

### ■ OC Animal Care

OC Animal Care requested \$192 thousand appropriations in an expand augmentation, all of which is recommended one-time for purchase of three replacement vehicles.

### ■ Health Care Agency

Health Care Agency requested \$4.6 million appropriations and 37 positions in an expand augmentation, all of which is recommended ongoing to complete expansion of correctional health services in jails.

### ■ Social Services Agency

Social Services Agency requested expand augmentations totaling \$6.7 million appropriations and 59 positions, all of which is recommended ongoing for: Assistance Programs (\$2.7 million and 24 positions), Children and Family Services Operations & Support Team (\$625 thousand and 5 positions), California Work Opportunity and Responsibility to Kids Program (\$2.4 million and 21 positions), and California State Automated Welfare System (\$1 million and 9 positions).

## INFRASTRUCTURE & ENVIRONMENTAL RESOURCES

### ■ OC Public Works

OC Public Works proposed \$209 thousand in reductions, all of which is recommended for restoration ongoing to maintain safe functional facilities and keep projects on schedule.

## GENERAL GOVERNMENT SERVICES

### ■ OC Campaign Finance and Ethics Commission

OC Campaign Finance and Ethics Commission proposed \$13 thousand in reductions, all of which is recommended for restoration ongoing to sustain core departmental functions and ensure campaign finance laws are enforced.

### ■ Internal Audit

Internal Audit proposed \$117 thousand in reductions, all of which is recommended for restoration ongoing to meet audit services workload demands and core audit responsibilities.

## DEBT

The budget includes all debt obligation payments. Budgets displayed in Program VI include amounts for annual payments on the County's debt financing of the Central Utility Facility and debt financing of infrastructure improvements in the County's Assessment Districts and Community Facilities Districts. Although the County's former 1997 Pension Obligation Bonds were economically defeased, this budget reflects the payments made by the trustee from escrow. This program also includes the debt associated with the County's Teeter program. Debt related to the specific operations of John Wayne Airport is included in Program III where the operational budgets for that department are also found. Based on the County's Strategic Financial Plan and at current funding levels, the County is able to fulfill these debt obligations and sustain current and future services and operations.

### Debt Limit

The amount of the general obligation bonded indebtedness the County can incur is limited under California State Law to 1.25% of the equalized assessment property tax roll.

### Legal Debt Margin as a Percentage of Debt Limit Calculation for FY 2020-21

#### (\$ amounts in thousands)

Assessed Value	\$ 663,241,178
Legal Debt Limit (1.25% of total assessed value)	8,290,515
Net Debt Applicable to Limit	0
Legal Debt Margin	\$ 8,290,515
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	0%

Source: County of Orange Auditor-Controller

**FY 2021-22 Debt Service**

GENERAL FUND DEBT	Maturity	Debt Outstanding		FY 2021-22 Annual Debt Service			Debt Outstanding
	(Fiscal Year)		as of 6/30/21	Principal	Interest	Total Debt Service	as of 6/30/22
2016 CUF Lease Revenue Bonds	2035-36	\$	46,585,000	2,160,000	\$ 2,329,250	\$ 4,489,250	\$ 44,425,000
<b>Total General Fund Debts</b>		<b>\$</b>	<b>46,585,000</b>	<b>\$ 2,160,000</b>	<b>\$ 2,329,250</b>	<b>\$ 4,489,250</b>	<b>\$ 44,425,000</b>

Note: The table above excludes Civic Center Master Plan - Phases I and II Bonds as the bonds are not County-issued debt. As a tenant of County Administration South (Civic Center Master Plan Phase I), the County began base rental payments in FY 2020-21. As a future tenant of County Administration North (Civic Center Master Plan Phase II), the County will not begin base rental payments until FY 2022-23.

**CASH FLOW MANAGEMENT**

The County issued short-term taxable Pension Obligation Bonds to prepay, at a discount, a portion of the County's FY 2021-22 pension obligation, resulting in a net cost avoidance of approximately \$28.7 million. The bonds were issued in January 2021 in the amount of \$484.8 million at rates ranging from 0.374% to 0.418%. The bonds will be paid off on April 29, 2022.

## SUMMARY

This budget serves as a realistic plan of resources available to carry out the County's core businesses and priorities. It is consistent with the County's mission statement and the 2020 Strategic Financial Plan. It follows the CEO budget policy guidelines, meets many of the departmental augmentation requests, incorporates impacts of the State budget proposals known at this time, addresses important capital needs, and provides adequate reserves.

This County budget document is also available on-line at:

<http://ocgov.com/gov/ceo/deputy/finance>

Additional financial information including the OpenOC data tool, Strategic Financial Plan, and budget reports can be found at:

<http://ocgov.com/about/openoc/>

## FUND STRUCTURE

County funds can be divided into three major categories: governmental, proprietary, and fiduciary. Only governmental and proprietary funds are included in the County's budget.

The County maintains several individual governmental funds organized according to their type: General Fund, as well as Special Revenue, Debt Service, Capital Projects, and Permanent Funds.

- The general fund is a government's basic operating fund and accounts for everything not accounted for in another fund.
- Special revenue funds account for specific revenue sources that are limited to uses for a particular purpose.
- Debt service funds account for the repayment of debt.
- Capital projects funds account for the construction, rehabilitation, and acquisition of capital assets, such as buildings, equipment, and roads.
- Permanent funds account for resources that cannot be expended, but must be held in perpetuity.

The County maintains two different types of proprietary funds: Enterprise Funds and Internal Service Funds. Enterprise Funds are used to report the same functions presented as business-type activities. The County uses enterprise funds to account for its Airport, Waste Management, and Compressed Natural Gas activities. Internal Service Funds are used to accumulate and allocate costs internally among the County's various functions such as insurance, transportation, publishing, and information technology.

### General Fund

Alternate Defense

Assessor

Auditor-Controller

Board of Supervisors - 1st District

Board of Supervisors - 2nd District

Board of Supervisors - 3rd District

Board of Supervisors - 4th District

Board of Supervisors - 5th District

Building &amp; Safety General Fund

Capital Acquisition Financing

Capital Projects

CAPS Program

CEO Real Estate

Child Support Services

Clerk of the Board

Clerk-Recorder

County Counsel

County Executive Office

County General Fund Level Transactions

Data Systems Development Projects

Detention Release

District Attorney - Public Administrator

Emergency Management Division

Employee Benefits

Grand Jury

Health Care Agency

Health Care Agency - Public Guardian

Human Resource Services

IBM Mainframe

Internal Audit

Juvenile Justice Commission

Miscellaneous

OC Animal Care

OC Campaign Finance and Ethics Commission

OC Community Resources

OC Public Works

OC Watersheds

OCIT Shared Services

Office of Independent Review

Performance Audit

Prepaid Pension Obligation

**General Fund (continued)**

Probation

Property Tax System Centralized O &amp; M Support

Public Administrator

Public Defender

Registrar of Voters

Sheriff Court Operations

Sheriff-Coroner

Social Services Agency

Treasurer-Tax Collector

Trial Courts

Utilities

**Special Revenue**

Air Quality Improvement

Assessor Property Characteristics Revenue

Bioterrorism Center for Disease Control Fund

Building and Safety

CAL - ID Operational Costs

CAL - ID System Costs

CalHome Program Reuse Fund

CEO Single Family Housing

Child Support Program Development

Clerk-Recorder Operating Reserve Fund

Clerk-Recorder Special Revenue Fund

County Automated Fingerprint Identification

County Service Area #13 - La Mirada

County Service Area #22 - East Yorba Linda

County Tidelands - Newport Bay

Delta Special Revenue

Dispute Resolution Program

District Attorney's Supplemental Law Enforcement Services

Domestic Violence Program

El Toro Improvement Fund

Emergency Medical Services

Excess Public Safety Sales Tax

Facilities Development and Maintenance Fund

Foothill Circulation Phasing Plan

HCA Interest Bearing Purpose Restricted Revenue

HCA Purpose Restricted Revenues

HCA Realignment

Housing Asset Fund

In-Home Supportive Services Public Authority

Inmate Welfare Fund

Jail Commissary

Medi-Cal Administrative Activities/Targeted Case Management

Mental Health Services Act

Mental Health Services Act (MHSA) Housing Fund

Motor Vehicle Theft Task Force

N. Tustin Landscape &amp; Lighting Assessment District

Narcotic Forfeiture and Seizure

OC Animal Care Donations

OC Animal Shelter Construction Fund

OC Dana Point Harbor

OC Flood

OC Flood - Capital

OC Flood - Capital Improvement Projects

OC Housing

OC Housing Authority - Operating Reserves

OC Parks Capital

OC Parks CSA 26

OC Public Libraries

OC Public Libraries - Capital

OC Road

OC Road - Capital Improvement

OC Tobacco Settlement Fund

Orange County Housing Authority (OCHA)

Orange County Jail Fund

Parking Facilities

Proposition 64 - Consumer Protection

Proposition 69 - DNA Identification Fund

Real Estate Development Program

Real Estate Prosecution Fund

Regional Narcotics Suppression Program - Other

Remittance Processing Equipment Replacement

Santa Ana Regional Center Lease Conveyance

Sheriff-Coroner Replacement &amp; Maintenance Fund (SCRAM)

Sheriff Narcotics Program - CALMMET - Treasury

Sheriff Narcotics Program - Department of Justice

Sheriff Narcotics Program - Other

Sheriff's Court Operations - Special Collections

Sheriff's Substations Fee Program

Sheriff's Supplemental Law Enforcement Services

South County Roadway Improvement Program (SCRIP)

Special Assessment-Top of The World Improvement

SSA Donations and Fees

SSA Wraparound

State Criminal Alien Assistance Program (SCAAP)

Strategic Priority Affordable Housing

Survey Monument Preservation

Traffic Violator Fund

Ward Welfare

**Special Revenue (continued)**

Workforce Investment Act

**Debt Service**

AD 01-1 Group 3 Debt Service

Assessment District 01-1 Ziani Project Debt Service

Assessment District 92-1 Newport Ridge Debt Service

CFD 00-1 (Series A of 2000) Ladera Debt Service

CFD 01-1 Ladera Debt Service

CFD 2003-1 Ladera Debt Service

CFD 2004-1 Ladera Debt Service

CFD 2015-1 RMV (Village of Esencia) Debt Service

CFD 2016-1 RMV (Village Of Esencia) Debt Service

CFD 2017-1 RMV (Village Of Esencia) Debt Service

CFD 2017-1 RMV (Village Of Esencia) IA Number 2 Debt Service

CFD 99-1 Series A of 1999 Ladera Debt Service

Coto de Caza CFD 87-8 Debt Service

Foothill Ranch CFD 87-4 Debt Service

Golden Lantern Reassessment District 94-1 Debt Service

Irvine Coast Assessment District 88-1 Debt Service

Ladera CFD 2002-01 - Debt Service

Mission Viejo CFD 87-3 (A) Debt Service

Newport Coast AD 01-1 Conversion #1 Debt Service

Newport Coast AD 01-1 Group 2 Debt Service

Newport Coast AD 01-1 Group 4 Conversion Debt Service

Pension Obligation Bonds Debt Service

Rancho Santa Margarita CFD 86-1 (Series 1988) Debt Service

Rancho Santa Margarita CFD 86-2 Debt Service

Rancho Santa Margarita CFD 87-5(A) Debt Service

Rancho Santa Margarita CFD 87-5B Debt Service

Rancho Santa Margarita CFD 87-5C Debt Service

Rancho Santa Margarita CFD 87-5D (A) Debt Service

Rancho Santa Margarita CFD 87-5E (A of 1993) Debt Service

Teeter Series A Debt Service Fund

**Capital Projects**

2017-1 RMV (Village of Esencia) Construction

800 MHz Countywide Coordinated Communications System (CCCS)

CFD 2016-1 RMV (Village Of Esencia) Construction

CFD 2017-1 RMV (Village Of Esencia) IA Number 2 Construction

Countywide Capital Projects Non-General Fund

Countywide IT Projects Non-General Fund

Criminal Justice Facilities - Accumulative Capital Outlay

Sheriff-Coroner Construction &amp; Facility Development

**Enterprise**

Airport - Operating Enterprise

Airport Construction Fund

Airport Debt Service Fund

Compressed Natural Gas Enterprise Fund

OC Waste &amp; Recycling Enterprise

OCWR - Brea/Olinda Landfill Escrow

OCWR Capital Project Fund

OCWR Corrective Action Escrow

OCWR - Environmental Reserve

OCWR - FRB/Bee Canyon Landfill Escrow

OCWR Importation Revenue Sharing

OCWR - Landfill Postclosure Maintenance

OCWR - Prima Deshecha Landfill Escrow

**Internal Service**

Insured Health Plans ISF

Life Insurance ISF

OC Fleet Services

OCIT Countywide Services

Property &amp; Casualty Risk ISF

Reprographics ISF

Self-Insured Benefits ISF

Self-Insured PPO Health Plans ISF

Unemployment ISF

Wellness Program ISF

Workers' Compensation ISF

**Permanent Fund**

Limestone Regional Park Mitigation Endowment

## AWARDS AND RECOGNITIONS FY 2020-21

The County of Orange is hard at work throughout each year, providing services to Orange County's more than 3 million residents. The County's mission is to make Orange County a "safe, healthy and fulfilling place to live, work and play, today and for generations to come, by providing outstanding, cost-effective regional public services," and the following is a look at the recognition the County received during the past fiscal year for those efforts.

### California State Association of Counties (CSAC)

The CSAC annual awards program honors the most innovative programs developed and implemented by California counties each year. In 2020, the County of Orange took home two Challenge Awards:

- Ensuring the Health and Well-Being of Seniors and Disabled During COVID-19 (Social Services Agency): In response to the COVID-19 pandemic, this innovative effort began with staff volunteers agency-wide and grew into a coordinated county-wide collaboration to source and obtain necessary items such as non-perishable food, adult diapers and wipes and nutritional drinks for vulnerable clients, and personal protective equipment for providers. This program also won CSAC's Innovation Award.
- COVID Testing/Disaster/Emergency Response & Management (Health Care Agency): In response to the COVID-19 pandemic, the Health Care Agency launched a countywide COVID-19 Testing Network and an integrated community outreach, marketing, and public relations campaign targeting the hardest hit populations.

### Additional Awards

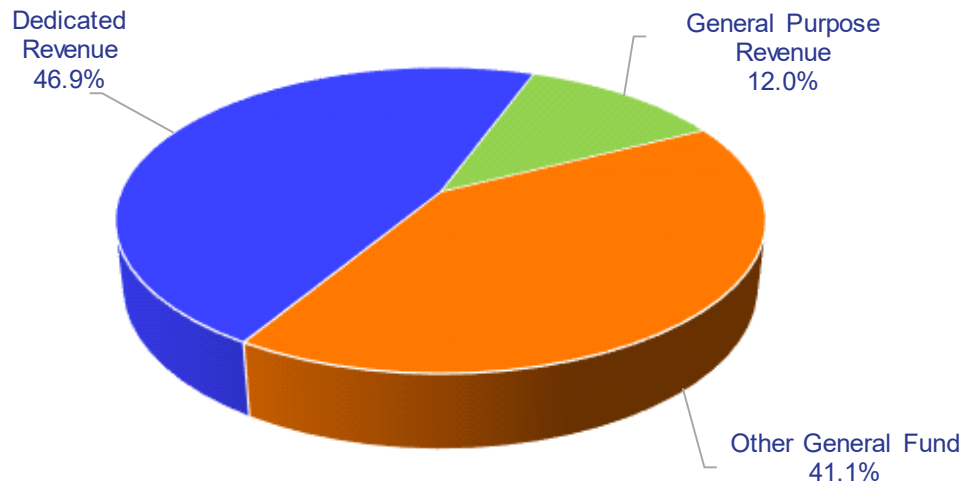
- OC Procurement received the 2020 Achievement of Excellence in Procurement (AEP) Award for a seventh consecutive year from the National Procurement Institute, Inc. The AEP Award recognizes organizational excellence in public and non-profit procurement.
- At the 45th annual PROTOS awards ceremony held by the Orange County Public Relations Society of America, the OC Health Care Agency received the "Best in Show" Award for the "Could it be COVID?" campaign.
- The American Society of Civil Engineers - Los Angeles Section (ASCEOC) recognized OC Public Works with the Small Project of the Year award for the Live Oak Canyon Road & Trabuco Canyon Road Safety Improvements Project for its special technical accomplishments, sophistication, scope, and engineering features.



# CHARTS

# Total County Revenue Budget

FY 2021-2022 Total = \$7.7 Billion

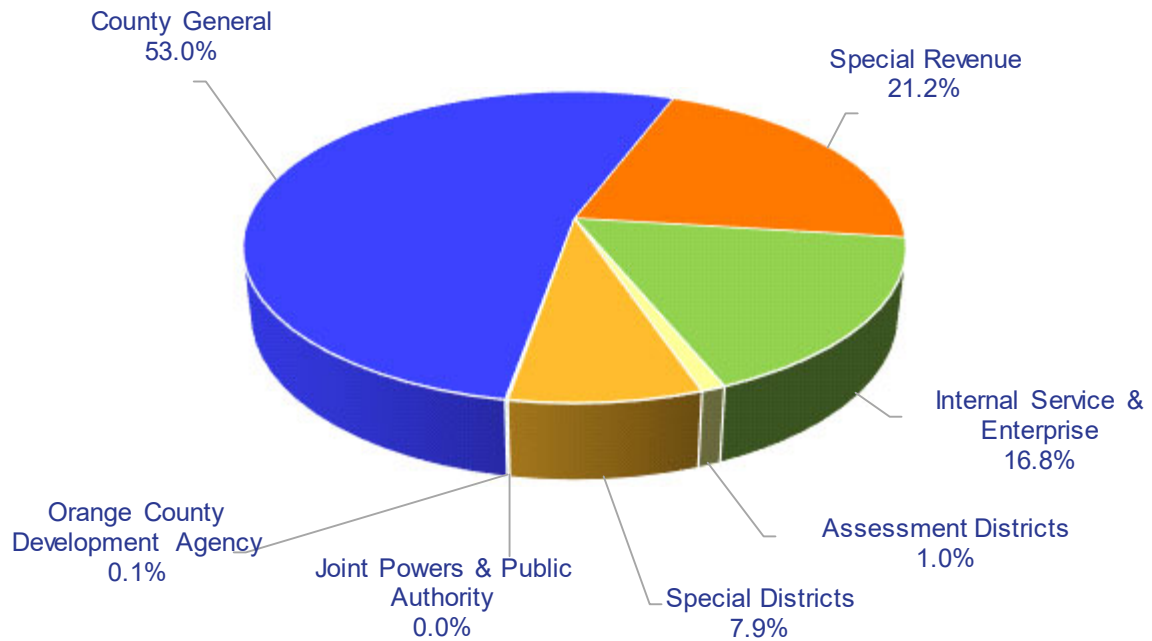


## General Revenue Sources (in Million Dollars)

Name	FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Final Budget		Modified Budget		Recommended Budget		Modified Budget Amount	Percent
General Purpose Revenue	\$ 890.1	\$	901.1	\$	926.6	\$	25.6	2.8%
Other General Fund	3,201.5		3,401.4		3,173.2		(228.2)	(6.7)%
Dedicated Revenue	3,477.8		3,649.5		3,621.7		(27.8)	(0.8)%
<b>Total</b>	<b>\$ 7,569.4</b>	<b>\$</b>	<b>7,952.0</b>	<b>\$</b>	<b>7,721.5</b>	<b>\$</b>	<b>(230.5)</b>	<b>(2.9)%</b>

## County Financing

All Funds Under the Board of Supervisors  
FY 2021-2022 Total = \$7.7 Billion

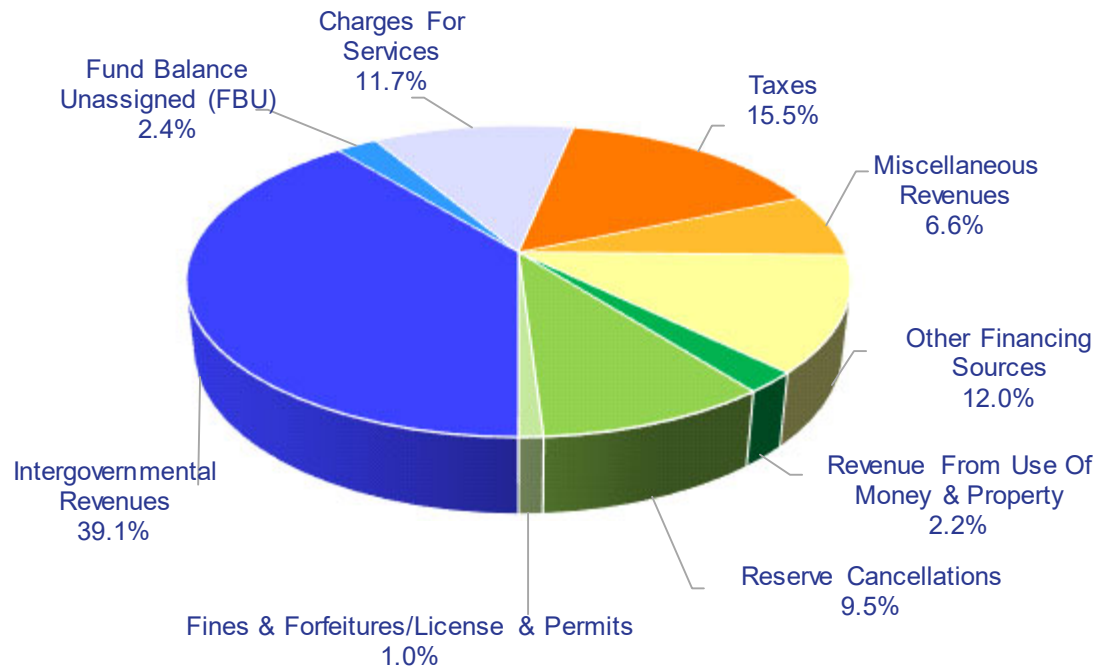


### County Fund Groups (in Million Dollars)

Name	FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Final Budget		Modified Budget		Recommended Budget		Modified Budget Amount	Percent
County General	\$ 4,091.6	\$	4,302.5	\$	4,099.8	\$	(202.7)	(4.7)%
Special Revenue	1,445.6		1,563.9		1,633.3		69.4	4.4%
Internal Service & Enterprise	1,382.0		1,388.3		1,294.1		(94.2)	(6.8)%
Assessment Districts	83.1		128.5		73.5		(55.0)	(42.8)%
Special Districts	553.0		554.7		609.3		54.6	9.8%
Joint Powers & Public Authority	2.6		2.6		2.8		0.2	7.7%
Orange County Development Agency	11.5		11.5		8.7		(2.8)	(24.3)%
<b>Total</b>	<b>\$ 7,569.4</b>	<b>\$</b>	<b>7,952.0</b>	<b>\$</b>	<b>7,721.5</b>	<b>\$</b>	<b>(230.5)</b>	<b>(2.9)%</b>

# Total County Revenues by Source

FY 2021-2022 Total = \$7.7 Billion

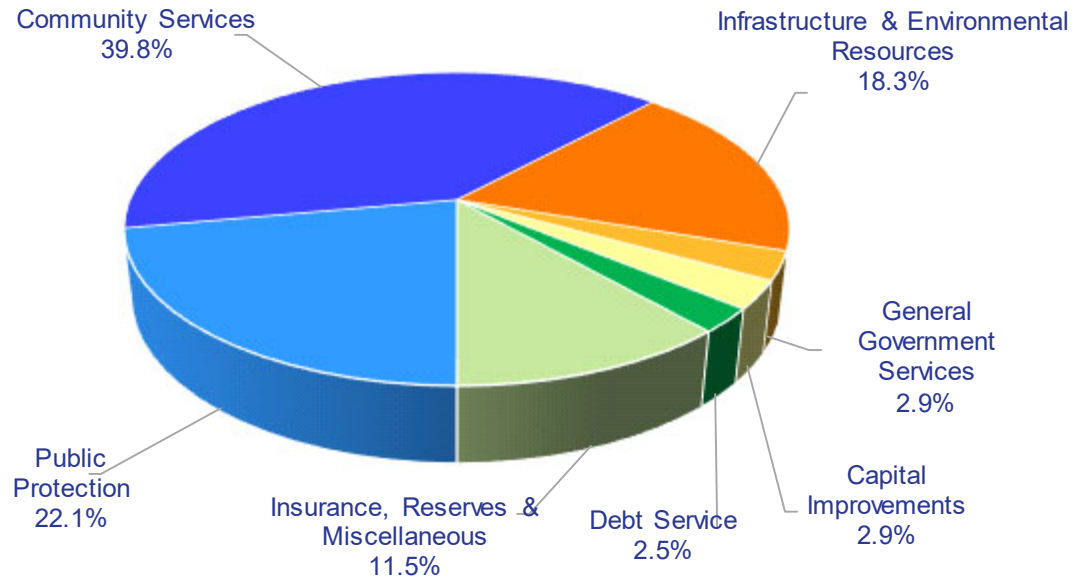


## County Revenue Source (in Million Dollars)

Name	FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Final Budget		Modified Budget		Recommended Budget		Modified Budget Amount	Percent
Intergovernmental Revenues	\$ 2,953.0		\$ 3,165.1		\$ 3,021.1		\$ (144.0)	(4.5)%
Fund Balance Unassigned (FBU)	221.0		251.2		187.3		(63.9)	(25.4)%
Charges For Services	930.8		903.5		904.1		0.6	0.1%
Taxes	1,137.6		1,137.9		1,199.3		61.4	5.4%
Miscellaneous Revenues	496.6		495.8		508.4		12.6	2.5%
Other Financing Sources	862.5		992.2		925.5		(66.7)	(6.7)%
Revenue From Use Of Money & Property	221.9		221.9		166.1		(55.8)	(25.1)%
Reserve Cancellations	664.1		702.5		735.6		33.1	4.7%
Fines & Forfeitures/License & Permits	81.9		81.9		74.1		(7.8)	(9.5)%
<b>Total</b>	<b>\$ 7,569.4</b>		<b>\$ 7,952.0</b>		<b>\$ 7,721.5</b>		<b>\$ (230.5)</b>	<b>(2.9)%</b>

## Total County Appropriations by Program

FY 2021-2022 Total = \$7.7 Billion



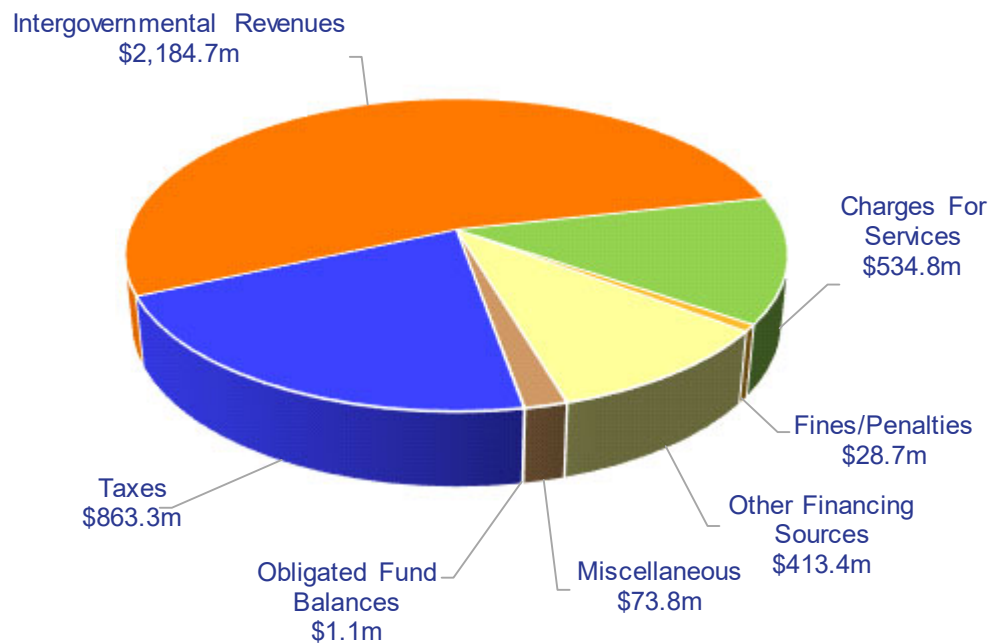
### County Program Appropriations (in Million Dollars)

Pgm Code	Program Name	FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
		Final		Modified		Recommended		Modified Budget	
		Budget		Budget		Budget		Amount	Percent
I	Public Protection	\$ 1,661.9	\$	1,682.7	\$	1,706.6	\$	23.9	1.4%
II	Community Services	3,300.1		3,542.4		3,070.7		(471.7)	(13.3)%
III	Infrastructure & Environmental Resources	1,437.6		1,444.0		1,412.6		(31.4)	(2.2)%
IV	General Government Services	223.4		224.0		226.2		2.2	1.0%
V	Capital Improvements	183.7		243.6		223.9		(19.7)	(8.1)%
VI	Debt Service	153.7		179.1		193.4		14.3	8.0%
VII	Insurance, Reserves & Miscellaneous	609.0		636.2		888.1		251.9	39.6%
<b>Total</b>		<b>\$ 7,569.4</b>	<b>\$</b>	<b>7,952.0</b>	<b>\$</b>	<b>7,721.5</b>	<b>\$</b>	<b>(230.5)</b>	<b>(2.9)%</b>

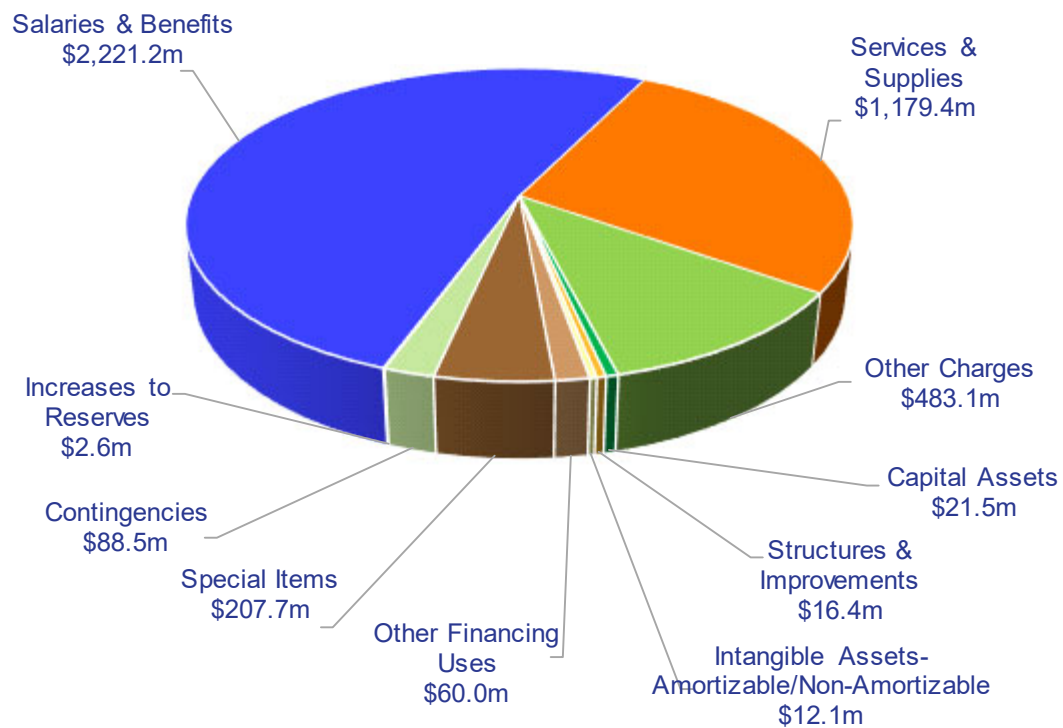
# General Fund Sources and Uses of Funds

FY 2021-2022 Total = \$4.1 Billion

## Sources:



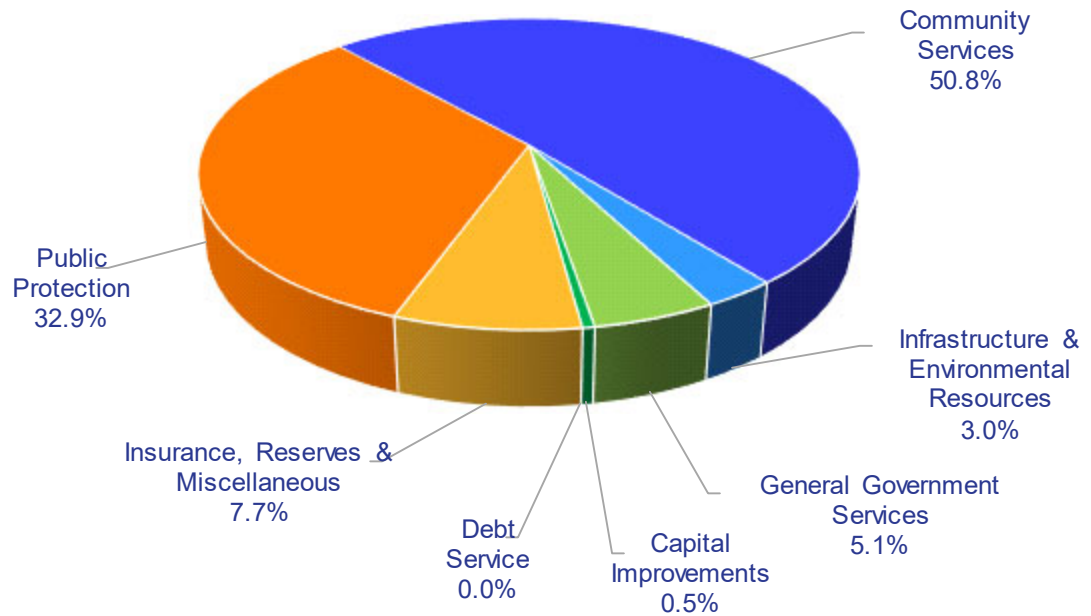
## Uses\*:



NOTE: Approximately \$192.7 million of these expenses are recovered from other funds within the County, bringing the total expenses to \$4,099,813,143.

# General Fund Appropriations by Program

FY 2021-2022 Total = \$4.1 Billion



## General Fund Program Appropriations (in Million Dollars)

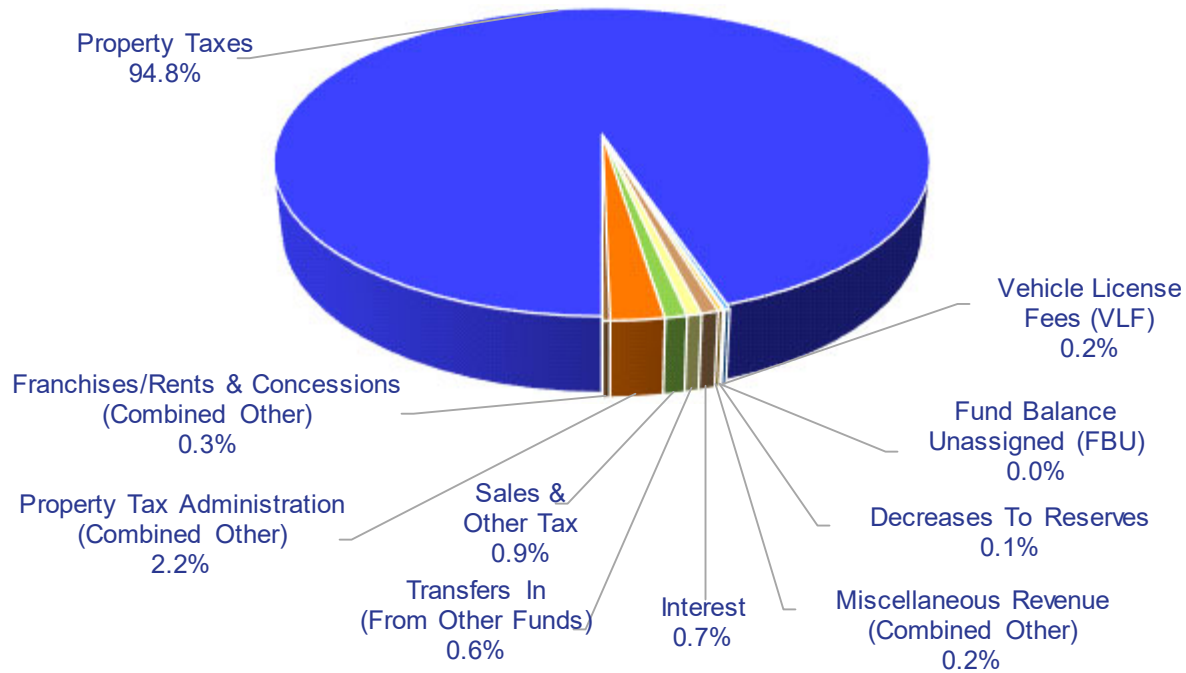
Pgm Code	Program Name	FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
		Final		Modified		Recommended		Modified Budget	
		Budget		Budget		Budget		Amount	Percent
I	Public Protection	\$ 1,360.4	\$	1,364.6	\$	1,348.0	\$	(16.6)	(1.2)%
II	Community Services	2,313.7		2,493.1		2,078.3		(414.8)	(16.6)%
III	Infrastructure & Environmental Resources	126.2		127.2		124.2		(3.0)	(2.4)%
IV	General Government Services	212.5		213.2		209.0		(4.2)	(2.0)%
V	Capital Improvements	34.0		34.0		22.0		(12.0)	(35.3)%
VI	Debt Service	7.0		7.1		1.7		(5.4)	(76.1)%
VII	Insurance, Reserves & Miscellaneous	37.8		63.3		316.6		253.3	400.2%
<b>Total</b>		<b>\$ 4,091.6</b>	<b>\$</b>	<b>4,302.5</b>	<b>\$</b>	<b>4,099.8</b>	<b>\$</b>	<b>(202.7)</b>	<b>(4.7)%</b>



# General Purpose Revenue

(Discretionary Funds)

FY 2021-2022 Total = \$926.6 Million

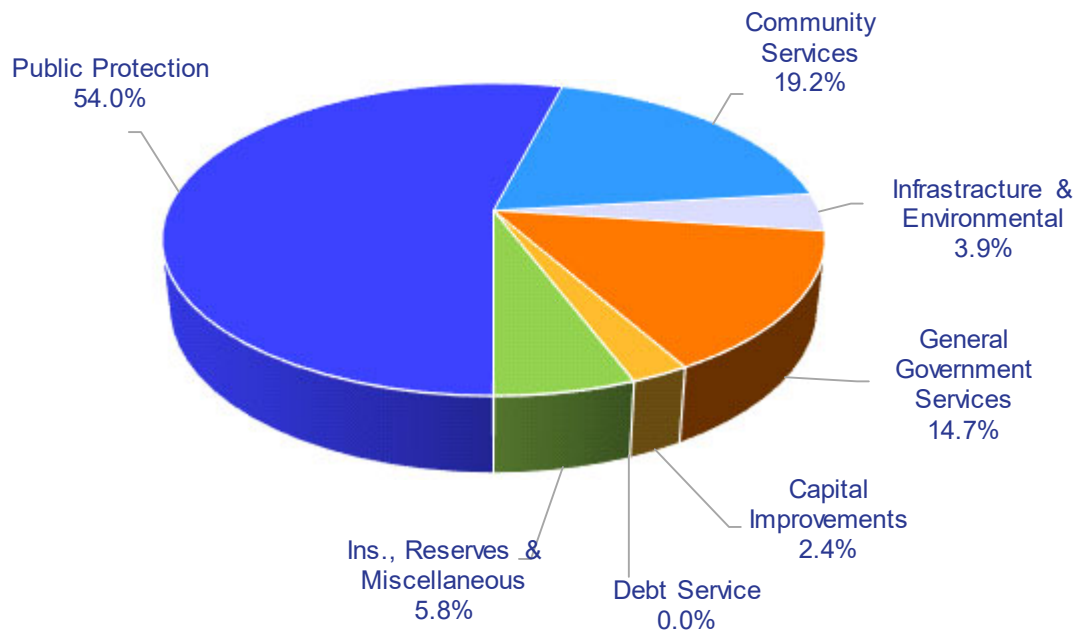


## General Purpose Revenue (Discretionary Funds) (in Million Dollars)

Name	FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Final Budget		Modified Budget		Recommended Budget		Modified Budget Amount	Percent
Property Taxes	\$ 828.6	\$	828.6	\$	877.7	\$	49.1	5.9%
Vehicle License Fees (VLF)	1.2		1.2		2.0		0.8	66.7%
Fund Balance Unassigned (FBU)	0.0		0.0		0.0		0.0	0.0%
Decreases To Reserves	6.5		17.5		1.1		(16.4)	(93.7)%
Miscellaneous Revenue (Combined Other)	1.9		1.9		1.7		(0.2)	(10.5)%
Interest	9.3		9.3		6.6		(2.7)	(29.0)%
Transfers In (From Other Funds)	11.4		11.4		6.0		(5.4)	(47.4)%
Sales & Other Tax	7.7		7.7		8.3		0.6	7.8%
Property Tax Administration (Combined Other)	20.8		20.8		20.5		(0.3)	(1.4)%
Franchises/Rents & Concessions (Combined Other)	2.7		2.7		2.7		0.0	(0.0)%
<b>Total</b>	<b>\$ 890.1</b>	<b>\$</b>	<b>901.1</b>	<b>\$</b>	<b>926.6</b>	<b>\$</b>	<b>25.5</b>	<b>2.8%</b>

## General Fund Net County Cost (NCC) by Program

FY 2021-2022 Total = \$926.6 Million



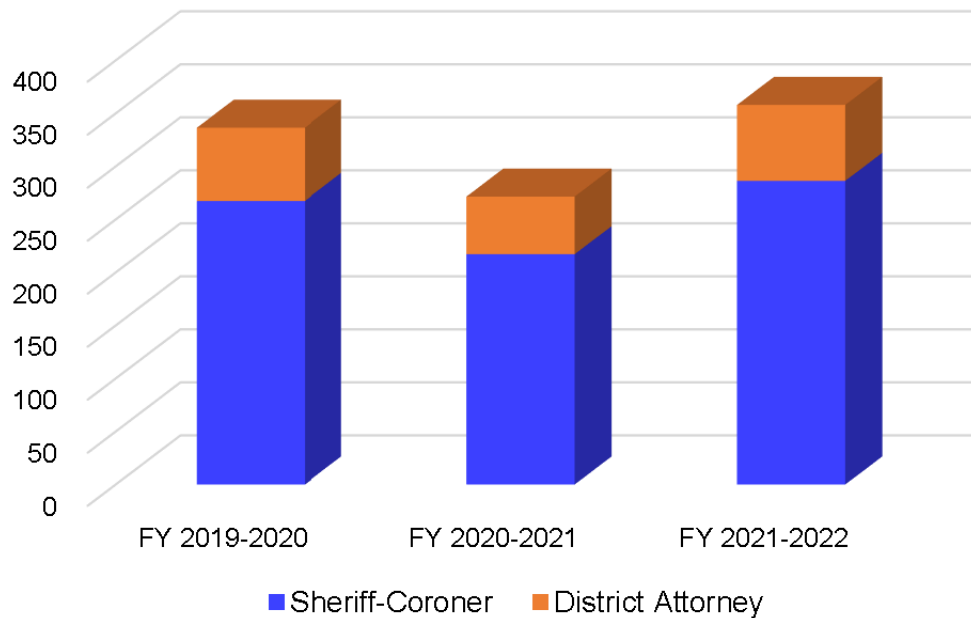
### General Fund Program Net County Cost (in Million Dollars)

Prgm Code	Name	FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
		Final Budget		Modified Budget		Recommended Budget		Modified Budget Amount	Percent
I	Public Protection	\$ 601.0	\$	601.1	\$	500.0	\$	(101.1)	(16.8)%
II	Community Services	178.0		161.8		178.1		16.3	10.1%
III	Infrastructure & Environmental Resources	36.4		36.4		36.1		(0.3)	(0.8)%
IV	General Government Services	130.2		130.8		136.5		5.7	4.4%
V	Capital Improvements	29.0		29.0		22.0		(7.0)	(24.1)%
VI	Debt Service	0.1		0.1		0.1		0.0	0.0%
VII	Insurance, Reserves & Miscellaneous	(84.6)		(58.1)		53.8		111.9	(192.6)%
<b>Total</b>		<b>\$ 890.1</b>	<b>\$</b>	<b>901.1</b>	<b>\$</b>	<b>926.6</b>	<b>\$</b>	<b>25.5</b>	<b>2.8%</b>

# Proposition 172 Public Safety Sales Tax

FY 2021-2022 Total = \$358 Million

Sources: One-Half cent sales tax (\$ in millions)



Department	FY 2019-2020		FY 2020-2021		FY 2021-2022	
		Final Budget		Final Budget		Recommended Budget
District Attorney	\$	69.1	\$	54.3	\$	71.6
Sheriff-Coroner		276.4		217.2		286.4
Totals	\$	345.5	\$	271.5	\$	358.0

# Realignment

FY 2021-2022 Realignment Total = \$701.1 Million

County Local Revenue Fund - 2011 Realignment <sup>1</sup>												
Estimated \$ in millions	Law Enforcement							Supportive Services		Mental Health		
Program Area	Trial Court	Enhancing Law Enforcement	Community Corrections	District Attorney and Public Defender	Juvenile Justice	Juvenile Justice Crime Prevention Act	Local Innovation	Protective Services	Behavioral Health	Mental Health	Total	
Probation	\$ -	\$ 25.0	\$ 16.9	\$ -	\$ 14.3	\$ 12.1	\$ -	\$ 0.1	\$ -	\$ -	\$ 68.4	
Sheriff-Coroner	49.5	0.5	49.5	-	-	2.9	-	-	-	-	102.4	
District Attorney	-	-	1.3	1.6	-	0.7	-	-	-	-	3.6	
Public Defender	-	-	1.6	1.2	-	0.2	-	-	-	-	3.0	
Health Care Agency	-	-	19.0	-	-	1.3	-	-	59.7	73.9	153.9	
Social Services Agency	-	-	-	-	-	-	-	132.7	-	-	132.7	
Re-Entry Services	-	-	3.8	-	-	-	-	-	-	-	3.8	
Local Law Enforcement	-	-	1.8	-	-	-	-	-	-	-	1.8	
Local Innovation/Public Safety	-	-	-	-	-	-	-	-	-	-	-	
<b>Total</b>	<b>\$ 49.5</b>	<b>\$ 25.5</b>	<b>\$ 93.9</b>	<b>\$ 2.8</b>	<b>\$ 14.3</b>	<b>\$ 17.2</b>	<b>\$ 0.0</b>	<b>\$ 132.8</b>	<b>\$ 59.7</b>	<b>\$ 73.9</b>	<b>\$ 469.6</b>	

## Realignment Revenue Trends

<b>FY 2020-21 Projection</b>	\$ 44.1	\$ 24.6	\$ 80.9	\$ 2.5	\$ 16.3	\$ 15.9	\$ -	\$ 115.1	\$ 46.1	\$ 73.9	\$ 419.4
FY 2019-20 Actual	41.8	24.5	74.1	2.5	12.5	13.4	0.6	106.0	39.3	74.4	389.1
FY 2018-19 Actual	49.0	23.2	87.6	2.4	14.6	11.8	0.7	122.2	27.3	82.2	421.0
FY 2017-18 Actual	48.4	21.6	85.0	2.5	13.7	11.1	0.8	119.4	35.6	75.8	413.9
FY 2016-17 Actual	47.2	19.9	77.1	2.0	12.1	10.7	0.4	113.4	35.7	74.0	392.5

Estimated \$ in millions	Health and Welfare - 1991 Realignment <sup>1</sup>				
Program Area	Health	Mental Health	Social Services	Probation	Total
Health Care Agency	\$ 40.1	\$ 1.0	\$ 7.6	\$ -	\$ 48.7
Social Services Agency	-	-	152.7	-	152.7
Probation	-	-	-	3.1	3.1
<b>Total</b>	<b>\$ 40.1</b>	<b>\$ 1.0</b>	<b>\$ 160.3</b>	<b>\$ 3.1</b>	<b>\$ 204.5</b>

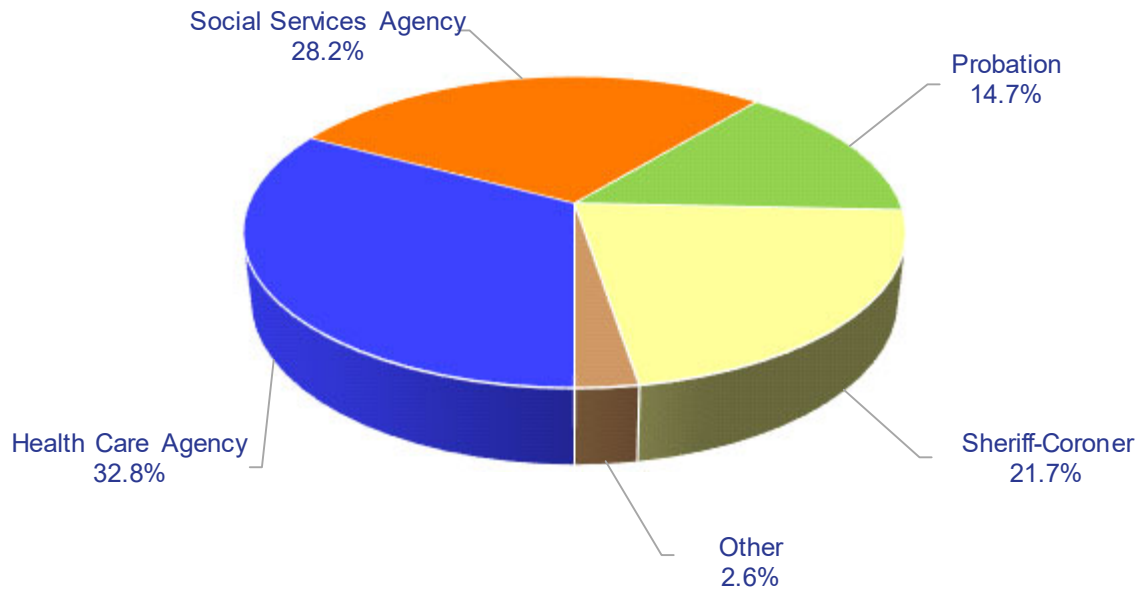
## Realignment Revenue Trends

<b>FY 2020-21 Projection</b>	\$ 38.1	\$ 1.0	\$ 170.8	\$ 3.1	\$ 213.0
FY 2019-20 Actual	38.9	1.0	164.7	3.1	207.7
FY 2018-19 Actual	38.3	1.0	167.1	3.1	209.5
FY 2017-18 Actual	38.4	1.0	152.5	3.1	195.0
FY 2016-17 Actual	39.7	1.0	124.9	3.1	168.7

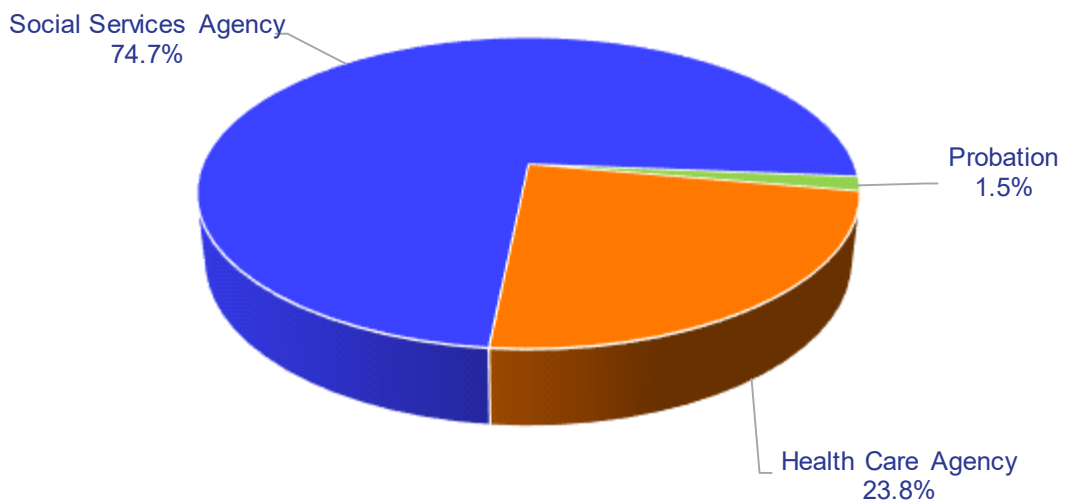
<sup>1</sup>Amounts show the anticipated use of the Realignment Funds by Department and include the County's portion of the State's \$750M Realignment Funding Backfill provided with the State's Enacted Budget.

# Realignment Charts

## FY 2021-22 2011 Realignment Budget

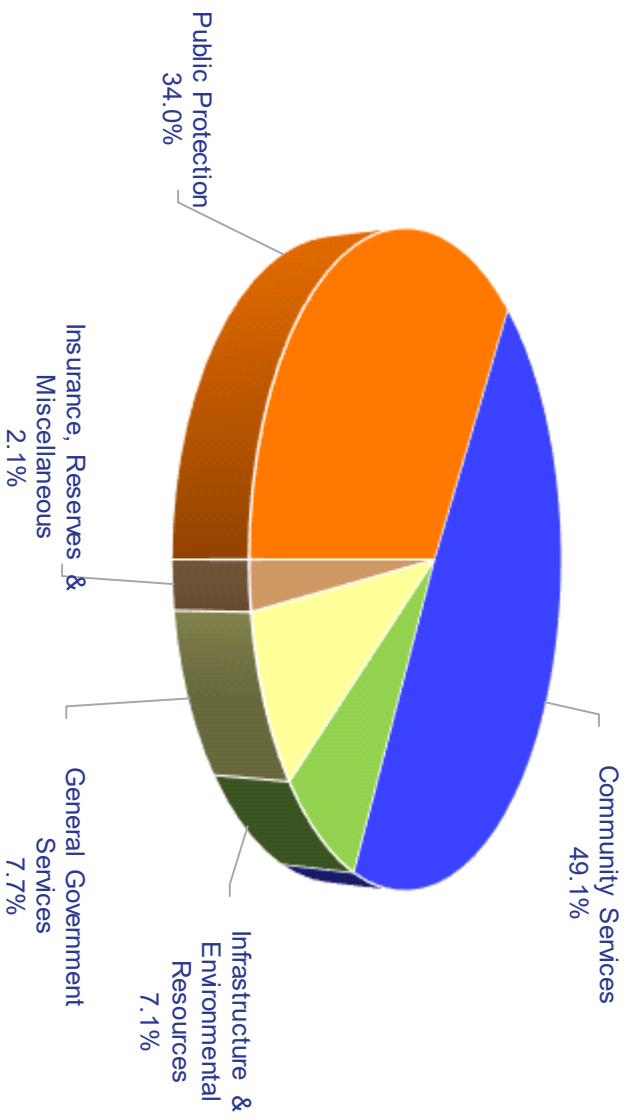


## FY 2021-22 1991 Realignment Budget



## Authorized Positions by Program

FY 2021-2022 Total = 17,489

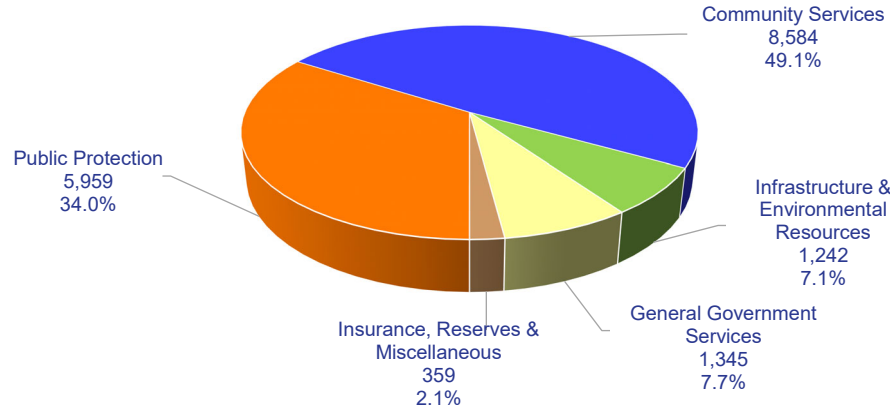


### Authorized Program Positions

Prgrn Code	Name	FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
		Final Budget	Modified Budget	Final Budget	Modified Budget	Recommended Budget	Amount	Modified Budget	Percent
I	Public Protection	6,416	6,359			5,959	(400)	(6.3)%	
II	Community Services	8,566	8,565			8,564	(1)	(0.0)%	
III	Infrastructure & Environmental Resources	1,270	1,244			1,242	(2)	(0.2)%	
IV	General Government Services	1,377	1,345			1,345	0	0.0%	
VII	Insurance, Reserves & Miscellaneous	372	359			359	0	0.0%	
<b>Total</b>		18,001	17,892			17,489	(403)	(2.3)%	

# Authorized Positions by Program and Budget Control

FY 2021-22 Total = 17,489



Program I Public Protection	
County Automated Fingerprint Identification	14
District Attorney - Public Administrator	826
Inmate Welfare Fund	28
Jail Commissary	37
Office of Independent Review	2
Probation	1,115
Public Administrator	19
Public Defender	362
Sheriff-Coroner	3,556
<b>Total</b>	<b>5,959</b>

Program II Community Services	
Child Support Services	395
HCA Public Guardian	36
Health Care Agency	2,857
OC Animal Care	124
OC Community Resources	107
OC Housing	13
OC Parks CSA26	334
OC Public Libraries	377
Orange County Housing Authority (OCHA)	114
Social Services Agency	4,227
<b>Total</b>	<b>8,584</b>

Program III Infrastructure & Environmental	
Airport - Operating	169
Building & Safety General Fund	43
OC Flood	256
OC Public Works	270
OC Road	156
OC Waste & Recycling Enterprise	284
OC Watersheds	42
Parking Facilities	3
Utilities	19
<b>Total</b>	<b>1,242</b>

Program IV General Government Services	
Assessor	263
Auditor-Controller	404
Board of Supervisors - 1st District	10
Board of Supervisors - 2nd District	10
Board of Supervisors - 3rd District	10
Board of Supervisors - 4th District	10
Board of Supervisors - 5th District	10
CEO Real Estate	30
Clerk of the Board	26
Clerk-Recorder	111
County Counsel	98
County Executive Office	77
Human Resource Services	152
Internal Audit	13
OC Campaign Finance and Ethics Commission	2
Registrar of Voters	49
Treasurer-Tax Collector	70
<b>Total</b>	<b>1,345</b>

Program VII Insurance, Reserves & Miscellaneous	
Employee Benefits	19
OC Fleet Services	74
OCIT Countywide Services	75
OCIT Shared Services	140
Property & Casualty Risk ISF	12
Reprographics ISF	18
Workers' Compensation ISF	21
<b>Total</b>	<b>359</b>

NOTE: Programs V and VI do not have any authorized positions.

# SCHEDULES



## Budget Comparison by Agency and Department

Program Name		A	B	C	D	E	F	G	H	I	J
		FY 20-21	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 21-22	Approp. Variance		NCC Variance	
		Final	Final	Final	Recommended	Recommended	Recommended	(FY 20-21 Final vs. FY 21-22 Recommended)			
Budget Control Name		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
<b>PROGRAM I - PUBLIC PROTECTION</b>											
026	District Attorney - Public Administrator	\$ 166,624,429	\$ 86,829,014	\$ 79,795,415	\$ 173,137,254	\$ 102,042,068	\$ 71,095,186	\$ 6,512,825	3.91	\$ (8,700,229)	(10.90)
029	Public Administrator	3,804,240	1,348,000	2,456,240	3,887,240	1,431,000	2,456,240	83,000	2.18	0	0.00
032	Emergency Management Division	3,792,120	1,978,886	1,813,234	0	0	0	(3,792,120)	(100.00)	(1,813,234)	(100.00)
041	Grand Jury	585,885	0	585,885	585,885	0	585,885	0	0.00	0	0.00
045	Juvenile Justice Commission	180,151	0	180,151	180,151	0	180,151	0	0.00	0	0.00
047	Sheriff Court Operations	51,036,148	44,144,721	6,891,427	0	0	0	(51,036,148)	(100.00)	(6,891,427)	(100.00)
048	Detention Release	1,698,715	10,000	1,688,715	1,698,715	10,000	1,688,715	0	0.00	0	0.00
051	Office of Independent Review	587,176	0	587,176	626,950	0	626,950	39,774	6.77	39,774	6.77
057	Probation	194,405,696	85,243,736	109,161,960	193,224,381	88,077,186	105,147,195	(1,181,315)	(0.61)	(4,014,765)	(3.68)
058	Public Defender	89,741,469	6,671,041	83,070,428	87,791,568	5,547,940	82,243,628	(1,949,901)	(2.17)	(826,800)	(1.00)
060	Sheriff-Coroner	775,503,427	511,926,290	263,577,137	813,806,305	628,985,273	184,821,032	38,302,878	4.94	(78,756,105)	(29.88)
073	Alternate Defense	5,726,891	48,500	5,678,391	5,726,891	48,500	5,678,391	0	0.00	0	0.00
081	Trial Courts	66,725,899	21,131,172	45,594,727	67,375,615	21,780,888	45,594,727	649,716	0.97	0	0.00
<b>GENERAL FUNDS SUBTOTAL</b>		<b>\$1,360,412,246</b>	<b>\$ 759,331,360</b>	<b>\$ 601,080,886</b>	<b>\$1,348,040,955</b>	<b>\$ 847,922,855</b>	<b>\$ 500,118,100</b>	<b>\$ (12,371,291)</b>	<b>(0.91)</b>	<b>\$ (100,962,786)</b>	<b>(16.80)</b>
109	County Automated Fingerprint Identification	\$ 2,258,919	\$ 2,258,919	\$ 0	\$ 2,330,408	\$ 2,330,408	\$ 0	\$ 71,489	3.16	\$ 0	0.00
116	Narcotic Forfeiture and Seizure	553,991	553,991	0	743,958	743,958	0	189,967	34.29	0	0.00
122	Motor Vehicle Theft Task Force	3,580,726	3,580,726	0	5,285,526	5,285,526	0	1,704,800	47.61	0	0.00
126	Regional Narcotics Suppression Program - Other	2,864,268	2,864,268	0	3,533,822	3,533,822	0	669,554	23.38	0	0.00
12G	Real Estate Prosecution Fund	1,610,000	1,610,000	0	2,210,500	2,210,500	0	600,500	37.30	0	0.00
12H	Proposition 64 - Consumer Protection	5,180,118	5,180,118	0	4,505,000	4,505,000	0	(675,118)	(13.03)	0	0.00
12J	Proposition 69 - DNA Identification Fund	701,114	701,114	0	1,071,642	1,071,642	0	370,528	52.85	0	0.00
132	Sheriff Narcotics Program - Department of Justice	10,218,474	10,218,474	0	11,147,396	11,147,396	0	928,922	9.09	0	0.00
133	Sheriff Narcotics Program - Other	2,447,764	2,447,764	0	2,088,113	2,088,113	0	(359,651)	(14.69)	0	0.00





Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 20-21 Final Budget Approp	FY 20-21 Final Budget Rev	FY 20-21 Final Budget NCC	FY 21-22 Recommended Budget Approp	FY 21-22 Recommended Budget Rev	FY 21-22 Recommended Budget NCC	Approp. Variance (FY 20-21 Final vs. FY 21-22 Recommended) (\$) D-A		NCC Variance (FY 20-21 Final vs. FY 21-22 Recommended) (\$) F-C	
								(%) G/A		(%) I/C	
134	Orange County Jail Fund	501,108	501,108	0	240,093	240,093	0	(261,015)	(52.09)	0	0.00
139	Sheriff Narcotics Program - CALMMET - Treasury	1,134,411	1,134,411	0	1,499,840	1,499,840	0	365,429	32.21	0	0.00
13B	Traffic Violator Fund	1,007,312	1,007,312	0	964,747	964,747	0	(42,565)	(4.23)	0	0.00
13P	State Criminal Alien Assistance Program (SCAAP)	2,692,641	2,692,641	0	2,695,953	2,695,953	0	3,312	0.12	0	0.00
13R	Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)	22,007,220	22,007,220	0	23,846,905	23,846,905	0	1,839,685	8.36	0	0.00
141	Sheriff's Substations Fee Program	986,461	986,461	0	141,086	141,086	0	(845,375)	(85.70)	0	0.00
142	Sheriff's Court Ops - Special Collections	4,599,358	4,599,358	0	2,447,241	2,447,241	0	(2,152,117)	(46.79)	0	0.00
143	Jail Commissary	9,760,116	9,760,116	0	10,122,237	10,122,237	0	362,121	3.71	0	0.00
144	Inmate Welfare Fund	17,210,530	17,210,530	0	16,422,320	16,422,320	0	(788,210)	(4.58)	0	0.00
14D	CAL-ID Operational Costs	2,122,709	2,122,709	0	2,109,490	2,109,490	0	(13,219)	(0.62)	0	0.00
14E	CAL-ID System Costs	38,764,189	38,764,189	0	41,365,206	41,365,206	0	2,601,017	6.71	0	0.00
14G	Sheriff's Supplemental Law Enforcement Services	2,628,564	2,628,564	0	2,419,768	2,419,768	0	(208,796)	(7.94)	0	0.00
14H	District Attorney's Supp Law Enforcement Services	1,424,698	1,424,698	0	1,703,517	1,703,517	0	278,819	19.57	0	0.00
14J	Excess Public Safety Sales Tax	3,249,814	3,249,814	0	4,362,180	4,362,180	0	1,112,366	34.23	0	0.00
14Q	Sheriff-Coroner Construction and Facility Development	163,828,993	163,828,993	0	215,123,616	215,123,616	0	51,294,623	31.31	0	0.00
14R	Ward Welfare	122,147	122,147	0	182,434	182,434	0	60,287	49.36	0	0.00
15N	Delta Special Revenue	17,900	17,900	0	17,345	17,345	0	(555)	(3.10)	0	0.00
<b>NON-GENERAL FUNDS SUBTOTAL</b>		<b>\$ 301,473,545</b>	<b>\$ 301,473,545</b>	<b>\$ 0</b>	<b>\$ 358,580,343</b>	<b>\$ 358,580,343</b>	<b>\$ 0</b>	<b>\$ 57,106,798</b>	<b>18.94</b>	<b>\$ 0</b>	<b>0.00</b>
<b>TOTAL - PUBLIC PROTECTION</b>		<b>\$1,661,885,791</b>	<b>\$1,060,804,905</b>	<b>\$ 601,080,886</b>	<b>\$1,706,621,298</b>	<b>\$1,206,503,198</b>	<b>\$ 500,118,100</b>	<b>\$ 44,735,507</b>	<b>2.69</b>	<b>\$ (100,962,786)</b>	<b>(16.80)</b>
<b>PROGRAM II - COMMUNITY SERVICES</b>											
012	OC Community Resources	\$ 146,671,930	\$ 139,882,197	\$ 6,789,733	\$ 50,085,101	\$ 44,648,443	\$ 5,436,658	\$ (96,586,829)	(65.85)	\$ (1,353,075)	(19.93)
024	OC Animal Care	0	0	0	22,744,461	21,793,715	950,746	22,744,461	0.00	950,746	0.00
027	Department of Child Support Services	59,846,176	59,846,176	0	56,800,000	56,800,000	0	(3,046,176)	(5.09)	0	0.00
030	Health Care Agency - Public Guardian	5,797,487	1,043,641	4,753,846	5,529,835	775,989	4,753,846	(267,652)	(4.62)	0	0.00

Program Name		A	B	C	D	E	F	G	H	I	J
FY 20-21		FY 20-21	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 21-22	Approp. Variance		NCC Variance	
Final		Final	Final	Final	Recommended	Recommended	Recommended	(FY 20-21 Final vs. FY 21-22 Recommended)			
Budget Control Name		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
042	Health Care Agency	1,093,680,247	993,535,443	100,144,804	896,805,979	796,171,997	100,633,982	(196,874,268)	(18.00)	489,178	0.49
063	Social Services Agency	1,007,609,813	941,251,705	66,358,108	1,046,387,832	980,029,724	66,358,108	38,778,019	3.85	0	0.00
<b>GENERAL FUNDS SUBTOTAL</b>		<b>\$2,313,605,653</b>	<b>\$2,135,559,162</b>	<b>\$ 178,046,491</b>	<b>\$2,078,353,208</b>	<b>\$1,900,219,868</b>	<b>\$ 178,133,340</b>	<b>\$ (235,252,445)</b>	<b>(10.17)</b>	<b>\$ 86,849</b>	<b>0.05</b>
102	Santa Ana Regional Center Lease Conveyance	\$ 2,121,319	\$ 2,121,319	\$ 0	\$ 2,582,175	\$ 2,582,175	\$ 0	\$ 460,856	21.72	\$ 0	0.00
106	County Tidelands - Newport Bay	7,407,800	7,407,800	0	6,906,322	6,906,322	0	(501,478)	(6.77)	0	0.00
108	OC Dana Point Harbor	22,519,661	22,519,661	0	20,263,498	20,263,498	0	(2,256,163)	(10.02)	0	0.00
117	OC Housing Authority - Operating Reserves	3,762,636	3,762,636	0	3,505,685	3,505,685	0	(256,951)	(6.83)	0	0.00
119	OC Public Libraries - Capital	4,572,582	4,572,582	0	13,038,058	13,038,058	0	8,465,476	185.14	0	0.00
120	OC Public Libraries	71,771,324	71,771,324	0	75,365,459	75,365,459	0	3,594,135	5.01	0	0.00
121	OC Animal Care Donations	160,000	160,000	0	120,000	120,000	0	(40,000)	(25.00)	0	0.00
123	Dispute Resolution Program	1,010,856	1,010,856	0	716,598	716,598	0	(294,258)	(29.11)	0	0.00
124	Domestic Violence Program	1,044,786	1,044,786	0	899,368	899,368	0	(145,418)	(13.92)	0	0.00
12A	MHSA Housing Fund	5,514,770	5,514,770	0	6,204,104	6,204,104	0	689,334	12.50	0	0.00
12C	Child Support Program Development	7,794,449	7,794,449	0	6,260,288	6,260,288	0	(1,534,161)	(19.68)	0	0.00
12S	SSA Donations & Fees	1,382,152	1,382,152	0	818,000	818,000	0	(564,152)	(40.82)	0	0.00
12W	SSA Wraparound	29,610,634	29,610,634	0	25,868,937	25,868,937	0	(3,741,697)	(12.64)	0	0.00
138	Medi-Cal Administrative Activities/ Targeted Case Management	1,078,784	1,078,784	0	1,099,659	1,099,659	0	20,875	1.94	0	0.00
13N	OC Tobacco Settlement Fund	39,659,102	39,659,102	0	45,154,803	45,154,803	0	5,495,701	13.86	0	0.00
13S	Emergency Medical Services	7,724,538	7,724,538	0	7,724,538	7,724,538	0	0	0.00	0	0.00
13T	HCA Purpose Restricted Revenues	10,719,408	10,719,408	0	8,007,281	8,007,281	0	(2,712,127)	(25.30)	0	0.00
13U	HCA Interest Bearing Purpose Restricted Revenue	4,904,174	4,904,174	0	3,398,000	3,398,000	0	(1,506,174)	(30.71)	0	0.00
13W	HCA Realignment	1,000,000	1,000,000	0	0	0	0	(1,000,000)	(100.00)	0	0.00
13Y	Mental Health Services Act	256,885,497	256,885,497	0	244,484,349	244,484,349	0	(12,401,148)	(4.83)	0	0.00
13Z	Bioterrorism Center for Disease Control Fund	3,654,347	3,654,347	0	3,991,907	3,991,907	0	337,560	9.24	0	0.00
146	Workforce Investment Act	14,324,060	14,324,060	0	13,736,659	13,736,659	0	(587,401)	(4.10)	0	0.00





Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 20-21 Final Budget Approp	FY 20-21 Final Budget Rev	FY 20-21 Final Budget NCC	FY 21-22 Recommended Budget Approp	FY 21-22 Recommended Budget Rev	FY 21-22 Recommended Budget NCC	Approp. Variance (FY 20-21 Final vs. FY 21-22 Recommended) (\$) D-A		NCC Variance (FY 20-21 Final vs. FY 21-22 Recommended) (\$) F-C	
								(%) G/A		(%) I/C	
14T	Facilities Development And Maintenance Fund	3,192,010	3,192,010	0	5,230,103	5,230,103	0	2,038,093	63.85	0	0.00
15B	CEO Single Family Housing	1,015,000	1,015,000	0	1,515,000	1,515,000	0	500,000	49.26	0	0.00
15F	Orange County Housing Authority (OCHA)	237,543,722	237,543,722	0	255,343,463	255,343,463	0	17,799,741	7.49	0	0.00
15G	OC Housing	17,903,138	17,903,138	0	17,575,364	17,575,364	0	(327,774)	(1.83)	0	0.00
15H	CalHome Program Reuse Fund	1,144,942	1,144,942	0	1,156,736	1,156,736	0	11,794	1.03	0	0.00
15K	Limestone Regional Park Mitigation Endowment	6,865	6,865	0	6,800	6,800	0	(65)	(0.95)	0	0.00
15U	Strategic Priority Affordable Housing	332,245	332,245	0	352,553	352,553	0	20,308	6.11	0	0.00
16D	OC Animal Shelter Construction Fund	4,767,156	4,767,156	0	2,764,493	2,764,493	0	(2,002,663)	(42.01)	0	0.00
170	Housing Asset Fund	11,473,357	11,473,357	0	8,735,629	8,735,629	0	(2,737,728)	(23.86)	0	0.00
405	OC Parks CSA26	166,571,401	166,571,401	0	166,704,101	166,704,101	0	132,700	0.08	0	0.00
406	OC Parks Capital	37,356,000	37,356,000	0	35,623,433	35,623,433	0	(1,732,567)	(4.64)	0	0.00
459	N. Tustin Landscape & Lighting Assessment District	3,760,500	3,760,500	0	4,352,775	4,352,775	0	592,275	15.75	0	0.00
477	County Service Area #22 - East Yorba Linda	151,447	151,447	0	125,717	125,717	0	(25,730)	(16.99)	0	0.00
590	In-Home Supportive Services Public Authority	2,640,536	2,640,536	0	2,752,305	2,752,305	0	111,769	4.23	0	0.00
NON-GENERAL FUNDS SUBTOTAL		\$ 986,481,198	\$ 986,481,198	\$ 0	\$ 992,384,160	\$ 992,384,160	\$ 0	\$ 5,902,962	0.60	\$ 0	0.00
TOTAL - COMMUNITY SERVICES		\$3,300,086,851	\$3,122,040,360	\$ 178,046,491	\$3,070,737,368	\$2,892,604,028	\$ 178,133,340	\$ (229,349,483)	(6.95)	\$ 86,849	0.05
PROGRAM III - INFRASTRUCTURE & ENVIRONMENTAL											
034	OC Watersheds	\$ 17,948,636	\$ 17,948,636	\$ 0	\$ 17,207,129	\$ 17,207,129	\$ 0	\$ (741,507)	(4.13)	\$ 0	0.00
040	Utilities	29,457,683	10,044,790	19,412,893	30,882,152	11,469,259	19,412,893	1,424,469	4.84	0	0.00
071	Building & Safety General Fund	14,443,241	14,359,241	84,000	15,036,052	14,952,052	84,000	592,811	4.10	0	0.00
080	OC Public Works	64,395,233	47,483,125	16,912,108	61,087,852	44,480,522	16,607,330	(3,307,381)	(5.14)	(304,778)	(1.80)
GENERAL FUNDS SUBTOTAL		\$ 126,244,793	\$ 89,835,792	\$ 36,409,001	\$ 124,213,185	\$ 88,108,962	\$ 36,104,223	\$ (2,031,608)	(1.61)	\$ (304,778)	(0.84)
113	Building and Safety	\$ 214,800	\$ 214,800	\$ 0	\$ 356,500	\$ 356,500	\$ 0	\$ 141,700	65.97	\$ 0	0.00
115	OC Road	77,813,132	77,813,132	0	77,102,891	77,102,891	0	(710,241)	(0.91)	0	0.00



		A	B	C	D	E	F	G	H	I	J
Program Name		FY 20-21	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 21-22	Approp. Variance		NCC Variance	
		Final	Final	Final	Recommended	Recommended	Recommended	(FY 20-21 Final vs. FY 21-22 Recommended)			
Budget Control Name		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
128	Survey Monument Preservation	137,189	137,189	0	94,200	94,200	0	(42,989)	(31.34)	0	0.00
137	Parking Facilities	5,648,954	5,648,954	0	5,484,445	5,484,445	0	(164,509)	(2.91)	0	0.00
140	Air Quality Improvement	208,260	208,260	0	251,050	251,050	0	42,790	20.55	0	0.00
148	Foothill Circulation Phasing Plan	247,605	247,605	0	522,173	522,173	0	274,568	110.89	0	0.00
151	South County Roadway Improvement Program (SCRIP)	10,300,000	10,300,000	0	8,000,000	8,000,000	0	(2,300,000)	(22.33)	0	0.00
15T	El Toro Improvement Fund	7,071,903	7,071,903	0	4,921,050	4,921,050	0	(2,150,853)	(30.41)	0	0.00
174	OC Road - Capital Improvement Projects	53,701,242	53,701,242	0	66,576,269	66,576,269	0	12,875,027	23.98	0	0.00
273	OCWR Capital Project Fund	63,035,902	63,035,902	0	78,778,442	78,778,442	0	15,742,540	24.97	0	0.00
274	OCWR Corrective Action Escrow	730,657	730,657	0	652,581	652,581	0	(78,076)	(10.69)	0	0.00
275	OCWR - Environmental Reserve	36,891,801	36,891,801	0	10,600,000	10,600,000	0	(26,291,801)	(71.27)	0	0.00
279	OCWR - Landfill PostClosure Maintenance	78,176,815	78,176,815	0	23,733,000	23,733,000	0	(54,443,815)	(69.64)	0	0.00
280	Airport - Operating Enterprise	247,225,082	247,225,082	0	211,769,324	211,769,324	0	(35,455,758)	(14.34)	0	0.00
281	Airport Construction Fund	75,262,365	75,262,365	0	35,483,000	35,483,000	0	(39,779,365)	(52.85)	0	0.00
283	Airport Debt Service Fund	21,775,459	21,775,459	0	80,248,525	80,248,525	0	58,473,066	268.53	0	0.00
284	OCWR-FRB/Bee Canyon Landfill Escrow	2,371,440	2,371,440	0	2,636,126	2,636,126	0	264,686	11.16	0	0.00
286	OCWR - Brea/Olinda Landfill Escrow	1,900,000	1,900,000	0	2,000,000	2,000,000	0	100,000	5.26	0	0.00
287	OCWR - Prima Deshecha Landfill Escrow	900,000	900,000	0	1,300,000	1,300,000	0	400,000	44.44	0	0.00
295	OCWR Importation Revenue Sharing	62,075,000	62,075,000	0	50,146,839	50,146,839	0	(11,928,161)	(19.22)	0	0.00
299	OC Waste & Recycling Enterprise	220,502,719	220,502,719	0	225,214,480	225,214,480	0	4,711,761	2.14	0	0.00
400	OC Flood	194,871,556	194,871,556	0	190,263,038	190,263,038	0	(4,608,518)	(2.36)	0	0.00
401	OC Flood - Capital Improvement Projects	75,594,600	75,594,600	0	78,896,581	78,896,581	0	3,301,981	4.37	0	0.00
404	OC Flood - Capital	74,682,963	74,682,963	0	133,343,618	133,343,618	0	58,660,655	78.55	0	0.00
468	County Service Area #13 - La Mirada	20,749	20,749	0	33,347	33,347	0	12,598	60.72	0	0.00
<b>NON-GENERAL FUNDS SUBTOTAL</b>		\$1,311,360,193	\$1,311,360,193	\$ 0	\$1,288,407,479	\$1,288,407,479	\$ 0	\$ (22,952,714)	(1.75)	\$ 0	0.00
<b>TOTAL - INFRASTRUCTURE &amp; ENVIRONMENTAL</b>		\$1,437,604,986	\$1,401,195,985	\$ 36,409,001	\$1,412,620,664	\$1,376,516,441	\$ 36,104,223	\$ (24,984,322)	(1.74)	\$ (304,778)	(0.84)



Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 20-21 Final Budget Approp	FY 20-21 Final Budget Rev	FY 20-21 Final Budget NCC	FY 21-22 Recommended Budget Approp	FY 21-22 Recommended Budget Rev	FY 21-22 Recommended Budget NCC	Approp. Variance (FY 20-21 Final vs. FY 21-22 Recommended) (\$) D-A		NCC Variance (FY 20-21 Final vs. FY 21-22 Recommended) (\$) F-C	
								(%) G/A		(%) I/C	
<b>PROGRAM IV - GENERAL GOVERNMENT SERVICES</b>											
002	Assessor	\$ 45,604,713	\$ 2,464,197	\$ 43,140,516	\$ 43,250,518	\$ 110,002	\$ 43,140,516	\$ (2,354,195)	(5.16)	\$ 0	0.00
003	Auditor-Controller	19,006,954	9,206,008	9,800,946	19,190,281	9,336,835	9,853,446	183,327	0.96	52,500	0.54
006	Board of Supervisors - 1st District	1,308,283	0	1,308,283	1,562,906	0	1,562,906	254,623	19.46	254,623	19.46
007	Board of Supervisors - 2nd District	1,308,283	0	1,308,283	1,562,906	0	1,562,906	254,623	19.46	254,623	19.46
008	Board of Supervisors - 3rd District	1,308,283	0	1,308,283	1,562,906	0	1,562,906	254,623	19.46	254,623	19.46
009	Board of Supervisors - 4th District	1,308,283	0	1,308,283	1,562,906	0	1,562,906	254,623	19.46	254,623	19.46
010	Board of Supervisors - 5th District	1,308,283	0	1,308,283	1,562,906	0	1,562,906	254,623	19.46	254,623	19.46
011	Clerk of the Board	5,588,684	295,914	5,292,770	5,367,770	75,000	5,292,770	(220,914)	(3.95)	0	0.00
014	CAPS Program	11,753,321	395,292	11,358,029	11,721,734	363,705	11,358,029	(31,587)	(0.27)	0	0.00
015	Property Tax System Centralized O&M Support	4,578,646	1,084,195	3,494,451	6,004,455	2,510,004	3,494,451	1,425,809	31.14	0	0.00
017	County Executive Office	25,793,192	11,103,555	14,689,637	26,338,248	10,745,846	15,592,402	545,056	2.11	902,765	6.15
025	County Counsel	11,358,974	4,333,755	7,025,219	10,453,322	3,428,103	7,025,219	(905,652)	(7.97)	0	0.00
031	Registrar of Voters	27,728,599	15,452,984	12,275,615	21,181,929	2,779,602	18,402,327	(6,546,670)	(23.61)	6,126,712	49.91
035	CEO Real Estate	8,627,303	4,683,105	3,944,198	8,843,519	4,899,321	3,944,198	216,216	2.51	0	0.00
050	Performance Audit	802,766	0	802,766	0	0	0	(802,766)	(100.00)	(802,766)	(100.00)
052	OC Campaign Finance and Ethics Commission	455,406	3,750	451,656	455,406	3,750	451,656	0	0.00	0	0.00
054	Human Resource Services	7,953,685	3,567,162	4,386,523	6,719,702	2,269,054	4,450,648	(1,233,983)	(15.51)	64,125	1.46
059	Clerk-Recorder	17,772,586	17,772,586	0	23,000,000	23,000,000	0	5,227,414	29.41	0	0.00
074	Treasurer-Tax Collector	16,159,333	11,986,205	4,173,128	15,780,181	12,947,456	2,832,725	(379,152)	(2.35)	(1,340,403)	(32.12)
079	Internal Audit	2,806,055	0	2,806,055	2,831,055	25,000	2,806,055	25,000	0.89	0	0.00
<b>GENERAL FUNDS SUBTOTAL</b>		<b>\$ 212,531,632</b>	<b>\$ 82,348,708</b>	<b>\$ 130,182,924</b>	<b>\$ 208,952,650</b>	<b>\$ 72,493,678</b>	<b>\$ 136,458,972</b>	<b>\$ (3,578,982)</b>	<b>(1.68)</b>	<b>\$ 6,276,048</b>	<b>4.82</b>
107	Remittance Processing Equipment Replacement	\$ 300,920	\$ 300,920	\$ 0	\$ 450,920	\$ 450,920	\$ 0	\$ 150,000	49.85	\$ 0	0.00
12D	Clerk-Recorder Special Revenue Fund	7,628,466	7,628,466	0	9,253,924	9,253,924	0	1,625,458	21.31	0	0.00
12E	Clerk-Recorder Operating Reserve Fund	967,402	967,402	0	5,085,000	5,085,000	0	4,117,598	425.63	0	0.00



Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 20-21	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 21-22	Approp. Variance		NCC Variance	
		Final	Final	Final	Recommended	Recommended	Recommended	(FY 20-21 Final vs. FY 21-22 Recommended)			
		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
12P	Assessor Property Characteristics Revenue	200,000	200,000	0	200,000	200,000	0	0	0.00	0	0.00
135	Real Estate Development Program	1,765,290	1,765,290	0	2,247,902	2,247,902	0	482,612	27.34	0	0.00
<b>NON-GENERAL FUNDS SUBTOTAL</b>		\$ 10,862,078	\$ 10,862,078	\$ 0	\$ 17,237,746	\$ 17,237,746	\$ 0	\$ 6,375,668	58.70	\$ 0	0.00
<b>TOTAL - GENERAL GOVERNMENT SERVICES</b>		\$ 223,393,710	\$ 93,210,786	\$ 130,182,924	\$ 226,190,396	\$ 89,731,424	\$ 136,458,972	\$ 2,796,686	1.25	\$ 6,276,048	4.82
<b>PROGRAM V - CAPITAL IMPROVEMENTS</b>											
036	Capital Projects	\$ 29,958,893	\$ 5,000,000	\$ 24,958,893	\$ 17,990,893	\$ 0	\$ 17,990,893	\$ (11,968,000)	(39.95)	\$ (6,968,000)	(27.92)
038	Data Systems Development Projects	4,000,000	0	4,000,000	4,000,000	0	4,000,000	0	0.00	0	0.00
<b>GENERAL FUNDS SUBTOTAL</b>		\$ 33,958,893	\$ 5,000,000	\$ 28,958,893	\$ 21,990,893	\$ 0	\$ 21,990,893	\$ (11,968,000)	(35.24)	\$ (6,968,000)	(24.06)
104	Criminal Justice Facilities - Accumulative Capital Outlay	\$ 25,782,867	\$ 25,782,867	\$ 0	\$ 18,880,975	\$ 18,880,975	\$ 0	\$ (6,901,892)	(26.77)	\$ 0	0.00
15D	Countywide Capital Projects Non-General Fund	83,984,467	83,984,467	0	151,456,426	151,456,426	0	67,471,959	80.34	0	0.00
15I	Countywide IT Projects Non-General Fund	12,256,273	12,256,273	0	9,764,424	9,764,424	0	(2,491,849)	(20.33)	0	0.00
15L	800 MHz CCCS	8,103,115	8,103,115	0	13,999,115	13,999,115	0	5,896,000	72.76	0	0.00
431	Special Assessment-Top of the World Improvement	45,107	45,107	0	19,664	19,664	0	(25,443)	(56.41)	0	0.00
559	CFD 2016-1 RMV (Village of Esencia) Construction	76,001	76,001	0	0	0	0	(76,001)	(100.00)	0	0.00
561	2017-1 RMV (Village of Esencia) Construction	19,504,560	19,504,560	0	7,772,230	7,772,230	0	(11,732,330)	(60.15)	0	0.00
563	CFD 2017-1 RMV (Village of Esencia) IA No. 2 Construction	0	0	0	0	0	0	0	0.00	0	0.00
<b>NON-GENERAL FUNDS SUBTOTAL</b>		\$ 149,752,390	\$ 149,752,390	\$ 0	\$ 201,892,834	\$ 201,892,834	\$ 0	\$ 52,140,444	34.82	\$ 0	0.00
<b>TOTAL - CAPITAL IMPROVEMENTS</b>		\$ 183,711,283	\$ 154,752,390	\$ 28,958,893	\$ 223,883,727	\$ 201,892,834	\$ 21,990,893	\$ 40,172,444	21.87	\$ (6,968,000)	(24.06)

Program Name		A	B	C	D	E	F	G	H	I	J
		FY 20-21	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 21-22	Approp. Variance		NCC Variance	
		Final	Final	Final	Recommended	Recommended	Recommended	(FY 20-21 Final vs. FY 21-22 Recommended)		(FY 20-21 Final vs. FY 21-22 Recommended)	
Budget Control Name		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
<b>PROGRAM VI - DEBT SERVICE</b>											
019	Capital Acquisition Financing	\$ 6,968,830	\$ 6,918,830	\$ 50,000	\$ 1,664,900	\$ 1,614,900	\$ 50,000	\$ (5,303,930)	(76.11)	\$ 0	0.00
022	Prepaid Pension Obligation	21,480	21,480	0	9,500	9,500	0	(11,980)	(55.77)	0	0.00
<b>GENERAL FUNDS SUBTOTAL</b>		\$ 6,990,310	\$ 6,940,310	\$ 50,000	\$ 1,674,400	\$ 1,624,400	\$ 50,000	\$ (5,315,910)	(76.05)	\$ 0	0.00
15J	Pension Obligation Bonds Debt Service	\$ 15,503,022	\$ 15,503,022	\$ 0	\$ 3,546,010	\$ 3,546,010	\$ 0	\$ (11,957,012)	(77.13)	\$ 0	0.00
15Y	Teeter Series A Debt Service Fund	67,752,000	67,752,000	0	122,507,000	122,507,000	0	54,755,000	80.82	0	0.00
433	Golden Lantern Reassessment District 94-1 Debt Service	392,439	392,439	0	362,712	362,712	0	(29,727)	(7.57)	0	0.00
479	CFD 99-1 Series A of 1999 Ladera - Debt Service	2,089,000	2,089,000	0	2,114,425	2,114,425	0	25,425	1.22	0	0.00
487	Ladera CFD 2002-01 Debt Service	5,311,981	5,311,981	0	5,394,189	5,394,189	0	82,208	1.55	0	0.00
488	Rancho Santa Margarita CFD 86-1 (Series 1988) - Debt Service	3,235,036	3,235,036	0	3,228,593	3,228,593	0	(6,443)	(0.20)	0	0.00
492	Mission Viejo CFD 87-3 (A) - Debt Service	114,189	114,189	0	76,776	76,776	0	(37,413)	(32.76)	0	0.00
501	Rancho Santa Margarita CFD 87-5(A) - Debt Service	96,671	96,671	0	59,007	59,007	0	(37,664)	(38.96)	0	0.00
505	Foothill Ranch CFD 87-4 - Debt Service	2,996,525	2,996,525	0	2,985,722	2,985,722	0	(10,803)	(0.36)	0	0.00
507	Irvine Coast Assessment District 88-1 - Debt Service	725,808	725,808	0	700,549	700,549	0	(25,259)	(3.48)	0	0.00
509	Rancho Santa Margarita CFD 87-5B - Debt Service	1,258,012	1,258,012	0	1,237,939	1,237,939	0	(20,073)	(1.60)	0	0.00
513	Coto de Caza CFD 87-8 - Debt Service	350,960	350,960	0	319,508	319,508	0	(31,452)	(8.96)	0	0.00
516	Assessment Dist 01-1 Ziani Project - Debt Service	523,012	523,012	0	523,784	523,784	0	772	0.15	0	0.00
517	Rancho Santa Margarita CFD 87-5C - Debt Service	166,763	166,763	0	138,809	138,809	0	(27,954)	(16.76)	0	0.00
521	Rancho Santa Margarita CFD 87-5D (A) - Debt Service	127,409	127,409	0	87,554	87,554	0	(39,855)	(31.28)	0	0.00
523	Newport Coast AD 01-1 Group 2 Debt Service	1,095,395	1,095,395	0	1,096,703	1,096,703	0	1,308	0.12	0	0.00







Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 20-21	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 21-22	Approp. Variance		NCC Variance	
		Final	Final	Final	Recommended	Recommended	Recommended	(FY 20-21 Final vs. FY 21-22 Recommended)			
		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
52T	Newport Coast AD 01-1 Conversion #1 Debt Service	1,422,178	1,422,178	0	1,424,389	1,424,389	0	2,211	0.16	0	0.00
530	CFD 2004-1 Ladera Debt Service	7,352,809	7,352,809	0	7,444,528	7,444,528	0	91,719	1.25	0	0.00
533	CFD 01-1 Ladera - Debt Service	2,698,875	2,698,875	0	2,735,975	2,735,975	0	37,100	1.37	0	0.00
534	AD 01-1 Group 3 Debt Service	1,227,310	1,227,310	0	1,226,743	1,226,743	0	(567)	(0.05)	0	0.00
536	Newport Coast AD 01-1 Group 4 Conversion Debt Service	1,237,130	1,237,130	0	1,236,830	1,236,830	0	(300)	(0.02)	0	0.00
541	CFD 2015-1 RMV (Village of Esencia) Debt Service	7,955,731	7,955,731	0	8,039,457	8,039,457	0	83,726	1.05	0	0.00
547	CFD 00-1 (Series A of 2000) Ladera - Debt Service	2,679,600	2,679,600	0	2,709,850	2,709,850	0	30,250	1.13	0	0.00
549	Rancho Santa Margarita CFD 87-5E (A of 1993) - Debt Service	330,685	330,685	0	307,881	307,881	0	(22,804)	(6.90)	0	0.00
551	Assessment District 92-1 Newport Ridge - Debt Service	1,967,556	1,967,556	0	1,936,283	1,936,283	0	(31,273)	(1.59)	0	0.00
555	CFD 2003-1 Ladera Debt Service	4,390,971	4,390,971	0	4,459,159	4,459,159	0	68,188	1.55	0	0.00
560	CFD 2016-1 RMV (Village of Esencia) Debt Service	7,565,762	7,565,762	0	7,663,220	7,663,220	0	97,458	1.29	0	0.00
562	CFD 2017-1 RMV (Village of Esencia) Debt Service	6,151,091	6,151,091	0	6,231,952	6,231,952	0	80,861	1.31	0	0.00
564	CFD 2017-1 RMV (Village of Esencia) IA No. 2 Debt Service	0	0	0	1,919,200	1,919,200	0	1,919,200	0.00	0	0.00
<b>NON-GENERAL FUNDS SUBTOTAL</b>		\$ 146,717,920	\$ 146,717,920	\$ 0	\$ 191,714,747	\$ 191,714,747	\$ 0	\$ 44,996,827	30.67	\$ 0	0.00
<b>TOTAL - DEBT SERVICE</b>		\$ 153,708,230	\$ 153,658,230	\$ 50,000	\$ 193,389,147	\$ 193,339,147	\$ 50,000	\$ 39,680,917	25.82	\$ 0	0.00
<b>PROGRAM VII - INSURANCE, RESERVES &amp; MISCELLANEOUS</b>											
004	Miscellaneous	\$ 30,288,580	\$ 117,787,598	\$ (87,499,018)	\$ 305,577,704	\$ 257,202,590	\$ 48,375,114	\$ 275,289,124	908.89	\$ 135,874,132	(155.29)
037	OCIT Shared Services	3,036,410	3,036,410	0	3,771,603	3,771,603	0	735,193	24.21	0	0.00
039	IBM Mainframe	2,395,550	0	2,395,550	2,395,550	0	2,395,550	0	0.00	0	0.00
056	Employee Benefits	2,092,550	1,627,667	464,883	2,287,575	1,822,692	464,883	195,025	9.32	0	0.00
100	General Fund	0	890,089,610	(890,089,610)	2,555,420	926,646,495	(924,091,075)	2,555,420	0.00	(34,001,465)	3.82
<b>GENERAL FUNDS SUBTOTAL</b>		\$ 37,813,090	\$ 1,012,541,285	\$ (974,728,195)	\$ 316,587,852	\$ 1,189,443,380	\$ (872,855,528)	\$ 278,774,762	737.24	\$ 101,872,667	(10.45)



Program Name		A	B	C	D	E	F	G	H	I	J
Budget Control Name		FY 20-21	FY 20-21	FY 20-21	FY 21-22	FY 21-22	FY 21-22	Approp. Variance		NCC Variance	
		Final	Final	Final	Recommended	Recommended	Recommended	(FY 20-21 Final vs. FY 21-22 Recommended)		(FY 20-21 Final vs. FY 21-22 Recommended)	
		Budget	Budget	Budget	Budget	Budget	Budget	(\$)	(%)	(\$)	(%)
		Approp	Rev	NCC	Approp	Rev	NCC	D-A	G/A	F-C	I/C
270	Compressed Natural Gas Enterprise Fund	\$ 35,030	\$ 35,030	\$ 0	\$ 366,139	\$ 366,139	\$ 0	\$ 331,109	945.22	\$ 0	0.00
289	OCIT Countywide Services	102,027,692	102,027,692	0	112,783,527	112,783,527	0	10,755,835	10.54	0	0.00
290	Insured Health Plans ISF	196,236,207	196,236,207	0	196,187,351	196,187,351	0	(48,856)	(0.02)	0	0.00
291	Unemployment ISF	5,624,880	5,624,880	0	4,076,361	4,076,361	0	(1,548,519)	(27.53)	0	0.00
292	Self-Insured PPO Health Plans ISF	89,972,746	89,972,746	0	85,236,439	85,236,439	0	(4,736,307)	(5.26)	0	0.00
293	Workers' Compensation ISF	63,312,639	63,312,639	0	64,587,970	64,587,970	0	1,275,331	2.01	0	0.00
294	Property & Casualty Risk ISF	33,681,577	33,681,577	0	33,981,378	33,981,378	0	299,801	0.89	0	0.00
295	OCWR Importation Revenue Sharing	0	0	0	0	0	0	0	0.00	0	0.00
296	OC Fleet Services	54,572,237	54,572,237	0	52,019,860	52,019,860	0	(2,552,377)	(4.68)	0	0.00
297	Reprographics ISF	8,627,449	8,627,449	0	9,305,549	9,305,549	0	678,100	7.86	0	0.00
298	Self-Insured Benefits Internal Service Fund	9,413,712	9,413,712	0	7,692,431	7,692,431	0	(1,721,281)	(18.28)	0	0.00
29W	Wellness Program Internal Service Fund	6,799,725	6,799,725	0	4,314,549	4,314,549	0	(2,485,176)	(36.55)	0	0.00
29Z	Life Insurance ISF	890,304	890,304	0	942,007	942,007	0	51,703	5.81	0	0.00
<b>NON-GENERAL FUNDS SUBTOTAL</b>		\$ 571,194,198	\$ 571,194,198	\$ 0	\$ 571,493,561	\$ 571,493,561	\$ 0	\$ 299,363	0.05	\$ 0	0.00
<b>TOTAL - INSURANCE, RESERVES &amp; MISCELLANEOUS</b>		\$ 609,007,288	\$ 1,583,735,483	\$ (974,728,195)	\$ 888,081,413	\$ 1,760,936,941	\$ (872,855,528)	\$ 279,074,125	45.82	\$ 101,872,667	(10.45)
<b>OTHER FUNDS SUBTOTAL</b>		\$ 4,091,556,617	\$ 4,091,556,617	\$ 0	\$ 4,099,813,143	\$ 4,099,813,143	\$ 0	\$ 8,256,526	0.20	\$ 0	0.00
<b>GENERAL FUNDS TOTAL</b>		\$ 3,477,841,522	\$ 3,477,841,522	\$ 0	\$ 3,621,710,870	\$ 3,621,710,870	\$ 0	\$ 143,869,348	4.14	\$ 0	0.00
<b>OTHER FUNDS SUBTOTAL</b>		\$ 7,569,398,139	\$ 7,569,398,139	\$ 0	\$ 7,721,524,013	\$ 7,721,524,013	\$ 0	\$ 152,125,874	2.01	\$ 0	0.00

# FY 2021-22 Summary Of Obligated Fund Balances

FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2021	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2022
<b>GENERAL FUND</b>						
100	County General Fund	Assigned for Contingencies	25,218,880	0	0	25,218,880
		Assigned For Teeter Loss Reserve	30,000,000	0	0	30,000,000
		Assigned for Maintenance & Construction	7,792,379	1,095,840	0	6,696,539
		Assigned for Capital Projects	45,088,489	0	2,555,420	47,643,909
		Assigned	58,606,508	0	0	58,606,508
		Restricted for 2011 Public Safety Realignment	58,275,960	0	0	58,275,960
		Assigned For Imprest Cash/Cash Difference	1,847,210	0	0	1,847,210
		Nonspendable for Inventory	1,488,374	0	0	1,488,374
		Nonspendable for Prepaid Costs	3,920	0	0	3,920
		Assigned For Reserve Target	534,159,094	0	0	534,159,094
<b>GENERAL FUND SUBTOTAL</b>			762,480,814	1,095,840	2,555,420	763,940,394
<b>NON-GENERAL FUND</b>						
102	Santa Ana Regional Center Lease Conveyance	Restricted	2,858,238	2,574,982	0	283,256
104	Criminal Justice Facilities - ACO	Restricted	5,244,577	5,054,915	0	189,662
106	County Tidelands - Newport Bay	Restricted	3,684,194	0	0	3,684,194
107	Remittance Processing Equipment Replacement	Restricted	1,026,345	430,920	0	595,425
108	OC Dana Point Harbor	Restricted	68,816,969	17,608,001	0	51,208,968
109	CO Automated Fingerprint ID	Restricted	423,444	423,444	0	0
113	Building and Safety	Restricted	4,216,011	263,500	0	3,952,511
115	OC Road	Restricted	107,512,606	1,630,312	0	105,882,294
116	Narcotic Forfeiture and Seizure	Restricted	535,886	535,886	0	0
117	OC Housing Authority - Operating Reserve	Restricted	8,001,480	3,243,673	0	4,757,807
118	Regional Narcotics Suppression Program ñ Dept of Justice	Restricted	539,384	0	0	539,384
119	OC Public Libraries - Capital	Restricted	2,629,288	0	0	2,629,288
120	OC Public Libraries	Restricted	68,554,746	8,414,344	0	60,140,402
121	OC Animal Care Donations	Restricted	99,412	0	0	99,412
122	Motor Vehicle Theft Task Force	Restricted	646,904	80,134	0	566,770



FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2021	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2022
123	Dispute Resolution Program	Restricted	11,598	11,598	0	0
124	Domestic Violence Program	Restricted	151,368	151,368	0	0
125	*O*Regional Narcotics Suppression Program - Dept of Treasury	Restricted	6,728	0	0	6,728
126	Regional Narcotics Suppression Program - Other	Restricted	2,156,822	2,156,822	0	0
128	Survey Monument Preservation	Restricted	168,788	12,200	0	156,588
12A	MHSA Housing Fund	Restricted	34,118,804	6,089,204	0	28,029,600
12C	Child Support Program Development	Restricted	11,904,821	5,552,207	0	6,352,614
12D	Clerk-Recorder Special Revenue Fund	Restricted	15,538,354	1,635,924	0	13,902,430
12E	Clerk-Recorder Operating Reserve Fund	Restricted	11,000,089	0	0	11,000,089
12G	Real Estate Prosecution Fund	Restricted	367,716	0	0	367,716
12H	Proposition 64 - Consumer Protection	Restricted	5,457,101	2,915,000	256,368	2,798,469
12J	Proposition 69 - DNA Identification Fund	Restricted	1,732,399	591,642	0	1,140,757
12P	Assessor Property Characteristics Revenue	Restricted	1,071,619	0	0	1,071,619
12S	SSA Donations and Fees	Restricted	1,836,335	223,522	0	1,612,813
12S	SSA Donations and Fees	Assigned For Imprest Cash/Cash Difference	45,000	0	0	45,000
<b>SUBTOTAL FOR FUND 12S</b>			1,881,335	223,522	0	1,657,813
12W	SSA Wraparound	Restricted	35,737,561	6,283,487	0	29,454,074
132	Sheriff Narcotics Program ñ Dept of Justice	Restricted	11,147,396	11,147,396	0	0
133	Sheriff Narcotics Program - Other	Restricted	2,053,113	2,053,113	0	0
134	Orange County Jail Fund	Restricted	4,093	4,093	0	0
135	Real Estate Development Program	Restricted	8,420,591	1,287,902	0	7,132,689
137	Parking Facilities	Restricted	378,729	0	0	378,729
138	Medi-Cal Admin. Activities/Targeted Case Mgmt.	Restricted	1,412,057	58,863	0	1,353,194
139	Sheriff Narcotics Program - CALMMET - Treasury	Restricted	1,479,840	1,479,840	0	0
13B	Traffic Violator Fund	Restricted	812,659	812,580	0	79
13N	Orange County Tobacco Settlement Fund	Restricted	17,688,541	17,688,541	0	0
13P	State Criminal Alien Assistance Program (SCAAP)	Restricted	189,953	189,953	0	0
13R	Sheriff-Coroner Replacement & Maintenance Fund	Restricted	21,077,228	21,058,035	0	19,193
13S	Emergency Medical Services	Restricted	41,823	0	0	41,823
13T	HCA Purpose Restricted Revenues	Restricted	16,548,016	5,682,281	0	10,865,735



FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2021	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2022
13U	HCA Interest Bearing Purpose Restricted Revenue	Restricted	9,900,219	3,178,000	0	6,722,219
13W	HCA Realignment	Restricted	7,443,231	0	0	7,443,231
13W	HCA Realignment	Assigned	11,086,234	0	0	11,086,234
SUBTOTAL FOR FUND 13W			18,529,465	0	0	18,529,465
13Y	Mental Health Services Act	Restricted	109,551,469	35,203,116	0	74,348,353
13Z	Bioterrorism Center for Disease Control Fund	Restricted	9,764	0	0	9,764
140	Air Quality Improvement	Restricted	232,278	80,950	0	151,328
141	Sheriff's Substation Fee Prog	Restricted	591,339	128,086	0	463,253
142	Sheriff's Court Ops - Special Collections	Restricted	1,104,897	1,104,897	0	0
143	Jail Commissary	Nonspendable for Inventory	281,831	0	0	281,831
143	Jail Commissary	Restricted	3,733,554	2,356,885	0	1,376,669
SUBTOTAL FOR FUND 143			4,015,385	2,356,885	0	1,658,500
144	Inmate Welfare Fund	Restricted	11,506,775	11,506,775	0	0
146	Workforce Innovation and Opportunity Act	Restricted	527,817	0	0	527,817
148	Foothill Circulation Phasing Plan	Restricted	1,175,738	412,091	0	763,647
14D	Cal-ID Operational Costs	Restricted	770,143	770,143	0	0
14E	Cal-ID System Costs	Restricted	38,028,174	37,965,206	0	62,968
14G	Sheriff's Supplemental Law Enforcement Service	Restricted	719,569	719,569	0	0
14H	DA's Supplemental Law Enforcement Services	Restricted	1,701,646	239,915	0	1,461,731
14J	Excess Public Safety Sales Tax	Restricted	5,416,004	4,232,180	0	1,183,824
14Q	Sheriff-Coroner Construction and Facility Dev.	Restricted	4,816,802	4,816,802	0	0
14R	Ward Welfare	Restricted	414,674	71,934	0	342,740
14T	Facilities Development and Maintenance Fund	Restricted	18,576,828	4,729,300	0	13,847,528
14U	Court Facilities Fund	Restricted	1,352,563	0	0	1,352,563
15B	CEO Single Family Housing	Assigned	4,000,000	1,000,000	0	3,000,000
15B	CEO Single Family Housing	Restricted	558,710	500,000	0	58,710
SUBTOTAL FOR FUND 15B			4,558,710	1,500,000	0	3,058,710
15D	Countywide Capital Projects Non General Fund	Assigned for Capital Projects	143,066,344	120,993,886	13,450,000	35,522,458
15F	Orange County Housing Authority (OCHA)	Restricted	12,917,694	12,917,694	0	0
15G	OC Housing	Restricted	1,212,091	1,212,091	0	0
15H	CalHome Program Reuse Fund	Restricted	1,154,752	1,154,752	0	0





FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2021	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2022
15I	Countywide IT Projects Non-General Fund	Assigned for Capital Projects	7,286,063	5,744,424	0	1,541,639
15J	Pension Obligation Bonds Debt Service	Restricted for Debt Service	1,574,635	1,571,365	0	3,270
15K	Limestone Regional Park Mitigation Endowment	Restricted	3,196	0	0	3,196
15K	Limestone Regional Park Mitigation Endowment	Nonspendable for Endowment	206,946	0	0	206,946
<b>SUBTOTAL FOR FUND 15K</b>			210,142	0	0	210,142
15L	800 MHz CCCS	Restricted	7,933,949	7,933,949	0	0
15N	Delta Special Revenue	Restricted	139,312	16,645	0	122,667
15Q	Pension Obligation Bond Amortization	Nonspendable for Prepaid Costs	145,496,057	0	0	145,496,057
15T	El Toro Improvement Fund	Restricted	1,683,020	1,460,354	0	222,666
15U	Strategic Priority - Affordable Housing	Restricted	4,277,303	295,103	0	3,982,200
15Y	Teeter Series A Debt Service Fund	Restricted	92,666,621	33,007,000	0	59,659,621
16D	OC Animal Shelter Construction Fund	Restricted	209,073	209,073	0	0
170	Housing Asset Fund	Restricted	27,741,573	8,447,629	0	19,293,944
174	OC Road - Capital Improvement Projects	Restricted	26,770,702	2,881,481	0	23,889,221
400	OC Flood	Nonspendable for Inventory	364,151	0	0	364,151
400	OC Flood	Restricted	188,129,987	43,766,659	0	144,363,328
<b>SUBTOTAL FOR FUND 400</b>			188,494,138	43,766,659	0	144,727,479
401	OC Flood - Capital Improvement Projects	Restricted	6,592,378	0	0	6,592,378
404	OC Flood - Capital	Restricted	114,497,960	100,961,757	0	13,536,203
405	OC Parks CSA26	Restricted	78,640,559	41,404,161	0	37,236,398
406	OC Parks Capital	Restricted	28,920,913	0	0	28,920,913
431	Special Assessment-Top of the World Improvement	Restricted	19,314	19,314	0	0
433	Golden Lantern Reassess. Dist. 94-1 - Debt Serv.	Restricted	358,212	358,212	0	0
459	N. Tustin Landscape & Lighting Assessment Dist.	Restricted	3,548,226	3,318,268	0	229,958
468	County Service Area #13 - La Mirada	Restricted	23,176	19,436	0	3,740
477	County Service Area #22 - East Yorba Linda	Restricted	53,730	47,046	0	6,684
479	CFD 99-1 Series A of 1999 Ladera - Debt Service	Restricted for Debt Service	1,351,000	589,675	0	761,325
487	CFD 2002-1 Ladera - Debt Service	Restricted for Debt Service	7,385,119	800,298	0	6,584,821
488	R.S. Margarita CFD 86-1 (Series 1988) - Debt Svc	Restricted for Debt Service	3,198,593	3,198,593	0	0
492	Mission Viejo CFD 87-3 (A) - Debt Service	Restricted for Debt Service	76,776	76,776	0	0
501	R. Santa Margarita CFD 87-5 (A) - Debt Service	Restricted for Debt Service	58,207	58,207	0	0

FUND	FUND DESCRIPTION	OBLIGATED FUND BALANCE DESCRIPTION	OBLIGATED FUND BALANCES AS OF JUNE 30, 2021	CANCELLATIONS	INCREASES OR NEW RESERVES	ESTIMATED OBLIGATED FUND BALANCES AS OF JUNE 30, 2022
505	Foothill Ranch CFD 87-4 - Debt Service	Restricted for Debt Service	2,955,722	2,955,722	0	0
507	Irvine Coast Assess. District 88-1 - Debt Serv.	Restricted for Debt Service	694,549	694,549	0	0
509	Rancho Santa Margarita CFD 87-5B - Debt Service	Restricted for Debt Service	1,227,939	1,227,939	0	0
513	Coto De Caza CFD 87-8 - Debt Service	Restricted for Debt Service	316,508	316,508	0	0
516	Assess. Dist. 01-1 Ziani Project - Debt Service	Restricted for Debt Service	398,392	198,000	0	200,392
517	Rancho Santa Margarita CFD 87-5C - Debt Service	Restricted for Debt Service	136,809	136,809	0	0
521	R. Santa Margarita CFD 87-5D (A) - Debt Service	Restricted for Debt Service	86,554	86,554	0	0
523	Newport Coast AD 01-1 Group 2 Debt Service	Restricted for Debt Service	810,882	494,703	0	316,179
52T	Assess. Dist. 01-1 Newport Coast Conv. #1 - DS	Restricted	1,323,666	496,889	0	826,777
530	CFD 2004-1 Ladera - Debt Service	Restricted for Debt Service	10,671,789	2,236,448	0	8,435,341
533	CFD 01-1 Ladera - Debt Service	Restricted for Debt Service	1,752,488	664,575	0	1,087,913
534	Assess. Dist. 01-1 Group 3 Debt Service	Restricted for Debt Service	1,024,703	494,243	0	530,460
536	Newport Coast AD 01-1 Grp 4 Conversion Debt Svc.	Restricted for Debt Service	811,677	747,730	0	63,947
541	CFD 2015-1 RMV (Village of Esencia) Debt Service	Restricted for Debt Service	11,739,390	2,984,457	0	8,754,933
547	CFD 00-1 (Series A of 2000) Ladera - Debt Serv.	Restricted for Debt Service	1,693,129	773,650	0	919,479
549	R. S. Marg CFD 87-5E (A of 1993) - Debt Service	Restricted for Debt Service	304,992	304,981	0	11
551	Assess. Dist. 92-1 Newport Ridge - Debt Service	Restricted for Debt Service	1,921,283	1,921,283	0	0
555	CFD 2003-1 Ladera - Debt Service	Restricted for Debt Service	5,857,483	842,243	0	5,015,240
560	CFD 2016-1 RMC (Village Of Esencia) Debt Service	Restricted for Debt Service	11,651,294	2,632,220	0	9,019,074
561	CFD 2017-1 RMV (Village of Esencia) Construction	Restricted for Debt Service	7,771,230	7,771,230	0	0
562	CFD 2017-1 RMV (Village of Esencia) Debt Service	Restricted for Debt Service	9,598,189	1,988,952	0	7,609,237
563	CFD 2017-1 RMV (Village of Esencia) IA No. 2 Construction	Restricted for Debt Service	149	0	0	149
564	CFD 2017-1 RMV (Village of Esencia) IA No. 2 Debt Service	Restricted for Debt Service	2,294,095	999,000	0	1,295,095
590	In-Home Supportive Services Public Authority	Restricted	835,965	0	0	835,965
NON-GENERAL FUNDS SUBTOTAL			1,694,285,394	659,794,064	13,706,368	1,048,197,698
GENERAL FUND TOTAL			762,480,814	1,095,840	2,555,420	763,940,394
NON-GENERAL FUND TOTAL			1,694,285,394	659,794,064	13,706,368	1,048,197,698
TOTAL ALL FUNDS			2,456,766,208	660,889,904	16,261,788	1,812,138,092

NOTE: Fund Balance is the result of the County's prudent management of prior years' resources and is a means that can be used for one-time planned expenses or to mitigate the impact of unanticipated events. The FY 2021-22 budget includes planned General Fund Obligated Fund Balance Cancellations of \$1.1 million, which is a decrease of 0.14% of the beginning General Fund balance. The FY 2021-22 budget also includes Non-General Fund Obligated Fund Balance Cancellations of \$659.8 million or 38.9% for the aggregated Non-General Funds. Non-General Funds' Obligated Fund Balances and cancellations of those balances are purpose restricted for the programs or purpose for which each fund was established.





## FY 2021-22 Position Summary

Program Name	FY 2020-2021			FY 2021-2022					Total	
	Adopted Positions	Mid-Year Changes As of 3/31	Total	Augmentations Included In Base Request	Other Position Changes	Position Subtotal	Augmentations Recommended	Total Positions	Position Variance	% Variance
<b>PROGRAM I - PUBLIC PROTECTION</b>										
026 District Attorney - Public Administrator	842	(16)	826	0	0	826	1	827	1	0.12
029 Public Administrator	19	0	19	0	0	19	0	19	0	0.00
032 Emergency Management Division	17	(17)	0	0	0	0	0	0	0	0.00
047 Sheriff Court Operations	320	(320)	0	0	0	0	0	0	0	0.00
051 Office of Independent Review	2	0	2	0	0	2	2	4	2	100.00
057 Probation	1,152	(35)	1,117	(2)	0	1,115	0	1,115	(2)	-0.18
058 Public Defender	419	(1)	418	(56)	0	362	56	418	0	0.00
060 Sheriff-Coroner	3,566	332	3,898	(342)	0	3,556	344	3,900	2	0.05
<b>GENERAL FUND SUBTOTAL</b>	6,337	(57)	6,280	(400)	0	5,880	403	6,283	3	0.05
109 County Automated Fingerprint Identification	14	0	14	0	0	14	0	14	0	0.00
143 Jail Commissary	37	0	37	0	0	37	0	37	0	0.00
144 Inmate Welfare Fund	28	0	28	0	0	28	0	28	0	0.00
<b>OTHER FUNDS SUBTOTAL</b>	79	0	79	0	0	79	0	79	0	0.00
<b>TOTAL - PUBLIC PROTECTION</b>	6,416	(57)	6,359	(400)	0	5,959	403	6,362	3	0.05
<b>PROGRAM II - COMMUNITY SERVICES</b>										
012 OC Community Resources	236	(129)	107	0	0	107	0	107	0	0.00
024 OC Animal Care	0	124	124	0	0	124	0	124	0	0.00
027 Department of Child Support Services	419	(24)	395	0	0	395	0	395	0	0.00
030 Health Care Agency - Public Guardian	36	0	36	0	0	36	0	36	0	0.00
042 Health Care Agency	2,807	51	2,858	(1)	0	2,857	37	2,894	36	1.26
063 Social Services Agency	4,213	14	4,227	0	0	4,227	59	4,286	59	1.40
<b>GENERAL FUND SUBTOTAL</b>	7,711	36	7,747	(1)	0	7,746	96	7,842	95	1.23
120 OC Public Libraries	387	(10)	377	0	0	377	0	377	0	0.00
15F Orange County Housing Authority (OCHA)	109	5	114	0	0	114	0	114	0	0.00
15G OC Housing	13	0	13	0	0	13	0	13	0	0.00
405 OC Parks CSA26	346	(12)	334	0	0	334	12	346	12	3.59





Program Name		FY 2020-2021			FY 2021-2022					Total Position Variance    % Variance	
		Adopted Positions	Mid-Year Changes As of 3/31	Total	Augmentations Included In Base Request	Other Position Changes	Position Subtotal	Augmentations Recommended	Total Positions		
<b>OTHER FUNDS SUBTOTAL</b>		855	(17)	838	0	0	838	12	850	12	1.43
<b>TOTAL - COMMUNITY SERVICES</b>		8,566	19	8,585	(1)	0	8,584	108	8,692	107	1.25
<b>PROGRAM III - INFRASTRUCTURE &amp; ENVIRONMENTAL</b>											
034	OC Watersheds	42	0	42	0	0	42	0	42	0	0.00
040	Utilities	20	0	20	(1)	0	19	0	19	(1)	-5.00
071	Building & Safety General Fund	43	0	43	0	0	43	0	43	0	0.00
080	OC Public Works	273	(4)	269	1	0	270	0	270	1	0.37
<b>GENERAL FUND SUBTOTAL</b>		378	(4)	374	0	0	374	0	374	0	0.00
115	OC Road	160	(3)	157	(1)	0	156	0	156	(1)	-0.64
137	Parking Facilities	3	0	3	0	0	3	0	3	0	0.00
280	Airport - Operating Enterprise	176	(7)	169	0	0	169	0	169	0	0.00
299	OC Waste & Recycling Enterprise	284	0	284	0	0	284	0	284	0	0.00
400	OC Flood	269	(12)	257	(1)	0	256	0	256	(1)	-0.39
<b>OTHER FUNDS SUBTOTAL</b>		892	(22)	870	(2)	0	868	0	868	(2)	-0.23
<b>TOTAL - INFRASTRUCTURE &amp; ENVIRONMENTAL</b>		1,270	(26)	1,244	(2)	0	1,242	0	1,242	(2)	-0.16
<b>PROGRAM IV - GENERAL GOVERNMENT SERVICES</b>											
002	Assessor	282	(19)	263	0	0	263	0	263	0	0.00
003	Auditor-Controller	411	(7)	404	0	0	404	0	404	0	0.00
006	Board of Supervisors - 1st District	10	0	10	0	0	10	0	10	0	0.00
007	Board of Supervisors - 2nd District	10	0	10	0	0	10	0	10	0	0.00
008	Board of Supervisors - 3rd District	10	0	10	0	0	10	0	10	0	0.00
009	Board of Supervisors - 4th District	10	0	10	0	0	10	0	10	0	0.00
010	Board of Supervisors - 5th District	10	0	10	0	0	10	0	10	0	0.00
011	Clerk of the Board	26	0	26	0	0	26	0	26	0	0.00
017	County Executive Office	80	(3)	77	0	0	77	0	77	0	0.00
025	County Counsel	100	(2)	98	0	0	98	0	98	0	0.00
031	Registrar of Voters	49	0	49	0	0	49	0	49	0	0.00
035	CEO Real Estate	30	0	30	0	0	30	0	30	0	0.00
052	OC Campaign Finance and Ethics Commission	2	0	2	0	0	2	0	2	0	0.00
054	Human Resource Services	152	0	152	0	0	152	0	152	0	0.00

Program Name		FY 2020-2021			FY 2021-2022					Total Position Variance    % Variance	
		Adopted Positions	Mid-Year Changes As of 3/31	Total	Augmentations Included In Base Request	Other Position Changes	Position Subtotal	Augmentations Recommended	Total Positions		
059	Clerk-Recorder	111	0	111	0	0	111	0	111	0	0.00
074	Treasurer-Tax Collector	71	(1)	70	0	0	70	0	70	0	0.00
079	Internal Audit	13	0	13	0	0	13	0	13	0	0.00
<b>GENERAL FUND SUBTOTAL</b>		1,377	(32)	1,345	0	0	1,345	0	1,345	0	0.00
<b>TOTAL - GENERAL GOVERNMENT SERVICES</b>		1,377	(32)	1,345	0	0	1,345	0	1,345	0	0.00
<b>PROGRAM VII - INSURANCE, RESERVES &amp; MISCELLANEOUS</b>											
037	OCIT Shared Services	147	(6)	141	(1)	0	140	0	140	(1)	-0.71
056	Employee Benefits	21	(2)	19	0	0	19	0	19	0	0.00
<b>GENERAL FUND SUBTOTAL</b>		168	(8)	160	(1)	0	159	0	159	(1)	-0.63
289	OCIT Countywide Services	75	(1)	74	1	0	75	0	75	1	1.35
293	Workers' Compensation ISF	22	(1)	21	0	0	21	0	21	0	0.00
294	Property & Casualty Risk ISF	12	0	12	0	0	12	0	12	0	0.00
296	OC Fleet Services	77	(3)	74	0	0	74	0	74	0	0.00
297	Reprographics ISF	18	0	18	0	0	18	0	18	0	0.00
<b>OTHER FUNDS SUBTOTAL</b>		204	(5)	199	1	0	200	0	200	1	0.50
<b>TOTAL - INSURANCE, RESERVES &amp; MISCELLANEOUS</b>		372	(13)	359	0	0	359	0	359	0	0.00
<b>GENERAL FUNDS TOTAL</b>		15,971	(65)	15,906	(402)	0	15,504	499	16,003	97	0.61
<b>NON-GENERAL FUNDS TOTAL</b>		2,030	(44)	1,986	(1)	0	1,985	12	1,997	11	0.55
<b>TOTAL ALL FUNDS</b>		18,001	(109)	17,892	(403)	0	17,489	511	18,000	108	0.60



## Summary of Net County Costs

Program	Program Name	FY 2021-2022 Appropriations	FY 2021-2022 Revenue	FY 2021-2022 Net County Cost
I	PUBLIC PROTECTION	\$ 1,348,040,955	\$ 847,922,855	\$ 500,118,100
II	COMMUNITY SERVICES	2,078,353,208	1,900,219,868	178,133,340
III	INFRASTRUCTURE & ENVIRONMENTAL	124,213,185	88,108,962	36,104,223
IV	GENERAL GOVERNMENT SERVICES	208,952,650	72,493,678	136,458,972
V	CAPITAL IMPROVEMENTS	21,990,893	0	21,990,893
VI	DEBT SERVICE	1,674,400	1,624,400	50,000
VII	INSURANCE, RESERVES & MISCELLANEOUS	316,587,852	1,189,443,380	(872,855,528)
<b>TOTAL GENERAL FUND PROGRAMS</b>		<b>\$ 4,099,813,143</b>	<b>\$ 4,099,813,143</b>	<b>\$ 0</b>
I	PUBLIC PROTECTION	\$ 358,580,343	\$ 358,580,343	\$ 0
II	COMMUNITY SERVICES	992,384,160	992,384,160	0
III	INFRASTRUCTURE & ENVIRONMENTAL	1,288,407,479	1,288,407,479	0
IV	GENERAL GOVERNMENT SERVICES	17,237,746	17,237,746	0
V	CAPITAL IMPROVEMENTS	201,892,834	201,892,834	0
VI	DEBT SERVICE	191,714,747	191,714,747	0
VII	INSURANCE, RESERVES & MISCELLANEOUS	571,493,561	571,493,561	0
<b>TOTAL NON-GENERAL FUND PROGRAMS</b>		<b>\$ 3,621,710,870</b>	<b>\$ 3,621,710,870</b>	<b>\$ 0</b>
I	PUBLIC PROTECTION	\$ 1,706,621,298	\$ 1,206,503,198	\$ 500,118,100
II	COMMUNITY SERVICES	3,070,737,368	2,892,604,028	178,133,340
III	INFRASTRUCTURE & ENVIRONMENTAL	1,412,620,664	1,376,516,441	36,104,223
IV	GENERAL GOVERNMENT SERVICES	226,190,396	89,731,424	136,458,972
V	CAPITAL IMPROVEMENTS	223,883,727	201,892,834	21,990,893
VI	DEBT SERVICE	193,389,147	193,339,147	50,000
VII	INSURANCE, RESERVES & MISCELLANEOUS	888,081,413	1,760,936,941	(872,855,528)
<b>TOTAL ALL PROGRAMS</b>		<b>\$ 7,721,524,013</b>	<b>\$ 7,721,524,013</b>	<b>\$ 0</b>

## PROGRAM I: PUBLIC PROTECTION

### Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2021-2022	FY 2021-2022	FY 2021-2022
		Appropriations	Revenue	Net County Cost
026	District Attorney - Public Administrator	173,137,254	102,042,068	71,095,186
029	Public Administrator	3,887,240	1,431,000	2,456,240
041	Grand Jury	585,885	0	585,885
045	Juvenile Justice Commission	180,151	0	180,151
048	Detention Release	1,698,715	10,000	1,688,715
051	Office of Independent Review	626,950	0	626,950
057	Probation	193,224,381	88,077,186	105,147,195
058	Public Defender	87,791,568	5,547,940	82,243,628
060	Sheriff-Coroner	813,806,305	628,985,273	184,821,032
073	Alternate Defense	5,726,891	48,500	5,678,391
081	Trial Courts	67,375,615	21,780,888	45,594,727
<b>GENERAL FUND SUBTOTAL</b>		<b>1,348,040,955</b>	<b>847,922,855</b>	<b>500,118,100</b>
109	County Automated Fingerprint Identification	2,330,408	2,330,408	0
116	Narcotic Forfeiture and Seizure	743,958	743,958	0
122	Motor Vehicle Theft Task Force	5,285,526	5,285,526	0
126	Regional Narcotics Suppression Program - Other	3,533,822	3,533,822	0
12G	Real Estate Prosecution Fund	2,210,500	2,210,500	0
12H	Proposition 64 - Consumer Protection	4,505,000	4,505,000	0
12J	Proposition 69 - DNA Identification Fund	1,071,642	1,071,642	0
132	Sheriff Narcotics Program - Department of Justice	11,147,396	11,147,396	0
133	Sheriff Narcotics Program - Other	2,088,113	2,088,113	0
134	Orange County Jail Fund	240,093	240,093	0
139	Sheriff Narcotics Program - CALMMET - Treasury	1,499,840	1,499,840	0
13B	Traffic Violator Fund	964,747	964,747	0
13P	State Criminal Alien Assistance Program (SCAAP)	2,695,953	2,695,953	0
13R	Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)	23,846,905	23,846,905	0
141	Sheriff's Substations Fee Program	141,086	141,086	0
142	Sheriff's Court Ops - Special Collections	2,447,241	2,447,241	0
143	Jail Commissary	10,122,237	10,122,237	0
144	Inmate Welfare Fund	16,422,320	16,422,320	0
14D	CAL-ID Operational Costs	2,109,490	2,109,490	0
14E	CAL-ID System Costs	41,365,206	41,365,206	0
14G	Sheriff's Supplemental Law Enforcement Services	2,419,768	2,419,768	0
14H	District Attorney's Supp Law Enforcement Services	1,703,517	1,703,517	0
14J	Excess Public Safety Sales Tax	4,362,180	4,362,180	0
14Q	Sheriff-Coroner Construction and Facility Development	215,123,616	215,123,616	0
14R	Ward Welfare	182,434	182,434	0



## Summary of Appropriations and Revenues (Continued)

Budget Control	Budget Control Name	FY 2021-2022	FY 2021-2022	FY 2021-2022
		Appropriations	Revenue	Net County Cost
15N	Delta Special Revenue	17,345	17,345	0
	<b>OTHER FUNDS SUBTOTAL</b>	<b>358,580,343</b>	<b>358,580,343</b>	<b>0</b>
	<b>TOTAL - PUBLIC PROTECTION</b>	<b>1,706,621,298</b>	<b>1,206,503,198</b>	<b>500,118,100</b>

## 026 - DISTRICT ATTORNEY - PUBLIC ADMINISTRATOR

<http://orangecountyda.org/>

### Operational Summary

#### Mission:

The Mission of the Office of the Orange County District Attorney is to enhance public safety and welfare, protect and respect crime victims, and to create security in the community through vigorous enforcement of criminal and civil laws in a just, honest, efficient and ethical manner.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	167,969,149
Total FY 2020-2021 Projected Expend + Encumb:	170,746,488
Total Recommended FY 2021-2022:	173,137,254
Percent of County General Fund:	4.23%
Total Employees:	826.00

#### Strategic Goals:

- The Office of the Orange County District Attorney (OCDA) represents the People of the State of California in the criminal justice system. Performing this duty requires initiating and prosecuting allegations of criminal offenses and representing the People in some civil cases. Prosecuting those engaging in criminal conduct to ensure justice for the crime victims, their families and the community at large is essential to maintaining public safety. OCDA has the following additional goals for 2021:
  - Continue to engage in the overall discussion, process, and development of comprehensive criminal justice reform initiatives.
  - Support and collaborate with government and community partners to provide incarceration alternatives that emphasize a continuum of care such as mental health, medical care, and substance abuse solutions for participants within the criminal justice system. This includes developing a program through which prosecutors can identify participants that require mental health solutions prior to or early in the case management process and proactively address their needs through collaborative relationships with other government partners.
  - Partner with community-based organizations such as Be Well OC to provide housing, substance abuse, medical care, and mental health programs to those in need and those experiencing homelessness.
  - Support legislation that provides participants within the criminal justice system and those in need with necessities such as housing, mental health services, medical care, and other services or programs that will allow them an opportunity to thrive.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>FELONY CONVICTION RATE</b> <b>What:</b> The conviction rate measures the percentage of filed adult felony cases resulting in conviction. <b>Why:</b> Measures the Office's ability to effectively represent the People of the State of California.	Adult felony conviction rate of 90%.	To meet or exceed 90% adult felony conviction rate.	The Office has maintained an excellent conviction rate.
<b>BRANCH COURT CASE FILING RATE</b> <b>What:</b> Measures number of cases submitted for filing at the branch courts. <b>Why:</b> Reduction in cases filed would reflect a decrease in crime.	52,300 new cases filed.	File fewer than 60,000 cases.	The Office continues its efforts to lower crime, thereby reducing case filings.

## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>GRIP SCHOOL PARTICIPATION</b> <b>What:</b> Measures number of school participating in the GRIP program. <b>Why:</b> OC GRIP identifies at risk youth and aims to prevent minors from joining gangs.	Currently maintain 65 school partnerships.	Increase school partners through outreach efforts.	The Office continues to improve school participation.
<b>GANG INJUNCTION PARTICIPATION</b> <b>What:</b> Measures number of active gang injunctions in Orange County. <b>Why:</b> The civil gang injunctions prevent gang members from terrorizing communities.	13 active gang injunctions in effect.	Evaluate and increase number of gang injunctions as needed.	The Office continues to protect communities from gang violence.
<b>COLD-HIT DNA FILING</b> <b>What:</b> Measures the number of cold-hit DNA cases reviewed by the Sexual Assault Unit. <b>Why:</b> Measures cold case related workload, which has been dramatically increasing in recent years.	158 cases reviewed.	209 cases reviewed.	The Office continues to investigate and prosecute cold cases.
<b>HOMICIDE CASELOAD</b> <b>What:</b> Measures number of cases assigned to the Homicide Unit. <b>Why:</b> Measures the workload of the Homicide Unit.	52 cases assigned, 25 of which were vehicular homicides/ Watson murders.	Reasonable caseload would be 10-12 cases.	The Office is in need of additional prosecutors, investigators, and support staff to handle the increasing caseloads in a timely manner.
<b>HUMAN TRAFFICKING CASELOAD</b> <b>What:</b> Measures number of cases assigned to the Human Trafficking Unit. <b>Why:</b> Measures the workload of the Human Trafficking Unit.	22-30 cases were assigned per attorney.	Reasonable caseload would be 20 cases.	The Office is in need of additional staff to handle cases.
<b>FAMILY PROTECTION CASELOAD</b> <b>What:</b> Measures number of cases assigned to the Family Protection Unit. <b>Why:</b> Measures the workload of the Family Protection Unit.	32-41 cases were assigned per attorney.	Reasonable caseload would be 25 cases.	The Office is in need of additional staff to handle cases.

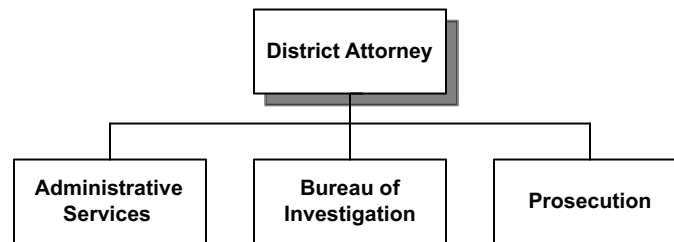
## FY 2020-21 Key Project Accomplishments:

- In 2020, OCDA reviewed over 55,000 misdemeanor cases and 16,000 felony cases presented by police agencies for criminal filing. This team of prosecutors also continued to actively engage in the collaborative courts offered throughout the county, offering diversion and rehabilitation programs to thousands of individuals charged with criminal violations.
- The OCDA successfully participated in various collaborative court initiatives and effectively implemented practices and procedures to address newly created statewide mental health diversion proceedings.
- The OCDA collaborated with the Orange County Superior Court, the Public Defender's Office and the Sheriff's Department to ensure court operations continued without interruption during the COVID-19 pandemic. OCDA prosecutors tried 255 trials in 2020, including 124 trials during the first nine months of the pandemic. Orange County finished its 100th trial before many counties had even tried their first case during the pandemic.
- The department successfully transitioned the OCDA IT hub of the last 20 years to the County Data Center to optimize existing county resources.
- The OCDA instituted a series of principles regarding the role of a prosecutor in society and continued to implement comprehensive criminal justice reform initiatives including programs to proliferate a continuum of care to support participants within the criminal justice system and for those in need. Met with numerous criminal justice reform organizations to discuss incarceration alternatives, other criminal justice reforms, and mental health services for participants within the criminal justice system.
- The OCDA continued to vigorously prosecute hate crimes and work with law enforcement to train officers on how to more effectively investigate hate incidents and hate crimes in order to successfully prosecute these cases. The District Attorney's Office prosecuted twice the number of hate crimes from 2019 and 2020 compared to the prior 25 years.

- The OCDA continued a collaborative partnership with the Orange County Gang Reduction and Intervention Program (GRIP) to empower children in Orange County schools to improve their academic performance, attendance, and behavior and reward their efforts with a gift card to purchase a Thanksgiving meal for their families. These efforts were even more critical when students were distance learning during the pandemic. GRIP mentors continued to meet with students virtually to ensure their support system continued even if they couldn't meet in person. GRIP is operating in 14 cities and 65 schools throughout Orange County and is run by the OCDA, OC Probation Department, OC Sheriff's Department, and various local law enforcement agencies. The OCDA has also continued to maintain and operate 13 gang injunctions and review potential additional gang areas for inclusion and removal.
- The department continues to recognize the importance of solving and prosecuting Family Protection and Human Trafficking cases which includes child abductions. OCDA has a dedicated team of prosecutors and investigators exclusively working on these cases. Since November 1, 2020, 26 children were either located and reunified with their custodial parent or compliance with custody orders was obtained. OCDA also has a dedicated, specially trained prosecutor for Child Abuse and Elder Abuse cases to effectively prosecute cases for these vulnerable victims. In addition, OCDA's Family Protection attorneys actively train and educate law enforcement, victim advocates and shelter personnel on Domestic Violence and the law.
- The OCDA continues to recognize the importance of solving and prosecuting cold case murders. A leading example is the case of People v. DeAngelo, aka the Golden State Killer, wherein Orange County was one of five jurisdictions participating in the prosecution. All Homicide Unit prosecutors work with law enforcement agencies in their efforts to evaluate and solve cold cases. This responsibility is in addition to the prosecutors' duties of filing and prosecuting new cases. A prosecutor is also assigned to the Elder Death Team and the Child Death Team, which are multi-jurisdictional platforms to exchange information on these unique and serious cases. OCDA Homicide Unit has been proactive in training county agencies on best practices in vehicular homicide investigations. Additionally, the Science and Technology Unit continues to use cutting edge technology to assist law enforcement agencies in identifying suspects in current and cold cases through the use of familial DNA searching, Rapid DNA technology, and the recent creation of an Investigative Genetic Genealogy team.
- The OCDA recently concluded the prosecution of defendant Michael Ray Armijo for his crimes of kidnap, rape and robbery while armed with a firearm that dated back to April of 1993. This crime went unsolved for 26 years until, when as a result of the OCDA's work through a \$1.86 million dollar Federal Grant, a previously untested rape kit from the crime was submitted for testing and the suspect was identified through a match in the national DNA database. The defendant was convicted after a jury trial and sentenced to 24 years to Life.
- The OCDA has continued to have a significant impact on the community at large by reducing gang crime due to the vertical prosecution model, in addition to maintaining the TARGET focused teams. The Office had a substantial effect on disrupting the flow of drugs through Orange County and resulting in sizeable amounts of drugs being taken off the streets.
- The Sexual Assault Kit Initiative Grant ("SAKI") continues to drastically reduce the number of previously untested sexual assault kits ("SAKS") throughout Orange County. To date, in collaboration with the Orange County Crime Lab ("OCCL"), Forensic Nurse Services and all 22 law enforcement agencies in Orange County, the OCDA has conducted an extensive inventory of all untested SAKS throughout the County and begun an aggressive program of testing which has included outsourcing a portion of the SAKS in order to expedite the testing. During this process, OCDA has reviewed thousands of accompanying police reports relating to those SAKS and prioritized those cases for DNA testing. In conjunction with the SAKI Grant, OCDA has put additional steps into place to prevent a backlog of SAKS in the future.
- Due to advances in DNA technology, a legislative change codified under Penal Code 680 et seq., as well as the SAKI Grant undertaking by the OCDA, the amount of cold-hit DNA cases that are referred to the Sexual Assault Unit has increased exponentially placing a significant workload increase on prosecutors as well as DA investigators who frequently are required to conduct follow-up investigation on violent sexual assault crimes that are sometimes over 20 years old. The OCDA is in need of both attorney staffing, as well as Investigative staff to cope with the dramatic increase in cold-hit DNA case numbers.



## Organizational Summary



**Administrative Services** - Administrative Services is comprised of five units including Budget, Financial Services, Human Resources, IT, and Operations. These units administer the \$174 million budget to provide services and support to the prosecution and investigative units. The Administrative Services Division provides a myriad of support services including: accounting, budgeting, facility management, human resource services, Information Technology, purchasing, and research.

**Bureau Of Investigation** - The Bureau is the largest investigative law enforcement agency in the County. It consists of sworn and non-sworn personnel who are responsible for providing trial support service to aid the prosecutors along with providing specialized investigations of criminal and civil violations. The Bureau conducts additional investigations on filed cases as well as interviewing witnesses, serving subpoenas and collecting additional evidence or documentation for each case. The investigators work with Deputy District Attorneys and law enforcement partners to ensure that criminal complaints allege the appropriate charges against the appropriate defendants and the cases are prepared for trial. The Bureau also conducts investigations from the ground-up in all classifications of fraud, including consumer and environmental fraud, insurance fraud, major fraud and welfare fraud. The Bureau is tasked with investigating officer-involved shootings, political corruption and officer misconduct. The Bureau of Investigation additionally operates nine specialized investigative units, which include the AB 109 Task Force, Sober Living Task Force, Science and Technology Investigations Unit and the Environmental/Consumer Fraud Unit. The investigators in the Bureau are always available to assist and advise other county law enforcement agencies with complex investigations.

**Prosecution** - Prosecution operations are divided into the following four areas:

- Operations I consists of the Branch Court Units and the Felony Panel. The Branch Court Unit prosecutes adult misdemeanor crimes in each of the four Justice Centers (Central Justice Center, Harbor Justice Center-Newport Beach, North Justice Center, and West Justice Center). In addition

to misdemeanor prosecution, each of the four adult Justice Centers includes a Felony Charging Unit. The Felony Charging Unit reviews all felony cases presented by police agencies to the Justice Centers for filing consideration and handles all aspects of any resultant prosecution of those matters from filing through preliminary hearing. The Felony Panel Unit is responsible for the prosecution of any felony information or indictment not assigned to a vertical unit.

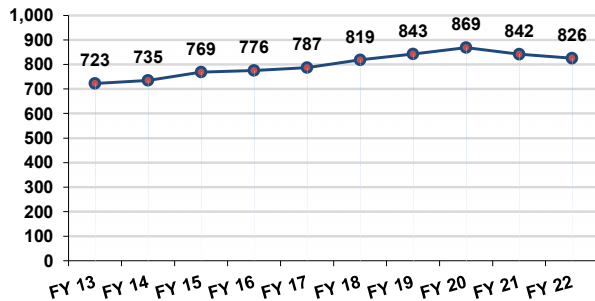
- Operations II consists of the Writs & Appeals Unit, the Professional Responsibility & Training Unit, the Special Operations Unit, and the Conviction Integrity Unit. The Writs & Appeals Unit is responsible for handling major motion litigation on behalf of the OCDA, litigating all writs and appeals handled by the OCDA, and acting as a legal advisor to the prosecutors of the office. This Unit conducts over 700 pretrial motions and writs and appeals annually; acts as a legal advisor to prosecutors by responding to over 1,500 requests for legal opinions and assistance annually. The Professional Responsibility & Training Unit is responsible for developing and administering various training curricula for the benefit of the OCDA staff and outside law enforcement agencies through live instructional events and regular educational publications. The Special Operations Unit is responsible for engaging in post-conviction litigation on behalf of the OCDA as a result of legal mandates providing conviction and sentencing review processes on the basis of changes in the law. The Conviction Integrity Unit will be responsible for investigating claims of factual innocence, performing post-conviction review of various matters and developing and forwarding best practices in the investigation and prosecution of offenses to mitigate the risk of wrongful conviction.
- Operations III consists of the Gang/Target/Major Narcotics Unit, the GRIP Unit, the Juvenile Justice Center Unit, the Major Fraud/Consumer/Environmental Fraud Unit and the Insurance Fraud Unit. The Gang/Target/Major Narcotics Unit prosecutes crimes committed by gang members, including serious and violent crimes, such as murder, attempted murder, carjacking, kidnapping, in addition to

other crimes gang members engage in such as weapon offenses, vandalism, narcotic sales, and car theft, to name a few. The Unit works with local police departments and probation officers in identifying the most active and hard-core gang members and preventing them from committing further acts of violence in the community. As a result of a series of recent legislative enactments, the Gang/TARGET unit has become responsible for over 100 new post-conviction litigation cases. The Major Narcotics section prosecutes major narcotic traffickers and illegal drug manufacturers. Additionally, the Unit handles the distribution of forfeiture proceedings from illegal trade. The Unit also handles requests for U-Visa consideration. The GRIP Unit is a gang crime prevention initiative that aims to prevent juveniles from joining criminal gangs and being victims of or participants in gang crimes. The Gang Injunction program keeps the community safe by curtailing nuisance activity by violent gang members in the safety zone. The Juvenile Justice Center Unit prosecutes felony and misdemeanor juvenile petitions in the Lamoreaux (Juvenile) Justice Center. The Major Fraud Unit prosecutes real estate fraud, high tech crime, identity theft, and high-dollar fraud crimes, including organized retail theft cases. This year, the Major Fraud Unit has focused resources on the investigation and prosecution of Pandemic Unemployment Assistance fraud, with an emphasis on the fraudulent application for benefits by those ineligible due to incarceration in state prison or county jail. The Major Fraud Unit continues to be active in a countywide task force addressing Elder Abuse, and has two deputies devoted to prosecuting elder financial fraud cases. The Consumer & Environmental Fraud Unit prosecutes complex cases involving environmental crimes as well as companies and individuals that engage in fraudulent or unlawful business practices affecting large groups of people. During Fiscal Year 2020-21, the Consumer & Environmental Fraud Unit was dedicated to manning and responding to complaints received on the COVID-19 Fraud Hotline, initiated in March 2021. The COVID-19 Fraud

Hotline was set up to deal with allegations of price gouging and other pandemic-related fraud. Attorneys in our unit worked with Senator Tom Umberg to close a loophole in the price gouging law through the passage of SB 1196, which was signed into law by the Governor in September, 2020. The Insurance Fraud Unit prosecutes workers' compensation fraud, auto insurance fraud, and medical and disability fraud crimes. Additionally, this unit prosecutes cases arising out of the Office's Orange County Auto Theft Task Force (OCATT), primarily auto theft rings.

- Operations IV consists of the Science & Technology Unit, the Family Protection/Human Trafficking Unit, the Homicide Unit, the Sexual Assault Unit and the Special Prosecutions Unit. The Science & Technology Unit is committed to advancing public safety through the innovative application of advanced, cutting edge science and technology. The Family Protection/Human Trafficking Unit prosecutes violent assaults and attempted murders in domestic settings, child abuse, child abduction, stalking, elder abuse and other felony domestic violence cases. The Unit also prosecutes perpetrators who sexually exploit and traffic women and underage girls for financial gain, including pimps, panderers and human traffickers. The Homicide Unit prosecutes non-gang related homicides, including those involving special circumstances that implicate the death penalty. The Homicide Unit also prosecutes felony vehicular homicides, including Watson murders (for those with prior DUI's). The Sexual Assault Unit prosecutes rapists, sexually violent predators, child molesters and other violent sexual assaults as well as a significant number of "cold-hit" DNA cases. The Special Prosecutions Unit prosecutes a variety of specialized felonies (arson, hate crimes, political corruption, and high profile cases). Additionally, the Special Prosecutions Unit handles officer involved shootings and custodial death cases, Brady related issues, the Grand Jury, extraditions, crimes against police officers, crimes committed by police officers, Public Records Act requests, and parole hearings.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 16 positions associated with the Voluntary Incentive Program (VIP) were deleted.
  - During the FY 2020-21 budget process, 27 vacant positions were deleted per CEO recommendation.
  - During the FY 2019-20 budget process, 16 positions were added to handle increased workloads due to legislative changes and to support prosecutions and investigations and 3 positions were added for AB 109 Task Force. In addition, 1 position was deleted in accordance with the County's Vacant Position Policy.
- In FY 2018-19, 9 positions were added during the year for the OCDA's IT modernization, to meet increased requirements for the misdemeanor discovery process in the branch courts, to support felony panel prosecutions, and to handle increased workload for the Workers Compensation insurance grant. In addition, 1 position was deleted in accordance with the County's Vacant Position Policy.
- During the FY 2018-19 budget process, 7 positions were added for the OCDA's IT modernization and 4 positions were added to meet increased requirements for the misdemeanor discovery process in the branch courts and to support felony panel prosecutions.

In FY 2017-18, 13 positions were added to handle increased demands of Information Technology Unit and Motor Vehicle Theft Task Force, and to investigate and prosecute frauds at the Sober Living facilities in the county.

- In FY 2016-17, 32 positions were added to handle increased current administrative and legal workload demands and further projected increases resulting from growing evidentiary and discovery requirements.
  - In FY 2015-16, 11 positions were added to comply with the Peace Officers and Supervising Peace Officers and the County General Unit MOUs' definition of extra help employee and to address the continuing workload demands in the Bureau of Investigation and Facilities Operations Units.
  - In FY 2014-15, 7 positions were added to address increased workload demands and the State-funded Workers' Compensation Insurance Fraud program.
  - During the FY 2014-15 budget process, 3 positions were added to address increased workload demands and for the State-funded In-Home Supportive Services Program, 10 positions were added for increased workloads in Branch Courts and Violent Crimes Units.
- In FY 2013-14, 9 positions were added for the State funded Disability & Healthcare Insurance Fraud Program; 8 positions were transferred from Funds 116 and 122 as a result of Board-approved consolidation of the District Attorney's budgeted positions; and 4 positions were added to handle increased CalWORKs cases.
- In FY 2012-13, 7 positions were added to address increased workload in the Special Prosecutions and Special Assignments Units; 4 positions were added to handle the increase in Post Release Community Supervision (PRCS) resulting from the amended AB 109 program requirements; and 1 position was added for the final implementation phase of the amended AB 109 program requirements.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Effective prosecution supports the County's strategic objectives of:

- 1) Promoting a Healthy Community;
- 2) Building for the Future of our Community; and

### 3) Protecting our Community.

Attaining these objectives requires, first and foremost, a safe community. Clearly, prosecuting those who commit criminal acts upon residents or visitors, as well as individuals who violate environmental protection laws is critical to ensuring community safety today and for generations to come. Moreover, the work performed by the OCDA is essential to the County's mission of:

***Making Orange County a safe, healthy, and fulfilling place to live, work and play, today and for generations to come, by providing outstanding, cost-effective regional public services.***

The People of the State of California, in particular the residents of Orange County, rely on the OCDA to bring those engaging in criminal activities to justice.

### Changes Included in the Recommended Base Budget:

OCDA's FY 2021-22 Budget meets the Net County Cost (NCC) Limit of \$71.1 million and reflects ongoing operations at current levels.

### Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Add One Position and Appropriations for Body Worn Cameras Investigative Work Amount: \$ 96,404</b>	Add one paralegal position and \$96K in appropriations funded by Motor Fund Task Force, Fund 122.	Ensure adequate and appropriate staffing to comply with statutory and regulatory requirements and increase efficiency of crime prosecutions.	20521

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	FY 2021-2022 Recommended	Budget Amount	Percent
Total Positions	842	826	826	826	0	0.0
Total Revenues	88,562,531	88,173,734	90,951,073	102,042,068	13,868,334	15.7
Total Expenditures/Encumbrances	161,711,927	167,969,149	170,746,488	173,137,254	5,168,105	3.1
Net County Cost	73,149,396	79,795,415	79,795,415	71,095,186	(8,700,229)	(10.9)

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: District Attorney - Public Administrator in the Appendix on page A36

### Highlights and Key Trends:

- As a result of a series of recent legislative enactments, the OCDA has also become responsible for a new and broad class of post-conviction litigation that did not exist in years past. This new criminal justice litigation supplements, as opposed to substitutes, existing work.
- To avoid significant increases to the base budget, the OCDA continues cost cutting measures by deferring and reducing expenses in services, supplies, and equipment, and eliminating non-essential travel and training.
- Digital evidentiary and discovery requirements continue to challenge the department, specifically, the Science and Technology unit, to ensure sufficient resources are available.

### Budget Units Under Department Control:

No.	Agency Name	Administrative Services	Bureau Of Investigation	Prosecution	Total
026	District Attorney - Public Administrator	32,957,967	52,620,482	87,558,805	173,137,254
029	Public Administrator	0	0	3,887,240	3,887,240
116	Narcotic Forfeiture and Seizure	0	0	743,958	743,958
122	Motor Vehicle Theft Task Force	0	0	5,285,526	5,285,526
12G	Real Estate Prosecution Fund	0	0	2,210,500	2,210,500
12H	Proposition 64 - Consumer Protection	0	0	4,505,000	4,505,000
14H	District Attorney's Supp Law Enforcement Services	0	0	1,703,517	1,703,517
Total		32,957,967	52,620,482	105,894,546	191,472,995

## 029 - PUBLIC ADMINISTRATOR

### Operational Summary

#### Description:

The Public Administrator is committed to compassionately and effectively protecting and managing the affairs of resident decedent estates as mandated pursuant to California Probate Code sections 7601-7604. The Public Administrator (PA) timely and effectively protects and administers decedent estates when there are no other viable persons or entities to administer the estates. This includes a statutory duty to investigate whether family members can be located and if a will or any such other testamentary documents can be found. When appointed by the court, the PA accepts nomination to administer the estate of a decedent. Staff efforts include, but are not limited to, residence clean outs, marshalling/sale of assets including vehicles, real estate, personal valuables and securities, providing final accounting of all assets for Court approval and distribution of estate proceeds to those whom are entitled thereto.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	3,804,240
Total FY 2020-2021 Projected Expend + Encumb:	3,804,240
Total Recommended FY 2021-2022:	3,887,240
Percent of County General Fund:	0.09%
Total Employees:	19.00

#### Strategic Goals:

- Evaluate and improve the current methods and processes for liquidating stocks, bonds and other securities.
- Work with County Counsel to streamline the process for petitioning for Court Appointment to manage estates that are referred to the PA.
- Educate the public and stakeholders concerning the role of the PA in the location and protection of estate assets.

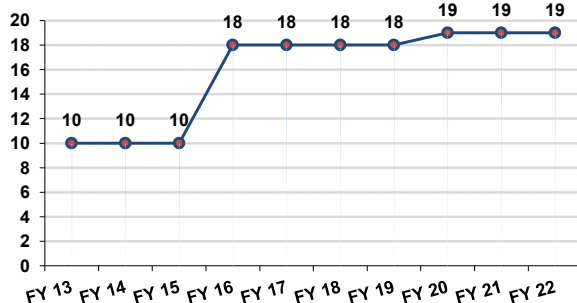
#### Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>PUBLIC ADMINISTRATOR CASE CLOSURES</b> <b>What:</b> Percentage of Public Administrator closed cases over the past 12 months as measured against incoming decedent's estate cases. <b>Why:</b> Measures the efficiency of administering all estates subject to the Probate Court process.	Closed 40 cases of the 159 cases (25%) that were pending on Jan 1, 2020.	Goal is to continue to achieve at least a 25% rate of cases closed over a one year period.	The department will continue striving to achieve the target rate, even as an increasing number of cases are accepted for administration.

### FY 2020-21 Key Project Accomplishments:

- Successfully operated and continuously improved new Case Management System, Panosoft, to significantly enhance the ability to track assets, process payments and court accountings, and generate operational reports.
- Received 443 referrals from the public or other county agencies to determine whether the case fit the established Probate Code and Health and Safety Code criteria for the PA to be involved. Opened 347 formal investigations from these referrals which led to the administration of 28 estates.
- Successfully utilized multiple, advanced search tools and resources to more accurately identify potential heirs throughout the world.
- Continued significant reduction in case backlog existing prior to the joinder of the offices of the District Attorney and Public Administrator. Out of 159 open cases on 1/1/2020, 40 were closed by the end of the calendar year.
- Attended virtual training for Public Administrators to advance the education of practitioners.
- In spite of work-from-home restrictions during the global COVID-19 Pandemic, our staff successfully managed a broad range of physical and financial assets consistent with the fiduciary obligations of the Public Administrator.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2018-19, 1 position was added to support the case management system and provide technical support.
- In FY 2015-16, 1 position was deleted as a result of the consolidation of the Public Administrator's Office into the OCDA.
- In FY 2014-15, the Board of Supervisors adopted Ordinance #14-001 to consolidate the PA with the OCDA creating the DA-PA. As a result, 3 positions were added in order to effectively administer cases, 3 additional positions were transferred from HCA-Public Guardian (HCA-PG) for case administration, 3 fiduciary positions were transferred from HCA-PG.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

As we begin to return to work in the wake of COVID-19, it is our goal to provide courteous, efficient and competent service to members of the public, stake holders and our county partners alike. We will continue to look for ways to improve the efficiency and quality of our work so that we can ensure the estates we administer receive the maximum value and exceptional service.

#### Changes Included in the Recommended Base Budget:

To meet the FY 2021-22 NCC limit, the DA-PA submitted a Reduce Level of Service Augmentation of \$19.5 thousand. In order to maintain current level of service, the DA-PA has requested full restoration of the \$19.5 thousand in appropriations and Net County Cost.



## Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Restore Appropriations and Net County Cost to Maintain Current Level of Service</b> <b>Amount: \$ 19,448</b>	Restore \$19,448 in appropriations and funding to effectively and efficiently administer resident decent estates as mandated.	Ensure adequate funding and services to sustain core mandated functions.	20604

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	19	19	19	19	0	0.0
Total Revenues	1,538,268	1,348,000	1,348,841	1,431,000	83,000	6.2
Total Expenditures/Encumbrances	3,628,279	3,804,240	3,804,240	3,887,240	83,000	2.2
Net County Cost	2,090,011	2,456,240	2,455,399	2,456,240	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Public Administrator in the Appendix on page A41

## Highlights and Key Trends:

- As real estate in Orange County continues to grow in value, the estates we administer continue to become more valuable and more complex. Our deputies continue to be challenged to find ways of successfully liquidating various assets including securities, out of area properties, and unique items of personal property. Deputies are applying innovative ways to shorten the time it takes to marshal financial assets, making case processing less burdensome, while continuing to maintain the high level of fiduciary focus needed to assure the highest and best value attainment for distributees. Staffing continues to be a focus, as growth in caseloads will most likely necessitate growth in staff size and ability.



# 116 - NARCOTIC FORFEITURE AND SEIZURE

## Operational Summary

### Description:

Unit proactively addresses narcotic-related crimes in Orange County and vigorously pursues asset forfeiture actions related to those crimes as mandated by Health & Safety Code Sections 11469-11470.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	553,991
Total FY 2020-2021 Projected Expend + Encumb:	553,991
Total Recommended FY 2021-2022:	743,958
Percent of County General Fund:	N/A
Total Employees:	0.00

### FY 2020-21 Key Project Accomplishments:

- Continued specialized prosecution of narcotic related asset forfeiture cases. As of December 2020, initiated/opened 190 cases (seizing \$1,935,820), closed 72 cases (valued at \$1,679,271), and disbursed \$704,769 from 46 cases.
- Participated in cross-county asset forfeiture round-table meetings regarding current issues in Asset Forfeiture law and procedure.
- Continued to regularly teach Introduction to Asset Forfeiture Class (including Orange County Asset Forfeiture procedures) at the Orange County Sheriff's Department narcotic investigators' school.
- Continued to train all Orange County law enforcement agencies on current Orange County Asset Forfeiture procedures.
- Continued efforts by the asset forfeiture Deputy District Attorney in routinely fielding calls from agencies throughout the county with specific asset forfeiture questions and requests to initiate state forfeitures.

### Ten Year Staffing Trend Highlights:

- On December 10, 2013, the Board of Supervisors approved a consolidation of the District Attorney's budgeted positions by transferring three positions from Fund 116 to Budget Control 026.

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	434,818	504,009	224,912	208,072	(295,937)	(58.7)
Total Expenditures/Encumbrances	230,973	553,991	553,991	743,958	189,967	34.3
Prior Year Encumbrance Cancellations	2,055	0	22,906	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	205,900	(49,982)	(306,173)	(535,886)	(485,904)	972.2
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Narcotic Forfeiture and Seizure in the Appendix on page A107

## 122 - MOTOR VEHICLE THEFT TASK FORCE

### Operational Summary

#### Description:

The Motor Vehicle Theft Task Force extensively investigates and vigorously prosecutes violations of the criminal code dealing with auto theft and distribution of stolen vehicles and automotive parts. The Motor Vehicle Theft Task Force is a multi-agency, multi-jurisdictional Countywide unit that concentrates its activities on rings of professional vehicle thieves operating to fraudulently purchase/obtain, steal, strip and/or sell motor vehicles and their parts. The Task

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	3,580,726
Total FY 2020-2021 Projected Expend + Encumb:	3,580,725
Total Recommended FY 2021-2022:	5,285,526
Percent of County General Fund:	N/A
Total Employees:	0.00

Force is funded by an earmark vehicle registration fee of \$1 on all registered motor vehicles in Orange County pursuant to Section 9250.14 of the Vehicle Code extended by AB 286 in 2009. This fee funds one-time and on-going operational costs necessary for investigation and prosecution of motor vehicle theft cases.

#### Strategic Goals:

- To prosecute criminal violations involving motor vehicle theft occurring in Orange County in a vigorous, efficient, just and ethical manner.
- To reduce the incidence of motor vehicle theft by increased awareness of the public and providing training to local police agencies.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>PERCENTAGE OF FILED CASES RESULTING IN CONVICTIONS</b> <b>What:</b> Measures level of effective, just prosecution. <b>Why:</b> Indicates effectiveness of prosecution.	Conviction rate of 95%	To meet or exceed 2020 Performance Results.	This highly experienced unit has been very successful in recovering stolen vehicles and building cases against major auto theft rings.

#### FY 2020-21 Key Project Accomplishments:

- For the period of July 2020 through December 2020, the Task Force has recovered 167 stolen vehicles with a value of approximately \$3,222,625. The Task Force assisted other law enforcement agencies in the recovery of additional 34 stolen vehicles with an estimated value of \$779,856. The Task Force made 51 arrests and assisted in an additional 34 arrests. Many of these recoveries were fraudulently acquired vehicles, which would have never been recovered without the Task Force's efforts.
- The Task Force filed numerous criminal cases during this period, with 18 of these cases originating from the Task Force's own assigned prosecutor. Of those 18 cases, 9 involved fraud during the purchase and or sale of the car.
- In December 2020, the Board of Supervisors approved an increase in the vehicle registration fees collected by the California Department of Motor Vehicles from \$1 to \$2 for the base registration fee, and from \$2 to \$4 for commercial vehicle registration in order to enhance funding for the Orange County Auto Theft Task Force pursuant to California Vehicle Code Section(§) 9250.14.

## Ten Year Staffing Trend Highlights:

- In FY 2013-14, the Board of Supervisors approved a consolidation of the District Attorney's budgeted positions by transferring 5 positions from Fund 122 to Budget Control 026, District Attorney-Public Administrator.

## Budget Summary

### Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>122 OCATT Expand Amount:\$ 0</b>	Increase to transfers out appropriations of \$96K offset by a decrease to services and supplies to provide funding for one position added in District Attorney-Public Administrator, Budget Control 026.	N/A	20708

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	2,898,344	3,037,000	3,013,467	5,205,392	2,168,392	71.4
Total Expenditures/Encumbrances	3,246,933	3,580,726	3,580,725	5,285,526	1,704,800	47.6
Prior Year Encumbrance Cancellations	91,880	0	47,965	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(256,709)	(543,726)	(519,293)	(80,134)	463,592	(85.3)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Motor Vehicle Theft Task Force in the Appendix on page A112

## Highlights and Key Trends:

- The Task Force continues to experience a large number of investigations involving the theft of new and used high-end vehicles by the fraudulent removal of the Lien Holders (Legal Owners) from the vehicle ownership titles. This process is known as "Title Washing." The lien holders are removed by the submission of fraudulent lien sale and/or lien satisfied documents to the California Department of Motor Vehicles (DMV). Once the lien holder/legal owners are removed from the vehicle titles, the suspects use the vehicles in other criminal activities. The suspects will often sell these vehicles to innocent purchasers, trade them in during the purchase of other vehicles, export them out of the country, and/or utilize them as collateral for obtaining cash loans. Another growing trend is the fraudulent purchase of cars for use in illegal sub-leasing schemes where the car is put up for rent using internet platforms such as Craig's List, Turo, and Offer-Up. There is an increasing trend in the fraudulent sale of stolen cars to innocent purchasers by suspects creating counterfeit vehicle titles, switching vehicle identification numbers and using advertising on internet platforms such as Craig's List, Offer-Up and Facebook Marketplace.
- The Task Force continues to implement educational programs to increase public awareness of criminal behavior as well as training programs for allied agency personnel, county based dealerships, and rental companies in an effort to reduce the overall number of crimes and increase the likelihood of successful investigations and prosecution.
- The vehicle theft rate differs from city to city and year to year in Orange County. The Task Force is using analysis of statistical data to identify crime patterns to efficiently investigate and prosecute vehicle thefts.

## 12G - REAL ESTATE PROSECUTION FUND

### Operational Summary

#### Description:

Pursuant to Section 27388 of the California Government Code, Fund 12G was established in April 2009 for deposit of a \$3 fee for the recording of certain real estate instruments by the County Clerk-Recorder. In 2012, Government Code Section 27388 was amended to include additional specific documents and the Clerk-Recorder began collection on those instruments in January of 2013.

The Real Estate Prosecution Fund, authorized and required by the statute, provides a necessary and valuable source of funding for investigating and prosecuting real estate fraud crimes. Funds are required to be used exclusively to fund investigation and prosecution of real estate fraud crimes. The amendment to the statute in 2012 also authorized County Board of Supervisors to increase the recording fee up to \$10 per statutory document.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	2,010,000
Total FY 2020-2021 Projected Expend + Encumb:	2,010,362
Total Recommended FY 2021-2022:	2,210,500
Percent of County General Fund:	N/A
Total Employees:	0.00

#### FY 2020-21 Key Project Accomplishments:

The Orange County District Attorney's (OCDA) Real Estate Fraud Prosecution Unit continues to successfully investigate and prosecute real estate fraud crimes in Orange County. The OCDA provides a central location for victims to report real estate fraud in Orange County through a link on the OCDA website and through a Real Estate Fraud Hotline. In FY 2020-21 to date, 87 reports of fraud were received. As a result of these reports, 32 investigations have been opened and are active, and twelve new cases have been filed. Two cases have been resolved during this fiscal year. The following are some of the complex real estate fraud cases prosecuted in Orange County during FY 2020-21:

- **People v. Barker:** James Barker ran a scam based out of Newport Beach in which he presented himself to victims as a lawyer who could negotiate loan modifications. Once Barker, who was not a lawyer, had obtained the large fees and payments from his victims, he would cut off communication. Barker was able to steal approximately \$170,000 from a dozen victims. Barker pled guilty to all charges in February of 2020. The Defendant has pled guilty to all charges in the case and is currently awaiting sentencing in April of 2021
- **People v. Centeno, et al:** Five defendants were convicted as a result of running a predatory loan modification company based in the City of Orange. The company defrauded over two dozen victims of approximately \$390,000. The company routinely charged thousands of dollars in illegal up-front fees and additionally tricked victims into sending money to the "Foreclosure Prevention Department." Victims believed their money was going to departments at the banks that owned their mortgages. It was really going into the pockets of the defendants. Defendants were to be sentenced in August of 2020, and a restitution hearing is scheduled for May of 2021.

- **People v. Trinh:** Defendant Robert Trinh was a door-to-door salesman/contractor who targeted the elderly, offering "HERO Loans" in which a homeowner can pay for energy efficient upgrades with the equity in their home. Defendant signed his elderly victims up for expensive "upgrades" but never actually installed the promised upgrades like attic insulation, water delivery systems, and energy efficient windows. Victims were left with increased property taxes and sub-standard or non-existent "upgrades". The Defendant was held to answer on all counts in September of 2019 and the Defendant is awaiting trial.
- **People v. Portillo:** The defendant, a former real estate professional whose license had been revoked in 2006, continued to hold herself out as a real estate professional and approached a hard-money lender with whom she'd previously worked. She claimed to be acting on behalf of some relatives in order to obtain hard money loans on their properties, when she did not in fact have their consent. She then had the loan proceeds wired to herself. In order to facilitate the fraud, she used the names and personal identifying information of her relatives on the loan and escrow paperwork, and further altered and/or forged notary acknowledgments on various documents. The defendant pled guilty in March of 2021, and a restitution hearing is set for June of 2021.
- **People v. Preciado:** The defendant, a real estate agent, owned AE Trust, which handled her broker-controlled escrows. When victims made offers, they would send her their earnest money deposits. But when the deal fell through, the defendant would not return their deposits. In some instances, defendant took deposits on properties that were not even for sale. In total, the defendant victimized at least 50 people for over \$555,800 in total loss. On September 27, 2019, the Defendant was held to answer on 49 felony counts at the preliminary hearing, and a trial date will be set in the near future.
- **People v. Phan, Phan & Nguyen:** This case was investigated from the ground up by the OCDA investigators and civilian investigators and involves a sophisticated real estate conspiracy in which three Defendants used an escrow company owned and operated by one of them to perpetuate their fraud. The three started obtaining loans and diverting monies out of other escrows to cover these deals and to purchase other properties for themselves. At a minimum, a total of at least 10 properties were involved with an estimated loss of approximately \$20 million. Conditional examinations of several elderly victims and witnesses are scheduled to take place in April of 2021.

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	1,711,953	2,010,000	2,010,479	2,210,500	200,500	10.0
Total Expenditures/Encumbrances	1,415,340	2,010,000	2,010,362	2,210,500	200,500	10.0
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	296,612	0	117	0	0	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Real Estate Prosecution Fund in the Appendix on page A121

### Highlights and Key Trends:

- Loan modification mills based in Orange County continue to defraud hundreds of homeowners throughout the country. Most of these loan modification mills generate illegal upfront fees from distressed victim homeowners. Furthermore, financial exploitation of seniors is a trend which will require an increased emphasis in both investigation and prosecution in the area of real estate fraud. The OCDA continues to work with the Orange County Clerk-Recorder to alert homeowners to any potentially fraudulent changes in the title of their homes and to report suspicious recorded documents, such as those recorded by Sovereign Citizens to cloud title, directly to the OCDA for review. OCDA and the Clerk-Recorder collaborated to update the courtesy notices sent to homeowners of changes to their property's title to include the OCDA's new Real Estate Fraud Hotline number and OCDA's web link to report real estate fraud.
- OCDA continues to conduct all real estate investigations internally, relying on both sworn and non-sworn investigative personnel. In fact, over three-quarters of the cases filed in the unit are originated with and investigated by OCDA investigators. Furthermore, since many cases that are investigated do not result in a criminal prosecution, the number of criminal cases filed or convictions obtained does not fully capture the scope of OCDA's efforts in the area of real estate fraud enforcement. Additionally, OCDA investigators and legal staff will continue to do training and outreach to the real estate industry and outside law enforcement agencies in order to maximize law enforcement efforts to fight real estate fraud.
- Effective April 1, 2021, the Board approved the extension of the \$3.00 recording fee on certain specified real estate instruments for a three-year period from April 1, 2021, to March 31, 2024, to provide a continued funding source to investigate, prosecute and deter real estate fraud crimes pursuant to Section 27388 of the California Government Code.

# 12H - PROPOSITION 64 - CONSUMER PROTECTION

## Operational Summary

### Description:

Pursuant to the November 2004 ballot initiative Proposition 64, Fund 12H was established to earmark civil penalties resulting from District Attorney prosecution of the violation of unfair competition law to be used exclusively for the investigation, prosecution and enforcement of consumer protection laws.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	5,180,118
Total FY 2020-2021 Projected Expend + Encumb:	3,979,688
Total Recommended FY 2021-2022:	4,248,632
Percent of County General Fund:	N/A
Total Employees:	0.00

### FY 2020-21 Key Project Accomplishments:

- Anticipate to collect approximately \$1 million in settlements/penalties by the end of fiscal year, pursuant to Proposition 64. In addition to paying civil penalties, some individuals or entities are required to make full restitution to consumers.

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	675,414	2,864,818	1,418,314	1,590,000	(1,274,818)	(44.5)
Total Expenditures/Encumbrances	1,370,890	5,180,118	3,979,688	4,248,632	(931,486)	(18.0)
Prior Year Encumbrance Cancellations	0	0	9,398	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(695,477)	(2,315,300)	(2,551,976)	(2,658,632)	(343,332)	14.8
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Proposition 64 - Consumer Protection in the Appendix on page A122

# 14H - DISTRICT ATTORNEY'S SUPP LAW ENFORCEMENT SERVICES

## Operational Summary

### Description:

The Supplemental Law Enforcement Services Fund provides the District Attorney's Office with revenues to fund criminal prosecution such as prosecutors and support personnel in the homicide and gang units. Funding was appropriated by the legislature in the Budget Act of 1996 for support of the Citizens Option for Public Safety (COPS) Program. These funds are intended to provide for additional criminal prosecution, put additional officers on the street, and increase availability of jail beds.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,424,698
Total FY 2020-2021 Projected Expend + Encumb:	1,197,565
Total Recommended FY 2021-2022:	1,703,517
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup>	FY 2020-2021 Projected	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
		As of 3/31/21	At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	1,420,548	1,424,698	1,409,208	1,463,602	38,904	2.7
Total Expenditures/Encumbrances	1,032,157	1,424,698	1,197,565	1,703,517	278,819	19.6
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	388,391	0	211,643	(239,915)	(239,915)	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: District Attorney's Supp Law Enforcement Services in the Appendix on page A154



## 041 - GRAND JURY

### Operational Summary

#### Description:

The primary responsibility of the Grand Jury is to inquire of public offenses committed or triable within the County. The Grand Jury carries out this responsibility by hearing evidence presented by the County District Attorney to determine if certain persons should be charged with crimes and stand trial in Superior Court.

The County of Orange is required by law to impanel a grand jury of 19 members who serve a term of one year. This body is mandated to investigate and report on both criminal and civil matters within the County. The major functions of the Grand Jury are divided into criminal indictments and civil investigations.

#### Strategic Goals:

- To inquire of public offenses committed or triable within the County and investigate or inquire into matters of civil concern.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

FY 2021-22 Budget for Grand Jury services include \$585,885 Appropriations and Net County Cost, which is at the same level as FY 2020-21 final budget. FY 2021-22 \$585,885 Budget includes:

1. \$288,242 for reimbursement of mileage claims and stipend (per diem) for Grand Jury members.
2. \$179,828 for reimbursement of Grand Jury administrative support cost to OC Superior Court.
3. \$108,437 for County Information Technology cost for Grand Jury members.
4. \$1,878 for workers' compensation cost allocation for Grand Jury members.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget	Projected <sup>(1)</sup>		Budget	
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Total Expenditures/Encumbrances	585,885	585,885	583,663	585,885	0	0.0
Net County Cost	585,885	585,885	583,663	585,885	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Grand Jury in the Appendix on page A55

## 045 - JUVENILE JUSTICE COMMISSION

### Operational Summary

#### Description:

The Juvenile Justice Commission is comprised of 15 members from the community, two of whom are youth members. The Commissioners are appointed by the Presiding Judge of the Superior Court with the concurrence of the Presiding Judge of the Juvenile Court. By statute, the Commission inquires into the administration of the juvenile court law; conducts inspections of publicly administered institutions housing juveniles and the operation of group homes that serve wards or dependents of the juvenile court; and prepares written reports and recommendations for the Presiding Judge of the Juvenile Court.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	180,151
Total FY 2020-2021 Projected Expend + Encumb:	180,151
Total Recommended FY 2021-2022:	180,151
Percent of County General Fund:	0%
Total Employees:	0.00

### Budget Summary

#### Changes Included in the Recommended Base Budget:

FY 2021-22 Budget for Juvenile Justice Commission services includes \$180,151 Appropriations and Net County Cost, which is at the same level as FY 2020-21 Budget.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget	Projected <sup>(1)</sup>		Budget	
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Total Expenditures/Encumbrances	180,151	180,151	180,151	180,151	0	0.0
Net County Cost	180,151	180,151	180,151	180,151	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Juvenile Justice Commission in the Appendix on page A61

## 048 - DETENTION RELEASE

### Operational Summary

#### Description:

Provides pretrial release services for persons charged with felonies. Officers ensure that bail information is available at the time of arraignment and/or make recommendations to the judges as to whether a person should be released on their own recognizance. Detention Release Officers handle on-call magistrate requests and domestic violence matters 24 hours a day.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,698,715
Total FY 2020-2021 Projected Expend + Encumb:	1,698,715
Total Recommended FY 2021-2022:	1,698,715
Percent of County General Fund:	0.04%
Total Employees:	0.00

### Budget Summary

#### Changes Included in the Recommended Base Budget:

FY 2021-22 Budget for Detention Release services includes \$1,698,715 Appropriations and \$1,688,715 Net County Cost, which is at the same level as FY 2020-21 Budget. The OC Superior Court provides administrative support to Detention Release and receives reimbursement from the County.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup> Actual	FY 2020-2021 Budget	FY 2020-2021 Projected <sup>(1)</sup>	FY 2021-2022 Recommended	Change from FY 2020-2021 Budget	
		As of 3/31/21	At 6/30/21		Amount	Percent
Total Revenues	21,072	10,000	10,000	10,000	0	0.0
Total Expenditures/Encumbrances	2,038,285	1,698,715	1,698,715	1,698,715	0	0.0
Net County Cost	2,017,213	1,688,715	1,688,715	1,688,715	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Detention Release in the Appendix on page A63

## 051 - OFFICE OF INDEPENDENT REVIEW

<http://www.ocgov.com/gov/oir/>

### Operational Summary

#### Mission:

The Board of Supervisors established the Office of Independent Review (OIR) to identify and address high risk and potential liability issues in five County agencies: the Orange County Sheriff's Department (OCSD), the Office of the District Attorney, the Probation Department, Social Services Agency, and the Office of the Public Defender.

In order to facilitate this mission, the OIR is authorized, among other things, to review systemic issues and specific incidents regarding each agency, and the OIR may independently investigate complaints, including allegations of excessive force, discriminatory treatment, criminal conduct, and any other misconduct identified by the Board and department heads. The OIR serves as a resource and provides legal counsel and advice to the Board as well as relevant agency heads.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	587,176
Total FY 2020-2021 Projected Expend + Encumb:	587,176
Total Recommended FY 2021-2022:	626,950
Percent of County General Fund:	0.02%
Total Employees:	2.00

#### Strategic Goals:

- On August 27, 2020, the OIR released its Status Report and Workplans ("Status Report"). The Status Report sets forth the operational philosophy of the OIR and describes work that is ongoing to ensure the OIR fulfills its mandate to provide independent oversight of five County agencies. The Status Report included three workplans: the OIR's Assessment of Evidence Booking Failures, the Peace Officer Psychological Evaluations Assessment, and a Use of Force Policies and Practices Assessment. OIR's review regarding the Use of Force by the OCSD is currently ongoing. As part of this review, the OIR is reviewing and analyzing force-related policies as well as a sample of force incidents that occurred in 2020; attending OCSD academy and in-service training classes; and meeting with various stakeholders, including representatives of the community, OCSD staff, and organized labor representatives.

#### FY 2020-21 Key Project Accomplishments:

- The OIR currently has two employees, including its Executive Director, to help provide oversight for the five departments that collectively employ approximately 10,000 individuals. The OIR's current Executive Director was hired in May 2020, and an Investigators Manager was hired in September 2020. The OIR brings to bear an independent and objective framework as well as expertise in the evaluation and analysis of organizational systems to identify issues that could potentially cost the County millions of dollars in liability. The OIR is receiving and assessing complaints filed by members of the community; reviewing policies and practices of various relevant County departments; and is keeping the Board apprised of any issues of immediate concern.
- During FY 2020-21, in order to further facilitate cooperation with the agencies it oversees, the OIR established memorandums of understanding with the OCSD, Probation, and Social Services that, among other things, establishes a timeframe for the exchange of documents and other information necessary for the OIR's work. The OIR is currently working with the District Attorney's office on a similar memorandum, and has discussed such an agreement with the Public Defender as well. The OIR

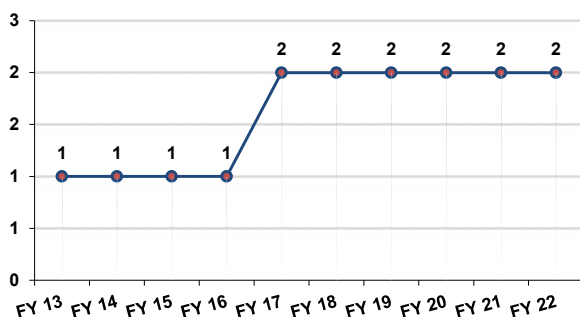
and Probation Department also jointly sought and obtained two court orders to more easily allow the OIR access to information it needs in order to fulfill its monitoring role regarding juveniles in the Probation system.

- The OIR has also played a significant role in revising specific agency policies in order to ensure they provide clear and necessary parameters for employees that reflect legal trends and national standards. For example, the OIR provided detailed comments to the Probation Department regarding their policies that govern how and when force should be used. The OIR also provided advice to Social Services regarding its policy on supervising Orange County dependents in out-of-state placements.
- The OIR is on-call 24/7 to respond to certain in-custody deaths and uses of deadly force by Sheriff's deputies and Probation officers. The OIR also regularly attends coroner's reviews, reviews of critical incidents, and child-death reviews.

## Organizational Summary

**Office Of Independent Review** - The OIR currently consists of the Executive Director and Investigations Manager, who collectively provide oversight functions for five County agencies.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2015-16, 1 Executive Manager, Director of the Office of Independent Review, was added pursuant to the Board's adoption of Ordinance 15-022. Previously, the County utilized one support staff and contracted services to meet the needs of the department.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The OIR's work is shaped by the relevant County agencies that it oversees. Every one of these agencies is engaged in high-risk, high-impact work that shapes the fabric of our community and impacts County coffers. The relevant County agencies provide essential services to the most vulnerable members of our community, including those who are struggling economically, adults and youth in distress, residents who are victims of crime, and those who are accused of a crime but cannot afford legal representation. The OIR is tasked with helping improve these services by increasing transparency, securing accountability, and recommending changes based on the law and best practices. It does its work by assessing current policies and practices, and by responding to complaints it receives. The OIR will continue to work with relevant agencies to improve high-risk policies and practices, respond to complaints, monitor events like in-custody deaths and uses of force, and carry out systems-based investigations.

### Changes Included in the Recommended Base Budget:

To meet the FY 2021-22 Net County Cost Limit of \$626,950, the OIR submitted a reduce augmentation request in the amount of \$54,100, which may impact the OIR's ability to maintain a functional environment in which it can continue to independently investigate complaints and assess the systemic issues indicated by such complaints. In order to maintain current levels of service, the OIR requested full restoration of the \$54,100 in appropriations and Net County Cost.

## Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Add Two Positions, Appropriations and Net County Cost to Provide Adequate Service</b> <b>Amount:\$ 396,817</b>	Add two Attorney IIs to fulfill OIR's mission and provide timely reports and recommendations to the Board and County department heads regarding high-liability and systemic issues.	The Attorney IIs will have the legal expertise necessary to assess systematic issues and the complaints received by the OIR.	20483
<b>Restore Appropriations and Net County Cost to Maintain Current Level of Service</b> <b>Amount:\$ 54,100</b>	Restore \$54,100 in appropriations and funding so that the OIR may continue its mission of identifying and addressing high-risk and potential liability issues in relevant County departments.	Restore funding to ensure a functional environment in which the OIR can continue to independently investigate complaints and assess the systemic issues indicated by such complaints.	20593

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	FY 2021-2022 Recommended	Budget Amount	Percent
Total Positions	2	2	2	2	0	0.0
Total Expenditures/Encumbrances	94,229	587,176	587,176	626,950	39,774	6.8
Net County Cost	94,229	587,176	587,176	626,950	39,774	6.8

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Office of Independent Review in the Appendix on page A65

## Highlights and Key Trends:

- Since May 2020, the OIR has received hundreds of complaints regarding relevant County agencies. The OIR reviews each allegation to determine merit and logs and tracks complaints to identify trends and potential problematic, at-risk, or high-liability issues. When warranted and appropriate, the OIR forwards complaints to the relevant agency and monitors the agency's subsequent response and review. Often, the OIR conducts an independent review and analysis of an allegation, and then contacts an agency directly with any concerns and/or includes its observations in a report to the Board and agency heads.
- The OIR has also regularly provided advice and counsel to the Board during regularly scheduled meetings and other times when Board members have sought the OIR's input after critical incidents. The OIR routinely advises agency heads on various matters, including policy changes to ensure agency practices are in keeping with state and federal law, best practices, and issues arising from recent incidents.
- The OIR expects to release its first investigative report on the OCSA's Use of Force in the first or second quarter of 2021. This review will assess the use of force policies and practices of the OCSA by (1) comparing relevant policies to applicable laws and established best practices; (2) reviewing training curricula and practices to ensure policies are effectively communicated to their respective members; and (3) assessing practices and individual incidents to identify any issues that suggest policies and training merit modifications. The finished review will be memorialized in a report to the Board, relevant County department heads, and public, and will include recommendations regarding how to address issues that could result in significant liability to the County. The OIR expects to release a similar report, regarding the use of force by the Probation Department, during the summer or early fall of 2021. The OIR also expects to release its reports on the Evidence Booking Failures and the Peace Officer Psychological Evaluations Assessment as soon as the Winter of 2021.

## Budget Units Under Department Control:

No.	Agency Name	Office Of Independent Review
051	Office of Independent Review	626,950
	Total	626,950

## 057 - PROBATION

<http://www.ocgov.com/gov/probation>

### Operational Summary

#### Mission:

As a public safety agency, the Orange County Probation Department (Probation) serves the community using efficient and research-supported corrections practices to: reduce crime, assist the courts in managing offenders, promote lawful and productive lifestyles, and assist victims.

The mission of Probation is to protect the community by conducting investigations for the court, enforcing court orders, assisting victims, and facilitating the re-socialization of offenders. Our pursuit of this mission drives our activities and serves as the philosophical basis and guidance for operational procedures and professional conduct.

#### Strategic Goals:

Probation has identified four key service areas to measure performance in achieving its mission: Community Safety, Court Support, Victim Services, and Workforce.

#### ■ COMMUNITY SAFETY

Probation is working toward safer communities by employing methods and programs designed to foster better decision making and behavioral changes. Probation focuses on adults and juveniles with a high risk of reoffending with a goal of finding targeted programs designed to reduce recidivism and increase the number of probationers that terminate probation without a new law violation. Probation continues to assess both the risks and needs of our clients. Risks are addressed through close supervision, monitoring, and accountability. Specific to a client's needs, Probation completes routine assessments and provides linkages to a variety of resources including educational opportunities, employment assistance, personal and family counseling, drug treatment, etc. as well as employing evidence-based programming in our facilities, Day Reporting Centers, and Youth Reporting Centers. Additionally, Probation continues to train all employees on the multi-layered impact which trauma has on our clients lives and how staff can recognize and address those maladaptive behaviors.

#### ■ COURT SUPPORT

Probation works closely with the court in a number of different ways. At the front end of the justice center, Deputy Probation Officers (DPO) assigned to the Pretrial Assessment, Report, and Services (PARS) Unit complete assessments, provide monitoring and supportive services with the goal of increasing court appearances. The DPOs are assigned to each of the five justice centers, as liaisons to the court. Pursuant to court orders, DPOs conduct investigations that give victims a voice, allow input from involved system partners, and provide collaborative information that may not otherwise be available in court. In the Collaborative Treatment Courts, DPOs are assigned as part of the treatment team in DUI, Drug, Whatever It Takes, and Veterans Court.

#### ■ VICTIM SERVICES

Probation is assisting victims as part of its core mission. Probation Victim Services is frequently the first contact victims have with the Probation Department during the adjudication process. As such, it strives to provide victims with excellent service in an empathetic manner. Probation helps to empower victims by providing them with information about the California Victims' Bill of Rights (Marsy's Law) and keeping them apprised of the progress of their court cases. Probation

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	194,680,660
Total FY 2020-2021 Projected Expend + Encumb:	184,442,635
Total Recommended FY 2021-2022:	193,224,381
Percent of County General Fund:	4.72%
Total Employees:	1,115.00



Victim Services also provides victims with resource referrals and collaborates with other agencies and organizations that provide direct victim support services. Finally, Probation assists victims in understanding their rights to reparation, including assisting them in documenting losses and claims, enforcing restitution orders, pursuing collections, and disbursing funds collected.

## ■ WORKFORCE

Probation recognizes that success is dependent on a highly-trained staff. Probation is committed to building technical skills, encouraging staff input, providing the necessary tools to complete the job, and providing a safe and efficient workplace for our employees.

## Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>PERCENTAGE CHANGE IN ADULT PROBATIONERS SATISFACTORILY EMPLOYED AT BEGINNING AND END OF PROBATION</b> <b>What:</b> The change in percent of adult probationers employed at the beginning and completion of probation. <b>Why:</b> Regular gainful employment is an evidence-based key indicator of progress on probation.	A 137% gain in the percent of individuals terminated from supervision with satisfactory employment (10.8% at probation entry compared to 25.6% at the point of termination).	Meet or exceed a gain of 40% with one year satisfactory employment at termination.	The FY 2019-20 results exceeded the target goal. Probation continues to utilize resources such as community-based organizations, Day Reporting Centers (DRC), Volunteers-in-Probation (VIP), and partnerships with agencies and employment providers that offer job-readiness and employment assistance.
<b>PERCENTAGE OF PROBATIONERS TERMINATING FROM FORMAL PROBATION WITHOUT A NEW LAW VIOLATION</b> <b>What:</b> The percent of probationers terminating from formal probation without a new law violation. <b>Why:</b> Measures Probation's success with probationers who do not commit a new violation while supervised.	In FY 2019-20, 65% of 4,733 adults (Probation, Post Release Community Supervision & Mandatory Supervision) and 61% of 580 juveniles were terminated from formal supervision without an arrest for a new law violation.	Maintain resources and supervision level needed to attain target goal: meet or exceed a rate of 60% or better of adults and juveniles terminating formal probation without any new law violation. Probation will continue to implement Evidence-Based Practices (EBP) to reduce recidivism.	In FY 2019-20, target goals for adult and juvenile offenders were exceeded through utilization of enhanced reentry services through partnerships with agencies, providing resource linkage to offenders prior to release into the community, case planning and evidence informed approaches.
<b>ON-TIME FILING OF COURT REPORTS</b> <b>What:</b> The percentage of adult and juvenile court reports completed and delivered on time to the Courts. <b>Why:</b> Measures success of Probation providing timely information to the Courts for appropriate decisions.	During FY 2019-20, 99.6% (225 of 226) adult investigations and reports, and 100% of the 325 reports from the juvenile investigations officers were completed on time.	Deliver 95% of adult and juvenile court reports within court filing deadlines. These outcome objectives assume continuation of current resource levels.	FY 2019-20 results exceeded the target goal of timely report submissions for both Adult and Juvenile Courts. Adult and Juvenile investigations issued the reports on time despite the necessary detail and in-depth analysis required in Court reports.
<b>TOTAL DOLLAR AMOUNT OF RESTITUTION COLLECTED FROM OFFENDERS IN THE CURRENT FISCAL YEAR</b> <b>What:</b> Dollars collected from offenders for restitution to victims and welfare fraud repayment. <b>Why:</b> Represents a tangible way of holding offenders accountable and assists victims and the community.	In FY 2019-20, Probation collected \$2.20M in restitution, 11% less than the \$2.47M collected in FY 2018-19.	The annual target is to meet or exceed collections of the prior year.	FY 2019-20 collections are below the plan target. Restitution to the victims continues to be the main focus of Probation's collection efforts. The Department continues to enhance collection tools and practices, and utilize data to effectively manage staffing resources.
<b>TOTAL NUMBER OF WORKERS' COMPENSATION CLAIMS FILED IN THE CURRENT FISCAL YEAR</b> <b>What:</b> The total number of workers' compensation claims filed during the fiscal year. <b>Why:</b> Reflects Probation's safety record and commitment to ensuring a safe and healthy workplace.	In FY 2019-20, there were 176 workers' compensation claims and 74 were accepted. Compared with FY 2018-19, total claims increased by 6.7% or 11 cases, of which 6 of the 11 additional claims were COVID-19 related.	File fewer claims for workers' compensation than in the prior fiscal year.	FY 2019-20 results did not meet the plan target, partially due to increased claims resulting from COVID-19. Probation will continue to implement workplace evaluations, increase training by Probation's Safety Officer, and provide a safe environment for our workforce.



## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>RECRUITMENT OF PEACE OFFICERS</b> <b>What:</b> Number of applications received for entry-level peace officers in current fiscal year. <b>Why:</b> Recruitment of high quality applicants is critical to maintaining an exceptional workforce.	1,367 Peace Officer applications were received in FY 19-20 compared with 636 in FY 2018-19.	Conduct recruitment and retention measures as needed to meet operational needs while being mindful of budget conditions.	In FY 2019-20, recruitment for entry-level Institutional Peace Officers was conducted between August and November 2019. Probation will continue to evaluate the need for future recruitments based on operational needs and available resources.

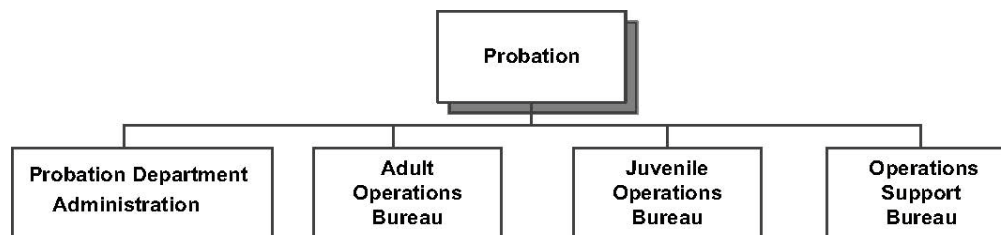
## FY 2020-21 Key Project Accomplishments:

- The global COVID-19 pandemic underscored Probation's need to modify its service delivery in 2020. Despite the challenges that accompanied the pandemic, the Department was able to secure the necessary technology to provide services and support to youth within the Department's juvenile facilities, support judicial officers in court, and manage adult/juvenile probation clients out in the field. Incarcerated youth were able to connect with parents/guardians, and other positive influential adults, through live-time virtual applications. Additionally, Probation was able to set aside facility space to assist the juvenile court with "virtual" hearings/appearances. Finally, incarcerated youth were able to participate in "virtual" classroom programming until in-person instruction was established that met physical distancing requirements. Field Probation Officers continued to make contact with clients telephonically, virtually and/or in-person as the needs arose. In Fiscal Year 2021-22, Probation will leverage the lessons learned from the pandemic to offer a variety of in-person and live-time "virtual" support that encourages more connection between the assigned Probation case manager and his/her clients.
- During Fiscal Year 2020-21, Probation was able to collaborate with the County Executive Office (CEO) and the Social Services Agency to develop the County's Senate Bill (SB) 439 protocol. Effective January 1, 2020, counties were required to develop a process for determining the least restrictive responses to use when local law enforcement encountered a youth under the age of 12 that involved themselves in alleged criminal activity. As a result of the protocol, local law enforcement agencies were educated on available resources they could then turn around and provide to parents/guardians that needed assistance, rather than arresting and/or introducing an acting-out youth to the juvenile justice system needlessly.
- During Fiscal Year 2020-21, the Probation Department assumed leadership roles in statewide associations (President Elect of the Chief Probation Officers of California, President of Probation Business Managers Association). During Fiscal Year 2021-22, Probation will work (through these associations) with legislators and the Administration to ensure the resources are made available to the County to operationalize statewide initiatives (e.g. Assembly Bill (AB) 1869, AB 1950, SB 823) as well as local strategic priorities such as Integrated Services.
- SB 81 Multipurpose Rehabilitation Center (MRC) - Probation successfully secured a conditional award from the Board of State and Community Corrections (BSCC) on April 9, 2015, for construction of the MRC, in the full award amount of \$17.5M. In January of 2020, the state recognized additional cost increases related to construction and approved the project to proceed. In Fiscal Year 2021-22, Probation looks forward to officially opening the MRC (expected completion date is November 2021) and supporting Juvenile Hall facility needs, as well as facilitating rehabilitative programming intended to reduce the likelihood of recidivism by Probation's youthful clients.
- Juvenile Facilities Plan - In Fiscal Year 2018-19, Probation finalized a plan for its juvenile facilities with the goal of better utilizing available bed space within Probation's Juvenile Hall and Camps, as well as becoming more efficient with the staffing resources assigned to the Juvenile Operations Bureau. As part of the facilities plan, Probation closed operations at the Joplin Youth Center (JYC) in May 2019. Youthful offenders, housed at the JYC at the time of closure and who were not eligible for release, were transferred to other facilities to complete court-ordered custody commitments. Additionally, staff members formally assigned to JYC were reassigned to other critical vacancies throughout Probation.
- During Fiscal Year 2020-21, the Orange County Criminal Justice Coordinating Council (OCCJCC) approved a plan to consider Probation's Youth Guidance Center as a future adult reentry facility as part of the County's Integrated Services Strategy for Community Corrections. In addition, during Fiscal 2021-22, Probation (in concert with CEO) will begin the process of re-imagining the layout of Juvenile Hall and the Youth Leadership Academy. The ultimate goal of the planning

will be to restructure Juvenile Hall and the Youth Leadership Academy to provide secure housing, in-custody programming and transitional/reentry services for youth committed to short term custodial commitments and for those youth that fall under SB 823.

- **SB 823/SB 823 Subcommittee** - On September 30, 2020, SB 823 Juvenile Justice Realignment: Office of Youth and Community Restoration, was chaptered. This legislation marked the beginning of the closure of the State's Department of Juvenile Justice (DJJ). Youth formally eligible to serve commitments at DJJ (after July 1, 2021) would instead serve custodial commitments within their home counties and undergo in-custody program/treatment and receive transitional/reentry services as ordered by the Juvenile Court. In order to be eligible to receive Block Grant funding under the new legislation, counties were required to create a subcommittee. This subcommittee's charge was to create a program that took into account the housing, in-custody programming/treatment, and reentry services required to support all youth that fell under the new legislation. During Fiscal Year 2020-21, the County's SB 823 subcommittee was created under the leadership of the Department's Chief Probation Officer (CPO). During Fiscal Year 2021-22, the CPO will lead a diverse group of County stakeholders, educational leaders and community organizations in the creation of Orange County's SB 823 plan.
- **Community Corrections System Integrated Services** - On October 22, 2019, the County Board of Supervisors received the Community Corrections System Integrated Services: 2025 Vision Report and directed the CEO to incorporate Integrated Services strategic priorities, action items, targets and outcomes into the County's Strategic Financial Plan. The report outlined five areas of focus (i.e. 5 Pillars of Service) namely: Prevention, Courts, In-Custody Treatment, ReEntry, and Juvenile/Transitional Age Youth. During Fiscal Year 2020-21, Probation continued to play a key role as Chair of the ReEntry Pillar group as well as appropriate sub-groups. During Fiscal Year 2021-22, in addition to the facilities planning, the Department will continue to partner with the Orange County Juvenile Court and other County stakeholders to determine how the other pillar strategies of Prevention, Courts, In-Custody Treatment, and ReEntry can be modified to address the needs of all youth involved (or at risk of being involved) in the juvenile justice system, including SB 823 youth.

## Organizational Summary



**Probation Department Administration** - Probation Department Administration consists of the Chief Probation Officer (CPO) and the Assistant Chief Probation Officer (ACPO). The CPO, in consultation with the ACPO, coordinates the operation and administration of all Probation Department programs and services. The CPO works with the ACPO to assign projects and develop goals within the department's three bureaus: Adult Operations, Juvenile Operations, and Operations Support. The CPO develops and maintains effective working relationships with other social and law enforcement agencies, public officials, the judiciary, and community organizations to assess needs, develop pri-

orities and maintain efficient/effective services. The CPO consults with the Board of Supervisors, County Executive Office, and Courts for policy direction and guidance, and provides fiscal oversight of Probation's budget and expenditures. In the absence of the CPO, the ACPO performs the aforementioned duties. Additionally, the ACPO directs and consults with the three Chief Deputy Probation Officers of the Adult Operations, Juvenile Operations, and Operations Support bureaus, as well as directs Probation's Public Information Officer, Probation's Digital Communications Specialist, and Probation's Information Technology Services.

**Adult Operations Bureau** - Adult Operations provides services through four distinct operational divisions: Adult Court Services, Adult Field Supervision, Special Supervision and AB 109 Field Supervision. Each division is responsible for working with offenders to promote individual competency and ensure community safety. The role of the Deputy Probation Officer (DPO) is complex and constantly evolving. The following information is general and not a comprehensive list of the duties performed in each division:

The Adult Court Services (ACS) division completes a wide variety of functions directly related to supporting the courts.

- oAdult Investigations: DPOs conduct extensive interviews with the defendants, victims, and other involved parties in the preparation of SARATSO, Pre-plea, Probation and Sentencing, and Mental Health Diversion Reports.

- Collaborative Treatment Courts: DPOs serve as part of the treatment teams in all of the Adult Collaborative Courts including Drug Court, DUI Court, Whatever It Takes Court, and Veterans Treatment Court.
- Resident Probation Officers: DPOs are assigned to each justice center throughout the County.
- 1203.9 Penal Code (PC) Transfers: DPOs process and monitor intercounty courtesy supervision transfer requests and those subject to the Interstate Compact.
- DPOs complete assessments as part of the Pretrial Assessment & Release Supervision (PARS) Program.

The Adult Field Supervision (AFS) division supervises over 4,200 adults on formal probation. In addition to monitoring compliance with court orders, DPOs are responsible for conducting regular assessments on their clients and ensuring they provide referrals and linkages to resources that address the needs of their clients. Supervision DPOs serve a multitude of roles with the ultimate goal of seeing their clients successfully complete their term of probation.

The Special Supervision Division (SSD) supervises over 1,500 high-risk offender populations as well as being responsible for several other critical functions.

- The Gang Unit DPOs are assigned to local law enforcement teams and supervise both adult and juvenile gang members.
- The Adult Sex Crimes Unit supervises adult offenders who have a current or previous sex offense.
- The Domestic Violence Unit supervises individuals who have been convicted of intimate partner violence, child abuse, and/or elder abuse.

- The Special Enforcement Unit focuses on adults who have committed serious and violent offenses with an emphasis on offenders who have a history of weapons.
- Professional staff manage the Global Positioning System (GPS) Monitoring Center 24 hours per day 7 days per week. Typically, there are greater than 300 individuals throughout the County required to wear a GPS monitoring bracelet which allows for enhanced supervision and tracking of their movement.
- The Probation Department has a dispatch center with four full-time dispatchers.
- The Secure Electronic Confinement (SEC) Program allows non-violent low-risk offenders with custodial commitments to apply to serve their commitment on home confinement rather than in the local county jail.

The Public Safety Realignment Act (commonly referred to as AB 109) is considered one of the most dramatic changes in California criminal justice history. The AB 109 Field Supervision (AB 109) Division supervises over 2,700 adults including the Postrelease Community Supervision (PRCS) and Mandatory Supervision (MS) populations.

- PRCS DPOs supervise offenders released from state prison whose most current offense is considered non-serious pursuant to PC 667.5(c), non-violent pursuant to PC 1192.7(c), and non-high risk-sex offense as defined by the California Department of Corrections and Rehabilitation (CDCR). The period of supervision for PRCS offenders cannot exceed three years.
- MS DPOs supervise offenders who are sentenced to a county jail for 16 months, or two, or three years under PC 1170(h).

**Juvenile Operations Bureau** - The Juvenile Operations Bureau provides oversight and direction of Juvenile Hall and two camp/ranch facilities - Youth Guidance Center (YGC) and Youth Leadership Academy (YLA). Additionally, this bureau provides services through two distinct operational divisions: Juvenile Field Supervision and Juvenile Court Services. Juvenile Hall, YGC, and YLA operate 24-hours-per-day, 7-days-per-week and must meet stringent guidelines established by the California Board of State and Community Corrections. Primary responsibilities include: providing a safe environment for the youthful offenders in custody, ensuring sufficient well-trained staff are available, develop-

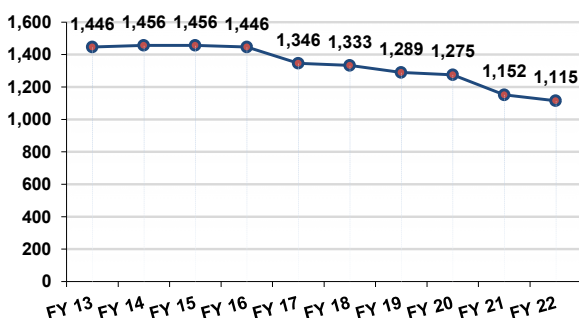
ing and providing a broad range of treatment and rehabilitative programs to meet the youths' needs, adhering to all laws/regulations/licensing requirements for correctional facilities, and overseeing correctional facility maintenance and development.

The Juvenile Field Supervision division supervises youthful offenders in the community on formal probation, including probation foster care youth. In addition, this division is also responsible for Probation's Youth Reporting Center (YRC) locations. The YRCs provide services for youthful offenders in violation, or with a high-risk potential for ongoing delinquency, as well as transitional aftercare services for youth released from juvenile institutions. Additionally, programs are provided that offer alternatives to confinement such as the Accountability Commitment Program, which allows offenders to be released home on electronic confinement to a day-treatment program.

The Juvenile Court Services division provides a number of essential functions. This division provides intake screening services for all youth referred by law enforcement agencies for alleged violations of the law, conducts preliminary investigations to determine if further referrals to the District Attorney and Court are necessary, provides Juvenile Court Officers to the Juvenile Court, conducts investigations for the Juvenile Court, administers Truancy Court and Drug Court, and monitors diversion and administrative cases.

**Operations Support Bureau** - The Operations Support Bureau provides primary support services for Probation's overall operation through two divisions: 1) Administrative and Fiscal and 2) Professional Standards. This branch of Probation provides administrative and fiscal services, clerical support, human resource services, and research and evidence-based practices support for all functions in the Department. The bureau supports Departmental long-range planning, pursuit of outside funding, contract and purchasing administration, employee recruitment, hiring, training and operation of the Volunteers in Probation (VIP) and Volunteer Probation Officer (VPO) functions.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 24 positions associated with the Voluntary Incentive Program (VIP) were deleted. Additionally, 13 vacant positions were deleted in accordance with the County Vacant Position Policy.
  - During the FY 2020-21 budget process, 114 vacant positions were deleted per CEO recommendation.
- In FY 2019-20, 9 positions were deleted in accordance with the County Vacant Position Policy.

- In FY 2018-19, 14 positions were deleted in accordance with the County Vacant Position Policy.

- During the FY 2018-19 budget process, 1 position was transferred from Ward Welfare, Fund 14R.

In FY 2017-18, 15 vacant positions were deleted in accordance with the County Position Policy, 1 position was transferred to Employee Benefits, and 29 positions were transferred to OCIT as a result of Probation joining OCIT Shared Services.

- In FY 2016-17, 13 vacant positions were deleted in accordance with the County Position Policy.

- In FY 2015-16, 100 vacant positions were deleted in an effort to offset position needs in the County that were available due to a decrease in the juvenile detention population.

- In FY 2014-15, 10 positions were deleted pertaining to Juvenile Hall operations.

- In FY 2012-13, 18 positions were added as a result of increased workloads due to the implementation of AB 109 and 8 positions were transferred to Human Resource Services as part of the centralization.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Probation Department will continue to serve the public and strive to protect public safety, while continuing to accept leadership roles on a statewide basis to help facilitate County goals. Probation will also continue its lead role related to Criminal Justice Realignment and the CPO will actively lead the Chief Probation Officers of California in the statewide pursuit of new revenue and the protection of existing revenue sources. Probation continues its commitment to performance metrics through regular convening of all managers to examine progress made and make continued strategic refinements, especially as it relates to best practices.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Recommended Base Budget includes \$2.2 million in realignment revenue to address the needs of youth no longer being housed at the Department of Juvenile Justice (DJJ), per the passage of Senate Bill No. 823. Additionally, Probation's base budget includes the assumption that the Department will receive \$5.1 million in revenue backfill for revenue losses resulting from the passage of Assembly Bill No. 1869. Probation will evaluate hiring plans, programming and services to address revenue shortfalls if this level of funding does not come to fruition.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	1,152	1,117	1,115	1,115	(2)	(0.2)
Total Revenues	82,788,272	85,518,700	85,309,011	88,077,186	2,558,486	3.0
Total Expenditures/Encumbrances	185,433,590	194,680,660	184,442,635	193,224,381	(1,456,279)	(0.8)
Net County Cost	102,645,317	109,161,960	99,133,624	105,147,195	(4,014,765)	(3.7)

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Probation in the Appendix on page A69

### Highlights and Key Trends:

- Probation continues to focus on the efficient and effective use of staff resources by reviewing the deployment of existing resources. Performance metrics and Evidence-Based Practice initiatives are being used in this effort.
- Probation continues to manage with limited resources to protect public safety, as well as the health and security of youthful offenders in custody. Probation will continue its joint efforts with the Courts, other County departments, and community law enforcement and stakeholders, especially as it relates to Criminal Justice Realignment activities.
- Probation continues to make priority improvements to its infrastructure to increase efficiency, while striving for data sharing compatibility with state, county, and local agencies.
- Probation continues to look for grant opportunities to help fund needed department-wide services consistent with its use of best practices.

### Budget Units Under Department Control:

No.	Agency Name	Chief Probation Officer Bureau	Adult Operations Bureau	Juvenile Operations Bureau	Operations Support Bureau	Total
057	Probation	500	72,444,256	119,888,898	890,727	193,224,381
14R	Ward Welfare	0	0	182,434	0	182,434
	Total	500	72,444,256	120,071,332	890,727	193,406,815

## 14R - WARD WELFARE

### Operational Summary

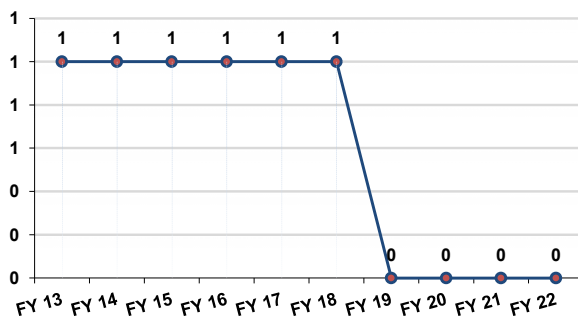
#### Description:

The Ward Welfare Fund is controlled by the Chief Probation Officer and is used for the benefit of education and welfare of detainees confined to Juvenile Hall or other County juvenile facilities and/or for the maintenance of these facilities. Ward Welfare funds are comprised of proceeds from commissary operations and commissions from the use of collect-only telephones in the County's three juvenile facilities. Proceeds are used to support cultural, educational, and motivational activities for the youth in the facilities.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	122,147
Total FY 2020-2021 Projected Expend + Encumb:	108,723
Total Recommended FY 2021-2022:	182,434
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Ten Year Staffing Trend:



#### Ten Year Staffing Trend Highlights:

- In FY 2018-19, the 1 position in this fund was transferred to Probation Department, Budget Control 057, to provide long-term sustainability of the position.

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup> As of 3/31/21	FY 2020-2021 Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Change from FY 2020-2021 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	114,874	114,500	127,287	110,500	(4,000)	(3.5)
Total Expenditures/Encumbrances	110,057	122,147	108,723	182,434	60,287	49.4
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	4,816	(7,647)	18,564	(71,934)	(64,287)	840.7
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Ward Welfare in the Appendix on page A157



## 058 - PUBLIC DEFENDER

<http://www.pubdef.ocgov.com/>

### Operational Summary

#### Mission:

To provide effective, compassionate and high quality representation to the indigent client, and do so in a cost effective manner.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	89,741,469
Total FY 2020-2021 Projected Expend + Encumb:	89,232,702
Total Recommended FY 2021-2022:	87,791,568
Percent of County General Fund:	2.14%
Total Employees:	362.00

#### Strategic Goals:

The Public Defender has a legal and ethical obligation to represent clients who lack the resources to hire an attorney, as appointed by the courts. All persons charged in criminal cases are entitled to be represented by counsel at all stages of proceedings as guaranteed by the Sixth and Fourteenth Amendments to the United States Constitution, Article I, Section 15 of the California Constitution, and Penal Code section 987.

The goal of the Offices of the Public Defender is to protect the constitutional rights, privileges and freedoms of individuals by providing the highest quality legal advocacy for all clients in the courts of Orange County in a cost-effective manner. This goal will be achieved through the efforts of staff in each of the primary units of the Offices of the Public Defender.

- Guaranteeing the right to effective, competent counsel for all system-involved clients in the Orange County Superior Court, Court of Appeal and California Supreme Court, consistent with its statutory mandates to represent clients in criminal, juvenile, post-conviction, mental health, probate, civil commitment and assisted outpatient treatment cases.
- Protecting the rights of families involved in the foster care system while working towards reunifying families in the juvenile court.
- Working collaboratively with the County and justice partner agencies to improve outcomes for system-involved clients.
- Utilizing Recidivism Advisors to reduce the costs associated with repetitive crimes and incarceration.

#### Key Outcome Indicators:

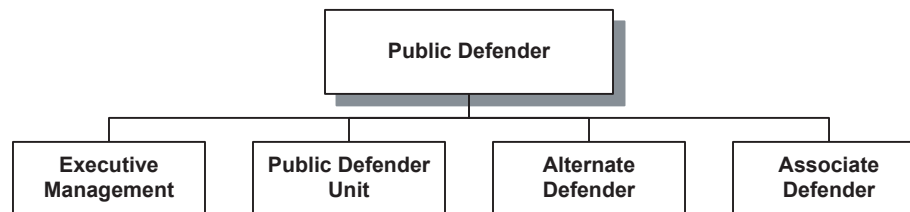
Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>PROFICIENCY INDEX RATING USED INTERNALLY AS METHOD TO EVALUATE LEVEL OF SERVICES PROVIDED IN CASES.</b> <b>What:</b> An internal measurement tool to monitor and evaluate quality representation by the Public Defender. <b>Why:</b> The mission of the Public Defender is to provide high quality legal representation to clients.	Maintained high quality and efficient representation in the courts consistent with relevant state and national guidelines and continued to work toward compliance with each of these.	To continue to maintain high quality and efficient representation in the courts consistent with relevant state and national guidelines and continue to work toward compliance with each of these.	The Public Defender began tracking performance measures in 2002 using this Proficiency Index. Findings show above satisfactory performance levels at 97.67% for calendar year 2020.

#### FY 2020-21 Key Project Accomplishments:

- Public Defender Attorney, Ms. Larisa Dinsmoor was installed as the Orange County Bar Association (OCBA) President on January 21, 2021. The OCBA contains over 8,000 members including lawyers, judges and law students.
- In 2020, Public Defender received the Department of Defense, Employer Support of the Guard and Reserve Patriot Award.
- On January 11, 2020, the Public Defender Attorney Manager, Mr. Brian Waite was honored as the Attorney of the Year by the Thurgood Marshall Bar Association (TMBA).

- On November 20, 2020, Ms. Valerie Preciado, Public Defender Defense Investigator, was awarded the Investigator of the Year by the California Defense Investigators Association.
- Public Defender continued to utilize one of the highest number of interns among County departments.
- Public Defender hosted the 2020 Working Wardrobes Accessory Drive, and staff generously donated to this charity which is a regional nonprofit organization that empowers men, women, young adults and veterans to overcome barriers, so they can achieve the dignity of work.
- Public Defender worked closely with the nonprofit organization Project Kinship to provide mental health services, legal advice, family support services, health and well-being programming, support and recovery groups, workforce training and referrals for formerly incarcerated and system-involved clients.

## Organizational Summary



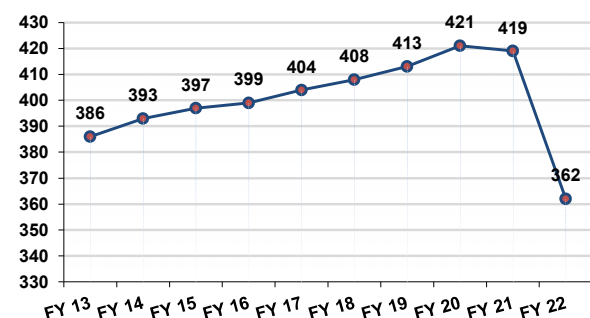
**Executive Management** - The Public Defender is the Department Head over the Offices of the Public Defender which consists of three distinct and separate law offices. These are the Public Defender Office, the Alternate Defender Office and the Associate Defender Office.

**Public Defender Unit** - The main unit is referred to as the Public Defender's Office and is made up of several distinct sections. The main office is located in Santa Ana and is home to the Felony Panel trial teams, the Writs and Appeals section, the Training section, the Administrative Unit and the Information and Technology Unit. The Department's Mental Health Unit (which includes the W&I Code section 6600 section) is housed separately in Santa Ana. The Department's Juvenile Court unit is located within the Lamoreaux Justice Center in the City of Orange. There are also four branch offices located in Fullerton (North Justice Center), Santa Ana (Central Justice Center), Westminster (West Justice Center), and Newport Beach (Harbor Justice Center). Attorneys and support staff work at each of these locations.

**Alternate Defender** - The Alternate Defender Office is located in Santa Ana. Attorneys and support staff handle the first level of conflict cases (except for conflict arising in capital, W&I Code 6600, and Mental Health cases). The Alternate Defenders represent clients who, because of a conflict of interest, cannot be represented by the main unit, often because more than one defendant is charged.

**Associate Defender** - The Associate Defender Office is located in Santa Ana and is staffed by attorneys with a small support staff. This unit primarily handles capital cases and complex homicide cases. These are cases that, because of a conflict of interest, would previously have been handled by court-appointed private attorneys at a greater cost to the County.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- The FY 2021-22 Recommended Budget includes a reduction of 56 positions to meet the NCC limit. The department has requested full restoration of these positions.

In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 1 position associated with the Voluntary Incentive Program (VIP) was deleted.



- During the FY 2020-21 budget process, 2 vacant positions were deleted per CEO recommendation.
  - During the FY 2019-20 budget process, 8 positions were added for Alternate Defender, Immigration Support Services, Homeless Outreach Court, Senate Bill 1437, Case Management Support and Digital Evidence requirements.
  - During the FY 2018-19 budget process, 5 positions were added to address increased service demands created by police agencies use of body worn-cameras, the implementation of Proposition 63, desktop and network security and to meet staffing needs of the AB 109 Unit.
  - During the FY 2017-18 budget process, 4 positions were added to meet the increased discovery workload created by police agencies use of body-worn cameras and to meet the increased workload due to Proposition 57 and the mandate from the California Supreme Court directing attorneys to provide clients under the age of 26 with detailed sentencing hearings.
  - During the FY 2016-17 budget process, 5 positions were added to meet the recruitment workload demands and the increased discovery workload created by police agencies use of body-worn cameras.
  - During the FY 2015-16 budget process, 2 part-time, limited term positions were added to support the grant received in collaboration with the Orange County District Attorney's Office to review cases for defendants who have been erroneously convicted.
  - During the FY 2014-15 budget process, 4 positions were added as a result of the Orange County Board of Supervisors adopting a resolution on May 13, 2014, authorizing implementation of Assisted Outpatient Treatment, AB 1421 also known as "Laura's Law". The Public Defender's Office is mandated to provide legal representation to those clients affected by Laura's Law and was approved to add 4 additional positions in July 2014.
  - During the FY 2013-14 budget process, 2 positions were added to handle the additional responsibilities associated with the State Parole Violation Hearings in conjunction with AB 109.
- In FY 2012-13, 6 positions were added for Revocation Hearing and Post-release Community Supervision and 1 position was deleted.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Offices of the Public Defender work diligently to support the countywide strategic goal of protecting the community by promoting a fair and equitable criminal justice system. The Department focuses on excellence and integrity while remaining fiscally responsible in serving the community of Orange County. Public Defender services are core business functions mandated by law to represent clients under appointment by the courts. The budget is approximately 83% salaries and benefits and is monitored closely along with any initiatives and legislation that may impact services provided.

### Changes Included in the Recommended Base Budget:

To meet the FY 2021-22 Net County Cost limit, the Public Defender submitted a Reduce Level of Service Augmentation in the amount of \$7.7 million. As the Public Defender budget is comprised of approximately 83% salaries and benefits, it is likely that any reductions to the base budget would result in staff reductions and the Department would have to begin reducing caseloads. In order to maintain current levels of service, the Public Defender has requested full restoration of the \$7.7 million in appropriations and Net County Cost.

### Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Restore Appropriations and Net County Cost to Maintain Current Level of Service</b> <b>Amount: \$ 7,689,023</b>	Restoration of \$7.7 million in appropriations and Net County Cost to maintain current level of service.	The Public Defender will continue to use best practices to manage workloads and measure tasks.	20613

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	419	418	418	362	(56)	(13.4)
Total Revenues	5,196,378	6,671,041	6,543,980	5,547,940	(1,123,101)	(16.8)
Total Expenditures/Encumbrances	82,201,034	89,741,469	89,232,702	87,791,568	(1,949,901)	(2.2)
Net County Cost	77,004,655	83,070,428	82,688,722	82,243,628	(826,800)	(1.0)

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Public Defender in the Appendix on page A72

## Highlights and Key Trends:

- The Offices of the Public Defender continue to provide quality services on over 52,000 cases annually and is proactive in addressing workload impacts resulting from the complexity of casework, immigration consequences, body-worn camera discovery, Propositions 47, 57, 63, and 64, Senate Bill 1437, Senate Bill 395, expanded sentencing hearings for juvenile offenders, competency requirements for delinquency attorneys, and other impacts of the evolving legal environment.
- The Department is required to provide additional services due to new legislations or changes to existing legislations such as AB 1793, AB 1950, SB 384, SB 203, AB 865, AB 1812, and AB 2147.
- The federal Administration for Children and Families has revised the Child Welfare Policy Manual to permit agencies to claim federal foster care dollars (Title IV-E funds) for attorneys representing parents and children in the dependency system. Title IV-E matching funds are now available to legal service providers, including this Department, by the Superior Court through the Judicial Council. However, the matching funds are only available to enhance legal services by reducing per attorney caseloads and may not be used to supplant existing funding.
- The Offices of the Public Defender, in partnership with the Community Corrections Partnership and other County Departments, continue to evaluate and employ best practices to ensure the continued successful implementation of AB 109 services aimed at reducing recidivism.
- The Department, in partnership with other County agencies, continues to participate and advance the efforts of the County's progress with the 2025 Vision of developing a Community Corrections System of Care that includes the diversion of low-level nonviolent offenders with mental illness and/or substance abuse away from jails and toward more appropriate community-based treatment services.
- The Department is able to provide additional revenue for the County, as a result of now being able to claim costs for post-probable cause SVP cases.
- Utilize Recidivism Advisors to reduce the costs associated with repetitive crimes and incarceration.
- Out of court collaboration with stakeholders to produce better outcomes for system-involved individuals in the criminal justice system, dependency system, juvenile justice system and mental health system.

## Budget Units Under Department Control:

No.	Agency Name	Executive Management	Public Defender Unit	Alternate Defender	Associate Defender	Total
058	Public Defender	510,400	75,538,366	10,581,940	1,160,862	87,791,568
15N	Delta Special Revenue	0	17,345	0	0	17,345
	Total	510,400	75,555,711	10,581,940	1,160,862	87,808,913

## 15N - DELTA SPECIAL REVENUE

### Operational Summary

#### Description:

To provide competent representation to each court-appointed client in an efficient, cost-effective manner and in accordance with professional standards and ethics as established by the courts and by national and state legal organizations.

The Delta Special Revenue Fund was created on behalf of the Orange County Board of Supervisors in an agreement regarding the funding of Case No. 94ZF0195, by Calaveras County. It authorized the Public Defender to hire staff, arrange for space, contract services and arrange for equipment to undertake the action of representation of the defendant. It also authorized costs incurred by other Orange County departments as a result of the defendant's case.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	17,900
Total FY 2020-2021 Projected Expend + Encumb:	7,345
Total Recommended FY 2021-2022:	17,345
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	2,857	3,300	1,482	700	(2,600)	(78.8)
Total Requirements	6,150	17,900	7,345	17,345	(555)	(3.1)
Prior Year Encumbrance Cancellations	452	0	1,036	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(2,841)	(14,600)	(4,827)	(16,645)	(2,045)	14.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Delta Special Revenue in the Appendix on page A169

## 060 - SHERIFF-CORONER

<http://ocsheriff.gov>

### Operational Summary

#### Mission:

The men and women of the Orange County Sheriff-Coroner Department are dedicated to the protection of all we serve. We provide exceptional law enforcement services free from prejudice or favor, with leadership, integrity and respect.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	832,982,422
Total FY 2020-2021 Projected Expend + Encumb:	881,086,202
Total Recommended FY 2021-2022:	813,806,305
Percent of County General Fund:	19.86%
Total Employees:	3,556.00

#### Strategic Goals:

- Respond in a timely and effective manner to public safety concerns.
- Provide safe, secure, and efficient incarceration for pre- and post-trial inmates.
- Lead and support countywide law enforcement efforts.
- Maintain the County and Operational Area Emergency Operations Center (EOC) in a constant state of readiness for emergency activation and disaster response.
- All Court Security services shall be enforced with a pledge to providing those services in the most vigilant, efficient and courteous manner.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>NUMBER OF INMATE-ON-INMATE AND INMATE-ON-STAFF ASSAULTS REPORTED IN COUNTY JAILS.</b> <b>What:</b> Promote a safe and secure housing environment for incarcerated inmates as well as staff. <b>Why:</b> To maintain control of our correctional facilities and to ensure the safety of inmates and staff.	In 2020, the number of inmate-on-inmate assaults reported was 929 cases in comparison to 1,146 cases in 2019, representing an overall 18.9% decrease. In 2020, the number of assaults on staff was 38 in comparison to 73 in 2019, representing an overall 47.9% decrease.	Conduct ongoing review of operational procedures to maintain or reduce the number of inmate-on-inmate and inmate-on-staff assaults.	Documenting jail violence statistics has improved substantially since the creation of the Strategy Accountability Focus and Evaluation (S.A.F.E) Division, which began compiling the statistics. The Department will continue to look for a variety of ways to enhance the safety of our inmates and staff.
<b>NUMBER OF INMATE GRIEVANCES HANDLED BY STAFF.</b> <b>What:</b> A formal process for an inmate to address an issue or condition of confinement that affects him/her. <b>Why:</b> Provides a positive outlet, reduces misconduct and improves custody operations for staff & inmates.	In FY 2019-20, the number of inmate grievances filed was 1,017.	Maintaining fair and appropriate resolution of the grievances filed by inmates.	In FY 2019-20, grievances filed by inmates increased by 141% as compared to FY 2018-19 total of 422 grievances. The grievance database was upgraded which provides a more robust and stable database to manage the high volume of grievances.

## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>NUMBER OF USE OF FORCE IN CUSTODY OPERATIONS FACILITIES.</b> <b>What:</b> A use of force occurs when department members have to use force to affect an arrest, overcome resistance or prevent escape. <b>Why:</b> Deputies are trained to use objectively reasonable force given the circumstances of an incident.	The number of use of force incidents reported in County jails during FY 2019-20 was 514 incidents or 1.10% of the number of inmates booked into the Orange County Jail system.	Continue to train deputies to ethically use objectively reasonable force to maximize facility security, to minimize injuries to suspects and department members and minimize sustained personnel investigations for improper use of force.	During FY 2019-20, Custody Operations had 514 incidents involving use of force. Of those incidents, 207 involved injuries to inmates or staff. The department has reached its goals in minimizing the number of incidents and trains in the ethical, legal, and appropriate use of force and de-escalation.
<b>RESPONSE TIME TO PRIORITY 1 CALLS FOR SERVICE.</b> <b>What:</b> Timely response to Priority 1 calls for service reduces/limits the potential danger to human life. <b>Why:</b> Staying within the allotted response times, Deputies can assist the public more efficiently.	In 2020, Law Enforcement response time to Priority 1 calls for services is on average 4:47 minutes, which did not meet the target average of 5 minutes.	Maintaining Law Enforcement response time to Priority 1 calls for service in less than or equal to the standard of 5 minutes.	The Department's 2020 response time to Priority 1 calls for service was faster than 2019, resulting in a 44 second quicker response time than 5:31 minutes. In addition, 2020 phone-initiated calls for services decreased by 150% compared to 2019.
<b>CRIME RATE ON AREAS PATROLLED BY THE SHERIFF'S DEPARTMENT.</b> <b>What:</b> Measures Crime rate in areas patrolled by the Sheriff's Department. <b>Why:</b> Committed to keep the citizens of Orange County safe by being proactive in reducing crimes.	In 2019, areas patrolled by the Sheriff's Department had a crime rate of 10 per 1,000 residents, which is lower than the County's average of 20 per 1,000 residents.	Within Sheriff's service areas, we expect the crime rate to be lower than the County average.	Sheriff's patrol overall crime rates slightly decreased from 2018 to 2019. According to the Crime Statistics from the FBI's "Crime in the United States", the Department has achieved its planned target crime rates in Sheriff patrol areas were lower than the crime rates of other cities in the County.

## FY 2020-21 Key Project Accomplishments:

- The Sheriff-Coroner Department was able to secure \$100 million from the State of California for County jail funding. The first phase project at the James A. Musick Facility received State Public Works Board (SPWB) approval (Project Establishment) in March 2013 and includes 512 new rated beds for the County of Orange Adult Detention System. The department also secured a second conditional award for \$80 million from the State of California for County jail funding in January 2014. This second phase project at the James A. Musick Facility received SPWB approval (Project Establishment) in January 2015 and includes 384 rated beds for rehabilitation, treatment and housing. Both projects have been combined for a single bid and construction package. The design development has been completed and approved. The project advertising and bids to pre-qualified contractors was completed in March 2020 and Board of Supervisors award of the construction contract was completed in May 2020. State approval for award of the construction of the project was obtained in July 2020. In August 2020, the County entered into a construction agreement in the amount of \$261.1 million. Construction commenced in August 2020 and is scheduled to be completed in February 2023.
- The Orange County Sheriff's Advisory Council (OCSAC) was formed in 1979 as a California non-profit 501 (c)(3) corporation for the purpose of supporting local law enforcement. There are approximately 450 business and community leaders who are members of the OCSAC. The OCSAC has raised funds to purchase equipment and assist with projects. Purchases have included vests, specialty flashlights, equipment for the helicopters and a variety of other equipment officers have needed, but were unable to purchase due to budget limitations. The Project 999 Fund provides financial assistance to support officers who are injured or killed in the line of duty. Whenever an officer is killed in the line of duty, OCSAC covers the cost of sending an officer from the Sheriff's Department to attend the memorial service of that officer. In the last couple of years, OCSAC refurbished the Laser Village, a state of the art training complex at the Sheriff's Katella Training Center. The funds to refurbish this facility were in excess of \$100,000 in kind contributions. The original build of the Laser Village was completed with funds donated by OCSAC. The OCSAC is responsible for the design and building of the Peace Officers' Memorial located in Tustin, California. OCSAC also funds the ongoing maintenance of the Memorial. OCSAC

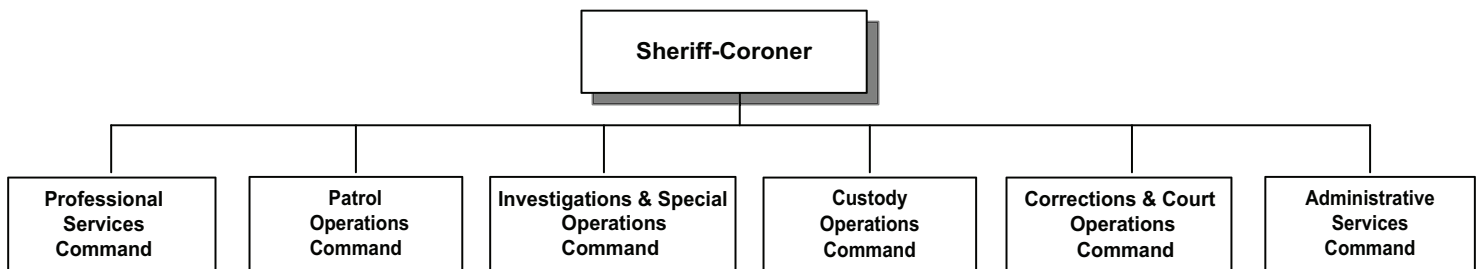
purchases canines for the department including the accompanying training and state of the art training equipment for the canines. OCSAC also purchases all the top recruit guns for the Sheriff's Regional Training Academy. In the nearly 42 years since the OCSAC was founded, over \$20 million in funding has been contributed for safer Orange County communities.

- The Orange County Crime Lab (OCCL) successfully deployed Livescans throughout all law enforcement agencies in Orange County, which assists and updates registrant processes and jail bookings.
- The OCCL completed implementation of a comprehensive electronic report delivery system to all law enforcement clients, which allows for rapid access to analysis and examination results by all police departments.
- The OCCL accreditation was fully renewed and updated to the new accreditation standard.
- The OCCL is analyzing all historical sexual assault evidence kits as part of the County's Sexual Assault Kit Initiative (SAKI) project, including the historical kits previously never submitted to the laboratory. The total backlog has decreased from 1,800 in 2019 to less than 1,000 in the beginning of 2021. Additionally, turn-around time on current casework is about five months, down from six to eight months.
- The OCCL continues to be part of one of the most comprehensive driving under-the-influence (DUID) and post-mortem toxicology programs in the country. Drivers are screened for a comprehensive list of drugs and medications (over 300), which includes quantitations. Toxicology testing for Coroner cases also includes this comprehensive screening and quantitation.
- The Air Support Bureau (ASB) recently placed back into service a third patrol helicopter, increasing its fleet to five operating helicopters. This third patrol helicopter will assist with decreasing downtime for ASB patrol operations, and improve maintenance efficiency and scheduling.
- The ASB added two full time Deputy Sheriff Paramedics that will oversee its medical program with Orange County Emergency Medical Services (OCEMS), and act as Directors of the Advanced Life Support accredited program. In 2020, the Search and Rescue team responded to 123 rescue calls for service where ABS provided exceptional and professional life-saving medical care to numerous patients throughout Orange and surrounding counties. Also, the ABS joined with the Sheriff's Special Weapons and Tactics (SWAT) team to establish a Tactical Medicine (TACMED) program, which provides medical care throughout the County for SWAT call outs and during critical incidents.
- Sheriff's Department Unmanned Aerial Vehicle (UAV) program added and qualified seven pilots, responded to 35 protest/civil unrest related calls, flew 167 training/actual missions, acquired Bonded Cellular video downlink system for real time situational awareness for Command Post/Executive Command viewing, and added two additional UAV's to the fleet at no additional cost.
- The ASB responded and assisted on the Bond, Blue Ridge, and Silverado Fires. During these fires, the ASB worked collaboratively with the Orange County Fire Authority (OCFA) and CAL-Fire in to drastically reduce the loss of life and property throughout Orange and Riverside County. The ASB helicopters dropped over 36,000 gallons of water, and served as the Coordinating Helicopter (HELCO) platform. In the HELCO role, ABS assisted OCFA and CAL-Fire not only with responding to air and ground resources, but also the safety of all personnel.
- The Sheriff's Department established the Behavioral Health Bureau (BHB). This Bureau works collaboratively with the County's Health Care Agency, mental health professionals, and community stakeholders to develop and utilize innovative methods to reduce recidivism and increase crisis intervention services for the residents of Orange County. The BHB also works to further the scope of the Department's Crisis Intervention Training program to afford these skills to all members of the department and to provide enhanced skills to those working in direct support of the BHB. While assisting the homeless will remain a core function of the Bureau, the goal of the Behavioral Health Bureau is to create a professional, collaborative, and appropriate response to mental health calls for service with an aim of better connecting people with services and reducing recidivism.



- The Emergency Management division finalized and implemented the revised Orange County Operational Area Agreement to provide for the continued management of the Operational Area; cooperative and mutual handling of duties and responsibilities of the Operational Area Lead Agency; coordination of the emergency functions of the Operational Area with all other public agencies, corporations, organizations, and affected private persons within the Operational Area; and the preparation and implementation of plans for the protection of persons and property within the Operational Area in the event of an emergency.
- The Emergency Management division finalized the Successor Memorandum of Understanding with Southern California Edison to provide financial support for emergency preparedness and response activities related to San Onofre. Coordinated to lead planning, training, and exercises for response to San Onofre Nuclear Generating Station (SONGS) including chairing the Inter-jurisdictional Planning Committee and participating in the Community Engagement Plan. Revised procedures for the Offsite Dose Assessment Center (ODAC) and the Radiation Monitoring Teams (RadMon).
- The Emergency Management division coordinated County and Operational Area disaster response including, but not limited to, activating the Emergency Operations Center (EOC) for the COVID-19 pandemic, Public Safety Power Shutoff, civil unrest, Silverado Fire, Blue Ridge Fire and Bond Fire.

## Organizational Summary



**Professional Services Command** - Provides personnel development and record keeping to support the operation of the Department. Conducts law enforcement training for sworn peace officers, reserve peace officers, and professional staff in all phases of state and federal mandated training and continues law enforcement training courses for Sheriff-Coroner personnel and law enforcement agencies throughout Orange County and the State of California. Reviews, enhances, and creates department policies, improves safety through compliance with all mandates, reduces liability, decreases crime through statistical analysis and mapping, assists injured employees in their recovery and return to work and tracks employee performance to increase our commitment to excellence in service to the public. The Records Division is responsible for case and records information processing, maintains departmental records such as crime reports, warrants and statistics, administers the Department's body worn camera program and manages all facets of digital multimedia collected, evidence storing, and is responsible for the security and proper handling of more than 275,000 items.

**Patrol Operations Command** - Provides patrol services to all unincorporated areas of the County and to 16 independent entities, including 13 municipalities that partner with the Department for law enforcement services. Manages the following Operations: Transit Operations (Airport Police Services Bureau, Harbor Patrol Bureau, and Transit Police Services Bureau), North Operations (Emergency Communications Bureau, Security Bureau, and police services for the cities of Stanton, Villa Park, Yorba Linda, and north Orange County unincorporated areas), Southeast Operations (Directed Enforcement Team (DET), Juvenile Services Bureau (JSB), School Resource Officer (SRO) programs, the School Mobile Assessment Response Team (SMART), Gang Reduction Intervention Partnership (GRIP), Field Training Bureau, and police services for the cities of Lake Forest, Mission Viejo, Rancho Santa Margarita, and southeast Orange County unincorporated areas) and Southwest Operations

(Behavioral Health Bureau, Major Accident Reconstruction Team (MART), and police services for the cities of Aliso Viejo, Dana Point, Laguna Hills, Laguna Niguel, Laguna Woods, San Clemente, San Juan Capistrano, and southwest Orange County unincorporated areas).

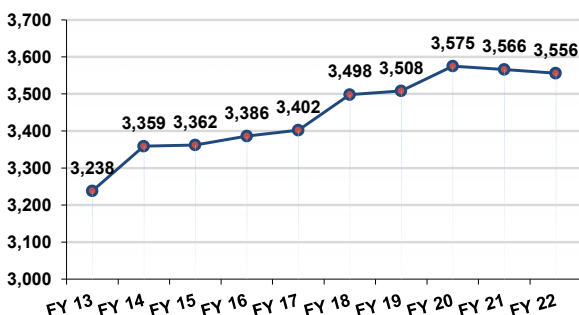
**Investigations & Special Operations Command** - Provides a wide breadth of public safety and investigative services serving Orange County. The Command is comprised of the Investigations Division, Orange County Crime Lab, Coroner Division, Emergency Management Division and the Special Operations Division. The Command is responsible for initiating and investigating public offenses and violations relating to crimes against persons and property, sex crimes, family violence, homicide, computer crimes, checks and fraud, vice and gang enforcement and narcotics offenses, as well as the implementation of specialized services and task forces, including special operations. Conducting investigations into circumstances surrounding deaths falling within the Sheriff-Coroner's jurisdiction. Providing critical County-wide forensic science services in support of the investigation and prosecution of criminal cases. The Reserves Bureau is one of the most innovative law enforcement reserve forces in the nation. Reserve officers provide a wide variety of services in the community, volunteering their time to work alongside career law enforcement personnel.

**Custody Operations Command** - Provides jail functions to more than 64,000 arrestees annually and custodial services to inmates sentenced to serve time in Orange County, including housing, record keeping, recreational activity, food services, commissary and services associated with the secure custody of inmates. Correctional programs offer a variety of life skills and responsibility classes to help inmates re-enter the community as productive, law abiding citizens upon their release from jail.

**Corrections & Court Operations Command** - Provides safe and secure facilities for those entrusted to our care and is responsible for security for the County's courthouses. The Theo Lacy Facility is a maximum security jail complex that maintains the custody and welfare over a diverse inmate population ranging from those charged or sentenced for misdemeanor crimes to more serious felonies. The James A. Musick Facility, currently under construction, has been specifically designed to enhance programming aimed at reducing recidivism. The Court Operations Division provides bailiffing for all Superior Courts, staffing courthouse holding facilities, Courthouse security, enforcement of warrants of arrest, service and enforcement of civil process, and transportation of mental health conservatees for hearings.

**Administrative Services Command** - Provides financial, budget, contract administration for law enforcement services, payroll, building maintenance and construction management, information systems, and other business services in support of the Department's law enforcement mission. Provides centralized, coordinated communications systems for all local public safety agencies (law enforcement, fire, paramedic and lifeguard) and general government agencies on a 24-hour basis.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

■ The FY 2021-22 Recommended Budget includes a reduction of 342 positions to meet the NCC limit. The department has requested full restoration of these positions.

In FY 2020-21, 17 positions were transferred in from Budget Control 032, Emergency Management Division, and 319 positions were transferred in from Budget Control 047, Sheriff Court Operations as part of the merger to Budget Control 060, Sheriff-Coroner, 5 positions added for the Law Enforcement Contract, Orange County Transportation Authority, 3 positions deleted for the Law Enforcement Contracts, City of Aliso Viejo, City of Dana Point and City of Laguna Niguel, 3 posi-



tions deleted as part of the Department's re-organization, and 3 position deleted in accordance with the County's Vacant Position Policy.

- During the FY 2020-21 budget process, 21 vacant positions were deleted per CEO recommendation and 12 positions were added for the Body-Worn Camera project.
- During the FY 2019-20 budget process, 63 positions were transferred in from Court Operations, Budget Control 047, for Civil Processing Services and 2 positions were added for the OC Crime Lab.

In FY 2018-19, 1 position was added for the School Mobile Assessment and Resource Team (SMART), 2 positions for the Law Enforcement Contract, City of San Clemente, and 2 positions for the Law Enforcement Contract, Orange County Transportation Authority, and 3 positions were deleted in accordance with the County's Vacant Position Policy.

- In FY 2017-18, 8 positions were added to provide IT services, expanded law enforcement services in the County's flood control channels, and to reconcile to final city contracts for police services and 2 positions transferred in from Budget Control 032, Emergency Management Division.
- During the FY 2017-18 budget process, 4 positions were added to address increased service demands in unincorporated areas, 6 for the OC Crime Lab, and 85 positions transferred in from Budget Control 055, Sheriff-Communications.

In FY 2016-17, 1 position was added to reconcile to final city contracts for police services.

- During the FY 2016-17 budget process, 6 positions were added to address increased service demands in unincorporated areas and a new Cyber Crime Unit.

In FY 2015-16, 1 position was added to reconcile to final city contracts for police services, 6 to help eliminate the use of long term extra-help, 4 for the Security Bureau offset by 1 position transferred out to Budget Control 055, Sheriff-Communication.

- During the FY 2015-16 budget process, 3 positions were added to assist in the development of the Closed Circuit Television (CCTV) upgrade and to support the OC Crime Lab.

In FY 2014-15, 21 positions were added for Security Bureau, Support Services, OC Crime Lab and the new Saddleback Station for Southeast Patrol Operations.

- In FY 2013-14, 1 position was added for the Law Enforcement Contract, City of Yorba Linda and 2 limited-term positions for OC Crime Lab.
- In FY 2012-13, 122 positions were added to handle the increased needs of the department as a result of a new Law Enforcement Contract with the City of Yorba Linda, Deputy Sheriff Training, Central Jails offset by 1 position transferred out to CEO Risk Management.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Sheriff-Coroner Department will continue to provide exceptional law enforcement services to the residents of Orange County. The Department will continue to ensure the security, protection and welfare of those incarcerated in our facilities. We have reformed custody operations for the safety of staff and inmates and continually implement changes without reducing the public's safety or services provided.

### Changes Included in the Recommended Base Budget:

During FY 2020-21, the Emergency Management Division, Budget Control 032, and Sheriff Court Operations, Budget Control 047, were consolidated to the Sheriff-Coroner's Main Operating Budget, Budget Control 060, due to a reorganization within the Department. The FY 2021-22 Budget includes an \$1.8 million increase of Net County Cost (NCC) due to the consolidation of the Emergency Management Division and Sheriff Court Operations.

To meet the FY 2021-22 Net County Cost limit the Sheriff-Coroner Department submitted a Reduce Level of Service Augmentation of \$101.5 million. In order to maintain current level of service, the Sheriff-Coroner Department requested full restoration of the \$101.5 million in appropriations and Net County Cost.

## Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Add One Position and Appropriations for School Mobile Assessment and Resource Team</b> <b>Amount:\$ 270,930</b>	Add one limited term Sergeant position and \$271K in appropriations for the South School Mobile Assessment Response Team (SMART) team offset with funding from the Juvenile Justice Crime Prevention Act Program.	Ensure adequate supervision of staff resulting in high quality law enforcement services to the community.	20716
<b>Add One Position and Appropriations for Rancho Santiago Community College Service Agreement</b> <b>Amount:\$ 104,004</b>	Add one position and \$104K in appropriations for the Training Academy Unit offset by the Rancho Santiago Community College Criminal Justice Instructional Services Agreement.	Ensure adequate staffing to perform essential services and address increased workload demands in the Training Academy unit.	20718
<b>Restore Appropriations and Net County Cost to Maintain Current Level of Service</b> <b>Amount:\$ 46,449,330</b>	Restoration of appropriations to sustain Sheriff's Department core County jail operations.	Maintain low number of incidents in County jails involving inmate violence.	20764
<b>Restore Appropriations and Net County Cost to Maintain Current Level of Service</b> <b>Amount:\$ 55,016,157</b>	Restoration of appropriations to sustain Sheriff's Department operations.	Overtime encompasses various divisions throughout the department, and the S-C Department's achievement of desired objectives varies by the direct use of appropriations in each applicable unit.	20765

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	3,554	3,898	3,898	3,556	(342)	(8.8)
Total Revenues	532,928,797	560,700,624	593,036,302	628,985,273	68,284,649	12.2
Total Expenditures/Encumbrances	740,884,854	832,982,422	881,086,202	813,806,305	(19,176,117)	(2.3)
Net County Cost	207,956,058	272,281,798	288,049,900	184,821,032	(87,460,766)	(32.1)

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner in the Appendix on page A77

## Highlights and Key Trends:

- Proposition 172 Public Safety Sales Tax Revenue (Prop 172) remains a significant funding source for the Sheriff's Department. Although Prop 172 revenue has experienced growth, it is not enough to offset the ongoing operational costs increase in the areas of Salaries & Employee Benefits, Workers' Compensation Insurance, Property & Liability Insurance, fuel, food and other Services & Supplies.
- In response to overall operational cost increases and the decline in State and Federal grants as well as other revenues, the department is focused on reducing the budget without impacting public safety. One of the measures has been to delay in filling vacant positions in order to save costs. In addition, the department continues to reduce/defer facility maintenance and equipment purchases.
- Emergency Management Division is responsible for maintaining the County/Operational Area Emergency Operations Center in a constant state of readiness (per County Board Ordinance) for activation and exercises.
- The Sheriff's Court Operations Division continues to maintain a working partnership with the Superior Court and will seek to maximize security services while working within available funding levels.

## Budget Units Under Department Control:

No.	Agency Name	Field Operations & Investigative Services Command	Investigations & Special Operations Command	Professional Services Command	Custody Operations Command	Administrative Services Command	Corrections & Court Operations Command	Total
060	Sheriff-Coroner	243,869,797	110,868,615	70,540,629	136,516,781	102,572,562	149,437,921	813,806,305
109	County Automated Fingerprint Identification	0	2,330,408	0	0	0	0	2,330,408
126	Regional Narcotics Suppression Program - Other	0	3,533,822	0	0	0	0	3,533,822
132	Sheriff Narcotics Program - Department of Justice	0	11,147,396	0	0	0	0	11,147,396
133	Sheriff Narcotics Program - Other	0	2,088,113	0	0	0	0	2,088,113
134	Orange County Jail Fund	0	0	0	240,093	0	0	240,093
139	Sheriff Narcotics Program - CALMMET - Treasury	0	1,499,840	0	0	0	0	1,499,840
13B	Traffic Violator Fund	964,747	0	0	0	0	0	964,747
13P	State Criminal Alien Assistance Program (SCAAP)	0	0	0	0	0	2,695,953	2,695,953
13R	Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)	0	0	0	0	23,846,905	0	23,846,905
141	Sheriff's Substations Fee Program	141,086	0	0	0	0	0	141,086
142	Sheriff's Court Ops - Special Collections	0	0	0	0	0	2,447,241	2,447,241
143	Jail Commissary	0	0	0	10,122,237	0	0	10,122,237
144	Inmate Welfare Fund	0	0	0	16,422,320	0	0	16,422,320
14D	CAL-ID Operational Costs	0	2,109,490	0	0	0	0	2,109,490
14E	CAL-ID System Costs	0	41,365,206	0	0	0	0	41,365,206
14G	Sheriff's Supplemental Law Enforcement Services	0	0	0	0	2,419,768	0	2,419,768
14Q	Sheriff-Coroner Construction and Facility Development	0	0	0	0	215,123,616	0	215,123,616
15L	800 MHz CCCS	0	0	0	0	13,999,115	0	13,999,115
	Total	244,975,630	174,942,890	70,540,629	163,301,431	357,961,966	154,581,115	1,166,303,661

## 032 - EMERGENCY MANAGEMENT DIVISION

### Operational Summary

#### Description:

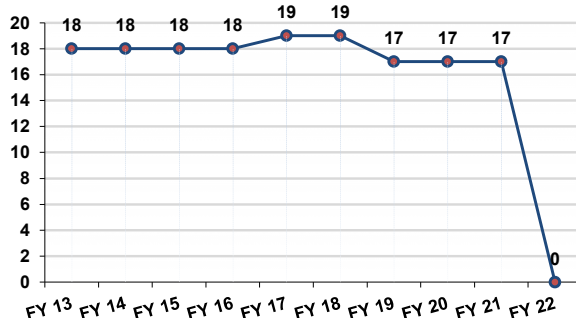
The Emergency Management Division leads, promotes, facilitates and supports County and Operational Area efforts to mitigate, prepare for, respond to, and recover from disasters. Members of the Emergency Management Division respond to direction provided by the Board of Supervisors, Orange County Emergency Management Council and the Operational Area Executive Board. Duties include direct emergency response, disaster planning, responder training, public education and agency-specific training for fire, flood, earthquake, civil disturbance, tsunami, San Onofre Nuclear Generating Station (SONGS) and terrorism. The Emergency Management Division is responsible to respond and activate the County Emergency Operations Center during times of emergency.

During FY 2020-21, the Emergency Management Division, Budget Control 032, was consolidated to the Sheriff-Coroner's Main Operating Budget, Budget Control 060, due to a reorganization within the Department. In FY 2021-22, the Emergency Management Division's staffing and appropriations are included in Budget Control 060.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	0
Total FY 2020-2021 Projected Expend + Encumb:	0
Total Recommended FY 2021-2022:	0
Percent of County General Fund:	0%
Total Employees:	0

#### Ten Year Staffing Trend:



#### Ten Year Staffing Trend Highlights:

- In FY 2020-21, all 17 positions from Emergency Management Division were transferred to the Sheriff's Main Operating Budget, Budget Control 060, due to a reorganization within the Department.
- In FY 2017-18, 2 positions were transferred to Sheriff's Main Operating Budget, Budget Control 060 from the Emergency Management Division.
- In FY 2015-16, 1 position was added for disaster planning.
- In FY 2012-13, 1 position was added in support of the AlertOC program, which was transferred from CEO to the Emergency Management Division effective July 1, 2012. The addition of this position was offset by deletion of 1 position from Budget Control 060.

## Budget Summary

### Changes Included in the Recommended Base Budget:

In FY 2020-21, Budget Control 032 was merged into Budget Control 060 - Sheriff-Coroner.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	17	0	0	0	0	0.0
Total Revenues	2,178,786	0	0	0	0	0.0
Total Expenditures/Encumbrances	3,489,537	0	0	0	0	0.0
Net County Cost	1,310,751	0	0	0	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Emergency Management Division in the Appendix on page A47

## 047 - SHERIFF COURT OPERATIONS

### Operational Summary

#### Description:

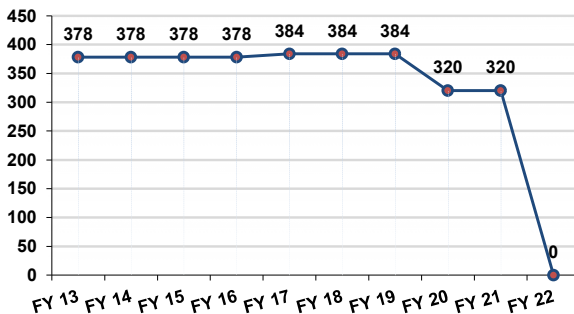
The Mission of the Orange County Sheriff Court Operations Division is to protect and to serve the Orange County Judiciary and the public with integrity and dedication by ensuring a safe environment.

During FY 2020-21, the Sheriff Court Operations, Budget Control 047, was consolidated to the Sheriff-Coroner's Main Operating Budget, Budget Control 060, due to a reorganization within the Department. The Sheriff Court Operations' staffing and appropriations are included in Budget Control 060.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	0
Total FY 2020-2021 Projected Expend + Encumb:	0
Total Recommended FY 2021-2022:	0
Percent of County General Fund:	0%
Total Employees:	0

#### Ten Year Staffing Trend:



#### Ten Year Staffing Trend Highlights:

- In FY 2020-21, 319 positions from Sheriff's Court Operations were transferred to the Sheriff's Main Operating Budget, Budget Control 060, due to a reorganization within the Department. Also, 1 position was deleted in accordance with the County Vacant Position policy.
- During the FY 2019-20 budget process, 63 positions transferred through the Budget process from Court Operations, Budget Control 047 to Sheriff's Main Operating Budget for Civil Processing services.
- In FY 2018-19, 1 position was deleted in accordance with the County Vacant Position policy.
- In FY 2015-16, 6 positions were added through the Budget process for Civil Processing unit.

## Budget Summary

### Changes Included in the Recommended Base Budget:

Budget Control 047 was merged into Budget Control 060 - Sheriff-Coroner.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup> Actual	FY 2020-2021 Budget	FY 2020-2021 Projected <sup>(1)</sup>	FY 2021-2022 Recommended	Change from FY 2020-2021	
		As of 3/31/21	At 6/30/21		Budget Amount	Budget Percent
Total Positions	320	0	0	0	0	0.0
Total Revenues	44,534,470	0	0	0	0	0.0
Total Expenditures/Encumbrances	61,009,169	0	0	0	0	0.0
Net County Cost	16,474,699	0	0	0	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Court Operations in the Appendix on page A62

## 109 - COUNTY AUTOMATED FINGERPRINT IDENTIFICATION

### Operational Summary

#### Description:

The State Department of Justice maintains an automated system, known as the California Identification (CAL-ID) System, for retaining and identifying fingerprints. CAL-ID is a computer system which stores fingerprint information and provides a remarkably high-speed comparison to crime scene prints or prisoners' prints. This budget funds the Sheriff Department's costs for operating the system in Orange County.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	2,388,831
Total FY 2020-2021 Projected Expend + Encumb:	1,562,673
Total Recommended FY 2021-2022:	2,330,408
Percent of County General Fund:	N/A
Total Employees:	14.00

#### Strategic Goals:

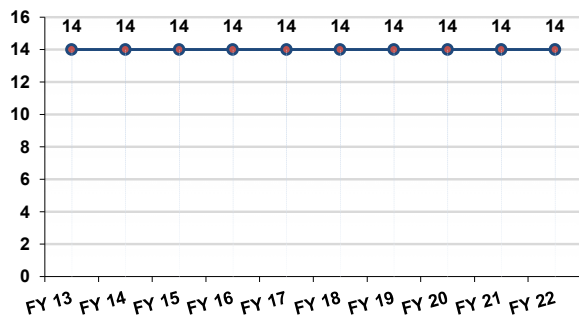
- Complete Deployment Phases II, III, IV of a countywide Mobile Identification solution to be used by field law enforcement units for tactical fingerprint identification.
- Evaluate Face Recognition products and issue a Request For Proposals for a countywide Face Recognition solution that integrates with the OC Automated Biometric Identification System.
- Procure and deploy an OC Automated Biometric Identification Disaster Recovery system.

#### FY 2020-21 Key Project Accomplishments:

- Completed replacement of entire Livescan fleet, deploying 52 new Livescan devices with added mug photo capture capability.
- Cal-ID workforce reclassified to Biometric Identification Specialist.
- Database maintenance activities completed to clean up master files - thousands of hard card and electronic files re-associated to correct master file numbers.



### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Staffing has remained consistent at 14 positions since FY 2012-13.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	14	14	14	14	0	0.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	1,585,442	2,239,091	1,836,272	1,906,964	(332,127)	(14.8)
Total Expenditures/Encumbrances	1,520,078	2,388,831	1,562,673	2,330,408	(58,423)	(2.4)
Prior Year Encumbrance Cancellations	2,605	0	105	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	67,969	(149,740)	273,704	(423,444)	(273,704)	182.8
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Automated Fingerprint Identification in the Appendix on page A104

### Highlights and Key Trends:

- The trend continues to expand from traditional fingerprint identification databases to multi-modal biometric identification systems, capable of storing and matching several types of physical features for identification. Fingerprint and palm-print identification are widely used by local law enforcement. Mobile fingerprint identification and facial recognition are the next most commonly used biometric modalities. Iris pattern recognition, voice pattern recognition and DNA profile matching are among the emerging biometric modalities being considered by local law enforcement to maximize the ability to identify criminals. Attention continues to focus on the standardization of automated biometric identification systems and the interoperability among disparate local, state, national and international databases.
- These trends will impact the Cal-ID operation and will result in more technically skilled staff with more diverse skill sets. The national trend is toward standardization of all aspects of forensic science, to include the use of statistical data/algorithms in pattern examinations, mandatory examiner certification and laboratory accreditation.

## Budget Summary

### Changes Included in the Recommended Base Budget:

The County Automated Fingerprint Identification Fund is a self-balancing budget with restrictive revenue from Court Fines.

The Budget for FY 2021-22 includes \$1.3 million transfer in from the CAL-ID Operational Costs, Fund 14D, and \$571 thousand transfer in from the CAL-ID System Costs, Fund 14E, to fund operational costs in Fund 109 when revenue is insufficient to offset the expenditures for that year.

## 126 - REGIONAL NARCOTICS SUPPRESSION PROGRAM - OTHER

### Operational Summary

#### Description:

The Regional Narcotics Suppression Program (RNSP) - Other is one of three revenue generating funds established to support the mission of the RNSP. RNSP is a multi-agency task force initiative composed of narcotics officers from the Sheriff-Coroner's Department, cities within the County, and Federal Agencies. The program is administered by the Sheriff-Coroner's Department under the direction of the Department's Investigations Commander, who reports to an Executive Board comprised of Police Chiefs, the Sheriff and Federal personnel. The mission of this program is to identify, disrupt and dismantle high-level major Drug Trafficking Organizations that utilize the County of Orange as a nexus for their Organization. RNSP directs drug enforcement efforts throughout the County of Orange, encouraging coordination and cooperation between Law Enforcement and Prosecuting Agencies.

In addition, the RNSP - Other, Fund 126, also records the costs and expenses of each initiative participating and receiving grant funds from the Los Angeles High Intensity Drug Trafficking Area (HIDTA) grant, which is administered by the Office of National Drug Control Policy (ONDCP). The two initiatives of the HIDTA, that the Orange County Sheriff-Coroner Department has active personnel participation, in addition to the RNSP is the Orange County Clandestine Laboratory Emergency Action Network (OCCLEAN), consists of

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	3,194,992
Total FY 2020-2021 Projected Expend + Encumb:	1,261,536
Total Recommended FY 2021-2022:	3,533,822
Percent of County General Fund:	N/A
Total Employees:	0.00

a team of investigative personnel tasked with response, clean up and investigative follow up of clandestine laboratories throughout the County of Orange; and the Vehicle Interdiction Pipeline Enforcement Resource (VIPER), a highly trained operational team, which utilizes specialty equipment to conduct unbiased policing throughout the highways of Orange County to effectively disrupt the flow of narcotics and illegal activities of narcotics drug traffickers.

#### Strategic Goals:

- Continue to channel funding resources and administer investigations in a manner that augments the national effort by communicating and coordinating with law enforcement agencies throughout the country and other HIDTA regions by utilizing the "best case approach with maximum effect on the target" concept as a primary guideline in the development of all cases.
- Continue to improve investigative techniques utilizing advanced technology both operationally and administratively to enhance case development and minimize duplication with improved coordination, specifically in the areas of wire-intercept communications, Global Positioning Systems (GPS) and covert camera systems.

- Continue to focus on upgrading and implementing a variety of surveillance related equipment, which assists aerial and ground surveillance teams in monitoring key targets within an organization.
- Continue to direct all operations in a combined effort to effectively impact both established and emerging drug trafficking organizations with a focused approach on convictions, and the seizure of assets, narcotics and clandestine laboratories.

### FY 2020-21 Key Project Accomplishments:

- During the 2020 calendar year, the RNSP utilized Fund 126, as well as other funding sources (Funds 132 and 139) to negatively impact 17 major drug trafficking or money laundering organizations, responded to 19 clandestine laboratories, serving over 30 search warrants, resulting in the arrest of 62 narcotics violators, the seizure of 2 guns, approximately 755 kg. of cocaine, 705 lbs. of methamphetamine/ICE, 29 lbs. of heroin, 600 lbs. of marijuana, over 2,000 fentanyl pills, 1.5 lbs. fentanyl powder and 7.3 gallons of honey oil. In addition, RNSP seized approximately \$4.5 million in U.S. currency and/or property. The RNSP location continues to function as a multi-agency task force headquarters, training center and conference facility.
- The RNSP continues to use advanced technology in the area of GPS, covert camera surveillance systems, Title III wire intercept technology, and sophisticated air support to enhance enforcement activities.
- Due to their advanced training and wide range of operational capabilities, RNSP investigative personnel were utilized in patrol and the mobile field force response during the initial weeks of the COVID-19 pandemic and during the response to countywide protests.

## Budget Summary

### Changes Included in the Recommended Base Budget:

The RNSP - Other fund is a self-balancing fund with restricted revenue from State Asset Forfeiture and grant funding. This budget, in conjunction with the budgets established for Fund 132, Sheriff Narcotics Program - Department of Justice, and Fund 139, Sheriff Narcotics Program - CALMMET - Treasury, is intended to support the RNSP's operational expenses.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	1,422,613	1,333,833	1,523,550	1,377,000	43,167	3.2
Total Expenditures/Encumbrances	1,222,181	3,194,992	1,261,536	3,533,822	338,830	10.6
Prior Year Encumbrance Cancellations	74,165	0	33,649	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	274,597	(1,861,159)	295,663	(2,156,822)	(295,663)	15.9
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Regional Narcotics Suppression Program - Other in the Appendix on page A115

### Highlights and Key Trends:

- The RNSP maintains a key role in targeting major drug trafficking and money laundering organizations throughout the region. As these organizations continue to use Orange County as a major thoroughfare for their transportation and trafficking activities, RNSP's continued status as an active initiative of the Los Angeles HIDTA, provides the program access to the critical intelligence necessary to maintain the innovative and far reaching approach carried throughout many of its active investigations. As well as, provides a nexus for the RNSP to advanced technology & equipment, supplemental funding and cooperative efforts amongst the various HIDTA initiatives.
- The RNSP continues to see upward trends of fentanyl and Carfentanyl. Drug Cartels continue to use pill presses to disguise fentanyl products into legitimate-looking, but counterfeit pharmaceuticals, namely OxyContin or Oxycodone.
- The RNSP experienced a downward trend in Chinese money laundering, but by mid-year the movement once again began trending upward due to increase of Chinese precursor sales, as the demand to move sale proceeds from China to the United States increased. It is believed this works as a modified Hawala money laundering scheme, with legitimate product trade as a necessary component of debt settlements between international currency brokers.
- In 2020, RNSP began to see the rise of a returning trend in Dimethyltryptamine (DMT) clandestine laboratories. DMT clandestine laboratories can be hazardous, as a result of the chemicals necessary to extract the product from its source. DMT is a drug that produces similar effects as psychedelics, like LSD and magic mushrooms and has the street names of fantasia, businessman's trip, businessman's special, 45-minute psychosis, spiritual molecule.

# 132 - SHERIFF NARCOTICS PROGRAM - DEPARTMENT OF JUSTICE

## Operational Summary

### Description:

The purpose of the Sheriff Narcotics Program (SNP) - Department of Justice (DOJ) is to record costs and revenue as it relates to narcotic enforcement activities of the Sheriff's Special Investigations Bureau's (SIB) narcotics enforcement teams and the Regional Narcotics Suppression Program (RNSP). Fund 132 is one of four funds established for this purpose.

The goal of the SNP is to administer the operational, investigative and prosecutorial efforts of narcotics violators on a proactive level. The program is divided into three enforcement units: The North Narcotics Detail, the South Narcotics Detail, which includes the Highway Interdiction Team (HIT) and the RNSP. Both the North and South Narcotics teams focus on retail drug sales and mid-level traffickers who directly influence the quality of life of Orange County citizens. The North Narcotics Detail is responsible for North Orange County, including the cities of Stanton, Villa Park, and Yorba Linda, while the South Narcotics Detail concentrates its efforts in the South Orange County areas, from

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	12,628,229
Total FY 2020-2021 Projected Expend + Encumb:	2,353,732
Total Recommended FY 2021-2022:	11,147,396
Percent of County General Fund:	N/A
Total Employees:	0.00

south of Irvine to San Clemente, including all South County contract cities. The HIT is a highly trained operational team, which utilizes specialty equipment to conduct unbiased policing throughout the highways of Orange County to effectively disrupt the flow of narcotics and illegal activities of narcotics drug traffickers. The RNSP focuses resources and administers investigations in a manner that augments the national effort by communicating and coordinating with law enforcement agencies throughout the country and other High Intensity Drug Trafficking Area (HIDTA) regions, as well as provide personnel support in the response, clean-up and follow-up investigation of clandestine laboratories in the County of Orange.

### Strategic Goals:

- Continue a high level of investigation and enforcement activities regarding narcotics trafficking throughout Orange County utilizing the expertise and knowledge of each specialty unit to focus on all aspects of narcotic sales and narcotics trafficking. From street and mid-level narcotics dealers, illegal marijuana operations, domestic highway interdictions, to targeting major drug trafficking and money laundering organizations utilizing all of these methods for the sale and transportation of narcotics and the proceeds.

### FY 2020-21 Key Project Accomplishments:

- During the 2020 calendar year, the Special Investigations Bureau, consisting of North and South Narcotics, as well as the HIT, collectively supported the goals of the SNP, by utilizing Fund 132, as well as other funding sources (Funds 126, 133 and 139) to continue a high level of investigation and enforcement regarding narcotics trafficking throughout the County of Orange. Their strategic efforts focused primarily on street and mid-level narcotics dealers, illegal marijuana operations, domestic highway, directing efforts towards the seizure of narcotics and narcotic proceeds. During the year, these programs were involved in numerous narcotics-related investigations, effecting substantial increases in the seizure of methamphetamine, cocaine, heroin, marijuana and fentanyl. As a result, these details collectively served 87 search warrants, made 249 felony arrest and 49 misdemeanor arrests and seized 1,036 lbs. of methamphetamine, 130.9 lbs. of cocaine, 87 lbs. of heroin, 63 lbs. of fentanyl, and 1,761 fentanyl pills, 344 lbs. of marijuana, 84 firearms and \$2.1 million in U.S. currency.

- The RNSP enhanced these efforts by utilizing Fund 132, as well as other funding sources (Funds 126 and 139) to negatively impact 17 major drug trafficking or money laundering organizations, responded to 19 clandestine laboratories, serving over 30 search warrants, resulting in the arrest of 62 narcotics violators, the seizure of 2 guns, approximately 755 kg of cocaine, 705 lbs. of methamphetamine/ICE, 29 lbs. of heroin, 600 lbs. of marijuana, over 2,000 fentanyl pills, 1.5 lbs. fentanyl powder and 7.3 gallons of honey oil. In addition, RNSP seized approximately \$4.5 million in U.S. currency and/or property. The RNSP location continues to function as a multi-agency task force headquarters, training center and conference facility.
- The RNSP continues to use advanced technology in the area of Global Positioning Systems (GPS), covert camera surveillance systems, Title III wire intercept technology, and sophisticated air support to enhance enforcement activities. Due to their advanced training and wide range of operational capabilities, RNSP investigative personnel were utilized in patrol and the mobile field force response during the initial weeks of the COVID-19 pandemic and during the response to countywide protests.

## Budget Summary

### Changes Included in the Recommended Base Budget:

The SNP-DOJ fund is a self-balancing fund with restricted revenue from the U.S. Department of Justice. This budget, in conjunction with the budgets established for Funds 126, 133, and 139, is intended to support the SNP's operational expenses.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	5,241,114	438,814	1,306,843	0	(438,814)	(100.0)
Total Expenditures/Encumbrances	1,732,299	12,628,229	2,353,732	11,147,396	(1,480,833)	(11.7)
Prior Year Encumbrance Cancellations	5,451	0	4,870	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	3,514,266	(12,189,415)	(1,042,019)	(11,147,396)	1,042,019	(8.5)
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Narcotics Program - Department of Justice in the Appendix on page A127

### Highlights and Key Trends:

- SNP is experiencing a significant increase in fentanyl overdoses. This can be attributed to an increase of illicitly manufactured fentanyl most commonly in the form of the prescription opioid pills Roxicodone, Oxycodone, and Xanax pills. These counterfeit pills are laced and pressed with the same markings (often with an imprint of "M30" or "A215"). Individuals are unable to determine the amount or presence of fentanyl due its illicit manufacturing. As a result, there has also been an increase in Narcan nasal spray deployments by patrol deputies responding to overdose calls for service. These cases have required follow-up for additional criminal charges for the trafficker.
- COVID-19 precautions have led to an increased trend of narcotic traffickers in society that normally would be in custody. This is due to court cases being deferred to later dates and individuals released on their own recognizance. This has allowed for repeat offenders to continue their criminal activity with no recourse.

- SNP is also encountering weapons that can be made from parts purchased online, commonly referred to as ghost guns. Ghost gun parts can be used to fabricate a handgun or even an AR-15. Kits include unassembled components and are widely available across the county in stores and online. The weapons do not have serial numbers and are virtually untraceable. The number of ghost guns confiscated has significantly increased in 2020.
- SNP initially observed an increase in the value of methamphetamine in the region due to a decreased flow of traffic and closures at the southern California border with Mexico. Border traffic has steadily increased month to month and the prices are now back on the decline. While the demand has been steady, the supply has not. Currency levels being trafficked have also been noticeably lower due to the State Forfeiture minimums under State Senate Bill 443. Currency seizures have reduced due to traffickers smuggling currency amounts below the threshold provided by State Forfeiture minimums under State Senate Bill 443.
- As a task force within the SNP, the RNSP maintains a key role in targeting major drug trafficking and money laundering organizations throughout the region. As these organizations continue to use Orange County as a major thoroughfare for their transportation and trafficking activities, RNSP's continued status as an active initiative of the Los Angeles High Intensity Drug Trafficking Area (HIDTA), provides the program access to the critical intelligence necessary to maintain the innovative and far reaching approach carried throughout many of its active investigations, as well as provides a nexus for the RNSP to advanced technology & equipment, supplemental funding and cooperative efforts amongst the various HIDTA initiatives.
- The RNSP continues to see upward trends of fentanyl and Carfentanyl. Drug Cartels continue to use pill presses to disguise fentanyl products into legitimate-looking, but counterfeit pharmaceuticals, namely OxyContin or Oxycodone.
- The RNSP experienced a downward trend in Chinese money laundering, but by mid-year the movement once again began trending upward due to increase of Chinese precursor sales, as the demand to move sale proceeds from China to the United States increased. It is believed this works as a modified Hawala money laundering scheme, with legitimate product trade as a necessary component of debt settlements between international currency brokers.
- In 2020, RNSP began to see the rise of a returning trend in Dimethyltryptamine (DMT) clandestine laboratories. DMT clandestine laboratories can be hazardous, as a result of the chemicals necessary to extract the product from its source. DMT is a drug that produces similar effects as psychedelics, like LSD and magic mushrooms and has the street names of fantasia, businessman's trip, businessman's special, 45-minute psychosis, spiritual molecule.



## 133 - SHERIFF NARCOTICS PROGRAM - OTHER

### Operational Summary

#### Description:

The purpose of the Sheriff Narcotics Program (SNP) - Other, Fund 133, is to record costs and revenue related to narcotics law enforcement activities and is one of four funds established for this purpose. This fund includes the Sheriff's proportional share of revenue from the State of California narcotics forfeitures through the efforts of the Special Enforcement Bureau and the Department's Narcotics Detail, other grant programs and miscellaneous revenues.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	2,705,701
Total FY 2020-2021 Projected Expend + Encumb:	772,182
Total Recommended FY 2021-2022:	2,088,113
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- The goal of the SNP is to investigate and prosecute narcotics violators on a proactive level. The Program is divided into two details: the North Narcotics and South Narcotics. Both the North and South Narcotics Details focus on retail drug sales and mid-level traffickers who directly influence the quality of life of Orange County citizens. The South Narcotics Detail concentrates its efforts in the South Orange County areas, from south of Irvine to San Clemente, including all South County contract cities. The North Narcotics Detail is responsible for North Orange County, including the cities of Stanton, Villa Park and Yorba Linda. In addition, personnel participating in the Regional Narcotics Suppression Program (RNSP) investigate individuals who engage in high-level narcotics trafficking and money laundering enterprises.

#### FY 2020-21 Key Project Accomplishments:

- During the 2020, the SNP continued a high level of investigation and enforcement regarding narcotics trafficking in Orange County communities. The SNP focused primarily on street-level and mid-level narcotics dealers, illegal marijuana operations, domestic highway interdictions and narcotics currency seizures. During the year, the SNP was involved in numerous narcotics-related investigations. As a result, these details collectively served 87 search warrants, made 249 felony arrest and 49 misdemeanor arrests and seized 1,036 lbs. of methamphetamine, 130.9 lbs. of cocaine, 87 lbs. of heroin, 63 lbs. of fentanyl, and 1,761 fentanyl pills, 344 lbs. of marijuana, 84 firearms and \$2.1 million in U.S. currency.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The SNP - Other fund is a self-balancing budget with restricted revenue from the State of California, other grant programs and miscellaneous revenues. This budget is intended to fund services and supplies and equipment related to narcotics law enforcement activities.



## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	274,335	108,575	228,169	35,000	(73,575)	(67.8)
Total Expenditures/Encumbrances	61,731	2,705,701	772,182	2,088,113	(617,588)	(22.8)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	212,605	(2,597,126)	(544,013)	(2,053,113)	544,013	(20.9)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Narcotics Program - Other in the Appendix on page A128

## Highlights and Key Trends:

- SNP is experiencing a significant increase in fentanyl overdoses. This can be attributed to an increase of illicitly manufactured fentanyl most commonly in the form of the prescription opioid pills Roxicodone, Oxycodone, and Xanax pills. These counterfeit pills are laced and pressed with the same markings (often with an imprint of "M30" or "A215"). Individuals are unable to determine the amount or presence of fentanyl due its illicit manufacturing. As a result, there has also been an increase in Narcan nasal spray deployments by patrol deputies responding to overdose calls for service. These cases have required follow-up for additional criminal charges for the trafficker.
- COVID-19 precautions have led to an increased trend of narcotic traffickers in society that normally would be in custody. This is due to court cases being deferred to later dates and individuals released on their own recognizance. This has allowed for repeat offenders to continue their criminal activity with no recourse.
- SNP is also encountering weapons that can be made from parts purchased online, commonly referred to as ghost guns. Ghost gun parts can be used to fabricate a handgun or even an AR-15. Kits include unassembled components and are widely available across the county in stores and online. The weapons do not have serial numbers and are virtually untraceable. The number of ghost guns confiscated has significantly increased in 2020.
- SNP initially observed an increase in the value of methamphetamine in the region due to a decreased flow of traffic and closures at the southern California border with Mexico. Border traffic has steadily increased month to month and the prices are now back on the decline. While the demand has been steady, the supply has not. Currency levels being trafficked have also been noticeably lower to due to the State Forfeiture minimums under State Senate Bill 443. Currency seizures have reduced due to traffickers smuggling currency amounts below the threshold provided by State Forfeiture minimums under State Senate Bill 443.

## 134 - ORANGE COUNTY JAIL FUND

### Operational Summary

#### Description:

The primary revenue source for this fund is penalty assessments from the Superior Courts. The revenue is used to fund a portion of the operating costs of the Orange County Jails.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	240,271
Total FY 2020-2021 Projected Expend + Encumb:	377
Total Recommended FY 2021-2022:	240,093
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The Orange County Jail Fund is a self-balancing fund with restricted revenue. This budget is intended to assist in jail operational costs. Annually, it reimburses the Sheriff-Coroner's budget to partially offset positions added in 1989 for expansion of the Theo Lacy Branch Jail and, when additional funds are available, it reimburses one-time jail expenditures. The FY 2021-22 Budget includes a transfer out of \$240 thousand to Sheriff-Coroner.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	3,633	236,000	199	236,000	0	0.0
Total Requirements	175,256	240,271	377	240,093	(178)	(0.1)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(171,623)	(4,271)	(178)	(4,093)	178	(4.2)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Orange County Jail Fund in the Appendix on page A129

# 139 - SHERIFF NARCOTICS PROGRAM - CALMMET - TREASURY

## Operational Summary

### Description:

The purpose of the Sheriff Narcotics Program (SNP) - Department of Treasury (Treasury) is to record costs and revenue as it relates to narcotic enforcement activities of the Sheriff's Special Investigations Bureau's (SIB) narcotics enforcement teams and the Regional Narcotics Suppression Program (RNSP). Fund 139 is one of four funds established for this purpose.

The goal of the SNP is to administer the operational, investigative and prosecutorial efforts of narcotics violators on a proactive level. The program is divided into three enforcement units: The North Narcotics Detail, South Narcotics Detail, which includes the Highway Interdiction Team (HIT) and the RNSP. Both the North and South Narcotics teams focus on retail drug sales and mid-level traffickers who directly influence the quality of life of Orange County citizens. The North Narcotics Detail is responsible for North Orange County, including the cities of Stanton, Villa Park, and Yorba Linda while the South Narcotics Detail concentrates its efforts in the South Orange County areas, from south of Irvine to San Clemente, including all South County contract cities. The HIT is a highly trained operational team, which utilizes specialty equipment to conduct unbiased policing throughout the highways of Orange County to effectively disrupt the flow of narcotics and illegal activities of narcotics drug traffickers. The RNSP focuses resources and administers investigations in a manner that augments the national effort by communicating and coordinating with

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,587,897
Total FY 2020-2021 Projected Expend + Encumb:	96,485
Total Recommended FY 2021-2022:	1,499,840
Percent of County General Fund:	N/A
Total Employees:	0.00

Law Enforcement Agencies throughout the Country and other High Intensity Drug Trafficking Area (HIDTA) regions, as well as provide personnel support in the response, clean up and follow up investigation of clandestine laboratories in the County of Orange.

### Strategic Goals:

- Continue a high level of investigation and enforcement activities regarding narcotics trafficking throughout Orange County utilizing the expertise and knowledge of each specialty unit to focus on all aspects of narcotic sales and narcotics trafficking. From street and mid-level narcotics dealers, illegal marijuana operations, and domestic highway interdictions to targeting major drug trafficking and money laundering organizations utilizing all of these methods for the sale and transportation of narcotics and narcotics proceeds.

## FY 2020-21 Key Project Accomplishments:

- During the 2020 calendar year, the Special Investigations Bureau, consisting of North and South Narcotics, as well as the HIT collectively supported the goals of the SNP, by utilizing Fund 139, as well as other funding sources (Funds 126, 132 and 133) to continue a high level of investigation and enforcement regarding narcotics trafficking throughout the County of Orange. Their strategic efforts focused primarily on street and mid-level narcotics dealers, illegal marijuana operations, domestic highway, directing efforts towards the seizure of narcotics and narcotic proceeds. During the year, these programs were involved in numerous narcotics-related investigations, effecting substantial increases in the seizure of methamphetamine, cocaine, heroin, marijuana and fentanyl. As a result, these details collectively served 87 search warrants, made 249 felony arrest and 49 misdemeanor arrests and seized 1,036 lbs. of methamphetamine, 130.9 lbs. of cocaine, 87 lbs. of heroin, 63 lbs. of fentanyl, and 1,761 fentanyl pills, 344 lbs. of marijuana, 84 firearms and \$2,127,450 in U.S. currency.
- The RNSP enhanced these efforts by utilizing Fund 139, as well as other funding sources (Funds 126 and 132) to negatively impact 17 major drug trafficking or money laundering organizations, responded to 19 clandestine laboratories, serving over 30 search warrants, resulting in the arrest of 62 narcotics violators, the seizure of 2 guns, approximately 755 kg. of cocaine, 705 lbs. of methamphetamine/ICE, 29 lbs. of heroin, 600 lbs. of marijuana, over 2,000 fentanyl pills, 1.5 lbs. fentanyl powder and 7.3 gallons of honey oil. In addition, RNSP seized approximately \$4.5 million in U.S. currency and/or property. The RNSP location continues to function as a multi-agency task force headquarters, training center and conference facility.
- The RNSP continues to use advanced technology in the area of Global Positioning Systems (GPS), covert camera surveillance systems, Title III wire intercept technology, and sophisticated air support to enhance enforcement activities. Due to their advanced training and wide range of operational capabilities, RNSP investigative personnel was utilized in patrol and the mobile field force response during the initial weeks of the COVID-19 pandemic and during the response to countywide protests.

## Budget Summary

### Changes Included in the Recommended Base Budget:

The SNP-CALMMET-Treasury fund is a self-balancing budget with restricted revenue. This budget is intended to fund services and supplies and equipment related to Department of Treasury activities.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	369,633	42,000	30,428	20,000	(22,000)	(52.4)
Total Requirements	811,032	1,587,897	96,485	1,499,840	(88,057)	(5.5)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(441,399)	(1,545,897)	(66,057)	(1,479,840)	66,057	(4.3)
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff Narcotics Program - CALMMET - Treasury in the Appendix on page A133

## Highlights and Key Trends:

- SNP is experiencing a significant increase in fentanyl overdoses. This can be attributed to an increase of illicitly manufactured fentanyl most commonly in the form of the prescription opioid pills Roxicodone, Oxycodone, and Xanax pills. These counterfeit pills are laced and pressed with the same markings (often with an imprint of "M30" or "A215"). Individuals are unable to determine the amount or presence of fentanyl due its illicit manufacturing. As a result, there has also been an increase in Narcan nasal spray deployments by patrol deputies responding to overdose calls for service. These cases have required follow-up for additional criminal charges for the trafficker.
- COVID-19 precautions have led to an increased trend of narcotic traffickers in society that normally would be in custody. This is due to court cases being deferred to later dates and individuals released on their own recognizance. This has allowed for repeat offenders to continue their criminal activity with no recourse.
- SNP is also encountering weapons that can be made from parts purchased online, commonly referred to as ghost guns. Ghost gun parts can be used to fabricate a handgun or even an AR-15. Kits include unassembled components and are widely available across the county in stores and online. The weapons do not have serial numbers and are virtually untraceable. The number of ghost guns confiscated has significantly increased in 2020.
- SNP initially observed an increase in the value of methamphetamine in the region due to a decreased flow of traffic and closures at the southern California border with Mexico. Border traffic has steadily increased month to month and the prices are now back on the decline. While the demand has been steady, the supply has not. Currency levels being trafficked have also been noticeably lower due to the State Forfeiture minimums under State Senate Bill 443. Currency seizures have reduced due to traffickers smuggling currency amounts below the threshold provided by State Forfeiture minimums under State Senate Bill 443.
- As a task force within the SNP, the RNSP maintains a key role in targeting major drug trafficking and money laundering organizations throughout the region. As these organizations continue to use Orange County as a major thoroughfare for their transportation and trafficking activities, RNSP's continued status as an active initiative of the Los Angeles High Intensity Drug Trafficking Area (HIDTA), provides the program access to the critical intelligence necessary to maintain the innovative and far reaching approach carried throughout many of its active investigations. As well as, provides a nexus for the RNSP to advanced technology & equipment, supplemental funding and cooperative efforts amongst the various HIDTA initiatives.
- The RNSP continues to see upward trends of fentanyl and Carfentanyl. Drug Cartels continue to use pill presses to disguise Fentanyl products into legitimate-looking, but counterfeit pharmaceuticals, namely OxyContin or Oxycodone.
- The RNSP experienced a downward trend in Chinese money laundering, but by mid-year the movement once again began trending upward due to increase of Chinese precursor sales, as the demand to move sale proceeds from China to the United States increased. It is believed this works as a modified Hawala money laundering scheme, with legitimate product trade as a necessary component of debt settlements between international currency brokers.
- In 2020, RNSP began to see the rise of a returning trend in Dimethyltryptamine (DMT) clandestine laboratories. DMT clandestine laboratories can be hazardous, as a result of the chemicals necessary to extract the product from its source. DMT is a drug that produces similar effects as psychedelics, like LSD and magic mushrooms and has the street names of fantasia, businessman's trip, businessman's special, 45-minute psychosis, spiritual molecule.

## 13B - TRAFFIC VIOLATOR FUND

### Operational Summary

#### Description:

The Traffic Violator Fund was established to collect fees related to the Traffic Violator Apprehension (TVA) program in the Sheriff's contract cities and unincorporated County areas. The program is intended to reduce vehicle accidents caused by drivers under the influence, unlicensed drivers and drivers whose licenses are suspended. The accidents are reduced, in part, by impounding their vehicles. The Program also provides for public education regarding the requirements of the Vehicle Code and related safety issues regarding driving under the influence, driver licensing, vehicle registration, vehicle operation and vehicle parking.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,007,312
Total FY 2020-2021 Projected Expend + Encumb:	200,567
Total Recommended FY 2021-2022:	964,747
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Continue to reduce the overall collision rate each year in Sheriff's contract cities and county unincorporated areas.

#### FY 2020-21 Key Project Accomplishments:

- Implemented in July 2000, the TVA and Fee Recovery Program has enhanced traffic enforcement and education efforts within the Sheriff's contract cities and county unincorporated areas.
- The TVA program assisted with providing Dispatch Tracking System (DTS) training to Sheriff's staff. The program funds personnel training and supports the staff working on the DTS system within the Sheriff's jurisdiction. DTS support is provided to all the Sheriff's contract cities to make sure their vehicle towing is legal, tracked and billed properly.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The Traffic Violator Fund is a self-balancing fund with restricted revenue. This budget is intended to fund/reimburse personnel costs and services and supplies associated with the program. Based on funds available, FY 2021-22 includes transfers out of \$215 thousand to Budget Control 060 to reimburse the cost of 2.10 positions.

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	130,744	146,332	152,167	152,167	5,835	4.0
Total Expenditures/Encumbrances	130,664	1,007,312	200,567	964,747	(42,565)	(4.2)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	79	(860,980)	(48,400)	(812,580)	48,400	(5.6)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Traffic Violator Fund in the Appendix on page A134

# 13P - STATE CRIMINAL ALIEN ASSISTANCE PROGRAM (SCAAP)

## Operational Summary

### Description:

The Sheriff's State Criminal Alien Assistance Program (SCAAP) Fund was established on November 25, 2003.

This fund receives annual allocations from the Federal SCAAP program administered by the Bureau of Justice Assistance (BJA). SCAAP is a reimbursement program, which provides Federal assistance for costs associated with incarceration of undocumented criminal aliens who have at least one felony offense or two misdemeanor convictions and held in our jails. Disbursements from the fund are for Sheriff's Department correctional needs.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	2,695,046
Total FY 2020-2021 Projected Expend + Encumb:	56
Total Recommended FY 2021-2022:	2,695,953
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Changes Included in the Recommended Base Budget:

This fund is a self-balancing fund with restricted revenue, intended to fund costs for correctional purposes. All unassigned fund balance is being allocated to partially offset anticipated reductions in other revenues.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	5,005,981	2,506,000	963	2,506,000	0	0.0
Total Expenditures/Encumbrances	4,977,446	2,695,046	56	2,695,953	907	0.0
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	28,536	(189,046)	907	(189,953)	(907)	0.5
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: State Criminal Alien Assistance Program (SCAAP) in the Appendix on page A136

### Highlights and Key Trends:

- SCAAP funding is subject to annual budget approval by the Federal Government. In past years, there has been discussion at the Federal level of discontinuing this funding source. However, in each of the years, the Federal Government continued to approve funding at a reduced level. In prior years, the Department had kept fund balances sufficient to cover ongoing costs for five years. However, as a result of economic challenges that have negatively impacted Budget Control 060, Sheriff-Coroner, the Fund Balance Available in Budget Control 13P has been utilized to offset the revenue shortfall in the Sheriff's Main Operating Budget. Therefore, due to declining revenues, the fund balances are no longer available to offset future year's anticipated costs.



## 13R - SHERIFF-CORONER REPLACEMENT & MAINTENANCE FUND (SCRAM)

### Operational Summary

#### Description:

The Sheriff-Coroner Replacement & Maintenance Fund 13R was established to provide systematic replacement of key equipment and provide major upgrades/maintenance of Mobile Data Computers (MDC) and the Orange County Automated Telecommunications System (OCATS) - Mainframe/Switcher Fee. The MDC program receives ongoing revenue from contract partners for the replacement/upgrade of MDC equipment. The OCATS - Mainframe/Switcher Fee receives revenue from outside agencies and County departments and from the contract cities, Orange County Transportation Authority and John Wayne Airport for the future replacement of Patrol Video Systems (PVS).

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	22,288,995
Total FY 2020-2021 Projected Expend + Encumb:	1,027,190
Total Recommended FY 2021-2022:	23,846,905
Percent of County General Fund:	N/A
Total Employees:	0.00

As part of the County's strategic planning process, replacement and maintenance projects were identified as key priorities funded by Prop 172 revenue. These programs consist of:

- 1) Helicopter replacement and major maintenance,
- 2) Department network upgrade,
- 3) E-Citation replacement and
- 4) Fireboat replacement.

#### Strategic Goals:

- Continue to provide funding for planned replacement and major maintenance requirements of key department equipment to ensure reliability for officer and public safety.

#### FY 2020-21 Key Project Accomplishments:

- The Orange County Sheriff-Coroner Department's (OCSD) Technology Division has created a refresh plan for contract partners to replace the current MDC equipment used in patrol units. MDC refresh has replaced 65 laptops and docking stations allowing for field personnel to provide quick and efficient data recall on individuals detained by law enforcement, enables dispatchers to locate law enforcement vehicles in life or death situations or assign the nearest vehicle to the call for services.
- OCATS II (replacement of the current OCATS on the mainframe) development is complete. OCSD has also updated the process of billing agencies. OCSD will now bill for overall support of the program.
- OCSD Technology Division replaced the hard drives for the Police Video System (PVS) server. The replacement has improved the use of the digital video storage and management solution, helping the department to meet its goal of efficiently and effectively serving the community.
- OCSD Technology Division upgraded the E-Citation System equipment and software to be compatible with multiple devices and cross-compatible with multiple applications (e.g. Body Cam, AB953 Racial and Identity Profiling Advisory (RIPA) app, E-Citation app, Behavioral Health Bureau (BHB) app, and Mobile ID etc.). This upgrade will allow for a more expedient and accurate citation process for deputies in the field.
- OCSD Inmate services purchased 32 food carts. These new carts will assist with the preparation and distribution of meals for inmates in the Orange County Jail Facilities.

## Budget Summary

### Changes Included in the Recommended Base Budget:

This fund is a self-balancing fund with restricted revenue. The budget includes planned replacement and major maintenance requirements of key department equipment scheduled to occur in FY 2021-22.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	3,042,113	2,986,530	2,749,525	2,788,870	(197,660)	(6.6)
Total Expenditures/Encumbrances	1,386,149	22,288,995	1,027,190	23,846,905	1,557,910	7.0
Prior Year Encumbrance Cancellations	163	0	33,235	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	1,656,128	(19,302,465)	1,755,570	(21,058,035)	(1,755,570)	9.1
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner Replacement & Maintenance Fund (SCRAM) in the Appendix on page A137

### Highlights and Key Trends:

- The key trends in mobile computing are the enhancements to connection speed, reliability, coverage and security. The MDC Project will continue to remain in the forefront of these advancements.
- With the increase in cyber-threats, we are in the process of improving our security with a combination of new equipment, better applications and the eventual implementation of multi-factor authentication.
- The Department will continue to plan strategically and to identify other major equipment replacement and maintenance items to be included in this fund in order to maintain future operational needs of the Department.

# 141 - SHERIFF'S SUBSTATIONS FEE PROGRAM

## Operational Summary

### Description:

The Sheriff's Substation Fee Program fund accounts for new developer fees received for the future construction or purchase of Sheriff Substations.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	995,861
Total FY 2020-2021 Projected Expend + Encumb:	846,422
Total Recommended FY 2021-2022:	141,086
Percent of County General Fund:	N/A
Total Employees:	0.00

### FY 2020-21 Key Project Accomplishments:

- The Southeast Operations completed the furniture replacement of its Emergency Operations Center located at the Saddleback Station.
- The Saddleback Station lobby was also remodeled, which included installation of ballistic glass and furniture replacement.

## Budget Summary

### Changes Included in the Recommended Base Budget:

The Sheriff's Substation Fee Program is a self-balancing fund with restricted revenue. The developer deposit fees received will be used for the future construction or purchase of a Sheriff's Substation in South Orange County.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup>	FY 2020-2021 Projected	FY 2021-2022 <sup>(1)</sup> Recommended	Change from FY 2020-2021 Budget	
		As of 3/31/21	At 6/30/21		Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	29,180	34,000	12,647	13,000	(21,000)	(61.8)
Total Requirements	109,409	995,861	846,422	141,086	(854,775)	(85.8)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(80,229)	(961,861)	(833,775)	(128,086)	833,775	(86.7)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Substations Fee Program in the Appendix on page A145

### Highlights and Key Trends:

- The station serves several law enforcement cities and is occupied 24/7.

## 142 - SHERIFF'S COURT OPS - SPECIAL COLLECTIONS

### Operational Summary

#### Description:

The Sheriff Court Ops - Special Collections Fund was established to receive civil process service fees, governed by Government Codes 26731, 26746, and 26746.1, for the Sheriff Court Operations. These fees are restricted for use by the Sheriff's Court Operations to supplement the costs of implementation, maintenance, and purchase of auxiliary equipment furnishings deemed necessary for the administration of the civil process.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	4,052,029
Total FY 2020-2021 Projected Expend + Encumb:	2,316,324
Total Recommended FY 2021-2022:	2,447,241
Percent of County General Fund:	N/A
Total Employees:	0.00

#### FY 2020-21 Key Project Accomplishments:

- Launched the new County Suite Sheriff (CSS) automated civil system to process and track civil documents received by Court Operations. The new system has advanced abilities to process documents received from the public, provides 24 hour technical support, and has an electronic filing system to better serve the citizens of Orange County.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

This Fund is a self-balancing fund with restricted revenue. This budget is intended to supplement civil process costs.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	1,153,221	1,342,344	711,536	1,342,344	0	0.0
Total Requirements	1,566,679	4,052,029	2,316,324	2,447,241	(1,604,788)	(39.6)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(413,458)	(2,709,685)	(1,604,788)	(1,104,897)	1,604,788	(59.2)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Court Ops - Special Collections in the Appendix on page A146

## 143 - JAIL COMMISSARY

### Operational Summary

#### Description:

Commissary Operations is a highly automated, profit-based unit with fiduciary responsibilities over inmate funds. The primary goal for this operation is to provide high quality products and services to those incarcerated in the Sheriff's jail facilities and secondly to provide funding to the Sheriff's Inmate Welfare Fund to support vocational and educational training programs. Under California Penal Code Section 4025, revenue sources for the Inmate Welfare Fund include jail commissary profits.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	11,447,153
Total FY 2020-2021 Projected Expend + Encumb:	7,965,581
Total Recommended FY 2021-2022:	10,122,237
Percent of County General Fund:	N/A
Total Employees:	37.00

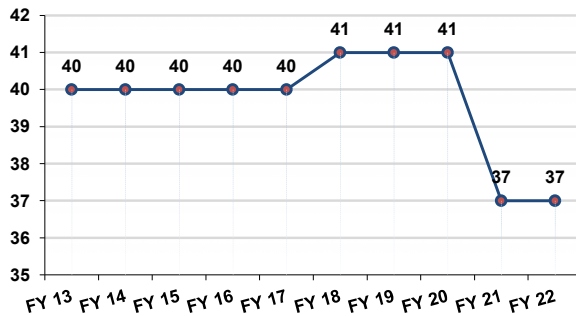
#### Strategic Goals:

- Continue to provide inmates the opportunity to receive high quality products and services.
- Increase work safety by providing new and updated training, ensuring equipment and materials are maintained and kept at optimal standards.
- Establish contracts to upgrade existing conveyor belt and scanning machines.
- Establish contract to remove existing shelving racking units in records area and install an upgraded shelving racking system.
- Establish iPhone Bar Code Reader Program for commissary deliveries.
- Upgrade current card readers and speaker boxes for commissary building and security.
- Complete the refurbishment and maintenance of the commissary parking lot to improve path of travel and parking spaces.
- Upgrade existing telecommunications room to maintain optimal temperature and humidity levels in order to keep vital communications equipment safeguarded.

#### FY 2020-21 Key Project Accomplishments:

- Completed card readers and speaker boxes upgrade for Commissary building and security.
- Completed camera upgrades and exterior lighting for Commissary building and security.
- Completed LED lighting upgrade for enhanced energy efficiencies, cost savings and improved illumination in work-spaces.
- Refurbish/maintenance contract of the Commissary parking lot was awarded and constructions is to commence May 2021.
- Redesign/reconfiguration contract of the telecommunications room was awarded and construction is to commence June 2021.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- During the FY 2020-21 budget process, 4 vacant positions were deleted per CEO recommendation.
- In FY 2016-17, 1 position was transferred from Fund 144, Inmate Welfare Fund to align staff resources required for operations.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

County Strategic Priorities at the core are to improve the community overall. Commissary's profits are deposited in the Inmate Welfare Fund which provides inmates with education and assistance in a variety of areas. The goal of the education and assistance programs is to help inmates reduce recidivism and alternatively become productive members of the community.

### Changes Included in the Recommended Base Budget:

The Jail Commissary Fund is a self-balancing fund that does not rely on support from the County General Fund. Operational and product costs are projected to increase in FY 2021-22.

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	37	37	37	37	0	0.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	7,034,513	7,765,352	6,569,976	7,765,352	0	0.0
Total Expenditures/Encumbrances	7,010,223	11,447,153	7,965,581	10,122,237	(1,324,916)	(11.6)
Prior Year Encumbrance Cancellations	3,619	0	70,689	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	27,909	(3,681,801)	(1,324,916)	(2,356,885)	1,324,916	(36.0)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Jail Commissary in the Appendix on page A147

## Highlights and Key Trends:

- The number of inmates has decreased, which has resulted in decreased sales. Commissary Operations added some new products to offer to the inmates. With both of these components, Fund 143 sales have stabilized. The plan is to continue to add some new products to offer more variety/change to the inmates and continue to stabilize or increase sales.

## 144 - INMATE WELFARE FUND

### Operational Summary

#### Description:

The Inmate Welfare Fund allows the majority of Orange County Sheriff-Coroner Department's inmate rehabilitation programs and services to be provided without cost to taxpayers. This fund is financed primarily through revenue generated from inmate use of telephones, profits from inmate purchases from the Jail Commissary Fund 143, interest earned and contracts related to certified inmate education classes, and conducted in partnership with Rancho Santiago Community College District.

Inmate programs and services related to rehabilitation opportunities are mandated by Title 15 Minimum Jail Standards and related case law. These activities are planned, coordinated, conducted, and evaluated at each of the Sheriff Department's jail facilities by the Correctional Programs

#### At a Glance:

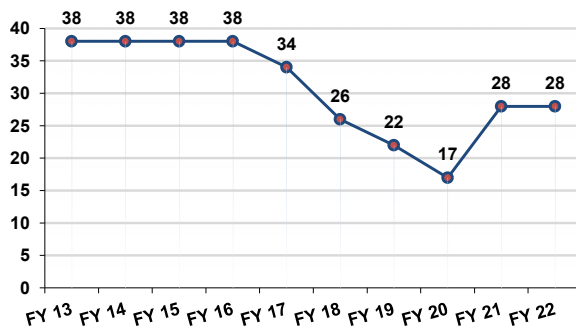
Total FY 2020-2021 Current Modified Budget:	17,023,428
Total FY 2020-2021 Projected Expend + Encumb:	4,558,694
Total Recommended FY 2021-2022:	16,422,320
Percent of County General Fund:	N/A
Total Employees:	28.00

Unit. Typical programs include certified education in academic studies, vocational education training, and "life skills" classes such as Parenting and Job Development. The Programs Unit also provides opportunities for personal change, including programs focusing on substance abuse recovery, domestic violence and anger management, cognitive based therapy, general and law library services, religious and inspirational programs, and pre-release preparation and post-release assistance, which are all designed to maximize the chances of an inmate's successful transition to the community at release.

#### Strategic Goals:

- Continue to provide eligible inmates the opportunity to work with shelter rescue dogs - with instruction on dog care and training through the Canines Offering Life Lessons and Rewards (COLLAR) program, plus a personalized objective to reduce recidivism.
- Continue to work collaboratively with reentry network groups on community-based efforts of coordinating care and resources to the formerly incarcerated reentering the community; such as OC Reentry Partnership (OCREP), Returning Home Foundations, and OC Community Action Partnership Alliance (OCCAP).
- Expand vocational development partnerships, providing opportunities for job readiness, placement and partnership; such as OC Workforce Development Board, Santa Ana & Anaheim Workforce Boards and community-based organizations.
- Pilot and expand targeted programs for recidivism reduction and community reintegration such as All-In, Housing Unit for Military Veterans (HUMV), Transitional Aged-Young Adult, and In-Custody Drug Treatment. The programs provide professional case management and cognitive-behavioral program services to eligible inmates while incarcerated and continued case management post-custody through partnerships. The programs also contain research components to track, analyze and report recidivism outcomes.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- In FY 2020-21, 12 positions were added to enhance inmate program services consistent with the Integrated Services Community Corrections System of Care 2025 Vision Plan. During FY 2019-20, 1 position was deleted in accordance with the Vacant Position Policy.
- During FY 2018-19, 5 positions were deleted in accordance with the Vacant Position Policy.
- During FY 2017-18, 4 positions were deleted in accordance with the Vacant Position Policy.
- During FY 2016-17, 8 positions were deleted in accordance with the Vacant Position Policy.
- During FY 2015-16, 4 positions were deleted to meet business and operational needs.

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Budget Amount	Percent
Total Positions	16	28	28	28	0	0.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	4,298,922	5,350,695	4,391,219	4,915,545	(435,150)	(8.1)
Total Expenditures/Encumbrances	3,766,285	17,023,428	4,558,694	16,422,320	(601,108)	(3.5)
Prior Year Encumbrance Cancellations	3,914	0	1,517	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	536,551	(11,672,733)	(165,958)	(11,506,775)	165,958	(1.4)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Inmate Welfare Fund in the Appendix on page A148

## Highlights and Key Trends:

- Revenues generated through the telephone contract and steady commissary sales enabled the Inmate Services Division to continue with current programs and services and also added some additional programs and services to our inmate population.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

County Strategic Priorities at the core are to improve the community overall. The Inmate Welfare Fund provides inmates with education and assistance in a variety of areas. The goal of the education and assistance programs are to help inmates reduce recidivism by becoming productive members of the community.

### Changes Included in the Recommended Base Budget:

The Inmate Welfare Fund is a self-balancing fund with restricted revenue. This budget is intended to fund inmate programs and operational cost. There will be an increase in FY 2021-22 for inmate services program and operational costs.



## 14D - CAL-ID OPERATIONAL COSTS

### Operational Summary

#### Description:

The CAL-ID Operational Costs Fund was established by Minute Order dated June 18, 1996, together with an approved Master Joint Agreement with users (33 cities) of the CAL-ID Automated Fingerprint Identification System (AFIS). The Joint Agreement has been amended over the years and now includes 33 cities and the County of Orange. This fund charges users of the Cal-ID system for any anticipated shortfall in revenues, which offset operational costs for CAL-ID Fund 109. The Remote Access Network (RAN) Board annually recommends how money will be appropriated and expended.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	2,059,009
Total FY 2020-2021 Projected Expend + Encumb:	1,291,990
Total Recommended FY 2021-2022:	2,109,490
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Complete Deployment Phases II, III, IV of a countywide Mobile Identification solution to be used by field law enforcement units for tactical fingerprint identification.
- Evaluate Face Recognition products and issue a Request For Proposals for a countywide Face Recognition solution that integrates with the OC Automated Biometric Identification System.
- Procure and deploy an OC Automated Biometric Identification Disaster Recovery system.

#### FY 2020-21 Key Project Accomplishments:

- Completed replacement of entire Livescan fleet, deploying 52 new Livescan devices with added mug photo capture capability.
- Cal-ID workforce reclassified to Biometric Identification Specialist.
- Database Maintenance activities completed to clean up master files - thousands of hard card and electronic files re-associated to correct master file numbers.

## Budget Summary

### Changes Included in the Recommended Base Budget:

The Cal-ID Operational Cost Fund is a self-balancing fund with restricted revenue. The revenue includes fees collected from Cal-ID Users (cities). The budget is intended to fund operational costs in Automated California I.D. System, Fund 109. The FY 2021-22 Budget includes a \$1.3 million transfer out to Fund 109.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	1,642,678	1,514,901	1,518,025	1,339,347	(175,554)	(11.6)
Total Expenditures/Encumbrances	1,582,488	2,059,009	1,291,990	2,109,490	50,481	2.5
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	60,190	(544,108)	226,035	(770,143)	(226,035)	41.5
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: CAL-ID Operational Costs in the Appendix on page A151

### Highlights and Key Trends:

- The trend continues to expand from traditional fingerprint identification databases to multi-modal biometric identification systems, capable of storing and matching several types of physical features for identification. Fingerprint and palm-print identification are widely used by local law enforcement. Mobile fingerprint identification and facial recognition are the next most commonly used biometric modalities. Iris pattern recognition, voice pattern recognition and DNA profile matching are among the emerging biometric modalities being considered by local law enforcement to maximize the ability to identify criminals. Attention continues to focus on the standardization of automated biometric identification systems and the interoperability among disparate local, state, national and international databases.
- These trends will impact the Cal-ID operation and will result in more technically skilled staff with more diverse skill sets. The national trend is toward standardization of all aspects of forensic science, to include the use of statistical data/algorithms in pattern examinations, mandatory examiner certification and laboratory accreditation.

## 14E - CAL-ID SYSTEM COSTS

### Operational Summary

#### Description:

The CAL-ID System Costs Fund was established by Minute Order dated June 18, 1996, together with an approved Master Joint Agreement with Users (33 cities) of the Cal-ID Automated Fingerprint Identification System (AFIS). The Joint Agreement has been amended over the years and now includes 33 Cities and the County of Orange. This fund provides for system replacement and upgrade costs related to the Sheriff-Coroner Department's automated system for retaining and identifying fingerprints, which links with the State system and allows comparison of fingerprints obtained through local arrests with fingerprints in the Statewide system.

Board Resolution R-98-38 dated January 27, 1998, authorized implementing a \$1.00 fee on vehicle registration (Vehicle Code Section 9250.19) to fund fingerprint identification equipment. The fee was to expire on January 1, 2012, however passage of Assembly Bill 674, which was approved by the Governor on September 1, 2011, extended the authorization indefinitely.

#### Strategic Goals:

- Complete Deployment Phases II, III, IV of a countywide Mobile Identification solution to be used by field law enforcement units for tactical fingerprint identification.
- Evaluate Face Recognition products and issue a Request For Proposals for a countywide Face Recognition solution that integrates with the OC Automated Biometric Identification System.
- Procure and deploy an OC Automated Biometric Identification Disaster Recovery system .

#### FY 2020-21 Key Project Accomplishments:

- Completed replacement of entire Livescan fleet, deploying 52 new Livescan devices with added mug photo capture capability.
- Cal-ID workforce reclassified to Biometric Identification Specialist.
- Database Maintenance activities completed to clean up master files - thousands of hard card and electronic files re-associated to correct master file numbers.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	41,274,584
Total FY 2020-2021 Projected Expend + Encumb:	3,289,114
Total Recommended FY 2021-2022:	41,365,206
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021 Budget <sup>(1)</sup>	FY 2020-2021 Projected	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021 Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	3,636,811	3,400,000	3,299,736	3,400,000	0	0.0
Total Expenditures/Encumbrances	935,063	41,274,584	3,289,114	41,365,206	90,622	0.2
Prior Year Encumbrance Cancellations	62,968	0	80,000	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	2,764,717	(37,874,584)	90,622	(37,965,206)	(90,622)	0.2
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: CAL-ID System Costs in the Appendix on page A152

### Highlights and Key Trends:

- The trend continues to expand from traditional fingerprint identification databases to multi-modal biometric identification systems, capable of storing and matching several types of physical features for identification. Fingerprint and palm-print identification are widely used by local law enforcement. Mobile fingerprint identification and facial recognition are the next most commonly used biometric modalities. Iris pattern recognition, voice pattern recognition and DNA profile matching are among the emerging biometric modalities being considered by local law enforcement to maximize the ability to identify criminals. Attention continues to focus on the standardization of automated biometric identification systems and the interoperability among disparate local, state, national and international databases.
- These trends will impact the Cal-ID operation and will result in more technically skilled staff with more diverse skill sets. The national trend is toward standardization of all aspects of forensic science, to include the use of statistical data/algorithms in pattern examinations, mandatory examiner certification and laboratory accreditation.

# 14G - SHERIFF'S SUPPLEMENTAL LAW ENFORCEMENT SERVICES

## Operational Summary

### Description:

The State Budget Act of 1996 appropriated funds for support of the Citizens' Option for Public Safety (COPS) Program. These funds are intended to put additional officers on the street, construction of jail beds, operate jail facilities, and provide for additional prosecutors. Funds must supplement, not supplant, existing law enforcement services and shall be expended exclusively to provide front-line law enforcement services. Recipients of these funds are restricted to California County Sheriffs, District Attorneys, counties, cities and Special Districts in San Mateo County. The Sheriff-Coroner Department's portion of the COPS program is used for jail operations/construction and for front-line law enforcement in the unincorporated areas of the County.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,876,045
Total FY 2020-2021 Projected Expend + Encumb:	1,001,100
Total Recommended FY 2021-2022:	2,419,768
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Changes Included in the Recommended Base Budget:

This fund is a self-balancing fund with restricted revenue, which supplements jail operations and construction cost, as well as support front-line law enforcement in the unincorporated areas of Orange County. There are no significant planned changes in FY 2021-22.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	1,714,060	1,858,564	1,703,188	1,700,199	(158,365)	(8.5)
Total Expenditures/Encumbrances	1,801,049	1,876,045	1,001,100	2,419,768	543,723	29.0
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(86,989)	(17,481)	702,088	(719,569)	(702,088)	4,016.3
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff's Supplemental Law Enforcement Services in the Appendix on page A153

## 14Q - SHERIFF-CORONER CONSTRUCTION AND FACILITY DEVELOPMENT

### Operational Summary

#### Description:

This fund is used to track major capital construction projects within the Sheriff-Coroner Department. This budget includes funds for specific projects that were established by previous Board action. Each budgeted project is tracked separately within this fund.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	173,316,958
Total FY 2020-2021 Projected Expend + Encumb:	152,005,159
Total Recommended FY 2021-2022:	215,123,616
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Loma Ridge Emergency Generator project: complete the generator replacements by October 2021.
- Theo Lacy Jail Facility Restrooms and Showers rehabilitation project: The G and H Barracks portions are 100% complete. The F Barracks work is scheduled to start in July 2021.
- Katella Range Upgrade: The notice-to-proceed (NTP) is scheduled to be issued in April 2021. On-site construction is expected to start in June 2021 and project completion is estimated by January 2022.
- Intake Release Center Mental Health Upgrades project: Complete Module K and start Module L.
- James A. Musick Facility (JAMF) Jail Construction project: The Sheriff-Coroner Department was able to secure \$100 million from the State of California for County jail funding. State approval for award of the construction of the project was obtained in July 2020. Construction commenced August 2020 and is scheduled to be completed in February 2023.

#### FY 2020-21 Key Project Accomplishments:

- Loma Ridge Emergency Generator project: Design and permitting was completed. Materials were ordered and installation is tentatively scheduled for October 2021.
- Katella Range Upgrade project: Bids were received and contract was awarded in April 2021. The NTP is scheduled to be issued in May 2021.
- James A Musick Facility Jail Construction project : In August 2020, the County entered into a construction agreement in the amount of \$261.1 million. The NTP issued was issued in July 2020 and construction commenced in August 2020.
- Central Men's Jail and Central Women's Jail guard station refurbish project was completed.
- Intake Release Center Triage Mental Health Upgrades project was completed.

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021 Budget <sup>(1)</sup>	FY 2020-2021 Projected	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021 Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	22,160,000	163,825,554	146,857,365	210,306,814	46,481,260	28.4
Total Expenditures/Encumbrances	18,648,103	173,316,958	152,005,159	215,123,616	41,806,658	24.1
Prior Year Encumbrance Cancellations	542,131	0	4,657,507	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	4,054,028	(9,491,404)	(490,287)	(4,816,802)	4,674,602	(49.3)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Sheriff-Coroner Construction and Facility Development in the Appendix on page A156

## 073 - ALTERNATE DEFENSE

### Operational Summary

#### Description:

This budget accommodates the cost of court-appointed private counsel who provide legal services to indigents when the Public Defender has declared a conflict of interest in Criminal and Juvenile Delinquency cases and, as appropriate, in Family Law, Juvenile Dependency, Mental Health and Probate Cases.

The Alternate Defense program provides legal and ancillary services for indigent clients utilizing private vendors for cases in which the Public Defender's Office declares a conflict of interest or is otherwise unavailable. Ancillary services may include, but are not limited to, psychological evaluations and investigative services.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	5,726,891
Total FY 2020-2021 Projected Expend + Encumb:	5,726,891
Total Recommended FY 2021-2022:	5,726,891
Percent of County General Fund:	0.14%
Total Employees:	0.00

#### Strategic Goals:

- Alternate Defense Services continues to provide for the cost of indigent legal services in Criminal, Family Law, Conservatorship and Juvenile Delinquency and Dependency caseloads. This budget request is consistent with the legal requirements and projected caseloads based on the trends, cost factors, and County and court policies known at this time.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

FY 2021-22 Budget for Alternate Defense services includes \$5,726,891 Appropriations and \$5,678,391 Net County Cost, which is at the same level as FY 2020-21 Budget. The OC Superior Court provides administrative support to Alternate Defense and receives reimbursement from the County.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Revenues	53,889	48,500	48,500	48,500	0	0.0
Total Expenditures/Encumbrances	5,382,280	5,726,891	5,726,891	5,726,891	0	0.0
Net County Cost	5,328,391	5,678,391	5,678,391	5,678,391	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Alternate Defense in the Appendix on page A86



## 081 - TRIAL COURTS

### Operational Summary

#### Description:

With the passage of The Lockyer-Isenberg Trial Court Funding Act of 1997 (AB 233), the State of California assumed fiscal responsibility for the operations of all Orange County Trial Courts. AB 233 requires Orange County to make advance fixed Maintenance of Effort (MOE) payment (\$54,449,487) to the State to pay its share of Trial Court costs. It also requires Orange County to directly pay for certain specific types of Trial Court costs. This fund has been established to account for these payments and for revenue used to make these payments that is received from fees, fines, and forfeitures imposed by the Trial Courts.

The Trial Court Facilities Act (SB 1732), established the authority for the transfer of court facilities from the counties to the State. During July 2009 through December 2009, the

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	66,725,899
Total FY 2020-2021 Projected Expend + Encumb:	66,946,999
Total Recommended FY 2021-2022:	67,375,615
Percent of County General Fund:	1.64%
Total Employees:	0.00

Board of Supervisors approved transfer agreements and joint occupancy agreements to complete the transfer of court facilities from the County to Judicial Council of California, Administrative Office of the Courts (AOC). SB 1732 requires Orange County to make advance fixed County Facility Payment - CFP (\$4,700,581) to the State to pay the Court's share of facility maintenance, utility, and insurance costs. The County's share of facility maintenance and utility costs are paid by OC Public Works and insurance costs are paid by Trial Court Fund 081.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

FY 2021-22 Net County Cost (NCC) for Trial Court 081 is \$45,594,727, which is the same level as FY 2020-21 Budget. FY 2021-22 Budgeted revenue is estimated to be less than the required MOE payment to the State, which was set in 1997 based on actual revenue receipts in FY 1994-95. FY 2021-22 Trial Court revenue will be lower than FY 1994-95 level. FY 2021-22 \$67,375,616 Appropriations include:

1. \$54,449,487 AB 233 MOE payment to the State.
2. \$4,700,581 SB 1732 County Facility Payment (CFP) to the State.
3. \$1,771,200 Supplemental Judicial Benefits.
4. \$5,790,716 Victim Witness Services; and
5. \$663,631 Administrative Costs associated with insurance for court facilities, Court transcript costs for Grand Jury Hearings, accounting and telephone services.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Revenues	21,580,872	21,131,172	20,243,965	21,780,888	649,716	3.1
Total Expenditures/Encumbrances	66,885,726	66,725,899	66,946,999	67,375,615	649,716	1.0
Net County Cost	45,304,854	45,594,727	46,703,034	45,594,727	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Trial Courts in the Appendix on page A97

## 12J - PROPOSITION 69 - DNA IDENTIFICATION FUND

### Operational Summary

#### Description:

The Proposition 69 - DNA Identification fund was established pursuant to the passage of Proposition 69, the DNA Fingerprint, Unsolved Crime, and Innocence Protection Act, which expanded the statewide program of collecting samples of DNA and storing them in a database and data bank. The fund accounts for fines collected and distributed and are utilized as part of the DNA program to help federal, state and local criminal justice and law enforcement agencies quickly and accurately detect and prosecute people responsible for certain crimes, such as sex offenses, and excluding innocent persons under investigation for such crimes.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,095,245
Total FY 2020-2021 Projected Expend + Encumb:	327,903
Total Recommended FY 2021-2022:	1,071,642
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	569,421	565,000	436,000	480,000	(85,000)	(15.0)
Total Expenditures/Encumbrances	770,844	1,095,245	327,903	1,071,642	(23,603)	(2.1)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(201,423)	(530,245)	108,097	(591,642)	(61,397)	11.6
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Proposition 69 - DNA Identification Fund in the Appendix on page A123

## 14J - EXCESS PUBLIC SAFETY SALES TAX

### Operational Summary

#### Description:

Passage of Proposition 172 The Public Safety Sales Tax (PSST) in 1994, provided counties a method to maintain their funding commitment to public protection after the diversion of property tax dollars by the State to school programs. By law, PSST funds not used within any given fiscal year are placed within a PSST surplus fund to meet future public protection needs. Fund 14B was originally created to account for these surplus PSST funds; however, all surplus funds were exhausted and the Board approved closure of Fund 14B in FY 2009-10.

On May 20, 2008, the Board of Supervisors established Excess Public Safety Sales Tax, Fund 14J, and directed that all future excess Proposition 172 revenues be transferred to this

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	3,249,814
Total FY 2020-2021 Projected Expend + Encumb:	0
Total Recommended FY 2021-2022:	4,362,180
Percent of County General Fund:	N/A
Total Employees:	0.00

fund for future allocation to designated public safety departments as recommended by the CEO and approved by the Board. The Board further directed proportional use of Proposition 172 and General Fund appropriations in the Sheriff-Coroner and District Attorney budgets. While all excess Proposition 172 revenues are transferred to Fund 14J, all excess General Fund appropriations are returned to the General Fund for future allocation as recommended by the CEO and approved by the Board.

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	982,022	45,000	2,144,793	130,000	85,000	188.9
Total Expenditures/Encumbrances	1,645	3,249,814	0	4,362,180	1,112,366	34.2
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	980,378	(3,204,814)	2,144,793	(4,232,180)	(1,027,366)	32.1
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Excess Public Safety Sales Tax in the Appendix on page A155

## 14U - COURT FACILITIES FUND

### Operational Summary

#### Description:

This fund was initially established to provide funding for Alteration and Improvements (A&I) projects within County-owned Court facilities. The funding was derived from the facility fees paid by individuals attending traffic school in Orange County.

In FY 2009-10, Court facilities were transferred to the State and no new revenues were received. Unbudgeted carryover funds totaling \$1.4M will be used to address court facility needs as agreed upon by the County and Courts.

### Budget Summary

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0
Total Revenues	0	0	0	0	0	0
Total Expenditures/Encumbrances	0	0	0	0	0	0
Prior Year Encumbrance Cancellations	0	0	0	0	0	0
Inc/(Dec) to Obligated Fund Balances	0	0	0	0	0	0
Ending Fund Balance - Unassigned	0	0	0	0	0	0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Court Facilities Fund in the Appendix on page



## PROGRAM II: COMMUNITY SERVICES

### Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2021-2022	FY 2021-2022	FY 2021-2022
		Appropriations	Revenue	Net County Cost
012	OC Community Resources	50,085,101	44,648,443	5,436,658
024	OC Animal Care	22,744,461	21,793,715	950,746
027	Department of Child Support Services	56,800,000	56,800,000	0
030	Health Care Agency - Public Guardian	5,529,835	775,989	4,753,846
042	Health Care Agency	896,805,979	796,171,997	100,633,982
063	Social Services Agency	1,046,387,832	980,029,724	66,358,108
<b>GENERAL FUND SUBTOTAL</b>		<b>2,078,353,208</b>	<b>1,900,219,868</b>	<b>178,133,340</b>
102	Santa Ana Regional Center Lease Conveyance	2,582,175	2,582,175	0
106	County Tidelands - Newport Bay	6,906,322	6,906,322	0
108	OC Dana Point Harbor	20,263,498	20,263,498	0
117	OC Housing Authority - Operating Reserves	3,505,685	3,505,685	0
119	OC Public Libraries - Capital	13,038,058	13,038,058	0
120	OC Public Libraries	75,365,459	75,365,459	0
121	OC Animal Care Donations	120,000	120,000	0
123	Dispute Resolution Program	716,598	716,598	0
124	Domestic Violence Program	899,368	899,368	0
12A	MHSA Housing Fund	6,204,104	6,204,104	0
12C	Child Support Program Development	6,260,288	6,260,288	0
12S	SSA Donations & Fees	818,000	818,000	0
12W	SSA Wraparound	25,868,937	25,868,937	0
138	Medi-Cal Administrative Activities/Targeted Case Management	1,099,659	1,099,659	0
13N	OC Tobacco Settlement Fund	45,154,803	45,154,803	0
13S	Emergency Medical Services	7,724,538	7,724,538	0
13T	HCA Purpose Restricted Revenues	8,007,281	8,007,281	0
13U	HCA Interest Bearing Purpose Restricted Revenue	3,398,000	3,398,000	0
13Y	Mental Health Services Act	244,484,349	244,484,349	0
13Z	Bioterrorism Center for Disease Control Fund	3,991,907	3,991,907	0
146	Workforce Investment Act	13,736,659	13,736,659	0
14T	Facilities Development And Maintenance Fund	5,230,103	5,230,103	0
15F	Orange County Housing Authority (OCHA)	255,343,463	255,343,463	0
15G	OC Housing	17,575,364	17,575,364	0
15H	CalHome Program Reuse Fund	1,156,736	1,156,736	0
15K	Limestone Regional Park Mitigation Endowment	6,800	6,800	0
15U	Strategic Priority Affordable Housing	352,553	352,553	0
16D	OC Animal Shelter Construction Fund	2,764,493	2,764,493	0
405	OC Parks CSA26	166,704,101	166,704,101	0
406	OC Parks Capital	35,623,433	35,623,433	0



## Summary of Appropriations and Revenues (Continued)

Budget Control	Budget Control Name	FY 2021-2022	FY 2021-2022	FY 2021-2022
		Appropriations	Revenue	Net County Cost
459	N. Tustin Landscape & Lighting Assessment District	4,352,775	4,352,775	0
477	County Service Area #22 - East Yorba Linda	125,717	125,717	0
590	In-Home Supportive Services Public Authority	2,752,305	2,752,305	0
9A0	Debt Service	10,250,629	10,250,629	0
OTHER FUNDS SUBTOTAL		992,384,160	992,384,160	0
TOTAL - COMMUNITY SERVICES		3,070,737,368	2,892,604,028	178,133,340

## 012 - OC COMMUNITY RESOURCES

<http://occr.ocgov.com/>

### Operational Summary

#### Mission:

The OC Community Resources Department connects people and resources by providing greater access to residents and visitors who want to fully utilize the resources available in their communities. This is accomplished by bringing together OC Animal Care, OC Community Services, OC Housing and Community Development, OC Parks, and OC Public Libraries into one agency. Although services provided to these departments are distinct, allowing them to partner together benefits the public by improving the quality and efficiency of services.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	182,694,603
Total FY 2020-2021 Projected Expend + Encumb:	182,315,446
Total Recommended FY 2021-2022:	50,085,101
Percent of County General Fund:	1.22%
Total Employees:	107.00

#### Strategic Goals:

- OC Community Services: Link Clients to Services, Optimize and Leverage Resources, Workforce Development
- OC Housing and Community Development: Continue to support housing initiatives for development of 2,700 supportive housing units as part of the County's Housing Funding Strategy

#### Key Outcome Indicators:

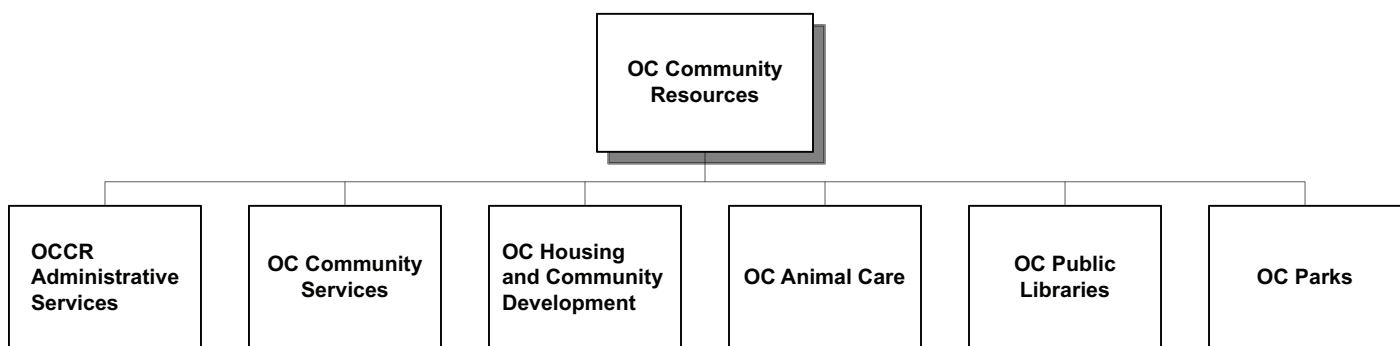
Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>AVERAGE SPEED OF ANSWER FOR OFFICE ON AGING CALL CENTER CALLS.</b> <b>What:</b> Tracks the average time it takes for calls directed into the Office on Aging Call Center to be answered by a call center staff member. <b>Why:</b> Improved customer service by monitoring the wait time callers experience when contacting the Office.	29 second average answer speed.	Under 30 second average answer speed.	Office on Aging is exceeding the target with calls answered within an average of 27 seconds.
<b>CUSTOMER SATISFACTION - CALL CENTER SURVEY (OFFICE ON AGING).</b> <b>What:</b> The number of customers satisfied with the service provided by Call Center staff. <b>Why:</b> Measures satisfaction of clients with services.	90% of customers satisfied (average).	90% of customers satisfied (average).	Office on Aging is meeting the target.
<b>CUSTOMER SATISFACTION - SENIOR NON-EMERGENCY MEDICAL TRANSPORTATION (OFFICE ON AGING).</b> <b>What:</b> The number of customers satisfied with services. <b>Why:</b> Measures satisfaction of clients with services.	91.6% of customers satisfied.	95% of customers satisfied.	Office on Aging is exceeding the target.
<b>NUMBER OF CLIENTS VISITING VETERANS SERVICE OFFICE.</b> <b>What:</b> The number of clients visiting office in person. <b>Why:</b> Measures the demand for services.	1,753 clients visited the Veterans Services Office (quarterly average).	1,700 clients visiting the Veterans Services Office (quarterly average).	Veterans Service Office is exceeding the goal. Clients are served via phone, email, virtual appointments, and in-person. Target reflects all services provided, and not just those who visit the office.
<b>TOTAL UNITS FINANCED</b> <b>What:</b> The number of units financed annually. <b>Why:</b> Increasing affordable housing units helps bridge the gap in housing costs for certain incomes.	706 multi-family units financed.	365 multi-family units financed.	Housing & Community Development is on target to meet this goal.



## FY 2020-21 Key Project Accomplishments:

- Provided administrative support to the Orange County Housing Finance Trust including release of the 2021 Notice of Funding Availability (NOFA) for development of supportive and affordable housing.
- Continued implementation of the County's Housing Funding Strategy by providing ongoing administration of 2020 Supportive Housing NOFA for development of supportive housing.
- Veterans Service Office (VSO) implemented an online College Fee Waiver application which is the first of its kind in the state, secured over \$300 thousand in Prop 63 grant funding to support the VSO's operations and its clients particularly student veterans, and to assist with veterans' transportation needs.
- Office on Aging secured over \$500 thousand in grant funding to reinstate the Orange County Aging & Disability Resource Center, implemented 14 new projects in response to the COVID-19 pandemic, including Great Plates Delivered a \$62 million restaurant meal delivery program for seniors.
- Community Investment Division (CID) launched the Orange County One-Stop Mobile Unit designed to provide education and training services to job seekers and employers. The Mobile Unit features WIFI, computers, multifunction printing devices and approximately 12 workstations and is also handicap accessible. CID also established the Economic and Business Recovery Call Center in response to COVID-19 to provide personalized support and information to businesses and employees.

## Organizational Summary



**OCCR Administrative Services** - OC Community Resources' Administrative Services function is responsible for all program support activities for the OC Community Resources department which includes purchasing, contracts, finance, accounting, human resources, information technology, research, volunteers, support and safety, staff development, Agenda Staff Report (ASR) coordination, custodian of records, and compliance.

**OC Community Services** - OC Community Services provides services to veterans, older adults, job seekers, and businesses.

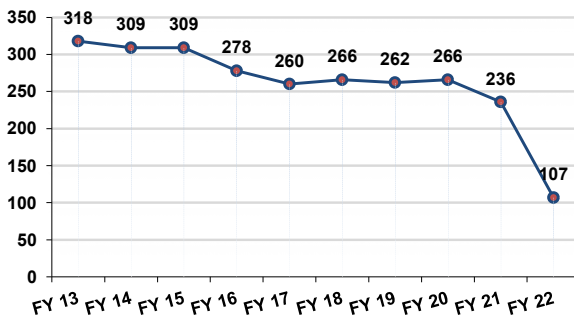
**OC Animal Care** - OC Animal Care's mission is to provide refuge and care for animals, foster the human-animal bond and promote safety in our community.

**OC Public Libraries** - OC Public Libraries' mission is to open new worlds to our diverse communities through knowledgeable and friendly staff who are trained in the latest technologies and tools offered at our branches and through our website which will, in turn, enable our patrons to explore resources for leisure, learning, business, and community interaction.

**OC Parks** - As a steward of significant natural and cultural resources, Orange County Parks manages and operates a system of regional parks, beaches, harbors, trails and historic sites that are places of recreation and enduring value.

**OC Housing and Community Development** - The function of OC Housing and Community Development is to support affordable housing and supportive housing initiatives including creation of 2,700 supportive housing units as part of the County's Housing Funding Strategy.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- In FY 2020-21, 128 positions were transferred as an FY 2020-21 Mid-Year Budget Adjustment to the newly created Budget Control 024 for OC Animal Care and to reduce the budget shortfall due to pandemic-related revenue losses, 1 additional position associated with the Voluntary Incentive Program (VIP) was deleted.
  - During the FY 2020-21 budget process, 1 position was added to the Community Investment Division, 2 positions were added to the Veterans Service Office and 23 vacant positions were deleted per CEO recommendation.
- In FY 2019-20, 9 positions were deleted and transferred to the Health Care Agency as part of the County's Office of Care Coordination organizational change. Four positions were added in OC Animal Care to address increasing numbers of shelter animals and required standards of care. One position was transferred to 15G and a net 4 positions were deleted as part of the County's Vacant Position policy.

- In FY 2018-19, 1 position was added to support the County's Continuum of Care initiatives; 1 position was transferred to OC Parks, Fund 405; and a net 1 position was deleted in accordance with the Vacant Position Policy.

In FY 2017-18, 5 positions were transferred from OC Public Libraries, Fund 120, to support the additional workload associated with the growing homeless initiatives.

- In FY 2016-17, 4 Limited-Term positions were deleted due to funding limitations.
- During the FY 2016-17 budget process, 4 positions were added to assist with the CalWORKS program and 2 positions were added to the Office on Aging program.
- In FY 2015-16, 24 positions were transferred to Orange County Information Technology (OCIT), Budget Control 037, as part of the centralization process; 4 Limited Term positions were added to support additional program needs; 2 positions were added to address caseload growth and support county event coordination.
- In FY 2014-15, a total of 36 positions were transferred: 2 to Human Resource Services, Budget Control 054, 9 positions to OC Public Works, Budget Control 080; 16 to OC Parks, Fund 405 and 9 to OC Public Libraries, Fund 120. In addition, 5 positions were added to support community services and the Director's Office.
- In FY 2012-13, 1 position was added to address the elimination of Redevelopment Programs, 2 positions were transferred to CEO/ Risk Management, Fund 293, to centralize the County's Safety Program and 8 positions were transferred to Human Resources Services, Budget Control 054, as part of the reorganization of Countywide Human Resource Services.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

OC Community Resources will continue to fulfill the goals within each program area and create efficiencies when possible in FY 2021-22.

### Changes Included in the Recommended Base Budget:

As a whole, the Base Budget for Budget Control 012 is decreasing by approximately \$132.6 million from the Modified FY 2020-21 Budget primarily due to a decrease in COVID-19 related expenditures of \$132.2 million in FY 2020-21 for the OC Community Services program that are not re-budgeted. This Budget Control is also budgeting \$400 thousand less in Professional Services in FY 2021-22 than the previous fiscal year.

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	233	107	107	107	0	0.0
Total Revenues	59,967,055	167,098,616	168,965,084	44,648,443	(122,450,173)	(73.3)
Total Expenditures/Encumbrances	70,429,522	182,694,603	182,315,446	50,085,101	(132,609,502)	(72.6)
Net County Cost	10,462,467	15,595,987	13,350,362	5,436,658	(10,159,329)	(65.1)

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Community Resources in the Appendix on page A22

## Highlights and Key Trends:

- OC Community Resources continues to face economic challenges of rising costs of maintaining services with flat or minimal increases in funding. As the result of increasing salaries and employee benefits and services and supplies costs, OCCR reduced expenditures where possible and will continue to subsist on a lean budget.

## Budget Units Under Department Control:

No.	Agency Name	OCCR Administrative Services	OC Community Services	OC Animal Care	OC Public Libraries	OC Parks	OC Housing and Community Development	Total
012	OC Community Resources	19,368,899	30,127,533	0	0	0	588,669	50,085,101
024	OC Animal Care	0	0	22,744,461	0	0	0	22,744,461
106	County Tidelands - Newport Bay	0	0	0	0	6,906,322	0	6,906,322
108	OC Dana Point Harbor	0	0	0	0	20,263,498	0	20,263,498
117	OC Housing Authority - Operating Reserves	0	0	0	0	0	3,505,685	3,505,685
119	OC Public Libraries - Capital	0	0	0	13,038,058	0	0	13,038,058
120	OC Public Libraries	0	0	0	75,365,459	0	0	75,365,459
121	OC Animal Care Donations	0	0	120,000	0	0	0	120,000
123	Dispute Resolution Program	0	716,598	0	0	0	0	716,598
124	Domestic Violence Program	0	899,368	0	0	0	0	899,368
12A	MHSA Housing Fund	0	0	0	0	0	6,204,104	6,204,104
146	Workforce Investment Act	0	13,736,659	0	0	0	0	13,736,659
15F	Orange County Housing Authority (OCHA)	0	0	0	0	0	255,343,463	255,343,463
15G	OC Housing	0	0	0	0	0	17,575,364	17,575,364
15H	CalHome Program Reuse Fund	0	0	0	0	0	1,156,736	1,156,736
15K	Limestone Regional Park Mitigation Endowment	0	0	0	0	6,800	0	6,800
15U	Strategic Priority Affordable Housing	0	0	0	0	0	352,553	352,553
16D	OC Animal Shelter Construction Fund	0	0	2,764,493	0	0	0	2,764,493
405	OC Parks CSA26	0	0	0	0	166,704,101	0	166,704,101
406	OC Parks Capital	0	0	0	0	35,623,433	0	35,623,433
459	N. Tustin Landscape & Lighting Assessment District	0	0	0	0	4,352,775	0	4,352,775
477	County Service Area #22 - East Yorba Linda	0	0	0	0	125,717	0	125,717
	<b>Total</b>	<b>19,368,899</b>	<b>45,480,158</b>	<b>25,628,954</b>	<b>88,403,517</b>	<b>233,982,646</b>	<b>284,726,574</b>	<b>697,590,748</b>

## 024 - OC ANIMAL CARE

### Operational Summary

#### Description:

To provide refuge and care for animals, foster the human-animal bond and promote safety in our community.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	23,359,176
Total FY 2020-2021 Projected Expend + Encumb:	21,314,971
Total Recommended FY 2021-2022:	22,744,461
Percent of County General Fund:	0.56%
Total Employees:	124.00

#### Strategic Goals:

- Animal Care, Enrichment and Placement
- Stakeholder Engagement and Marketing
- Culture and Organizational Development
- Fiscal Stewardship and Sustainability

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>SAVE RATE</b> <b>What:</b> The percentage of cats and dogs that leave the shelter alive through adoption, redemption, or placement with a rescue organization. <b>Why:</b> Increases the number of live outcomes and decreases shelter euthanasia.	As of 12/31/20, the save rate was 81.6% for cats and 96.3% for dogs. The combined save rate was 88.2%.	Our goal for 2021 is to achieve a 90% combined save rate for cats and dogs.	We continue to make progress towards our goal of a 90% combined save rate for cats and dogs.
<b>ESTABLISH REGULAR COMMUNICATION</b> <b>What:</b> OC Animal Care will work to establish regular communication with all current stakeholders, including cities, volunteers, rescue organizations, the public and the veterinary community. <b>Why:</b> To increase connections in the community and establish the organization as a leader in animal care.	OC Animal Care continues to find new ways to connect with the community. Social media platforms have seen significant growth and potential to reach stakeholders. As of 12/31/20, OC Animal Care had 26,491 followers on Facebook, a 7% increase from the prior year.	OC Animal Care will continue to fine-tune its Strategic Plan. Effective-stakeholder communication will continue to be a critical component of this plan, this will be achieved through regular communication with stakeholders through partnerships, social media, email and one-on-one meetings.	As evidenced by the 7% increase in Facebook followers, we believe our communication efforts continue to yield positive results.
<b>FOCUS ON CUSTOMER SERVICE</b> <b>What:</b> OC Animal Care will continue to conduct regular customer service training for all staff and volunteers to establish and maintain a customer-oriented culture. <b>Why:</b> To ensure the public receives exceptional service when interacting with staff and volunteers.	Out of 832 Google online reviews, the average customer rating was 4.2 out of five stars.	To continue to increase customer satisfaction and to measure progress through regular surveys.	With our continued focus on providing exceptional customer services, we are seeing positive responses from the public as evidenced by the recent Google on-line ratings.

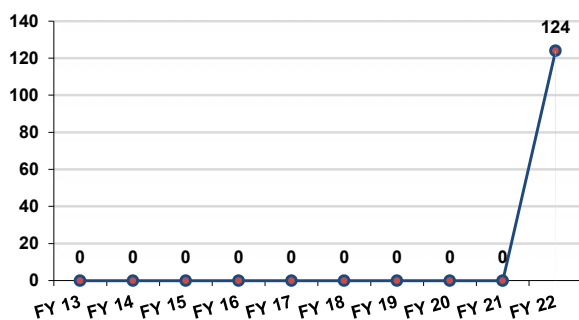
## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>INCREASE DOG LICENSING</b> <b>What:</b> OC Animal Care is working to increase the dog licensing compliance rate to improve opportunities to return dogs to their owners and increase the community's confidence in public safety. <b>Why:</b> A dog license is proof of rabies vaccination, and it helps return the dog to its owner faster.	OC Animal Care's dog licensing compliance rate is currently estimated at 36.7%.	OC Animal Care is continuing towards a dog licensing compliance rate of 60% or higher by the end of 2021.	Efforts to grow dog licensing compliance will continue through educating dog owners on the benefits of licensing. While we have seen a decline in the number of current licenses during the pandemic, we will continue to strive towards our goal of reaching a 60% compliance rate.

## FY 2020-21 Key Project Accomplishments:

- Maintained and provided all essential services during the pandemic.
- Achieved a 96.3% save rate for dogs.
- Achieved a 81.6% save rate for cats.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- In FY 2020-21, 128 positions were transferred from OC Community Resources (OCCR) to the newly created Budget Control 024 in order to isolate the OC Animal Care budget and positions. To reduce the budget shortfall due to the pandemic-related revenue losses, 4 positions associated with the Voluntary Incentive Program (VIP) were deleted.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

OC Animal Care will continue to provide mandated animal control and animal shelter services to the residents of its contract cities and unincorporated County areas. During the pandemic, changes have been made to operations to promote the health and safety of the public and our employees. The program will continue to evaluate staffing levels and overall expense and fee structure in order to improve operational efficiency and financial sustainability.

### Changes Included in the Recommended Base Budget:

OC Animal Care's FY 2021-22 Base Budget is based on 124 full-time positions, a decrease of 4 positions from the FY 20-21 Modified Budget. Total FY 2021-22 Base Budget expenditures are below the FY 20-21 Modified Budget by approximately 1.7% due primarily to a decrease in Salaries and Benefits and Other Financing Uses. OC Animal Care's FY 2021-22 Base Budget achieves the mandatory Net County Cost target.

## Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Increase Appropriations and Net County Cost for Purchase of Three Vehicles for OC Animal Care Amount:\$ 192,000</b>	OCCR requests \$192K in FY 2021-22 for replacement of three (3) high-mileage vehicles to maintain the reliability of OCCR's vehicle fleet.	Replacement of OCAC vehicles would improve the overall reliability of the vehicles and lower repair costs.	20387

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	0	124	124	124	0	0.0
Total Revenues	0	22,165,430	20,220,488	21,793,715	(371,715)	(1.7)
Total Expenditures/Encumbrances	0	23,359,176	21,314,971	22,744,461	(614,715)	(2.6)
Net County Cost	0	1,193,746	1,094,483	950,746	(243,000)	(20.4)

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Animal Care in the Appendix on page A32

## Highlights and Key Trends:

- OC Animal Care will continue to face financial uncertainties in FY 2021-22 due to unforeseen cost increases as well as ongoing difficulties in collecting user fee revenue, including animal licensing revenue and animal redemption fees. The FY 2021-22 Base Budget reflects decreases in expenditures, primarily related to Salaries and Benefits (due to a reduction in the number of full-time positions), and Other Financing Uses. The FY 2021-22 Base Budget for fee revenues reflects a decline of approximately 3% from the FY 2020-21 Modified Budget due to continued uncertainty surrounding the global pandemic. The \$243 thousand decline in the FY 2021-22 baseline Net County Cost is due to the absence of budgeted expenditures to replace old, high-mileage vehicles. A FY 2021-22 Budget Augmentation to increase Net County Cost by \$192 thousand has been submitted to further address purchases to replace these old, high-mileage vehicles.

# 106 - COUNTY TIDELANDS - NEWPORT BAY

## Operational Summary

### Description:

The County Tidelands - Newport Bay Fund was established pursuant to Chapter 526(a) of the Statutes of 1919 which gave certain tidelands and submerged lands bordering upon and under Newport Bay to the County of Orange. Funds in the account are used to provide safe and enjoyable public recreation opportunities within Newport Bay Tidelands area.

This function is part of the OC Parks division and supports

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	7,407,800
Total FY 2020-2021 Projected Expend + Encumb:	6,649,261
Total Recommended FY 2021-2022:	6,906,322
Percent of County General Fund:	N/A
Total Employees:	0.00

the overall mission to "preserve and enhance OC Parks' natural and cultural resources for recreation, education and exploration."

### FY 2020-21 Key Project Accomplishments:

- Upper Newport Bay Amphitheater Bench Replacement completed.
- Newport Harbor Decking, Lighting, and Float Replacement completed.

### Ten Year Staffing Trend Highlights:

- In FY 2017-18 all of OC Parks' staff were consolidated into Fund 405. Staff who are working on Newport Bay Tidelands are charging costs as appropriate to Fund 106.

## Budget Summary

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Base Budget is approximately \$502 thousand lower than the FY 2020-21 Modified Budget due to decrease in budgeted costs for professional services for Harbor Patrol, utilities and merchant fees.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	6,774,794	7,407,800	6,649,261	6,906,322	(501,478)	(6.8)
Total Expenditures/Encumbrances	6,526,053	7,407,800	6,649,261	6,906,322	(501,478)	(6.8)
Prior Year Encumbrance Cancellations	87,138	0	47,765	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	335,879	0	47,765	0	0	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Tidelands - Newport Bay in the Appendix on page A101



## 108 - OC DANA POINT HARBOR

### Operational Summary

#### Description:

The OC Dana Point Harbor Fund was established pursuant to Chapter 321(a) of the Statutes of 1961 which gave certain tidelands and submerged lands of the Dana Point area to the County of Orange. This fund supports the daily functions of Dana Point Harbor and the master leases with Dana Point Harbor Partners LLC and Dana Point Harbor Partners Drystack LLC. Dana Point Harbor maintains a diverse recreational facility so all users and visitors may experience this regional asset in a safe and enjoyable way.

In July of 2017, the Board approved a new master lease for the development of Dana Point Harbor, and in October of

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	22,519,661
Total FY 2020-2021 Projected Expend + Encumb:	3,962,068
Total Recommended FY 2021-2022:	20,263,498
Percent of County General Fund:	N/A
Total Employees:	0.00

2018, Dana Point Partners LLC and Dana Point Harbor Partners Drystack LLC took over operation of the majority of the Harbor with a 66-year lease term.

This function is part of the OC Parks' division and supports the overall mission to "preserve and enhance OC Parks' natural and cultural resources for recreation, education and exploration."

#### Ten Year Staffing Trend Highlights:

- In FY 2017-18, all of OC Parks' staff were consolidated into Budget Control 405. Staff who are working in Dana Point Harbor are charging costs as appropriate to Fund 108.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

Dana Point Harbor's budget includes operational expenses to fund maintenance needs for Baby Beach and the Sailing and Events Center, as well as Dana Point Harbor's share of Harbor Patrol costs. OC Parks is planning to fund design work on the Harbor Revitalization and the Rock Fall Mitigation.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	3,775,191	4,003,000	3,206,872	2,655,497	(1,347,503)	(33.7)
Total Expenditures/Encumbrances	6,486,897	22,519,661	3,962,068	20,263,498	(2,256,163)	(10.0)
Prior Year Encumbrance Cancellations	212,966	0	306	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(2,498,741)	(18,516,661)	(754,890)	(17,608,001)	908,660	(4.9)
Ending Fund Balance - Unassigned	1	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Dana Point Harbor in the Appendix on page A103



# 117 - OC HOUSING AUTHORITY - OPERATING RESERVES

## Operational Summary

### Description:

Excess administrative fees prior to 2004 may be used only for the cost of ongoing administration of OC Housing Authority's current Housing Choice Voucher program or for other housing related purposes consistent with state and local law, including the development of affordable housing and support of homeless activities as approved by the Board of Supervisors.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	4,141,604
Total FY 2020-2021 Projected Expend + Encumb:	869,216
Total Recommended FY 2021-2022:	3,505,685
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Implementation of the Housing Funding Strategy for development of affordable and supportive housing for homeless households.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Base Budget reflects a \$636 thousand decrease from the FY 2020-21 Modified Budget. This is due to the gradual spending of the existing fund balance carried forward from previous fiscal years as well as lower revenues received as the fund balance is drawn down.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	274,855	258,197	222,484	262,012	3,815	1.5
Total Requirements	557,448	4,141,604	869,216	3,505,685	(635,919)	(15.4)
Prior Year Encumbrance Cancellations	0	0	7,000	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(282,592)	(3,883,407)	(639,732)	(3,243,673)	639,734	(16.5)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Housing Authority - Operating Reserves in the Appendix on page A108

## 119 - OC PUBLIC LIBRARIES - CAPITAL

### Operational Summary

#### Description:

The Capital Project Fund for OC Public Libraries is used to provide capital improvements to 33 library facilities throughout Orange County. Improvements made in these facilities support OC Public Libraries' mission to empower and enrich our communities. We provide facilities where library patrons can access a community hub, resources and opportunities for lifelong learning.

#### Strategic Goals:

- To create welcoming, modern spaces for lifelong learning
- To provide safe gathering places for community engagement
- To provide an environment conducive to education, entertainment and relaxation for people of all ages and cultural backgrounds

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>PROGRESS IN COMPLETING LIBRARY CAPITAL PROJECTS ON SCHEDULE AND WITHIN BUDGET.</b> <b>What:</b> Measures ability to complete capital improvement projects, which improves library services. <b>Why:</b> Growing library population base requires reliable, safe and improved library infrastructures.	Tenant improvement projects in process: El Toro, Westminster, Cypress, Rancho Santa Margarita in FY 2020-21.	Completing improvements for El Toro, Westminster, Cypress, Rancho Santa Margarita. Initiating improvements for Brea, San Juan Capistrano, Dana Point, Seal Beach, Aliso Viejo in FY 2021-22.	OC Public Libraries dedicates funds for the continued improvement of facilities as referenced in the Capital Improvement Plan in collaboration with OC Public Works.

#### FY 2020-21 Key Project Accomplishments:

- Initiated design and construction for El Toro, Westminster, Cypress and Rancho Santa Margarita.
- Established scope and initiated design for Brea, San Juan Capistrano, Dana Point and Seal Beach.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

OC Public Libraries will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to identify critical building components needing repair or replacement to ensure safe and secure facilities, avoid costs of unplanned shutdowns and extend useful life expectancy of library facilities. In line with the Strategic Plan, the Library will continue to operate solely through dedicated library fund revenue sources.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	12,385,665
Total FY 2020-2021 Projected Expend + Encumb:	9,366,245
Total Recommended FY 2021-2022:	13,038,058
Percent of County General Fund:	N/A
Total Employees:	0.00

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	3,960,435	5,125,179	4,724,920	13,038,058	7,912,879	154.4
Total Expenditures/Encumbrances	794,936	12,385,665	9,366,245	13,038,058	652,393	5.3
Prior Year Encumbrance Cancellations	43,056	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	3,208,555	(7,260,486)	(4,641,325)	0	7,260,486	(100.0)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Public Libraries - Capital in the Appendix on page A109

# 120 - OC PUBLIC LIBRARIES

## Operational Summary

### Description:

As the third largest library system in California, OC Public Libraries strives to empower and enrich our communities. We provide professional library services to the residents of 24 cities through a network of 33 community libraries.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	72,323,921
Total FY 2020-2021 Projected Expend + Encumb:	63,701,689
Total Recommended FY 2021-2022:	75,365,459
Percent of County General Fund:	N/A
Total Employees:	377.00

### Strategic Goals:

- Provide space to connect, learn, relax and grow
- Create communities of lifelong learners
- Connect Orange County communities to their history and culture
- Provide equitable services

### Key Outcome Indicators:

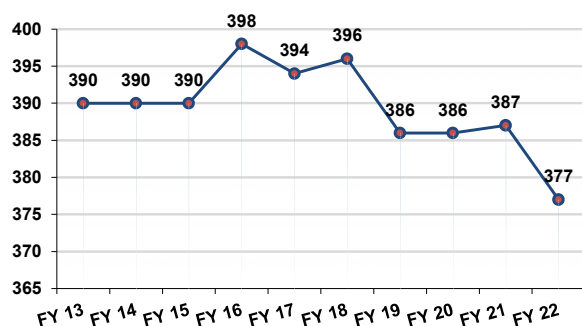
Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>SELF-CHECKOUT MACHINE CIRCULATION RATE.</b> <b>What:</b> Measures increased levels of circulation through self-check machines. <b>Why:</b> Allowing the staff to focus attention on individuals using the library.	Self-checkout machine circulation rate was 17.9%.	OCPL is continuing to add self-checkout stations to increase this service.	There is a slight decrease in the circulation rate due to the libraries being closed from March to June 2020, however, this measure is still being implemented.
<b>CIRCULATION RATE FOR E-MAGAZINES.</b> <b>What:</b> Increase e-magazine circulation by 20%. <b>Why:</b> Indicates the growing trend in e-material usage.	Circulation rate for e-magazines increased by 61.4%.	OCPL is continuing to grow the collection and increase marketing.	Enhanced marketing and focus on collection development resulted in an increase in e-magazine circulation.
<b>CIRCULATION RATE OF WORLD LANGUAGE MATERIAL.</b> <b>What:</b> Measures the growing usage of non-English language material due to demographic changes. <b>Why:</b> Monitoring usage determines if the library is meeting the needs of its community.	Circulation rate of world language material increased by 8.5%.	OCPL is continuing to increase the world language collection.	This measure is being implemented.

### FY 2020-21 Key Project Accomplishments:

- Initiated OC Public Libraries' 100-Year Anniversary by offering a year full of programming and activities that celebrate its centennial including a commemorative library card and logo in addition to providing print, audiovisual and digital resources, internet access, and skilled staff assistance.

- Launched the WiFi-on-Wheels program and purchased hotspot devices and data services as a direct response to the digital divide augmented by the COVID-19 pandemic. This is part of the Internet Access Initiative - Bridging the Digital Divide which aims to increase internet access across Orange County communities.
- Migrated the OC Public Libraries' website to build a more mobile-friendly and a user-focused experience and added the OCPL App to provide increased access to library patron accounts, materials and services.
- Launched Kindergarten Readiness, which includes weekly social media programming, a website for families with virtual story times, lessons, tips for parents/caregivers, a rhyme of the month, video demonstrations, and 1000 Books Before Kindergarten, a preliteracy program that encourages families to read together to ensure success in school.
- Received grants for the following programs: Workforce Development, National Endowment for the Arts Big Read, OC Memory Lab, From Galaxy to Earth, Books to Action, OC Read/Families for Literacy and Dia de los Ninos Mini.
- Presented culturally enriching programs with authors Harlan Coben, Robin Wall Kimmerer, Lori Gottlieb, Jennifer Holm, Jennifer Ackerman, Meg Medina, Lucy Jones, Charles Yu, Sarah Hernandez, Isabel Quintero and Lisa See.
- Created digital content and virtual programming responsive to community needs during the pandemic, such as online book clubs, virtual story times, craft demonstrations, teen programs and games, cooking and food literacy, ESL conversation, online reading programs.
- Launched Grab and Go activity kits for all ages to encourage creativity and lifelong learning.
- Successfully responded to the unprecedented pandemic and continued to provide vital services to the public including Contactless Curbside Pickup, Grab and Go Services, library chat and texting for patrons to access professional services of librarians.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 20 positions associated with the Voluntary Incentive Program (VIP) were deleted and 10 positions were added as a Mid-Year Budget Adjustment Request.
- During the FY 2020-21 budget process, 2 vacant positions deleted per CEO Budget recommendation and 3 positions were added for staffing the City of Laguna Wood's new library.
- In FY 2019-20, 1 position was added in the FY 2019-20 Second Quarter Budget Report, after being deleted in accordance with the County's Vacant Position Policy.
- In FY 2018-19, 1 position was deleted in accordance with the County's Vacant Position Policy and 1 position was added to support the branch libraries.
- In FY 2017-18, 5 positions were deleted when 10 half-time positions were consolidated to 5 full-time positions; 5 positions were transferred to OCCR, Budget Control 012 to address increased Homeless Prevention activities.
- In FY 2016-17, 1 position was transferred to OCCR, Budget Control 012, to address increased Homeless Prevention activities and 3 positions were transferred from Budget Control 012 to provide support for the READ/OC Program.
- In FY 2015-16, 1 position was deleted to offset the addition of the events coordinator position in OCCR; 2 positions were transferred to the CEO's Office, Budget Control 017, to support care coordination; and 1 position was transferred to OCCR, Budget Control 012, for administration support.
- In FY 2014-15, 1 position was transferred to support the CEO Real Estate centralization and 9 positions were transferred from OCCR, Budget Control 012 as part of OCCR's minor reorganization.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

OC Public Libraries will continue to work with the Library Advisory Board to provide and develop services responsive to the communities we serve. Staff will continue to implement and refine the organizational measurement program and the employee Pay for Performance plan. In line with the Strategic Plan, OCPL will continue to operate solely through dedicated Library Fund revenue sources.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget for OC Public Libraries' Fund 120 is \$75.4 million which is \$3.0 million or 4.2% higher than the FY 2020-21 Modified Budget primarily due to an increase in operating transfer to Fund 119 for Capital Projects. Fund 120 reflects a 9.1% increase in overall property tax revenue and includes one-time and on-going distributions from the dissolution of the Redevelopment Agency which is accounting for the larger Fund Balance Unassigned.

The FY 2021-22 Budget includes a \$5.6 million contribution to Fund Balance Restricted for the Irvine Set-Aside based on the agreement between the City of Irvine and OC Public Libraries to finance a future library in the City of Irvine, as well as to make a contribution of \$100 thousand to Operating Reserves to maintain the 10% goal of the operating cost set forth by the Library Advisory Board.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	384	377	377	377	0	0.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	63,243,307	66,893,295	65,250,953	66,951,115	57,820	0.1
Total Expenditures/Encumbrances	54,543,042	72,323,921	63,701,689	75,365,459	3,041,538	4.2
Prior Year Encumbrance Cancellations	1,317,274	0	605,687	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	10,017,538	(5,430,626)	2,154,951	(8,414,344)	(2,983,718)	54.9
Ending Fund Balance - Unassigned	1	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Public Libraries in the Appendix on page A110

### Highlights and Key Trends:

- OC Public Libraries' Operating Budget assumes maintaining current service levels by continuing the five-year plan to upgrade the library computer systems, increasing library book materials and subscription of library collections as well as appropriations allocated for maintenance projects on OC Public Libraries' aging infrastructure.

## 121 - OC ANIMAL CARE DONATIONS

### Operational Summary

#### Description:

The OC Animal Care Donations fund was established to recognize donation revenues received for OC Animal Care programs.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	160,000
Total FY 2020-2021 Projected Expend + Encumb:	40,000
Total Recommended FY 2021-2022:	120,000
Percent of County General Fund:	N/A
Total Employees:	0.00

#### FY 2020-21 Key Project Accomplishments:

- Donations received in FY 2019-20 by OC Animal Care totaled in excess of \$134 thousand, which were used to provide free and low-cost animal adoption events to the public, and for animal enrichment. Donations received to date in FY 2020-21 total in excess of \$55 thousand.

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	136,312	160,000	85,650	120,000	(40,000)	(25.0)
Total Expenditures/Encumbrances	141,891	160,000	40,000	120,000	(40,000)	(25.0)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(5,579)	0	45,650	0	0	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Animal Care Donations in the Appendix on page A111

## 123 - DISPUTE RESOLUTION PROGRAM

### Operational Summary

#### Description:

Provide funding for local dispute resolution services as an alternative to formal court proceedings. The Dispute Resolution service providers meet regularly with judges from the five justice centers who comprise the Small Claims Mediation Committee. The contracted providers receive case referral for mediation and work collaboratively with Court Judges and Commissioners.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	957,723
Total FY 2020-2021 Projected Expend + Encumb:	698,150
Total Recommended FY 2021-2022:	716,598
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Provide the benefit of dispute resolution services to Orange County residents who have disputes with individuals, businesses, or organizations
- Increase public awareness, access to, and usage of dispute resolution services through development and use of brochures, presentations, public speaking and educational presentations
- Reduce the cost of settling disputes
- Strengthen and solidify collaborative partnerships to promote judicial focus and raise public confidence in regards to the mediation process

#### FY 2020-21 Key Project Accomplishments:

- For the period of July 1, 2020, through January 31, 2021, the Orange County Dispute Resolution Program (DRPA) assisted with nearly 1,100 cases that are currently being heard virtually due to COVID-19.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

Operational Efficiency: The County has been at the forefront of funding court-connected Dispute Resolution Programs. To address the County's priority of operational efficiency, the goal of the program is to achieve more effective and efficient dispute resolution. Community Dispute Resolution programs and increased use of other alternatives to the formal judicial system may offer less threatening and more flexible forums for persons of all ethnic, racial, and socioeconomic backgrounds. These alternatives, among other things, can assist in the resolution of disputes between neighbors, some domestic disputes, consumer-merchant disputes, and other kinds of disputes in which the parties have continued relationships. A non-coercive dispute resolution forum in the community may also provide a valuable prevention and early intervention problem-solving resource to the community.

#### Changes Included in the Recommended Base Budget:

The FY 2021-22 Baseline Budget represents a decrease of \$241 thousand from the FY 2020-21 Modified Budget due to a decrease in projected fund balances that are carried forward into the new fiscal year.



## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	620,874	705,000	453,000	705,000	0	0.0
Total Requirements	717,255	957,723	698,150	716,598	(241,125)	(25.2)
Prior Year Encumbrance Cancellations	20,047	0	4,026	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(76,334)	(252,723)	(241,124)	(11,598)	241,125	(95.4)
Ending Fund Balance - Unassigned	1	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Dispute Resolution Program in the Appendix on page A113

## 124 - DOMESTIC VIOLENCE PROGRAM

### Operational Summary

#### Description:

Provide funding for domestic violence shelters in Orange County, which provide a temporary "safe haven" for the victims of domestic violence and their children.

Consistent with the Welfare and Institutions Code Sections 18294-18298, the domestic violence shelters provide a range of comprehensive emergency crisis shelter services that are necessary to address the various critical needs experienced

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	938,499
Total FY 2020-2021 Projected Expend + Encumb:	790,036
Total Recommended FY 2021-2022:	899,368
Percent of County General Fund:	N/A
Total Employees:	0.00

by victims of domestic violence and their children such as: emergency crisis sheltering, access to a 24-hour crisis hotline, provision of counseling services, walk-in center, food and clothing, hospital emergency room assistance, transportation referrals and legal assistance.

#### FY 2020-21 Key Project Accomplishments:

- For the period of July 1, 2020, through January 31, 2021, approximately 5,400 bed nights were provided through the Orange County Domestic Violence Shelter-Based Program providing temporary emergency crisis services to victims of domestic violence and their children. Also provided resource connections for the victims and their children so they can make appropriate transition into long-term, safe living environments.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The FY 2021-22 Base Budget has no major changes and remains consistent with the FY 2020-21 Modified Budget.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	690,049	752,000	748,000	748,000	(4,000)	(0.5)
Total Requirements	832,884	938,499	790,036	899,368	(39,131)	(4.2)
Prior Year Encumbrance Cancellations	3,248	0	6,905	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(139,587)	(186,499)	(35,131)	(151,368)	35,131	(18.8)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Domestic Violence Program in the Appendix on page A114

## 12A - MHSA HOUSING FUND

### Operational Summary

#### Description:

Funds placed in the MHSA Housing Fund may be utilized only for the development of permanent supportive rental housing units for individuals who are diagnosed with serious mental illness, as defined in WIC § 5600.3(b), are eligible for MHSA services in their county of residence and are homeless or at risk of being homeless.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	5,850,267
Total FY 2020-2021 Projected Expend + Encumb:	42,804
Total Recommended FY 2021-2022:	6,204,104
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>TOTAL UNITS FINANCED</b> <b>What:</b> The number of units financed annually. <b>Why:</b> Increasing affordable housing units helps bridge the gap in housing costs for certain incomes.	706 multi-family units financed.	365 multi-family units financed.	Housing & Community Development is on target to meet this goal.

#### FY 2020-21 Key Project Accomplishments:

- Committed \$6.5 million in County's No Place Like Home (NPLH) Non-Competitive Allocation funding to three projects and supported seven NPLH Competitive funding applications under the Round 3 Notice of Funding Availability (NOFA) for \$32.2 million in funding for 143 NPLH-assisted units.
- Committed \$1.1 million in Mental Health Services Act (MHSA) funds to fulfill capital match requirement for a 60-unit Homekey project, Tahiti Motel, located in the City of Stanton.
- \$10 million in MHSA funding was included in the OCCR Supportive Housing NOFA for the development of supportive housing.
- \$20.5 million in MHSA funding approved for allocation to OCCR for matching funds for the Orange County Housing Finance Trust.

## Budget Summary

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Base Budget is \$353 thousand higher than the FY 2020-21 Modified Budget due to increase in professional services expenditures.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	35,358,264	19,552	301,293	114,900	95,348	487.7
Total Expenditures/Encumbrances	4,526,141	5,850,267	42,804	6,204,104	353,837	6.0
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	30,832,123	(5,830,715)	258,489	(6,089,204)	(258,489)	4.4
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: MHSA Housing Fund in the Appendix on page A117

# 146 - WORKFORCE INVESTMENT ACT

## Operational Summary

### Description:

Provide services through workforce development systems that increase the employment, retention, and earnings of participants, as well as reduce welfare dependency. Workforce Innovation and Opportunity Act (WIOA), seeks to improve career options for our nation's workers and job-seekers through an integrated, job-driven public workforce system that links diverse talent to businesses.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	14,135,112
Total FY 2020-2021 Projected Expend + Encumb:	13,426,095
Total Recommended FY 2021-2022:	13,736,659
Percent of County General Fund:	N/A
Total Employees:	0.00

### Strategic Goals:

- Match Orange County workforce skills and abilities with employer workforce needs

### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>NUMBER OF OUTREACH CALLS MADE TO ORANGE COUNTY BUSINESSES (COMMUNITY INVESTMENT)</b> <b>What:</b> Number of outreach calls to businesses to provide information on Business Solution resources. <b>Why:</b> Measures ability to connect businesses with jobseekers.	Conducted 161 outreach calls to local businesses.	Reach out to 10 Businesses on a monthly basis/120 yearly total.	Currently exceeding the target.
<b>INCREASE TOTAL REGISTERED YOUTH CUSTOMERS ENTERING EMPLOYMENT OR EDUCATION (COMMUNITY INVESTMENT)</b> <b>What:</b> Total registered youth customers entering employment or education after program participation in the 2nd and 4th quarter after program exit. <b>Why:</b> It measures the success of services delivered to the youth.	Added 2 new service delivery locations at the Orangewood Children's Foundation and Manchester Office Building to increase participation for foster youth and justice involved individuals.	Further expand service delivery locations for youth and target population participation.	Currently meeting the target.
<b>NUMBER OF WORKSHOPS AVAILABLE TO JOB SEEKERS (COMMUNITY INVESTMENT)</b> <b>What:</b> Number of workshops available to job seekers annually. <b>Why:</b> It measures the demand for services.	Completed 135 workshops to Orange County job seekers.	150 workshops.	Currently exceeding the target.
<b>COMMUNITY OUTREACH AND WORKFORCE PROGRAM SERVICE DELIVERY WITH THE OC ONE-STOP MOBILE UNIT.</b> <b>What:</b> Expand access to workforce programs and services available to jobseekers and businesses throughout Orange County utilizing the OC One-Stop Mobile Unit. <b>Why:</b> It provides the community with an opportunity to connect with programs and services logistically.	Provided community outreach and workforce program services at three different locations within the county.	Provide community outreach and workforce program services at five different locations within the county.	Currently exceeding target.

## FY 2020-21 Key Project Accomplishments:

- Hosted the Orange County Virtual Job Fair to 59 businesses with over 1,800 open positions representing industry clusters in Business & Professional, Environmental, Manufacturing, Healthcare, Hospitality, Tourism, Retail, Education, Government, Public Safety, Sales, Telecommunications, and Transportation. Over 700 job seekers participated in the Virtual Job Fair.
- Purchased and deployed the OC One-Stop Mobile Unit designed to provide education and training to employees and employers to reduce transmission and prepare the workforce for post-COVID-19 return to work. It also serves as a training room to educate the public on general health, safety, and workforce/career development. It will also be used to address workforce needs in County areas where residents do not currently have easy access to employment opportunities and services.
- Implemented the Earn & Learn Program. This program offers youth paid occupational skills training. The program offers financial literacy, leadership development mentoring, and entrepreneurship skills. Nearly 50 Orange County youth have enrolled in the program.
- Implemented the Back2Business Initiative. This initiative provided businesses in Orange County free access to assist with redesign support due to COVID-19 physical distancing requirements. Staff worked with a 2D and 3D software company to provide businesses quick access in creating efficient layouts and maximize space utilization to get their business re-opened and employees back to work safely and responsibly. The platform provides options for outdoor seating configuration. Over 100 Orange County businesses utilized this software to safely reopen.
- Partnered with Tesla on a hiring initiative to recruit Orange County residents for Tesla employment opportunities. Through this initiative, job seekers have access to career opportunities, and services offered through the Orange County One-Stop Center. Current employment opportunities include Installer, Licensed Electrician, Roofer, and Service Technicians.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Operational Efficiency: WIOA ensures that employment and training services provided by the core programs are coordinated and complementary so that job seekers acquire skills and credentials that meet employers' needs.

Local Government Funding/Cost Recovery: WIOA ensures that Federal investments in employment and training programs are evidence-based and data-driven, and accountable to participants and tax-payers.

Local Control: WIOA makes state and local boards more agile and well-positioned to meet local and regional employers' workforce needs.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Base Budget represents a \$398 thousand decrease from the FY 2020-21 Modified Budget due to less Federal Workforce Innovation and Opportunity Act revenues projected.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	(194,070)	(188,948)	(188,948)	0	188,948	(100.0)
Total Revenues	9,894,791	14,324,060	13,429,095	13,736,659	(587,401)	(4.1)
Total Expenditures/Encumbrances	10,367,107	14,135,112	13,426,095	13,736,659	(398,453)	(2.8)
Prior Year Encumbrance Cancellations	477,438	0	713,765	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	0	0	527,817	0	0	0.0
Ending Fund Balance - Unassigned	(188,948)	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Workforce Investment Act in the Appendix on page A149

# 15F - ORANGE COUNTY HOUSING AUTHORITY (OCHA)

## Operational Summary

### Description:

To provide safe, decent, and sanitary housing conditions for very low-income families and to manage resources efficiently.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	239,854,383
Total FY 2020-2021 Projected Expend + Encumb:	210,164,218
Total Recommended FY 2021-2022:	255,343,463
Percent of County General Fund:	N/A
Total Employees:	114.00

### Strategic Goals:

- Develop and expand the availability of quality affordable housing opportunities for low-income and special needs clients

### Key Outcome Indicators:

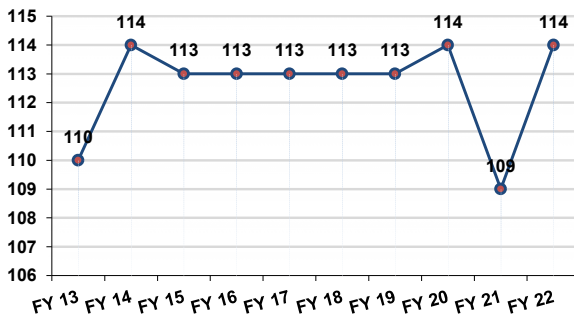
Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>NUMBER OF FAMILIES ASSISTED - FAMILY UNIFICATION PROGRAM</b> <b>What:</b> Reunites families whose children have been or are in danger of being separated from their parent(s) and Youth 18 to 24 years old who left foster care or will leave foster care within 90 days. <b>Why:</b> Reunites children who have been removed from their families/parent(s) or those who are in danger.	Assisted an average of 286 families in the Family Unification Program.	Assist 325 families.	OCHA expects to achieve this target by September 30, 2021.
<b>NUMBER OF FAMILIES GRADUATED - FAMILY SELF SUFFICIENCY (FSS)</b> <b>What:</b> The number of families that graduate from the Family Self Sufficiency Program. <b>Why:</b> Counts the number of families that complete their five-year contract to achieve self-sufficiency.	13 families graduated.	7 families graduated.	OCHA expects to achieve this target.
<b>NUMBER OF HOUSEHOLDS ASSISTED IN CONTINUUM OF CARE/ SHELTER PLUS CARE HOUSING ASSISTANCE PROGRAM</b> <b>What:</b> The number of formerly homeless households with disabilities receiving rental assistance in Continuum of Care/Shelter Plus Care. <b>Why:</b> Counts the number of special needs clients receiving housing assistance and prevents homelessness.	571 households assisted.	Up to 560 households assisted.	OCHA expects to achieve this target.
<b>LEASE UP RATE - HOUSING CHOICE VOUCHER PROGRAM</b> <b>What:</b> Percentage of Housing Choice Vouchers or funding used monthly to assist households in the Program. <b>Why:</b> Measures the utilization rate and successful use of these housing resources.	94% lease-up, based on 100% utilization of Housing Assistance Payment funds.	95% lease-up of units or 99% utilization of Housing Assistance Payment funds.	OCHA may not meet this target due to lack of affordable units and high rents in Orange County.
<b>AVERAGE/MEDIAN UNIT SUBSIDY OR COST PER UNIT</b> <b>What:</b> Average Housing Assistance Payment (HAP) per unit. <b>Why:</b> If cost/unit exceeds projected amount, budget may be insufficient to assist the max # of households.	\$1,301 per unit.	\$1,370 per unit.	OCHA may not meet this target due to increasing rents in Orange County.

### FY 2020-21 Key Project Accomplishments:

- Applied for and received 124 Mainstream vouchers to provide rental assistance to non-elderly disabled individuals experiencing homelessness.

- Della Rosa - 25 Project-Based Housing Choice Vouchers (PBV) new construction completed and fully leased. This project provides rental assistance to households experiencing homelessness.
- Placentia Veterans Village - 49 Veterans Affairs Supportive Housing (VASH) PBV new construction completed and fully leased. This project provides rental assistance to homeless veterans.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, 5 positions were restored as a Mid-Year Budget Adjustment to fulfill on going operational needs for the Housing Choice Voucher program.

- During the FY 2020-21 budget process, 5 vacant positions were deleted per CEO recommendation.
- In FY 2019-20, 1 Housing Specialist III was added to support the 132 additional VASH vouchers that were awarded by the Department of Housing and Urban Development (HUD).
- In FY 2018-19, 2 Housing Specialist II positions that were deleted due to the Vacant Position Policy were restored to fulfill on going operational needs for the waiting list and Housing Choice Voucher program.
- In FY 2014-15, 1 Planner III position was transferred to Fund 15G following a realignment of duties.
- In FY 2012-13, 2 positions were added to help administer the 268 Special Admission Section 8 Tenant Protection Vouchers for residents of Bethel Towers in Costa Mesa. Another 2 positions were transferred from Fund 15G to address reductions as the result of the elimination of Redevelopment as well as to meet continuing needs for the OC Housing Authority.

## Budget Summary

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Base Budget is approximately \$15.5 million higher than the FY 2020-21 Modified Budget due to increase in expenditures in professional services contracts and public housing assistance payments.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	109	114	114	114	0	0.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	199,588,999	233,354,883	216,551,029	242,425,769	9,070,886	3.9
Total Expenditures/Encumbrances	197,924,144	239,854,383	210,164,218	255,343,463	15,489,080	6.5
Prior Year Encumbrance Cancellations	35,040	0	31,380	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	1,699,895	(6,499,500)	6,418,191	(12,917,694)	(6,418,194)	98.7
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Orange County Housing Authority (OCHA) in the Appendix on page A162



# 15G - OC HOUSING

## Operational Summary

### Description:

OC Housing & Community Development focuses on increasing and preserving affordable housing and community development opportunities, especially for those most in need and connecting people with those resources to meet their housing and community development needs.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	44,711,488
Total FY 2020-2021 Projected Expend + Encumb:	39,628,825
Total Recommended FY 2021-2022:	17,575,364
Percent of County General Fund:	N/A
Total Employees:	13.00

### Strategic Goals:

- Linking customers to services, optimizing and leveraging resources and facilitating the provision of housing and community development

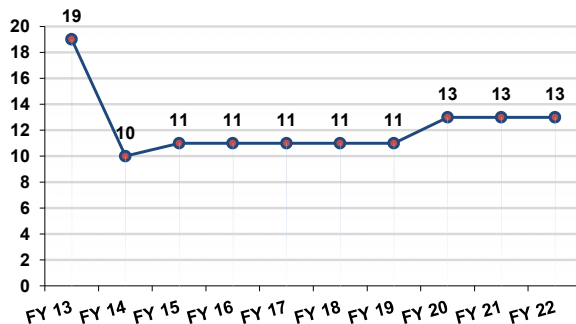
### Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>TOTAL UNITS FINANCED</b> <b>What:</b> The number of units financed annually. <b>Why:</b> Increasing affordable housing units helps bridge the gap in housing costs for certain incomes.	706 multi-family units financed.	365 multi-family units financed.	Housing & Community Development is on target to meet this goal.

### FY 2020-21 Key Project Accomplishments:

- Completed 365 units of Affordable Rental Housing.
- Awarded \$20.6 million under State Housing and Community Development's Homekey Program and financed and developed two projects totaling 132 units of interim housing that will be converted into permanent supportive housing in five years.
- Continued to provide administrative support to the Orange County Housing Finance Trust.
- Completed more than 23 Community Development activities contributing to enhanced access and services for low-income households, seniors, youth, and those experiencing homelessness throughout Orange County.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- During FY 19-20, 1 Secretary II was transferred from Homeless Services and 1 Staff Specialist was transferred to Budget Control 012 to align the existing position supporting OC Housing into the correct Budget Control.
- In FY 18-19, 1 position was transferred to OCCR Budget Control 012 to support increased activities and 3 positions were added to assist supportive housing and additional affordable housing development.
- During the FY 2014-15 budget process, 1 position was transferred from OC Housing Authority Fund 15F following a realignment of duties.
- During FY 2012-13, 2 positions were transferred to OC Housing Authority Fund 15F, 1 position to OCCR Budget Control 012 and 6 positions to OC Parks Fund 405 to address additional needs as the result of the elimination of Redevelopment Programs.

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	13	13	13	13	0	0.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	5,430,460	43,734,848	38,584,470	16,363,273	(27,371,575)	(62.6)
Total Expenditures/Encumbrances	6,003,932	44,711,488	39,628,825	17,575,364	(27,136,124)	(60.7)
Prior Year Encumbrance Cancellations	154,491	0	1,279,805	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(418,981)	(976,642)	235,450	(1,212,091)	(235,449)	24.1
Ending Fund Balance - Unassigned	0	2	0	0	(2)	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Housing in the Appendix on page A163

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

OC Community Resources/Housing & Community Development continues to explore and commit all eligible funding to increase affordable housing and supportive housing in Orange County. OC Community Resources/Housing & Community Development has allocated Federal HOME, local Housing Successor Agency, CEO Single Family Housing Fund 15B, Real Estate Development Program Fund 135 and Mental Health Services Act monies to the development of affordable housing and will continue to review opportunities for future affordable housing development.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Base Budget is approximately \$27.1 million lower than the FY 2020-21 Modified Budget due to decrease in professional services contracts, special departmental projects and contribution to Non-County Governmental Agencies contracts.

## 15H - CALHOME PROGRAM REUSE FUND

### Operational Summary

#### Description:

To separate and track repayments of CalHOME loans, which are reused and loaned to qualified homebuyers for CalHOME funded first time home buyer and housing rehabilitation projects. The CalHOME program provides grants and loans to qualified buyers and homeowners for home purchases and housing rehabilitation projects which then enhance the livability of the County's unincorporated and participating neighborhoods, and increase and preserve affordable housing opportunities.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,160,525
Total FY 2020-2021 Projected Expend + Encumb:	677
Total Recommended FY 2021-2022:	1,156,736
Percent of County General Fund:	N/A
Total Employees:	0.00

#### FY 2020-21 Key Project Accomplishments:

- Approved and funded two first-time homebuyer loans utilizing CalHOME reuse funds

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The FY 2021-22 Base Budget includes no major changes and remains consistent with the FY 2020-21 Modified Budget.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	41,829	10,781	5,685	1,984	(8,797)	(81.6)
Total Expenditures/Encumbrances	308	1,160,525	677	1,156,736	(3,789)	(0.3)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	41,521	(1,149,744)	5,008	(1,154,752)	(5,008)	0.4
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: CalHome Program Reuse Fund in the Appendix on page A164

# 15K - LIMESTONE REGIONAL PARK MITIGATION ENDOWMENT

## Operational Summary

### Description:

In November 2014, the Board of Supervisors authorized establishment of Fund 15K, funded by a \$200 thousand endowment from the Transportation Corridor Agencies (TCA). The interest earned from this fund is to be spent to maintain a wetlands mitigation area that was installed by TCA in Limestone Nature Preserve.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	6,865
Total FY 2020-2021 Projected Expend + Encumb:	204
Total Recommended FY 2021-2022:	6,800
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup> As of 3/31/21	FY 2020-2021 Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Change from FY 2020-2021 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	6,947	6,865	3,400	6,800	(65)	(0.9)
Total Expenditures/Encumbrances	210	6,865	204	6,800	(65)	(0.9)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	6,737	0	3,196	0	0	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Limestone Regional Park Mitigation Endowment in the Appendix on page A167

## 15U - STRATEGIC PRIORITY AFFORDABLE HOUSING

### Operational Summary

#### Description:

The Strategic Priority Affordable Housing Fund supports the development of affordable housing and housing activities for low-income persons and support for homeless activities through the expenditure of excess proceeds from the sale of a portfolio of single-family mortgages in Orange County.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	332,245
Total FY 2020-2021 Projected Expend + Encumb:	50,000
Total Recommended FY 2021-2022:	352,553
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The FY 2021-22 Base Budget includes no major changes and remains consistent with the FY 2020-21 Modified Budget.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup> As of 3/31/21	FY 2020-2021 Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Change from FY 2020-2021 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	243,375	38,417	51,275	57,450	19,033	49.5
Total Expenditures/Encumbrances	50,000	332,245	50,000	352,553	20,308	6.1
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	193,375	(293,828)	1,275	(295,103)	(1,275)	0.4
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Strategic Priority Affordable Housing in the Appendix on page A171

## 16D - OC ANIMAL SHELTER CONSTRUCTION FUND

### Operational Summary

#### Description:

The OC Animal Shelter Construction Fund was established in FY 2015-16 to track revenues and costs associated with the design and construction of the new animal shelter.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	4,767,156
Total FY 2020-2021 Projected Expend + Encumb:	4,562,152
Total Recommended FY 2021-2022:	2,764,493
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- To track the construction cost payments made through FY 2025-26 by the Cities contracting for animal care services with the County of Orange.

#### FY 2020-21 Key Project Accomplishments:

- In FY 2019-20, the Cities paid all scheduled payments

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	15,321,456	4,767,156	4,562,152	2,555,420	(2,211,736)	(46.4)
Total Requirements	15,327,944	4,767,156	4,562,152	2,764,493	(2,002,663)	(42.0)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(6,488)	0	0	(209,073)	(209,073)	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Animal Shelter Construction Fund in the Appendix on page A173

## 405 - OC PARKS CSA26

### Operational Summary

#### Description:

Provides for the operation and maintenance of the County's regional system of recreational facilities in order to provide clean, safe and enjoyable recreational opportunities to the public. OC Parks encompasses regional, wilderness, historic facilities, as well as coastal areas throughout the County of Orange in California. Featuring 60,000 acres of parkland, open space and shoreline, Orange County's award-winning parks and programs are enjoyed by millions of residents and visitors each year. The park system includes 15 regional parks, five wilderness parks, seven historic parks, 11 beaches, four nature preserves, eight nature centers and 230 miles of regional trails and bikeways. Included within the County's system of regional recreational facilities are native habitat land, California and National Landmarks, the County's archeological and paleontological collections, as well as the Orange County Zoo.

OC Parks' mission is to, "preserve and enhance OC Parks' natural and cultural resources for recreation, education and exploration."

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	166,571,401
Total FY 2020-2021 Projected Expend + Encumb:	123,607,262
Total Recommended FY 2021-2022:	166,704,101
Percent of County General Fund:	N/A
Total Employees:	334.00

#### Strategic Goals:

- Understand our park visitors' needs
- Promote OC Parks
- Protect our parks in perpetuity, together
- Serve as stewards of OC Parks' assets
- Practice sustainable financial management
- Ensure responsible park development and expansion
- Implement thriving, resilient ecosystems for emergency management
- Cultivate an effective, dynamic workforce

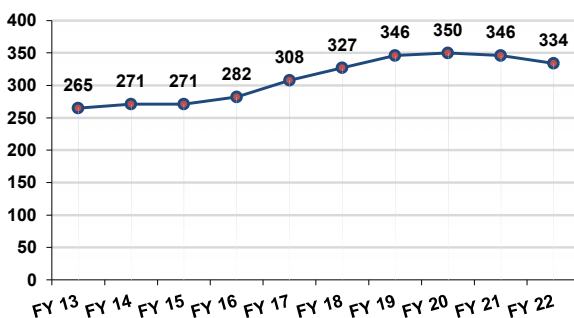
## Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>PARK VISITORS.</b> <b>What:</b> The number of park system visitors. <b>Why:</b> Park attendance indicates public usage and how the public values park facilities.	13,928,510 visitors.	14,624,936 visitors.	Below target (-5%).
<b>PROGRAM PARTICIPANTS.</b> <b>What:</b> The number of visitors participating in programs offered by OC Parks and its agents. <b>Why:</b> Program participation reflects public usage and community involvement with OC Parks activities.	224,767 participants.	236,005 participants.	Below target (-5%).
<b>OPERATING RESERVE.</b> <b>What:</b> The total reserve as percentage of Fund 405's actual salaries and benefits and services and supplies. <b>Why:</b> Provides sufficient cash flow to ensure continuous operation of OC Parks facilities and services.	26% of Operating Expense held in Operating Reserve.	28% of Operating Expense to be held in Operating Reserve.	Fund 405's operating reserve is in excess of the original 20% target.

## FY 2020-21 Key Project Accomplishments:

- Aliso and Wood Canyons Maintenance Office Sewer & Water Connections completed.
- Caspers Wilderness Park Nature Center Paint and Repair completed.
- Caspers Wilderness Park San Juan Creek Arizona Crossing Repairs completed.
- Caspers Wilderness Park Maintenance Office & Nature Center-Office Buildings Roof Replacement completed.
- Caspers Wilderness Park Restroom #4, Picnic Shelters C & D Roof Replacement completed.
- Clark Regional Park Asphalt Concrete Overlay and Slurry Seal completed.
- Clark Regional Park Ballfield Parking Lot Slurry Seal completed.
- Irvine Regional Park Ranger Station, Restrooms #5 & 12 Roof Replacement completed.
- Mile Square Regional Park Nature Center & Maintenance Garage - Roof Replacement completed.
- Salt Creek Beach Restroom #4, Picnic Shelters - Roof Replacement completed.
- Santiago Oaks Guest House & Restroom Roof Replacement completed.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- In FY 2021-22, to reduce the budget shortfall due to the pandemic-related revenue losses, 12 positions associated with the Voluntary Incentive Program (VIP) were deleted.
- During the FY 2020-21 budget process, 4 vacant positions were deleted per CEO recommendation.
- During the FY 2019-20 budget process, 3 positions were added to address the growing operational needs at OC Parks.

In FY 2018-19, 1 position was transferred from Budget Control 012 through the Quarterly Budget process.



- During the FY 2018-19 budget process, 18 positions were added to manage the County's archaeo-paleo collections, meet the demands of park visitors, and protect OC Parks' tree inventory.

In FY 2017-18, 1 position was transferred from CEO Budget Control 017 as a result of a minor reorganization within CEO Real Estate.

- During the FY 2017-18 budget process, 8 positions were transferred from County Tidelands - Newport Bay, Fund 106 and 7 positions from OC Dana Point Harbor, Fund 108, to centralize staff in OC Parks to maximize effectiveness and efficiencies.

In FY 2016-17, 4 positions were transferred from OC Dana Point Harbor, Fund 108, due to a reorganization.

- During the FY 2016-17 budget process, 26 positions were added and 35 Extra Help positions were deleted in compliance with OC Human Resources Services' direction.

- During the FY 2014-15 budget process, 4 positions were transferred to support the CEO Real Estate centralization; 1 position was transferred to OCCCR, Budget Control 012, as part of the department's minor reorganization, 16 positions were transferred from OCCCR, Budget Control 012 to consolidate capital improvement and facility maintenance under the administrative oversight of OC Parks.

- In FY 2012-13, 6 positions were transferred from OC Housing, Fund 15G, to address operational needs.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

OC Parks' Strategic Plan contains a framework of strategic goals as articulated by stakeholders, support organizations and others through a comprehensive planning process. The strategic goals support the County's core business and culture strategies, and provide a means to maintain alignment with the County's Strategic Priorities.

### Changes Included in the Recommended Base Budget:

OC Parks is requesting a slight increase to its operating budget for FY 2021-22. The most significant change for this budget year is the request to add 12 FTE positions. These positions, which include 10 operations and 2 administrative positions, function as critical frontline roles that support or directly provide public services directly to the public, restoration of these positions is needed to maintain the level of service delivered. The FY 2021-22 interest income revenue for OC Parks has declined from FY 2020-21 due to a lower Net Yield Rate and decrease in Parks and Recreation fees.

### Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Add Twelve Positions, Appropriations and Revenue to Provide Park and Maintenance Services :\$ 880,816</b>	OC Parks requests the addition of 12 FTE positions to maintain current staffing levels at parks facilities for services delivered to the public.	Ensure adequate staffing to effectively manage overall OC Parks operations.	20449

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021 Budget <sup>(1)</sup>	FY 2020-2021 Projected	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021 Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Total Positions	346	334	334	334	0	0.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	119,031,079	128,312,825	122,936,485	125,299,940	(3,012,885)	(2.3)
Total Expenditures/Encumbrances	117,399,293	166,571,401	123,607,262	166,704,101	132,700	0.1
Prior Year Encumbrance Cancellations	3,507,750	0	706,813	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	5,139,536	(38,258,576)	36,036	(41,404,161)	(3,145,585)	8.2
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Parks CSA26 in the Appendix on page A227

## Highlights and Key Trends:

- OC Parks Fund 405 is expected to provide increasing contributions to Fund 106 and Fund 108 since complete drawdown of Fund 106 reserve is forecasted by FY 2022-23 and Fund 108 reserve by FY 2028-29.
- OC Parks Fund 405 expects to receive sufficient revenues in FY 2020-21 to fund park staff, maintenance and improvement contracts, and other expenses required to operate all OC Parks' facilities for public use.
- OC Parks will use its fund balance to provide funding for Fund 406 for capital project requirements.
- OC Parks continues to maintain reserves for the operation of facilities and services in situations of unforeseen economic changes or disasters that may adversely affect OC Parks' cash flow.

## 406 - OC PARKS CAPITAL

### Operational Summary

#### Description:

Provides the primary funding source for implementation of the capital improvement program necessary to maintain and protect the substantial inventory of hard and soft infrastructure within the 60,000 acre park system for the benefit and enjoyment of the public. OC Parks' mission is to, "preserve and enhance OC Parks' natural and cultural resources for recreation, education and exploration."

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	37,356,000
Total FY 2020-2021 Projected Expend + Encumb:	9,479,226
Total Recommended FY 2021-2022:	35,623,433
Percent of County General Fund:	N/A
Total Employees:	0.00

#### FY 2020-21 Key Project Accomplishments:

- Aliso and Woods Visitor Center Interior Exhibits construction completed.
- Craig Regional Park Sports Complex Roof - Repair/Replace Lattice Breezeway Roof Structure construction completed.
- Irvine Regional Park Drainage Improvements construction completed.
- Mason Regional Park Playgrounds 1,2,3 - Shade Structures construction completed.
- OC Zoo Modular Staff Facility construction completed.
- Old County Courthouse Replace HVAC and Exhaust Systems Phase II construction completed.
- Yorba Regional Park Maintenance Building Renovation construction completed.
- Began construction for OC Zoo New Large Mammal Exhibit.
- Began construction for Tri-City Regional Park New Accessible Fishing Dock.
- Began construction for Modjeska Boxcar Bridge Improvements and Bank Protection.
- Began construction for O'Neill Amphitheater.
- Began construction for Tri-City Regional Park Exercise Course Replacement.
- Began construction for Irvine Ranch Historic Park Roof/HVAC Replacement.
- Began construction for Tri-City Regional Park Restrooms #1 and #2 Replacement.
- Began construction for Yorba Regional Park Restroom #2, 3, 4, 6 Replacement.

## Budget Summary

### Changes Included in the Recommended Base Budget:

OC Parks Capital Project Fund continues to maintain a lengthy list of projects. FY 2021-22's Budget includes new projects such as the golf course to park conversion and expansion at Mile Square Park, as well as various restroom and picnic shelter replacements throughout the park system.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	12,004,473	37,356,000	10,319,226	35,623,433	(1,732,567)	(4.6)
Total Expenditures/Encumbrances	19,075,642	37,356,000	9,479,226	35,623,433	(1,732,567)	(4.6)
Prior Year Encumbrance Cancellations	1,772,843	0	8,032,257	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(5,298,325)	0	8,872,257	0	0	0.0
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Parks Capital in the Appendix on page A228

## 459 - N. TUSTIN LANDSCAPE & LIGHTING ASSESSMENT DISTRICT

### Operational Summary

#### Description:

Provide for the acquisition, development, and maintenance of local public parks, equestrian and walking trails, and road-related landscape maintenance in the unincorporated North Tustin area.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	3,760,500
Total FY 2020-2021 Projected Expend + Encumb:	1,831,876
Total Recommended FY 2021-2022:	4,352,775
Percent of County General Fund:	N/A
Total Employees:	0.00

#### FY 2020-21 Key Project Accomplishments:

- Design work for Crawford Canyon Park has been completed and the project is expected to begin construction in FY 2021-22

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The FY 2021-22 Base Budget is approximately \$593 thousand higher than the FY 2020-21 Modified Budget due to an increase in budgeted costs for professional services and the Crawford Canyon Park project.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	772,643	1,660,051	1,297,189	1,034,507	(625,544)	(37.7)
Total Expenditures/Encumbrances	1,086,065	3,760,500	1,831,876	4,352,775	592,275	15.7
Prior Year Encumbrance Cancellations	3,597	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(309,825)	(2,100,449)	(534,687)	(3,318,268)	(1,217,819)	58.0
Ending Fund Balance - Unassigned	(1)	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: N. Tustin Landscape & Lighting Assessment District in the Appendix on page A231

## 477 - COUNTY SERVICE AREA #22 - EAST YORBA LINDA

### Operational Summary

#### Description:

Provides for park landscape and other maintenance services for Woodgate Community Park in an unincorporated area adjacent to the City of Yorba Linda.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	151,447
Total FY 2020-2021 Projected Expend + Encumb:	144,374
Total Recommended FY 2021-2022:	125,717
Percent of County General Fund:	N/A
Total Employees:	0.00

#### FY 2020-21 Key Project Accomplishments:

- Maintained safe and enjoyable recreation facilities, including tennis court, basketball court, and park grounds for public use at Woodgate Community Park.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The FY 2021-22 Base Budget is lower than the FY 2020-21 Modified Budget due to decrease in budgeted costs for professional services and utility rates. The decrease in revenue is due to the deferment of special assessments to aid property owners that may be going through a period of financial uncertainty caused by the COVID-19 pandemic.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	129,764	151,447	144,374	78,671	(72,776)	(48.0)
Total Expenditures/Encumbrances	139,828	151,447	144,374	125,717	(25,730)	(17.0)
Prior Year Encumbrance Cancellations	0	0	3,342	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(10,064)	0	3,342	(47,046)	(47,046)	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Service Area #22 - East Yorba Linda in the Appendix on page A233

## 027 - DEPARTMENT OF CHILD SUPPORT SERVICES

<http://www.ocgov.com/gov/css/>

### Operational Summary

#### Mission:

To facilitate the financial support of children by engaging parents and providing professional child support services.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	59,846,176
Total FY 2020-2021 Projected Expend + Encumb:	54,727,381
Total Recommended FY 2021-2022:	56,800,000
Percent of County General Fund:	1.39%
Total Employees:	395.00

#### Strategic Goals:

The following six goals have been established to align with the State Department of Child Support Services' performance expectations:

- Maintain Distributed Net Collections at \$187 million
- Maintain percent of Collection on Current Support at 69.2%
- Maintain percent of Cases with Arrears Distributed at 69.1%
- Decrease the percent of cases paying 0% of Current Support to 15%
- Maintain the targeted amount of Distributed Arrears at \$55 million
- Increase never-assisted Case Openings to 3,600

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>DISTRIBUTED NET COLLECTIONS</b> <b>What:</b> Total amount of financial support provided to children as a result of services provided by CSS staff. <b>Why:</b> Reliable child support payments assist families in achieving financial self-sufficiency.	Net Collections of \$199 million were distributed in FFY 2020.	Maintain Distributed Net Collections of \$187 million.	Implemented several strategies to increase contact with customers. Strategies include educating parents on payment options, concentrated locate efforts, employing early intervention strategies and increasing parents' participation in the child support order establishment process.
<b>COLLECTIONS ON CURRENT SUPPORT</b> <b>What:</b> Measures the amount of current child support collected as a percentage of the total amount due. <b>Why:</b> Current Support collections are essential to the well-being of children and family self-sufficiency.	CSS collected 68.2% of the total current support owed in FFY 2020.	Maintain collections on current support at an overall percentage of 69.2%.	Provided opportunities for parents to engage early in the child support order establishment process and connected parents with other County partners and resources to reduce payment barriers, focused on setting appropriate orders using actual income and ensured proper and timely modifications.
<b>COLLECTIONS ON ARREARS - PERCENT</b> <b>What:</b> Measures the percentage of cases with arrearage collections to total number of cases with arrears. <b>Why:</b> Payments on arrears and current support provide families with income to meet their basic needs.	CSS collected on 77.3% of cases with arrears owing in FFY 2020.	Maintain the percentage of cases with collections on arrears at 69.1%.	Continued outreach to customers with arrears balances targeting arrears-only cases and educating customers on arrears payment plans, the impact of interest accruals and available payment options.

## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>PERCENT OF CASES PAYING 0% OF CURRENT SUPPORT DUE.</b> <b>What:</b> Measures the percent of cases paying 0% of current support due. <b>Why:</b> Targeting the lowest-paying parents will help bump them up to a higher-paying bracket.	The percent of cases paying 0% was reduced to 13.37% in FFY 2020.	Maintain the percent of cases paying 0% of Current Support due to 15% or less.	Closely monitored cases that pay zero child support. Used a targeted approach to improve current support collections, such as engaging and educating customers on how to meet their current support obligations or modify their court ordered current support according to their current circumstances.
<b>COLLECTIONS ON ARREARS - AMOUNT.</b> <b>What:</b> Payments made toward arrearages. <b>Why:</b> Payments on arrears and current support provide families with income to meet their basic needs.	\$71 million in arrears were collected in FFY 2020.	Maintain the targeted amount of Distributed Arrears to \$55 million.	Identified cases with no payment within the last 90 days and partnering with customers on a payment plan.
<b>NEVER-ASSISTED CASE OPENINGS.</b> <b>What:</b> Measures the number of cases opened by parents who have never received public assistance. <b>Why:</b> New cases by never-assisted parents tend to pay better than currently and formerly assisted cases.	2,852 of never-assisted cases were opened in FFY 2020.	Increase the number of never-assisted case openings to 3,600.	Established a multi-layered program awareness approach using print, email, digital marketing and social media to encourage customers to refer a friend or family member who may need child support services to CSS.

## FY 2020-21 Key Project Accomplishments:

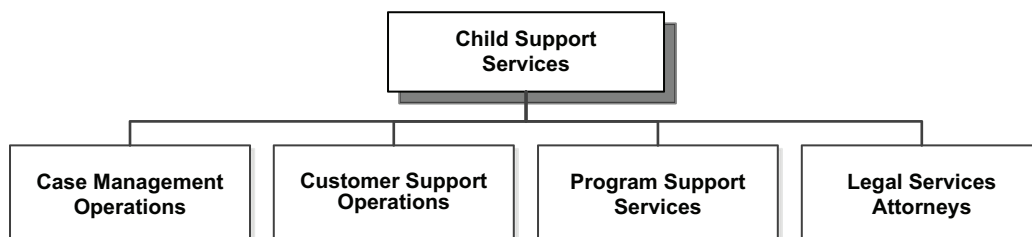
Performance achievements demonstrate how outcomes improve when the emphasis is placed on providing high quality customer service to meet the needs of CSS families served. Federal Fiscal Year (FFY) 2020 performance results are reflective of these efforts:

- CSS served over 59,000 families and distributed an average of over \$16 million per month in child support payment in FFY 2020. Monthly distributions represent an increase of 8% over the prior year.
- CSS promotes a professional, diverse and skilled workforce through extended learning opportunities; annual hours of professional development per employee were 29 hours in 2020. Development and implementation of the new Training Dashboard assisted the department in monitoring professional development goals. This year, CSS successfully delivered the top 25 training topics from staff's Individual Growth Plans. In addition, a new analytical learning track was added to the department's training program to provide structured guidance, a common framework and resources to support staff's professional growth.
- CSS Operations maintains a Resource Plan that captures an overview of resource availability and capacity by team/unit. The plan identifies critical service levels for the core functions of the department and ensures the Department is prepared for a variety of budget scenarios. The resource plan identifies resource placement, minimums and alignment with a focus on performance, service levels and quality customer service. The plan is reviewed and updated on a monthly basis; capturing critical tasks and responsibilities of each unit, the number of resources dedicated to them, and the current level of service.
- In partnership with the State Department of Child Support Services and the OC Superior Court, CSS implemented the ability for customers to electronically file a variety of court documents through a multi-phased initiative, including mapping new business processes, marketing to customers, and training case management staff on the new options.
- CSS Research Team partnered with operational managers to complete several in-depth analyses of business functions, including order modification, collections and performance reporting, and license suspension. The team also prepared a suite of information dashboards using SAS Visual analytics to assist department managers in monitoring trends in customer demand/workload throughout the COVID-19 pandemic. These tools will also support data-driven decision-making in the future.



- CSS deployed a comprehensive employee engagement survey to all staff. The survey results provide an overall satisfaction rating and advocacy source as well as independently rate several factors that contribute to overall employee satisfaction including work environment, culture, professional development, leadership, and retention.
- In response to the COVID-19 Pandemic, CSS initiated a telework program including coordinating secure remote access in partnerships with OCIT, licenses, equipment, and teleworking guidelines. The program structure included unit plans to ensure productivity, employee connectedness and quality assurance measures were in place with a strong emphasis on maintaining service levels, customer satisfaction and performance.
- CSS successfully executed the reopening of the customer lobby as of July 2020 in a phased approach that maintained safety for staff and customers throughout the pandemic and mitigated risk, while introducing new levels of customer service such as virtual and phone interviews. In partnership with OC Superior Court, CSS established the ability to conduct court hearings remotely through a virtual conferencing platform. Together with OC Superior Court, CSS designed, tested and implemented business processes to support communication to customers about how to attend their court hearing remotely and prepare customers for their remote hearing experience. CSS expanded virtual child support services offered through the implementation of virtual appointments, phone appointments and a new Self-Scheduler Tool for customers to schedule appointments with CSS. These virtual child support services offer customers an opportunity to obtain critical child support services from the safety and comfort of their own home. In addition, self-scheduled appointments provide additional flexibility for the customer to select the date, time, and interview type that works best for their schedule.
- CSS introduced a new option of settlement conferences for the customer. The settlement conference incorporates a new business process allowing a CSS Attorney to meet with customers during their order establishment process as an alternative to going thru a virtual court hearing. The process is initiated following successful service of the Summons and Complaint/Proposed Judgment and provides an opportunity for parents to come to an agreement (Stipulation) on the terms of their child support order without a court hearing. This process expedites the establishment of orders and can be accomplished remotely improving our overall customer experience. The National Association of Counties has honored Orange County Department of Child Support Services with the 2020 Achievement Award for their "Safe Access to Child Support Services" initiative in the category of Human Services. The program provides safe access to customers that may have experienced domestic violence in their lives and need resources so they may continue to seek financial and medical support for their children.
- The California Child Support Directors Association (CSDA) has selected our Safe Access to Child Support Services program as the recipient of its 2020 Innovation in the Child Support Program Award. This award is given to a child support agency that has demonstrated outstanding examples of creative problem-solving by developing and implementing an innovative project, service, or program which improves the delivery of child support services.

## Organizational Summary



**Case Management Operations** - This division is responsible for case management activities including the opening, establishment, modification, and enforcement of child support orders. Case Management Operations staff serve as primary case managers, customer service representatives and

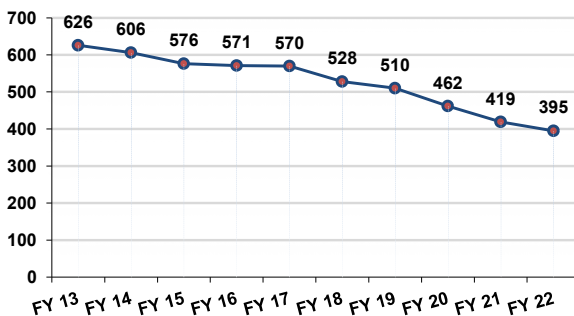
provide critical customer education, support and facilitation of the establishment and order modification process.

**Customer Support Operations** - This division is the first point of contact for customers in person and over the phone. Specifically, the division is responsible for answering general case-related questions, interviewing customers, making collections, handling matters that go before the court as well as completing case reviews. Customer Support Operations staff link customers to community resources, provide legal/court services and offer immediate resolution to customer inquiries. Policy & Process Management and Research Teams are part of Customer Support Operations and provide services to other units throughout the Department.

**Program Support Services** - This division provides administrative support for the Department. Support Services include financial and purchasing services, facilities management, human resources, professional development, internal and external communications and information technology, which provides computer technical support, systems applications, and system security.

**Legal Services Attorneys** - This division provides legal guidance and advice associated with child support. Legal Services staff handle all matters that go before the court, including obtaining court orders to establish paternity and financial child support, modification of existing child support orders, and civil enforcement actions.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

CSS has experienced flat or reduced funding for the eighteenth consecutive year. In order to operate within the current level of funding, the workforce has been downsized through attrition and the Department only fills those positions deemed critical to meet business needs and customer service goals. CSS continuously analyzes its operational needs to ensure high quality customer service is provided to meet the needs of CSS families in the most cost effective manner possible.

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 23 positions associated with the Voluntary Incentive Program (VIP) were deleted and 1 vacant position was deleted in accordance with the County Vacant Position Policy.
- During the FY 20-21 budget process, 43 positions were deleted per CEO recommendation.
- In FY 2019-20, 24 vacant positions were deleted in accordance with the County Vacant Position Policy.  
In FY 2018-19, 24 vacant positions were deleted in accordance with the County Vacant Position Policy.
- In FY 2017-18, 17 long-term vacant positions were deleted and 1 position was transferred to OCIT for operational needs.
- In FY 2016-17, 40 long-term vacant positions were deleted and 2 positions were transferred to HRS.
- Between FY 2012-13 and FY 2015-16, a total of 56 long-term vacant positions were deleted.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

CSS strives to continue to improve efficiency and responsiveness while maximizing the use of available funding from the State and Federal governments. This supports the County's mission, "Making Orange County a safe, healthy, and fulfilling place to live, work and play today and for generations to come, by providing outstanding, cost-effective regional public services". The department ensures that it continues to align with best practices and County strategic objective including:

- Promoting a Healthy Community
- Building for the Future of Our Community

CSS cares about the success of the families it serves and routinely works to provide family-centered services that often extend beyond the traditional child support services. To ensure continued success, the department focuses on staff development, business efficiencies, collections and performance, and customer service.

### Changes Included in the Recommended Base Budget:

CSS' federal and state allocations were reduced by \$4.5 million for FY 2020-21. CSS expects the federal and state allocations to remain flat for FY 2021-22. CSS' FY 2021-22 Budget includes \$56.8 million in appropriations offset by \$51 million from Federal (66%) and State (34%) funding. To balance the budget, a transfer of \$6.3 million from Child Support Program Development Fund, Fund 12C, is included to offset expenditures. CSS has no Net County Cost included in FY 2021-22 Budget.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	419	395	395	395	0	0.0
Total Revenues	56,114,988	59,846,176	54,727,381	56,800,000	(3,046,176)	(5.1)
Total Expenditures/Encumbrances	56,114,683	59,846,176	54,727,381	56,800,000	(3,046,176)	(5.1)
Net County Cost	(305)	0	0	0	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Department of Child Support Services in the Appendix on page A39

### Highlights and Key Trends:

- CSS continues to meet and exceed all Federal performance expectations. The success of CSS plays a key role in assisting families in achieving and maintaining self-sufficiency.
- Through strategic planning, CSS continues to evaluate existing programs and processes and when possible implement new technologies to achieve efficiencies, improve performance, and increase effectiveness of programs.

### Budget Units Under Department Control:

No.	Agency Name	Case Management Operations	Customer Support Operations	Program Support Services	Legal Services Attorneys	Total
027	Department of Child Support Services	16,522,747	15,757,951	20,796,784	3,722,518	56,800,000
12C	Child Support Program Development	6,260,288	0	0	0	6,260,288
	Total	22,783,035	15,757,951	20,796,784	3,722,518	63,060,288

## 12C - CHILD SUPPORT PROGRAM DEVELOPMENT

### Operational Summary

#### Description:

The Child Support Program Development Fund was established in FY 2005-06 to comply with GASB 34 requirements for fiduciary funds.

As required by Code of Federal Regulations Title 45, Subtitle A, Section 74.22, all Federal funds advanced must be maintained in an interest bearing account and the interest earned must be reported as abatement on Administrative Expense Claims. Child Support Services (CSS) deposits monthly Federal and State advances into Fund 12C and records monthly revenue based on actual cash expenditures to General Fund

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	7,794,449
Total FY 2020-2021 Projected Expend + Encumb:	3,739,217
Total Recommended FY 2021-2022:	6,260,288
Percent of County General Fund:	N/A
Total Employees:	0.00

Budget Control 027. The fund is used to meet critical needs of CSS not covered by State and Federal funding.

CSS also maintains a Building Reserve account in Fund 12C to reimburse the excess of non-claimable principal over the claimable building depreciation expenses for the capital lease of 1015 and 1055 N. Main Street buildings.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The Budget includes a transfer of \$6.3 million to Child Support Services, Budget Control 027, to balance the budget. Included in \$6.3 million is a \$464 thousand transfer out of the Building Reserve account to reimburse the excess of non-claimable principal over the claimable building depreciation expense. Interest earning is the Fund's primary revenue source, which is estimated at \$251 thousand.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	2,611,927	1,402,165	3,755,240	708,081	(694,084)	(49.5)
Total Expenditures/Encumbrances	3,805,298	7,794,449	3,739,217	6,260,288	(1,534,161)	(19.7)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(1,193,371)	(6,392,284)	16,023	(5,552,207)	840,077	(13.1)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Child Support Program Development in the Appendix on page A118

## 042 - HEALTH CARE AGENCY

[http://www.ocgov.com/gov/ceo/care/health\\_care\\_agency](http://www.ocgov.com/gov/ceo/care/health_care_agency)

### Operational Summary

#### Mission:

In partnership with the community, deliver sustainable and responsive services that promote population health and equity.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,169,199,865
Total FY 2020-2021 Projected Expend + Encumb:	1,186,155,673
Total Recommended FY 2021-2022:	896,805,979
Percent of County General Fund:	21.89%
Total Employees:	2,857.00

#### Strategic Goals:

- Promote Quality, Equity, and Value
  - Achieve health equity through targeted population health management strategies
  - Enhance cross-Health Care Agency (HCA) coordination and strengthen partnerships with external partners and in the community
  - Create flexible, outcome-focused approaches to support community health priorities
  - Reduce COVID-19 transmission and its impacts
- Ensure HCA's Sustainability
  - Implement process improvements that maximize current resources
  - Invest in workforce development and retention
  - Engage in proactive succession planning and talent recruitment
  - Enhance private and public partnerships
- Offer Relevant Services to the Community
  - Increase consumer awareness and engagement about our services
  - Expand and strengthen public and private partnerships and collaborate to advance common goals
  - Enhance active community engagement and seek input on needed services
  - Proactively identify community needs to drive HCA's work
  - Use innovative funding strategies to effectively address health equity
  - Leverage private resources to increase impact

## Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>RESTAURANTS AND MARKETS RECEIVING AN AWARD OF EXCELLENCE.</b> <b>What:</b> Inspect and investigate food service facilities to reduce incidence of disease-causing violations. <b>Why:</b> Protect public health by ensuring food sold in OC is safe and produced under sanitary conditions.	In February of 2020, 30% (3,463 of 11,562) of restaurants and markets received an Award for Excellence for commendable 2019 inspection results.	The Award of Excellence program is temporarily suspended due to COVID-19.	This data is reported annually. Because the pandemic and Health Orders severely limited restaurant operations, standard inspections were not carried out. Inspectors focused on assisting businesses in complying with Health Orders and State issued Industry Guidance.
<b>KINDERGARTEN CHILDREN UP-TO-DATE WITH VACCINATIONS.</b> <b>What:</b> Timely immunizations protect children from contracting and spreading preventable communicable diseases. <b>Why:</b> To prevent and reduce the occurrence and spread of preventable infectious diseases.	95.5% of children entering kindergarten were up-to-date for vaccinations.	At least 98% of children entering kindergarten are up-to-date for vaccinations.	In 2019, 95.5% of Orange County kindergartners had up-to-date immunizations, a 7.7% increase from the 10-year low at 88.7% in 2013, and lower than 2018 at 95.7%. These percentages and trends are similar to those among kindergartners throughout California, with an immunization rate of 94.8% in 2018.
<b>YOUTH WHO SMOKE.</b> <b>What:</b> To prevent and reduce the use of tobacco in Orange County. <b>Why:</b> Tobacco use imposes physical, emotional and economic toll on individuals, families and communities.	2% of youth currently smoke (2017-19).	Less than 2% of youth will report currently smoking.	The 2017-19 California Healthy Kids Survey indicates that 2% of Orange County 11th graders reported currently smoking. This is a 50% decrease from the 2015-17 report.
<b>YOUTH WHO VAPE.</b> <b>What:</b> To prevent and reduce the use of electronic cigarettes or vapes in Orange County. <b>Why:</b> Vaping can lead to tobacco use, imposing tolls on individuals, families and communities.	13% of youth currently vape (2017-19).	12% or fewer youth will report currently vaping.	The 2017-2019 California Healthy Kids Survey indicates that 13% of Orange County 11th graders reported current vaping. This is an 18% increase from the 2015-17 report.
<b>MEDICAL SAFETY NET (MSN) MEMBERS RE-ENROLLED TO MSN IN SUBSEQUENT CALENDAR YEAR.</b> <b>What:</b> Assist clients who have an ongoing urgent/emergent medical need in re-enrollment to the program to ensure continuity of care. <b>Why:</b> To protect life, prevent disability or deterioration of health, and minimize costly medical care.	0.5% of MSN members re-enrolled to MSN in a subsequent Calendar Year.	Less than 5% of MSN members re-enrolled to MSN in a subsequent Calendar Year.	Current data from CY 2020 reflects a re-enrollment rate of 0.5%. Of re-enrolled clients, all remained in the program to ensure ongoing care and reimbursement to medical providers for services rendered. MSN assists clients to transition to affordable medical care in the exchange-marketplace.
<b>CRISIS RESPONSE FROM DISPATCH TO ARRIVAL IN 30 MINUTES.</b> <b>What:</b> Provide mental health emergency response services to people in crisis in a timely manner. <b>Why:</b> Prompt response and care in mental health crisis may prevent harm to self or injury to others.	82% of adult and 90% of child crisis responses, from dispatch to arrival, in 30 minutes.	75% of crisis response from dispatch to arrival in 30 minutes.	Adult crisis response continues to exceed annual target. Crisis response for children exceeded the annual target during this period and is an improvement over FY 2018-19 when the rate was 47%. Multiple factors contributed to exceeding the target goal, including new location with improved access.
<b>PSYCHIATRIC HOSPITAL DAYS FOR ADULT FULL SERVICES PARTNERSHIP (FSP) MEMBERS.</b> <b>What:</b> Provide services via a "whatever it takes" model to maintain stability for FSP members in the community, reducing number of days spent in a psychiatric hospital. <b>Why:</b> Reducing hospital days reduces costs and improves client stability.	64% decrease in psychiatric hospital days for adult FSP members. 73% decrease in psychiatric hospital days for children FSP members.	Decrease of 60% or more in psychiatric hospital days for FSP members.	Adult and children FSPs members were above the target goal. Adult FSP members at 64% remained level with the prior FY. Child FSP members at 73% has improved from the prior FY.
<b>REDUCTION OF THE HIV TRANSMISSION RATE.</b> <b>What:</b> Reduce the transmission of HIV. <b>Why:</b> Reducing HIV transmission rate improves community health, reducing impact to the health care system.	HIV transmission rate for 2020 was 4.0 cases per 100 persons living with HIV (PLWH).	HIV transmission rate of 3.0 per 100 PLWH.	Orange County continues to see a gradual decline in the HIV transmission rate. Since 2011, the transmission rate has decreased 45.9%, from 7.4 to 4.0 in 2020.

## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>SCREEN ALL YOUTH IN COUNTY CUSTODY FOR OPIOID USE DISORDER AND MEDICATION ASSISTED-TREATMENT(MAT).</b> <b>What:</b> Health care to youth, to prevent and treat illness and injuries in Orange County facilities. <b>Why:</b> To provide timely and appropriate health care for youth in custodial facilities.	100% compliance with screening of youth with opioid use.	90% compliance with screening of youth with opioid use.	Screening for opioid use is in place for all adults in County custody. Processes are being implemented for enhanced referrals and linkage to support services.
<b>SCREEN ALL ADULTS IN COUNTY CUSTODY FOR OPIOID USE DISORDER AND MEDICATION ASSISTED TREATMENT (MAT).</b> <b>What:</b> Health care to inmates, to prevent and treat illness and injuries in Orange County facilities. <b>Why:</b> To provide timely and appropriate health care for adults in custodial care.	100% compliance with screening of adults booked into the Intake Release Center for opioid use.	90% compliance with screening of adults booked into the Intake Release Center for opioid use.	Screening for opioid use is in place for all adults in County custody. Processes are being implemented for enhanced referrals and linkage to support services.
<b>PROVIDE 24/7 COVERAGE AS THE MEDICAL HEALTH OPERATIONAL AREA COORDINATOR (MHOAC).</b> <b>What:</b> To manage emergency activations (earthquake, pandemic, etc.) affecting the public health and medical system. <b>Why:</b> To coordinate medical/health resources within the County and California Mutual Aid Region I.	During 2020, five additional staff were trained to provide MHOAC backup coverage for the Emergency Medical Service (EMS) Director. Two of these staff have since separated.	Maintain at least three staff trained to function as MHOAC as backup for the Emergency Medical Service (EMS) Director.	As of March 2021, three EMS Division staff can fulfill the MHOAC role. This additional coverage has been critical during the emergency activation for the COVID-19 pandemic, as it has allowed for continuous responsiveness since February 2020 when the local health emergency was declared.
<b>INCARCERATION DAYS FOR FULL SERVICES PARTNERSHIP (FSP) MEMBERS.</b> <b>What:</b> Provide services via a "whatever it takes" model to maintain stability in the community for FSP members and reduce number of days incarcerated or detained in juvenile justice settings. <b>Why:</b> Reducing incarceration days is a cost savings and improves client stability in the community.	78% decrease in days incarcerated for adult FSP members. 69% decrease in days incarcerated for children FSP members.	Decrease of 60% or more in incarceration days or days detained in juvenile justice settings for FSP members.	Adult and Children's FSPs exceeded the goal for the prior FY.
<b>SECURE CONTINUUM OF CARE (COC) FUNDS TO SUPPORT HOMELESS SERVICES.</b> <b>What:</b> Continuum of Care funding applied for from the Department of Housing and Urban Development (HUD) to support homeless services throughout Orange County. <b>Why:</b> Leveraging Continuum of Care funds expands services to the community.	Provided funds to support services and operations of 24 CoC projects (\$26,143,204).	Provide funds to support services and operations of 24 projects (\$28,994,983).	HUD streamlined various components of the FFY 2020 CoC Program renewal process due to the COVID-19 pandemic. This award represents a 10.9% increase in overall funding to the Orange County CoC.
<b>IMPLEMENT DATA SHARING PLATFORM FOR MULTI-DISCIPLINARY TEAMS ALLOWED UNDER ASSEMBLY BILL-210.</b> <b>What:</b> AB-210 allows local jurisdictions (counties) to share data and coordinate care among service systems for purposes of care coordination. <b>Why:</b> Coordinating data for services provided to those experiencing homelessness will improve outcomes.	The County began system development to allow for data sharing across county departments in April 2020 with project completion goal of June 2021. HCA launched the pilot phase for the Care Plus Program (CPP) in December 2020.	The Care Plus Program (CPP) will begin to coordinate care for high utilizers by expediting the identification of needs and completing successful linkages to services and resources.	The County has completed integrating homeless cohort databases and is working on the corrections cohort of databases and has established a process for coordinating care across County departments via Multi-Disciplinary Team meetings to ensure individuals are connected to services and resources.
<b>CHANGE IN REVENUE, IN AGGREGATE, TO PRIOR FISCAL YEAR.</b> <b>What:</b> Maximize available financial resources to provide Health Care services to OC residents. <b>Why:</b> To ensure that the Agency has the necessary resources to provide core services to the community.	10% increase in revenue received in FY 2019-20 compared to FY 2018-19, in aggregate, due to MHSA and 2011 Mental Health Realignment use, as well as Federal MediCal and CARES Act receipts.	+2% or higher change in revenue, in aggregate, to prior fiscal year.	As of FY 2020-21 Q2, there is a 73% increase in revenue received, in aggregate, to prior fiscal year Q2. This is primarily due to receipt of CARES Act funding to offset COVID-19 response costs.



## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>TIMELINESS OF HUMAN SERVICES CONTRACT SOLICITATION.</b> <b>What:</b> To develop, manage, and monitor contracts for HCA to ensure standards for quality and timeliness. <b>Why:</b> To support programs so they can effectively provide timely core services.	Average length of time was 20 weeks for all Human Services Contracts solicitations from request to recommendation.	Average length of time will be 30 weeks or less for all Human Services Contracts-solicitations from request to recommendation.	As of March 2021, the average length of time for all Human Services Contracts solicitation from request to recommendation was 20 weeks; meeting target. In addition, COVID-19 response related contracts were established under emergency contracting authority to support pandemic response.

## FY 2020-21 Key Project Accomplishments:

- Behavioral Health Services partnered with the community to open the first Be Well OC Behavioral Health Campus in January, 2021. The campus supports mental health and substance use disorder programs designed to address identified community needs for urgent and emergent services. All services at the campus will be payor agnostic. The programs will be opening in phases as required licensing, certification, and/or designation processes are completed. The programs include: Adult Crisis Stabilization, Youth Crisis Stabilization, Adult Recovery Station (also known as a Sobering Center), Adult Crisis Residential, Adult Clinically-Managed Withdrawal Management, Adult Residential Treatment and Adult Co-Occurring Residential Treatment.
- The OC Links Behavioral Health Line has expanded to be available 24/7 at 855 OC Links (625-4657) to provide information, referral, and linkage across all levels of behavioral health services from prevention through crisis assessment and response, via telephone and chat. OC Links Behavioral Health Line Clinician Navigators are now coordinating dispatch of the Crisis Assessment Team (CAT) mobile mental health evaluators, as well as following the referral workflows developed in conjunction with Mind OC for access to the Be Well Orange campus.
- Correctional Health Services implemented an enhanced release process for adults leaving jail custody, in order to ensure a smooth transition and continuation of services from jail to community. Individuals being released are provided with education, referrals, a supply of prescribed medications, and other needed services to prevent any gaps in necessary health services. Special education and referrals are conducted specifically related to decreasing the spread of COVID-19.
- The Orange County Continuum of Care was awarded \$26.1 million in Federal Continuum of Care Homeless Assistance Funding to provide critical housing resources for existing homeless housing and services countywide for individuals and families who are homeless. This represents a \$2.1 million increase from the previous year.
- The County of Orange completed the capital improvements needed at the Yale Street property for the opening of the Yale Navigation Center. The Yale Navigation Center opened in January 2021 replacing the Courtyard Transitional center and provides shelter and wraparound supportive services to 425 individuals experiencing homelessness in the Central Service Planning Area.
- The Office of Care Coordination launched the Care Plus Program (previously referred to as the System of Care Data Integration System) to facilitate collaborative care coordination for those most vulnerable across the county utilizing a technology solution that combines data from County source systems.

In response to the COVID-19 pandemic in Orange County:

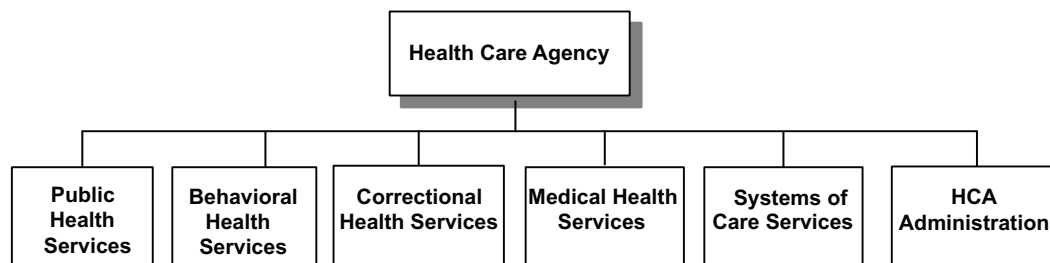
- Public Health Services has taken a data-driven approach that looks at COVID-19 testing, positivity, and deaths rates to ensure that all communities in Orange County are able to attain the best health outcomes including access to testing, outreach, education, financial, housing, food resources and healthcare referral assistance. Approximately one million COVID-19 tests were available to those that live or work in Orange County through our intra-agency, county, and community collaboration, and provided support services to more than 47,000 individuals between July and December 2020.
- Public Health Services built a robust COVID case investigation and contact tracing program to address the COVID-19 pandemic. PHS trained more than 600 PHS employees to support the work and further expanded capacity through a contracted provider, which at the height of the pandemic employed more than 400 investigators and contact tracers.



- The Emergency Medical Services Division coordinated resources needed by the health/medical system to manage acute patient surges and impacts by distributing over 23 million units of personal protective equipment (PPE), medical supplies and ventilators.
- The Emergency Medical Services Division deployed massive mobile field hospitals (MFH) at five hospitals to expand capacity for COVID-19 patient surge. Subsequently, some of those were converted to vaccination sites for the community.
- Behavioral Health Services implemented telehealth and telephonic services to continue providing services to clients. Additionally, behavioral health services were expanded/modified to best meet client needs during the pandemic, including expanded hours for community counseling and services and supports, OC Links and OC Warmline, as well as increasing take home prescriptions. A Mental Health Support page was developed and is available on the County website to provide a wide variety of resources to help individuals and families in addressing the emotional impacts of COVID-19. This page specifically targets vulnerable populations such as first responders, children and youth, and older adults. Public Service Announcements and resource guides were developed and curated to assist clients in managing the pandemic in multiple languages.
- The Office of Care Coordination launched the Emergency Rental Assistance Program providing approximately \$61 million in direct financial assistance to households experiencing financial hardships due to COVID-19 by paying rental arrears and past due utility bills.
- Through Project Roomkey, the County has continued to provide non-congregate shelter for individuals experiencing homelessness who were COVID-19 positive or symptomatic for COVID-19. From July 2020 to February 2021, Project Roomkey served 3,413 individuals experiencing homelessness and provided approximately 112,800 bed nights.
- Through Project Toolbelt, the County has facilitated the connection of 548 individuals participating in Project Roomkey to appropriate housing opportunities by using every housing tool in the toolbelt approach. This includes room for rent, board and cares, room and boards, sober living, permanent supportive housing and more.
- The County of Orange received approximately \$23 million in Homekey Program funding from the State to continue building out a response to serve people experiencing homelessness or at risk of homelessness and whom are also at risk of serious illness from COVID-19. Through the Homekey Program, the County of Orange was able to purchase two hotel/motel sites, Stanton Inn & Suites (Stanton) and Tahiti Motel (Tahiti). These programs will operate as interim housing and will provide a total 132 units of non-congregate shelter for individuals who are who are high-risk for severe COVID-19 illness.
- Environmental Health partnered with the Board of Supervisors and Orange County Business Council to implement the Safe Dine OC grant, which provided up to \$5,000 to 2,135 restaurants to make modifications to their facility for COVID compliance per the State's guidance. This partnership included communicating the grant information to restaurants, conducting onsite visits, and verifying health permit status.
- The Orange County Public Health Laboratory (OCPHL) has reported more than 80,000 SARS-CoV-2 tests since the first test was reported in February 2020 through February, 2021. This equates to a 57% increase in overall testing volume. In order to meet demand and deal with ongoing supply shortages, OCPHL implemented several methods to detect SARS-CoV-2 which required purchasing new equipment, bringing on additional temporary staff and validating 4 new tests. COVID testing by OCPHL plays a critical role in testing for congregate living settings such as long-term care facilities, jails and homeless shelters to aid in identifying outbreaks.
- Public Health Services established the Safe Schools OC Program, encompassing physicians and public health nurses to provide guidance to school health and administrative staff on case investigation, contact tracing and handling of exposure and outbreak events to support education case handling and re-opening efforts. The full-scope program included partnership with Orange County Department of Education, Local Education Agencies and CHOC Children's for a comprehensive education, training and response program effort. Institutes of Higher Education were supported through routine meetings for provision of education, technical support and linkage to testing kit resources.

- Correctional Health Services implemented COVID-19 screening, testing, monitoring, and treatment of the youth and adult detained population to minimize the spread of COVID-19 in congregate settings and in the community on release. Up to 2,000 COVID-19 tests were conducted on a weekly basis, and patient education and community linkage services were provided.
- HCA Finance & Administration assisted with provision of human resources, equipment, software support for the successful operations of multiple testing sites, vaccination PODs and mobile clinics. HCA Information Technology implemented the Othena vaccine administration application for use at the PODs, Procurement & Contract Services processed over 1,500 requisitions for services and supplies necessary to respond to COVID-19 and HCA Human Resources processed almost 3,000 applications for clinical volunteers for the POD's.

## Organizational Summary



**Public Health Services** - Public Health Services protects and promotes public health and safety through efforts focused on communicable disease control; preventive strategies to maintain and improve the health of the public; and programs and services that enhance access to healthcare. The divisions within Public Health Services include: Communicable Disease Control, Clinical Services, Community and Nursing Services, Environmental Health, Health Promotion and Community Planning, and Public Health Laboratory.

**Behavioral Health Services** - Behavioral Health Services provides culturally and linguistically appropriate mental health and substance use services for eligible County residents. Behavioral Health Services consists of the following function areas: Children, Youth and Prevention Services; Adult and Older Adult Services; Authority and Quality Improvement Services, MHSA & system coordination, and the Conditional Release Program.

**Correctional Health Services** - County entities are mandated to provide health care services to the individuals detained in their County correctional and custodial facilities. Through Memorandums of Understanding, Correctional Health Services is the designated provider of these health care services to individuals housed in these Orange County facilities operated by the Sheriff's Department, Probation Department, and the Social Services Agency. Correc-

tional Health Services is comprised of Adult Correctional Health Services, Juvenile Health Services and Health Care Services for youth at Orangewood Children and Family Center. Correctional Health Services provides 24/7 direct patient care services, as well as manages and oversees contractual agreements for hospital inpatient and outpatient care and specialty clinic services for both adults and youths maintained in the County of Orange facilities.

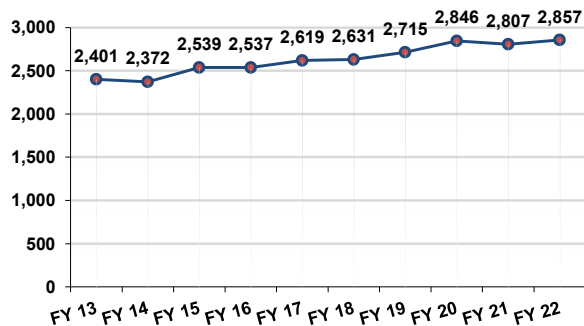
**Medical Health Service** - Medical Services is comprised of four divisions: Emergency Medical Services (EMS), California Children Services (CCS), Employee Health and Medical Safety Net (MSN). EMS plans, coordinates, and oversees pre-hospital and emergency medical care systems and structures the Agency's emergency response functions related to all-hazards planning including bioterrorism, pandemic influenza, natural disasters, and other County health-related disasters. CCS is a Whole Child Program that determines medical eligibility, provides authorizations for medical care, case management, financial assistance, and medically necessary physical and occupational therapy services to children who meet eligibility criteria. Employee Health provides occupational health services for all departments and agencies for the County of Orange. MSN provides medical care to low-income Orange County residents with an urgent or emergent medical condition and meets the County's obligation under Welfare & Institutions Code Section 17000.

**Systems of Care Services** - Systems of Care Services (Office of Care Coordination) coordinates the County's response to addressing homelessness. Responsibilities include advising the Health Care Agency Executive team, County Executive Office and Board of Supervisors on preventing homelessness, coordinating public and private resources to address the needs of persons experiencing homelessness, operating and managing a portfolio of homeless services programs on behalf of the County and Continuum of Care, and promoting the integration of services to address conditions that contribute to chronic homelessness. To best address homelessness, the County adopted a Systems of Care model to enhance coordination of care for its most vulnerable resi-

dents to reduce the number of individuals who are experiencing homelessness or at risk of becoming homeless. Within the Systems of Care, the Office of Care Coordination is responsible for administering the County shelter system, Continuum of Care, and care coordination efforts.

**HCA Administration** - Administrative Services provide internal support to the Agency's service areas as well as interface in certain circumstances with the Agency's external community organizations, contractors, and other stakeholders. HCA's administrative divisions are: Director's Office, Office of Compliance, Office of Strategy & Special Projects, Accounting Services, Financial Services, Human Resource Services, Information Technology, Management Services, and Procurement & Contract Services.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, 66 positions were restored for health services in the jails. In addition, to reduce the budget shortfall due to the pandemic-related revenue losses, 15 positions associated with the Voluntary Incentive Program (VIP) were deleted, and 1 position in Behavioral Health Services was deleted in accordance with the County Vacant Position Policy.
  - During the FY 2020-21 budget process, 17 positions were added to increase mental health services in the jails and 82 positions were deleted per CEO recommendation.
- In FY 2019-20, Homeless Services was transitioned to HCA with 9 positions being transferred from Budget Control 012, 1 from Budget Control 15G, 4 from Budget Control 017 and 3 were added. Additionally, 9 nursing positions were transferred from SSA Budget Control 063.

- During the FY 2019-20 budget process, 123 positions were added to increase mental health services in the jails.

In FY 2018-19, 14 positions were added to address operational needs, 5 positions were deleted in accordance with the County Vacant Position Policy and 1 position was transferred to Public Guardian, Budget Control 030, to support program needs.

- In FY 2017-18, 84 positions were added to address various needs throughout Behavioral Health Services and Correctional Health Service.
- During the FY 2017-18 budget process, 8 positions were added to expand outreach and engagement services.
- In FY 2016-17, 4 positions were added to support the conversion of personal services contractors into regular positions.
- In FY 2015-16, 84 positions were added to address increased workloads in programs, 2 positions were transferred to support the County's Information Technology Unit and Human Resources Department.
- In FY 2014-15, 2 limited-term positions were deleted, 1 position was transferred to CEO, Budget Control 017, to support real estate operations, and 1 position was transferred in from the Public Guardian, Budget Control 030.
- In FY 2013-14, 167 positions were added primarily due to conversion of extra help positions to regular status for Behavioral Health Services programs.
- During the FY 2013-14 budget process, 4 positions were deleted with the implementation of the Net County Cost contingency plan.

In FY 2012-13, 25 positions were transferred due to centralization of Human Resources and the Safety Office.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Costs to support the Board-approved strategic priority to enhance In-Custody Behavioral Health Treatment continue to be addressed through the budget process. Appropriations to support the Behavioral Health Campus and crisis stabilization services are included in the Base Budget. Costs to support the Board-approved strategic priority in the Health Disaster Management Bioterrorism Program have been included in the budget, up to levels funded by federal grants. Also included in the budget are continuing health priorities funded from Tobacco Settlement Revenue. Appropriations for operational costs associated with budgeted information technology projects are included in the Base Budget. HCA is fully supportive of the Integrated Services priorities, as coordinated by the CEO.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget is \$272.4 million, less than the Modified Budget, primarily related to a decrease in anticipated expenses for COVID-19. Necessary cost containment measures have been included in the FY 2021-22 Budget in order to align department expenditures with available funding levels, including Net County Cost which has not increased to offset County negotiated salary and benefit increases or CPI increases for County mandated activities since FY 2017-18. The COVID pandemic has resulted in significant expenditure and revenue fluctuations that are challenging to predict and manage. Included in the FY 2021-22 Budget are approximately \$13.5 million in salary and benefit appropriations necessary to support HCA's anticipated efforts to continue responding to COVID-19, offset by American Rescue Plan Act funding.

### Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Add Thirty Seven Positions, Appropriations and Net County Cost for Continued Expansion of CHS in the Jails: Amount:\$ 4,598,645</b>	Increased Correctional Health staffing to address the inmate population diagnosed with mild to severe mental health illness.	Protect the health and safety of all inmates and County staff within jail facilities.	20113

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	2,790	2,858	2,857	2,857	(1)	(0.0)
Total Revenues	688,986,538	1,095,253,056	1,123,557,738	796,171,997	(299,081,059)	(27.3)
Total Expenditures/Encumbrances	795,119,529	1,169,199,865	1,186,155,673	896,805,979	(272,393,886)	(23.3)
Net County Cost	106,132,991	73,946,809	62,597,935	100,633,982	26,687,173	36.1

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Health Care Agency in the Appendix on page A56

### Highlights and Key Trends:

- Since February 26, 2020, a local health emergency has been in place in Orange County due to the COVID-19 pandemic. The County's Public Health Officer within the Health Care Agency is essential in directing the health response to the pandemic, per statute and orders prescribed by the California Department of Public Health (CDPH). This pandemic has significantly impacted all areas and programs within HCA for more than a year, most notably Public Health Communicable Disease Control, Public Health Laboratory, Health Disaster Management, Systems of Care, and Emergency Medical Services. All areas of the Agency have shifted focus and redirected resources to assist with the pandemic response, straining the Agency's ability to maintain other service levels, per mandates and funding requirements. The duration of the pandemic demonstrates the County's need for sustainable public health preparedness. HCA has realigned resources to best

address the pandemic and continue to serve current community health priorities. Local, state and federal support of robust and flexible public health services is critical as the County recovers from this pandemic and positions itself for future public health needs.

- Addressing the health needs of Orange County's homeless population continues to be a primary focus for HCA, especially during this pandemic. Federal COVID-19 relief funding has provided both resources to respond to the current pandemic and some opportunities to develop resources for non-congregate interim housing in the future. The County's newly opened Yale Navigation Center provides enhanced shelter and support services to the County's homeless population. HCA continues to work collaboratively with the Board, CEO and stakeholder agencies to strengthen the foundation of homeless services in Orange County, including the implementation of the Care Plus Program to allow for improved coordination and delivery of services to those individuals experiencing homelessness, as well as those considered most vulnerable and high utilizers of the services. Ongoing resources to maintain this system of care remains a concern, as HCA relies on multiple sources of short-term funding which do not adequately support stable operations in the future.
- HCA supports the ongoing Board and CEO efforts to expand behavioral health and crisis stabilization services across the County. In partnership with the community, the first Be Well OC Behavioral Health Campus opened in January, 2021 and HCA is in process of forming an Office of Suicide Prevention. Department of Health Care Services (DHCS) continues to move forward with California Advancing and Innovating Medi-Cal (CalAIM) to more comprehensively address the needs of Medi-Cal enrollees. CalAIM will impact many areas of HCA, including implementation of Behavioral Health payment reform measures. The local Behavioral Health system structure and funding are anticipated to undergo significant changes as the new federal waiver unfolds.
- In partnership with the Orange County Sheriff-Coroner Department and the CEO, HCA ensures provision of mandated health care services and works to minimize legal risk in our correctional facilities. The census, demographics, and health care needs of incarcerated individuals continues to change, with the cost and complexity of health care conditions rising. The number of mentally ill people, along with the severity of the mental illnesses, in jail settings continues to climb with 46% of the jail population having a mental health diagnosis as of March, 2021. Additionally, regulatory mandates and oversight have also evolved to become significantly more operationally challenging and costly. Securing resources to effectively meet the healthcare needs of the incarcerated population continues to be challenging.
- Providing needed and mandated health services with limited and fluctuating resources continues to prove challenging. HCA must remain focused on containing the public health emergency while maintaining core, mandated services and external funding. HCA's ability to absorb changes in cash flow of revenues from external sources, as well as costs of unanticipated county health issues has significantly diminished. State and federal funding compose more than 70% of the agency's revenue. Staffing vacancies continue to be a challenge in HCA's ability to meet statutory mandates and service level goals, as well as to maximize potential external revenue sources. Pursuit of external funding opportunities to support health care services in Orange County remains a priority.

### Budget Units Under Department Control:

No.	Agency Name	Public Health Services	Behavioral Health Services	Correctional Health Services	Integrated Care Services	Regulatory/ Medical Services	HCA Administration	HCA Public Guardian	Total
030	Health Care Agency - Public Guardian	0	0	0	0	0	0	5,529,835	5,529,835
042	Health Care Agency	137,114,820	512,730,314	105,396,968	55,317,413	71,915,386	14,331,078	0	896,805,979
138	Medi-Cal Administrative Activities/ Targeted Case Management	0	0	0	0	0	1,099,659	0	1,099,659
13S	Emergency Medical Services	0	0	0	0	0	7,724,538	0	7,724,538
13T	HCA Purpose Restricted Revenues	0	0	0	0	0	8,007,281	0	8,007,281
13U	HCA Interest Bearing Purpose Restricted Revenue	0	0	0	0	0	3,398,000	0	3,398,000
13Z	Bioterrorism Center for Disease Control Fund	0	0	0	0	0	3,991,907	0	3,991,907
	Total	137,114,820	512,730,314	105,396,968	55,317,413	71,915,386	38,552,463	5,529,835	926,557,199



## 030 - HEALTH CARE AGENCY - PUBLIC GUARDIAN

### Operational Summary

#### Description:

The Orange County Public Guardian is committed, when no viable alternatives exist, to compassionately and effectively protect, assist and manage the affairs of residents unable to care for themselves due to a medical condition or who may be a danger to themselves or others, due to mental illness.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	5,800,903
Total FY 2020-2021 Projected Expend + Encumb:	5,548,544
Total Recommended FY 2021-2022:	5,529,835
Percent of County General Fund:	0.13%
Total Employees:	36.00

#### Strategic Goals:

- Public Guardian (PG) will continue to compassionately and efficiently serve as the conservator of persons and estates for individuals placed on conservatorship pursuant to the Lanterman, Petris Short (LPS) act, Welfare and Institutions Code Sections 5000 et.seq. or provisions of the Probate Code Sections 1800 et.seq.
- For clients on conservatorship pursuant to the LPS act, the conservator will obtain and monitor the provisions of the individualized mental health plan.
- Clients on a conservatorship pursuant to the Probate Code, will receive a "needs-based assessment" to determine the appropriateness and extent of the conservatorship.
- PG will continue to provide information to the general public concerning the role of Public Guardian and the services they provide, including providing information and support to private conservators.
- PG will continue to work closely with its community partners and Adult Protective Services to collaborate on effective solutions that allow residents to continue to independently remain in a community setting while safely providing for their basic needs.

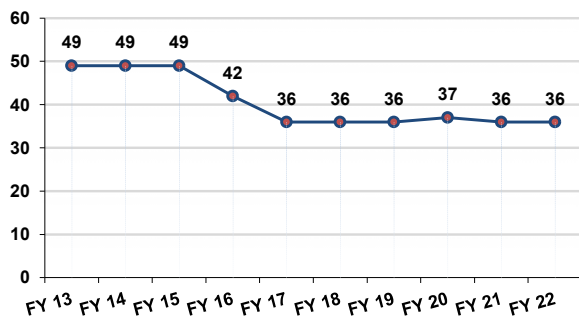
#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>ADMINISTRATIVE DEPUTY CASELOADS - LANTERMAN, PETRIS SHORT (LPS) ACT</b> <b>What:</b> Obtain and monitor implementation of the individualized mental health treatment plan. <b>Why:</b> Intent is to ensure that those on conservatorship have individualized mental health treatment plans.	100% of all new LPS appointments under permanent conservatorship had mental health treatment plans.	100% of LPS new appointments under permanent conservatorship will have mental health treatment plans.	Treatment plans are obtained for all conservatees' upon permanent appointment to ensure the conservatees' needs are identified, and appropriately provided for.
<b>ADMINISTRATIVE DEPUTY CASELOAD - PROBATE (CODE SECTIONS 1800 ET.SEQ.)</b> <b>What:</b> An assessment to determine the needs of a conservatee, part of their care plan & goal setting. <b>Why:</b> Conducting "needs-based assessment" to maximize the benefit of community based services.	100% of conservatees had needs-based assessments completed by facility and PG staff.	100% of conservatees will have needs-based assessments completed by facility and PG staff.	Needs-based assessment is required once a year for probate clients. Program staff completed assessments on 100% of their total caseloads.
<b>DEPUTY CERTIFICATION REQUIREMENTS.</b> <b>What:</b> Percentage of deputies in compliance with training certification requirements. <b>Why:</b> Deputy certification is newly required by the Jones Bill (AB 1363).	98% of deputies met certification requirements.	100% of deputies will meet certification requirements.	PG staffing turnover in 2020 impacted resources available for in-house training. COVID concerns canceled in-person training and virtual opportunities were limited. PG staff continue to seek opportunities to provide in-house training to meet certification.

### FY 2020-21 Key Project Accomplishments:

- Recovered over \$13.2 million in assets on behalf of conservatee estates and trusts, which were subject to financial abuse.
- Investigated 476 new referrals to determine if the client needs a Public Guardian or a Court appointed third-party to act as conservator, and served as conservator in 1,019 cases during the year.
- Ensured that 125 individuals were connected with viable alternatives to Public Conservatorship.
- Processed 33,648 financial transactions on behalf of Public Guardian conservatee client and trust estates totaling \$24.6 million.
- Processed the inventorying of 243 batches of conservatee property for safekeeping.
- Tracked COVID positivity for conservatees and ensured COVID vaccine administration for all conservatorships with medical powers.
- Provided personal safety and return to work supplies to all staff and ensured COVID safety precautions by adhering to HCA guidelines; enhanced staff safety by expanding tele-visit and telecommuting options to meet services delivery needs.

### Ten Year Staffing Trend:



- In FY 2018-19, 1 position was added through the Quarterly Budget process to manage the documents and data required to be entered into the new case management system.
- In FY 2015-16, 6 positions and their related responsibilities were transferred to the Auditor-Controller for Public Guardian fiduciary services through the Quarterly Budget process.
- In FY 2014-15 the number of positions decreased by 7 through the Quarterly Budget process due to the transfer of 6 positions to Budget Control 029, Public Administrator, and 1 position to Budget Control 042 for Health Care Agency Information Technology services.

### Ten Year Staffing Trend Highlights:

- During the FY 2020-21 budget process, 1 position was deleted per CEO recommendation.

## Budget Summary

### Changes Included in the Recommended Base Budget:

The budget decreased slightly to \$5.5 million. Total gross budget increased by \$118 thousand primarily related to increases in negotiated salaries and benefits in Budget Control 030, as well as an increase in the cost applied charges for County Counsel services. This increase is offset by an increase in cost apply out to Budget Control 042 for Lanterman-Petris-Short activities. Reductions and cost containment measures implemented in prior years are carried forward into the FY 2021-22 Recommended Budget in order to align department expenditures with available funding levels.

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	36	36	36	36	0	0.0
Total Revenues	749,731	1,047,057	902,338	775,989	(271,068)	(25.9)
Total Expenditures/Encumbrances	5,114,212	5,800,903	5,548,544	5,529,835	(271,068)	(4.7)
Net County Cost	4,364,481	4,753,846	4,646,206	4,753,846	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Health Care Agency - Public Guardian in the Appendix on page A42

## Highlights and Key Trends:

- HCA continues to face the challenge of providing needed and often mandated health services with limited resources. At State and Federal levels, legislative measures aimed at increased services do not allocate the appropriate funding that would allow for the proposed services. Other legislative measures targeted at budget reduction could have a significant impact on local funding for Public Guardian services. PG continued to meet statutory mandates and departmental goals despite staffing vacancies during the Fiscal Year. PG has experienced an increase in criminal referrals from courts which require provision of more complex administration and case management services. The continuing trend of more complex estates being at risk for undue influence continue to affect workloads. The lack of long-term care beds and affordable housing, especially for older adults, continues to be a challenge for conservatees.



# 138 - MEDI-CAL ADMINISTRATIVE ACTIVITIES/TARGETED CASE MANAGEMENT

## Operational Summary

### Description:

This fund is used to account for the federal reimbursement of certain eligible costs for Medi-Cal Administrative Activities and Targeted Case Management activities that are passed through the State to the County and to Community-Based Organizations.

This fund is for the monitoring of the financial transactions of Medi-Cal Administrative Activities/Targeted Case Management (MAA/TCM) funds.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,078,784
Total FY 2020-2021 Projected Expend + Encumb:	916,841
Total Recommended FY 2021-2022:	1,099,659
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	787,948	1,078,784	976,658	1,040,796	(37,988)	(3.5)
Total Expenditures/Encumbrances	750,884	1,078,784	916,841	1,099,659	20,875	1.9
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	37,064	0	59,817	(58,863)	(58,863)	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Medi-Cal Administrative Activities/Targeted Case Management in the Appendix on page A132

## 13S - EMERGENCY MEDICAL SERVICES

### Operational Summary

#### Description:

This fund is used to account for Emergency Medical Services revenue earned by the Health Care Agency that has pending expenditure requirements. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. The sources of revenue deposited to this fund are court fines and State allocations used to pay for emergency medical indigent services.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	7,724,538
Total FY 2020-2021 Projected Expend + Encumb:	6,346,788
Total Recommended FY 2021-2022:	7,724,538
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	6,954,588	7,724,538	6,346,788	7,724,538	0	0.0
Total Expenditures/Encumbrances	6,950,424	7,724,538	6,346,788	7,724,538	0	0.0
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	4,165	0	0	0	0	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Emergency Medical Services in the Appendix on page A138

## 13T - HCA PURPOSE RESTRICTED REVENUES

### Operational Summary

#### Description:

This fund is used to account for revenues earned by the Health Care Agency that have pending expenditure requirements. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. Revenues in this fund may include court-ordered fines and penalties, donations, and/or fees.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	10,719,408
Total FY 2020-2021 Projected Expend + Encumb:	4,968,632
Total Recommended FY 2021-2022:	8,007,281
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	2,256,976	2,297,500	2,055,000	2,325,000	27,500	1.2
Total Expenditures/Encumbrances	885,070	10,719,408	4,968,632	8,007,281	(2,712,127)	(25.3)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	1,371,906	(8,421,908)	(2,913,632)	(5,682,281)	2,739,627	(32.5)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: HCA Purpose Restricted Revenues in the Appendix on page A139

## 13U - HCA INTEREST BEARING PURPOSE RESTRICTED REVENUE

### Operational Summary

#### Description:

This fund is used to account for HCA carryover purpose restricted revenues that are required to be interest bearing. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. The source of monies deposited to this fund is State allocations used to pay for mental health services.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	15,124,174
Total FY 2020-2021 Projected Expend + Encumb:	10,887,166
Total Recommended FY 2021-2022:	3,398,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	9,046,126	11,924,174	11,762,787	220,000	(11,704,174)	(98.2)
Total Expenditures/Encumbrances	6,381,639	15,124,174	10,887,166	3,398,000	(11,726,174)	(77.5)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	2,664,487	(3,200,000)	875,621	(3,178,000)	22,000	(0.7)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: HCA Interest Bearing Purpose Restricted Revenue in the Appendix on page A140

# 13W - HCA REALIGNMENT

## Operational Summary

### Description:

In 1991, the state enacted realignment of specific, identified mental health, public health and social services programs (Welfare & Institutions Code 17600-17613.4). These programs include public health programs under AB 8, community medical and mental health services for indigents, psychiatric inpatient hospitalization services, institutes for mental disease services, Lanterman Petris Short Act responsibilities, and state hospital treatment for individuals committed under civil code. The state redirected specific revenues to counties to offset the costs of these programs. This revenue stream fluctuates with the economy and can exceed or fall short of expenses in any given year. The state expects counties to carry over revenues in years when they exceed expenses to use during years when revenues are less than expenses to mitigate the county's fiscal risk, and to maintain the mandated realigned health and mental health programs in years when expenditures outpace these revenues.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,000,000
Total FY 2020-2021 Projected Expend + Encumb:	0
Total Recommended FY 2021-2022:	0
Percent of County General Fund:	N/A
Total Employees:	0.00

This fund was established in 2005 to meet those state expectations. 1991 Realignment revenue is purpose restricted to support and sustain mandated state realigned programs; thus, any unspent monies are transferred to Fund 13W at year-end.

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	0	0	0	0	0	0.0
Total Expenditures/Encumbrances	0	1,000,000	0	0	(1,000,000)	(100.0)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	0	(1,000,000)	0	0	1,000,000	(100.0)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: HCA Realignment in the Appendix on page A141

## 13Z - BIOTERRORISM CENTER FOR DISEASE CONTROL FUND

### Operational Summary

#### Description:

This fund is used to account for Center for Disease Control Bioterrorism revenues earned by the Health Care Agency that have pending expenditure requirements. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. The source of monies deposited to this fund will be State allocations used to pay for approved bioterrorism projects.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	4,411,536
Total FY 2020-2021 Projected Expend + Encumb:	4,300,237
Total Recommended FY 2021-2022:	3,991,907
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	5,556,706	4,411,536	4,300,237	3,991,907	(419,629)	(9.5)
Total Expenditures/Encumbrances	5,552,057	4,411,536	4,300,237	3,991,907	(419,629)	(9.5)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	4,649	0	0	0	0	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Bioterrorism Center for Disease Control Fund in the Appendix on page A143

## 063 - SOCIAL SERVICES AGENCY

<http://ssa.ocgov.com/>

### Operational Summary

#### Mission:

To deliver quality services that are accessible and responsive to the community, encourage personal responsibility, strengthen individuals, preserve families and protect vulnerable adults and children.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,052,163,296
Total FY 2020-2021 Projected Expend + Encumb:	994,533,697
Total Recommended FY 2021-2022:	1,046,387,832
Percent of County General Fund:	25.54%
Total Employees:	4,227.00

#### Strategic Goals:

- To lead and support a shared community responsibility for the safety and well-being of vulnerable children and adults through the provision of child and adult abuse prevention, intervention and protective services
- To provide services for helping vulnerable adults and children receive needed health care, food, shelter and clothing
- To contribute to the reduction of individuals living below the poverty level by providing assistance and supportive services that promote employment opportunities and family self-sufficiency
- To provide Social Services Agency (SSA) staff and its partners with the resources, training and administrative support needed for delivering professional, efficient, responsive and mandated services to residents of Orange County

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>RECURRENCE OF MALTREATMENT WITHIN 12 MONTHS OF CHILDREN INVESTIGATED FOR ABUSE.</b> <b>What:</b> % of recurrence of maltreatment of children investigated for abuse. <b>Why:</b> Mitigating abuse and neglect of children is critical to prevent recurrence of maltreatment.	7.1% of the children with substantiated allegations of child maltreatment had an additional substantiated maltreatment allegation during the subsequent 12 months.	Achieve federal mandate of equal to or less than 9.1%; increase intervention services, collaborate with CalWORKs on mutual cases, increase Family Resource Centers use, maximize parent mentors to support birth parents and provide links to community-based resources for aftercare to exiting families.	SSA has met the goal and continues to remain fairly stable in this area.
<b>TIMELY DETERMINATION OF ELIGIBILITY FOR MEDI-CAL AND CALFRESH.</b> <b>What:</b> % of timely determinations of Medi-Cal and CalFresh eligibility. <b>Why:</b> Prompt review of eligibility ensures that clients receive benefits to which they are entitled.	Medi-Cal timely determination of eligibility 93.1%. CalFresh timely determination of eligibility 98.8%.	Meet or exceed state and federal performance mandates for Medi-Cal and CalFresh of 90%.	Medi-Cal and CalFresh eligibility determinations continue to meet or exceed timeliness performance standards. Increased use of technology to streamline business processes and expanded client "self-help" has enabled the agency to continue to meet program mandates with record numbers of clients.
<b>TIMELY RESPONSE TO INVESTIGATIONS OF ELDER ABUSE OF ADULT PROTECTIVE SERVICES (APS).</b> <b>What:</b> % of initial client contact completed within 10-days. <b>Why:</b> APS is mandated to perform an in person investigation within 24 hours to 10 days.	97.8% of initial client contact was completed within 10 days.	Achieve Agency goal of 92%.	APS has achieved 99% initial client contact within 10 days.

## FY 2020-21 Key Project Accomplishments:

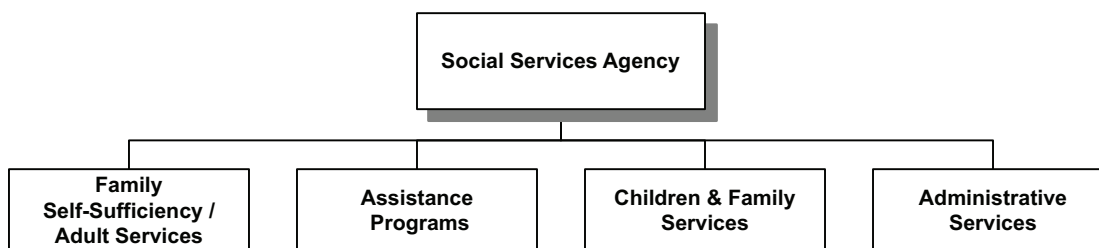
- SSA's In-Home Supportive Services (IHSS) program earned the 2020 California Counties Innovation Award from the California State Association of Counties (CSAC). SSA mobilized staff volunteers agency-wide to assist coordinated outreach calls to check on the health and well-being of elderly and disabled In-Home Supportive Services clients when in-person redetermination visits were waived during the pandemic. Together with County agencies, contracted partners and other community partners, SSA secured critical items such as non-perishable food boxes, adult diapers and wipes and nutritional drinks for our vulnerable clients, as well as PPE for the dedicated IHSS providers. As a result, nearly 65,500 welfare/outreach calls were conducted, over 350 deliveries of food and necessary items have been facilitated and thousands of referrals to community resources have been made.
- The Restaurant Meals Program (RMP) enables elderly, disabled and homeless CalFresh recipients to use their Electronic Benefit Transfer (EBT) card to purchase prepared meals from participating restaurants. Through significant outreach efforts, SSA has secured restaurant participation in 30 out of 34 cities with a total of 207 participating Orange County restaurants as of February 2021. From February 2018 through February 2021, over 327,000 meals have been served with a total of \$4.7 million in revenues generated for local businesses. In November 2020, SSA was nominated for an Orange County Business Council Award for RMP.
- SSA effectively rolled out the young adult expansion program in January 2020 as a result of Senate Bill 104. This change provided full scope Medi-Cal to young adults age 19 through 25 regardless of immigration status. As of February 2021, over 7,400 individuals have gained this full scope coverage.
- As of February 2021, IHSS has achieved a rate of 99.5% for the timely reassessment compliance, and 99.4% for applications processed within 90 days, exceeding the state requirement of 80% for both reassessment compliance and applications processed.
- Federal law requires all states to implement Electronic Visit Verification (EVV) for Medicaid-funded personal care services. California implemented and developed an EVV portal to process provider timesheets electronically. As of March 1, 2021, Orange County reports a 99.2% compliance rate totaling 66,243 IHSS providers and recipients who have completed enrollments.
- SSA's CalWORKs Home Visiting Program (HVP) aims to support positive health and well-being outcomes for pregnant and parenting individuals, families and infants born into poverty; expands their future educational, economic and financial capability opportunities; and improves the likelihood they will exit poverty. In FY 2020-21, year-to-date, 261 additional families have been successfully registered and have received their first home visit.
- As of February 2021, 94 families have successfully received assistance with permanent and temporary housing through the CalWORKs Housing Support Program (HSP). SSA's Contractor, 1736 Family Crisis Center, continues to serve and prioritize CalWORKs families who are experiencing homelessness or at-risk of becoming homeless by utilizing the "Housing First" principle.
- SSA successfully applied and was awarded \$637 thousand in grant funding for Transition Housing Program and Housing Navigator Program. The funds will be used to help young adults who are 18-25 years of age to secure and maintain housing, with priority giving to young adults formerly in the foster care or probation systems.
- SSA delivered multiple tools and resources to 5,078 clients through the promotion of CalWORKs 2.0, a statewide effort focused on providing enhanced client service delivery and tangible goal setting. Program tools are meant to create individual goals, provide clear direction and acknowledge personal successes on the pathway to self-sufficiency.
- In response to the COVID-19 pandemic, SSA received approval from the California Department of Social Services to issue a special stipend to 13,548 eligible CalWORKs families in Orange County to help with unforeseen expenses related to distance learning for school-aged children. SSA also conducted 25,551 critical client welfare calls focused on the safety and well-being of vulnerable individuals and families, including CalWORKs, CalFresh, and Children Family Services families participating in Voluntary Family Services and Family Maintenance Services, along with referrals from closed Emergency/Differential Response cases. 43,600 calls were also made to our most vulnerable Adult Protective Services elderly clients in Orange County to ensure their safety during the pandemic.
- Facilities and Emergency Management Services utilized CARES COVID-19 funding to transform 21 SSA facilities to ensure safety precautions were in place and in compliance with CDC recommendations. This included installation of touchless sensors throughout all SSA facilities, installation of safety shields, procuring contracts for enhanced sanitizing and cleaning, and replacement of all furniture at the Santa Ana Regional Center to ensure the facility is COVID compliant. SSA assisted in staffing



the Operation Independence Initiative at regional vaccination supersites to administer COVID-19 vaccinations to residents countywide. During the initial set-up of the of the supersites, SSA staff were called upon to assist as SSA worked in tandem to hire 287 Extra Help in less than a month and a half to man these efforts.

- SSA, in alignment with Child Welfare Continuum of Care Reform mandates, continued to recruit additional resource families to assist in the transition of the Orangewood Children and Family Center to a 10-day temporary shelter in order to ensure that foster youth are placed in compassionate and appropriate home-based care. Orange County currently has 1,450 active approved resource family homes, of which approximately 375 are recruited community homes. SSA continues to focus on keeping children with family and relatives, when possible. During the 2020 calendar year, SSA placed 1,116 children in family-based care with caregivers who are related or have a personal connection to the children.
- The Family Urgent Response System, FURS, is a coordinated statewide, regional, and county-level response system designed to provide support during situations of instability, preserve the relationship between a caregiver and youth, provide developmentally appropriate relationship conflict management and resolution skills, stabilize the living situation, mitigate distress of the caregiver and/or youth, connect the caregiver and youth to local services and promote a healthy and healing environment for youth and families. SSA has recently established an MOU agreement with the Orange County Health Care Agency and the Orange County Probation Department to create the deployment of a county-level mobile response team to respond to caregiver and youth calls received through a state-level hotline. This will provide current and former foster youth and their caregivers access to immediate, trauma-informed support that is available 24 hours a day, 7 days a week, 365 days a year (24/7).

## Organizational Summary



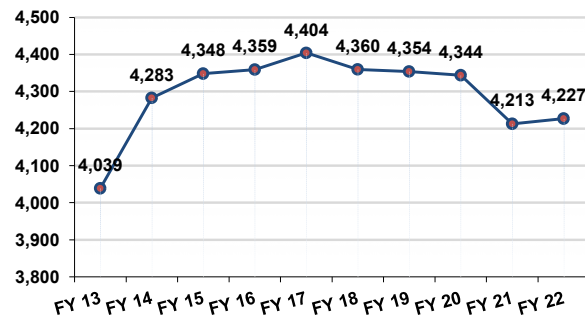
**Family Self-Sufficiency / Adult Services** - Administers federal, state, and county mandated CalWORKs program, Refugee Cash Assistance program, and Foster Care Eligibility determinations to provide basic assistance to families, individuals, and children. Provides Welfare-To-Work and Refugee Employment Services to enable disadvantaged individuals and families to become self-sufficient through job training, employment and child-care coordination. Also protects the aged and disabled from abuse and exploitation so that they may live in a safer environment. IHSS provides a wide range of domestic and personal care services to allow persons with disabilities and elderly individuals to live safely at home. APS provides services to prevent or remedy neglect, abuse, and/or exploitation of adults who are unable to protect their own interests because of age or disability.

**Assistance Programs** - Administers federal, state, and county mandated assistance programs including Medi-Cal, CalFresh (Food Stamps), Cash Assistance Program for Immigrants, and General Relief (GR).

**Children & Family Services** - Protects children through the prevention or remedy of conditions which may result in abuse and promotes maintaining families so that children can remain in or return safely to their homes.

**Administrative Services** - Supports the goals of the Agency by implementing, facilitating, and coordinating administrative services and projects through financial and facility management, human resources, accounting, technology, training, research, contract and procurement services, strategic planning and communication, legislative analysis, emergency services coordination, volunteer and outreach coordination, quality support and program integrity functions.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 31 positions associated with the Voluntary Incentive Program were deleted, 3 limited-term positions were added to support the California State Automated Welfare System (CalSAWS) migration and 42 positions were reinstated.

- During the FY 2020-21 budget process, 89 vacant positions were deleted per CEO recommendations and 1 position was added to support the CalSAWS migration.

In FY 2019-20, 24 positions were added to address the CalSAWS migration planning and the increased state-mandated reporting requirements; 58 positions were transferred to Orange County Information Technology Shared Services, Budget Control 037; and 9 positions were transferred to Health Care Agency, Budget Control 042.

- In FY 2018-19, 8 positions were deleted in accordance with the County Vacant Position Policy and 2 limited-term positions were deleted.
- During the FY 2018-19 budget process, 6 limited term positions were deleted.
- In FY 2017-18, 42 long-term vacant positions were deleted, 2 positions transferred to Orange County Public Works, Budget Control 080.
- In FY 2016-17, 5 long-term vacant positions were deleted. During the FY 2016-17 budget process, 50 positions were added to address increased caseload growth in the Medi-Cal and CalFresh programs.
- In FY 2015-16, 12 positions were added for IHSS and Children and Family Services (CFS); 3 positions deleted in the Administrative Services Division. During the FY 2015-16 budget process, 2 positions were added to address child welfare services.
- In FY 2014-15, 88 positions were added in CalWORKs, IHSS, CFS and Administrative Services, 2 positions were transferred to the County Executive Office (CEO), Budget Control 017, to support the Real Estate Unit, and 21 positions were deleted.
- In FY 2013-14, a net of 244 positions were added for the Medi-Cal, CalWORKs, and CalFresh programs and administrative support and 1 position was transferred to support CEO Real Estate, Budget Control 017.
- In FY 2012-13, a net of 202 positions were added to meet the demands of expanded Medi-Cal services offset by positions deleted due to the centralization of Human Resource Services.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

SSA has confirmed strategies for focusing staff efforts and use of available resources for the achievement of the Agency's goals. The SSA Leadership Development Team monitors the status of the goals, assesses progress made on improving outcomes and performance measures, confirms that identified strategies are on target and identifies needed modifications to action plans.

The strategies were developed with the input of all SSA Divisions to embrace the achievement of the Agency's vision, mission, and goals to support the priorities of the Board of Supervisors, as outlined in the Strategic Financial Plan and approved budget. To achieve its goals within available funding to address client needs and increasing caseloads, SSA is committed to the following:

- Maximize the use of resources for the achievement of the Agency's goals.
- Enhance communication, especially through proactive outreach to media by highlighting positive accomplishments.
- Plan strategically and identify required modifications to action plans.
- Promote innovative ideas and continue to seek operational efficiencies.

- Monitor the status of goal achievement through outcome performance measures.
- Confirm that strategies and internal business processes are appropriately aligned with goals and outcome measures.
- Leverage technology.
- Engage in interagency and interdepartmental collaboration regarding mutual clients.
- Foster community partnerships.

### Changes Included in the Recommended Base Budget:

SSA's budget was developed based on maximizing funding allocations, prioritizing resources, ongoing cost control measures, and the use of reserves. Due to increased allocations outlined in the Governor's January Proposed FY 2021-22 Budget and available funding reserves, SSA is able to request a balanced Recommended Base Budget that meets the FY 2021-22 Net County Cost (NCC) Limit. The budget was developed with the goal of ensuring mandated and core services are protected while minimizing legal risk and ensuring compliance with prescribed standards and regulations.

The FY 2021-22 Recommended Base Budget decreased by \$5.8 million when compared to the FY 2020-21 Modified Budget, primarily due to one-time COVID related expenses in FY 2020-21. SSA continues to absorb increases in entitlement programs including a \$4.4 million increase in In-Home Supportive Services Maintenance of Effort (MOE).

With allocation increases in CalFresh of \$8.9 million and Medi-Cal of \$4.9M, consistently high CalWORKs allocations, and level funding in most federal and state allocations, SSA is requesting Expand Augmentations to increase salary and employee benefit appropriations in order to maximize funding increases and prepare for the increased workload expected during the post-COVID recovery period. While the impact of ongoing costs and uncertainty related to the COVID-19 pandemic are still unknown, federal and state funding allocations support SSA's ability to serve the increasing needs of our communities.

### Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Add Twenty-four Positions, Appropriations and Revenue for SSA Assistance Programs Amount: \$ 2,701,580</b>	Add twenty-four positions to meet required State and Federal mandates and quality control requirements due to increase in caseloads in SSA Assistance Programs.	Establish dedicated teams focused on CalFresh and Medi-Cal case accuracy and quality assurance efforts to ensure SSA's external customers receive the maximum benefits possible and that State/Federal mandates are met.	19049
<b>Add Five Positions, Appropriations and Revenue for SSA CFS Operations &amp; Support Team Amount: \$ 624,676</b>	Add three Senior Social Services Supervisors, one Administrative Manager I and one Staff Specialist to address business process improvements, strategic planning and project management, continuous quality improvement, and implementation of mandates and best practices in Children and Family Services.	Establish a CFS Operations & Support team that will provide necessary resources for strategic planning, standardizing policies and procedures and ensure compliance with Federal, State, and County mandates, coordinating internal and external messaging, and outcome evaluation.	20277
<b>Add Twenty-one Positions, Appropriations and Revenue for SSA CalWORKs Program Amount: \$ 2,396,530</b>	Add twenty-one positions to meet CalWORKs program needs due to increase in caseload.	Ensure adequate staffing to manage CalWORKs caseloads, provide adequate services to the community and ensure Federal and State mandates are met.	20281
<b>Add Nine Positions, Appropriations and Revenue for SSA CalSAWs System Migration Amount: \$ 1,006,716</b>	Add eight Social Services Supervisor Is and one Social Services Supervisor II to ensure compliance with Federal and State mandates and performance standards associated with California State Automated Welfare System (CalSAWS) implementation.	Ensure compliance with Federal and State mandates and performance standards associated with CalSAWS implementation.	20333

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	FY 2021-2022 Recommended	Budget Amount      Percent
Total Positions	4,212	4,227	4,227	4,227	0      0.0
Total Revenues	869,032,983	985,805,188	934,741,271	980,029,724	(5,775,464)      (0.6)
Total Expenditures/Encumbrances	934,950,200	1,052,163,296	994,533,697	1,046,387,832	(5,775,464)      (0.6)
Net County Cost	65,917,218	66,358,108	59,792,426	66,358,108	0      0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Social Services Agency in the Appendix on page A82

## Highlights and Key Trends:

- 1991 Realignment Revenue which funds the In-Home Supportive Services (IHSS) Maintenance of Effort (MOE) and other programs was projected to incur a significant loss in revenue due to COVID-19. While the current projections are strong, there was a loss in base of \$1.5 million in the prior year. This loss impacted the projections for FY 2020-21 and beyond. The current MOE structure has a 4% inflator and as a result of the loss in base, SSA had to strategically use revenue sources to mitigate this potential NCC impact. In addition, the base budget includes the remaining annualized cost of the locally negotiated wage increases. Beyond FY 2021-22, the MOE will be inflated 4% with the full annualized cost of this increase included.
- In FY 2020-21, Orange County has 36,700 IHSS recipients with an estimate of over 43 million hours paid to 33,033 active providers. The level of Administrative funding allocation that will be received to support the IHSS program is still insufficient to fully operate the IHSS program and SSA anticipates the need to continue exercising fiscal restraint to control operational costs. From 2011 to 2020, annual paid hours for IHSS have grown from 16.7 million to 39.6 million which equates to 137.4% growth over 9 years. It is anticipated that this trend will continue, and paid hours are expected to further grow by an estimated 18.5% to 46.9 million paid hours through June 2022.
- As IHSS hours continue to grow, such fiscal restraint may inhibit SSA's ability to quickly respond to such growth. SSA will continue to monitor the program and growth to determine whether future operational adjustments are needed to address this concern.
- In FY 2019-20, the Child Abuse Registry received reports on 27,901 children versus 30,227 children in FY 2018-19. The calls generated immediate responses to referrals on 4,007 children and generated ten-day responses on 14,018 children. Compared to calls in FY 2018-19, this reflects a 16.2% decrease in immediate response referrals and a 10.1% decrease in ten-day Response referrals for the Emergency Response Program. FY 2019-20 experienced the most significant decrease in call volume and Emergency Response Referrals in several years. The onset of the COVID-19 Pandemic occurred during the months in which call volumes are historically highest. With approximately 90% of the reports to the Child Abuse Registry taken from mandated reporters, the Stay-at-Home Order issued for California by Governor Newsom in March 2020 significantly reduced access of mandated reporters to children who were suspected victims of abuse or neglect. A significant increase is anticipated following the conclusion of the pandemic.
- In FY 2020-21, calls to the APS Registry showed a slight decrease in call volume and in reports from mandated reporters who normally see this population. Through February 2021, 13,026 calls have been made and it is projected that a total of 18,994 calls will be made this fiscal year, which is a decrease of 6% from prior fiscal year. Through February 2021, there have been 9,596 APS reports taken and it is projected that a total of 13,908 reports will be taken this fiscal year, which is a decrease of 4% from the prior fiscal year.

- Medi-Cal provides health care coverage to residents who have limited resources and income. The Health Care Reform expansion in California started with the Affordable Care Act (ACA) pre-enrollment from October 2013 to December 2013 and full implementation in January 2014. There was a significant increase in the first two years of ACA implementation. In subsequent years, however, the trend reversed, and caseload slightly decreased in FY 2017-18. During the COVID-19 pandemic, caseloads projections had a moderate increase continuing through FY 2021-22.
- CalFresh Program helps to improve the health and well-being of qualified households and individuals by providing them a means to meet their nutritional needs. CalFresh is influenced by many factors, including the economy and program changes. High unemployment rates and a lingering weakness in the economy contributed to historical growth in CalFresh caseload from 2008 to 2016. As the economy has strengthened, growth trend reversed, and caseload has shown a decrease through FY 2019-20. However, due to the COVID-19 pandemic, caseload projections show a slight increase through FY 2021-22.
- General Relief (GR) is a residual relief program for those persons who are ineligible for aid under any federal or state program designed to meet all of the client's needs. GR caseload increased 134% in FY 2012-13 as a result of changes to the eligibility requirements. Like other programs, GR caseload growth reversed in FY 2018-19 due to the strength of the economy. However, in FY 2019-20 SSA's decentralization enabled potential applicants to apply for GR at various regional locations. The decentralization outreach brought in new GR clients which contributed to the growth in caseloads. In addition, with the onset of COVID-19, caseloads increased in April through June 2020 as eligibility requirements were eased. FY 2020-21 experienced a significant decrease in caseload likely due to the stimulus fund and increased unemployment benefits, however caseload currently shows a reversing trend partially due to the rise in unemployment level, as the regional Stay-At-Home Order was implemented in December 2020. The increasing trend is projected to continue through FY 2021-22.
- California's Child Welfare Continuum of Care Reform (CCR) has effectively eliminated group homes with the final closure and/or transition of any remaining group homes to Short-Term Residential Therapeutic Programs (STRTP) as of December 31, 2020. Further, CCR continues efforts to limit stays in shelter care and maintain standards for STRTPs. CCR has been designed to better serve foster children by improving and expanding home-based family care through additional training and intensive support services. SSA continues to work with the community and the state to support our county's 10-day temporary shelter care facility, Orangewood Children and Family Center, while actively supporting current STRTPs and the development of Intensive Services Foster Care (ISFC) resource homes and supports to serve youth with higher-level service needs.
- Since November 2019, SSA has partnered with Child Welfare System Improvement Plan partners, including Orange County's Health Care Agency and Children & Family Futures (a national consultant with expertise in the area of substance abuse), to establish a multidisciplinary collaborative to focus on enhancing the service delivery model for substance use disorder (SUD) treatment. Through these efforts, local System Partners are surveying the landscape of available SUD resources to establish a deeper understanding of the existing Drug Medi-Cal (DMC) service array, and strategies to effectively engage families and ease their access to needed SUD services and supports.
- With the passage of Assembly Bill (AB) 2083 (2018), the California Legislature intends to build upon CCR efforts by ensuring local jurisdictions develop a coordinated, timely, and trauma-informed System-of-Care for foster youth. The intent of this bill is for local system partners to leverage existing processes and structures within and across agencies, to provide comprehensive, culturally competent, community-based services and placements to foster youth and their families. To achieve the goals set forth by AB 2083, in June 2020, Orange County established an Interagency Leadership Team (ILT) comprised of executive leadership from the CFS, Probation, HCA, OCDE, and the Regional Center of Orange County. Orange County's ILT is overseeing development of an MOU that will: (1) support alignment of screening, assessment, and service planning across agencies; (2) promote teaming and information sharing to coordinate care; and (3) encourage programmatic integration, thereby opening the door to a broader and more flexible array of services available to families in Orange County. Orange County's system partners have a long history of collaboration. With the establishment of the ILT, and adjunct advisory committees tasked with communicating gaps in continuity of care, quality improvement rec-

ommendations, and/or training and technical assistance needs, subject matter experts across various disciplines are partnering to identify local systemic barriers to the provision of integrated care.

- The Family First Prevention Services Act (FFPSA) was passed in 2018 as part of a bipartisan budget agreement by the Federal government. The law includes new preventive service options and requirements for foster care placement settings. It amends existing provisions within Title IV-B and IV-E of the Social Security Act. With the passage of FFPSA, child welfare jurisdictions can use federal financial resources to move some child welfare activities from protection and remediation to prevention and strengthening of families and communities. SSA is currently partnering with the California Department of Social Services (CDSS) and child welfare stakeholders to assess the impact and opportunities that FFPSA presents to child welfare agencies and the populations served by those agencies.

### Budget Units Under Department Control:

No.	Agency Name	Family Self-Sufficiency / Adult Services	Assistance Programs	Children & Family Services	Administrative Services	Total
063	Social Services Agency	391,236,394	185,184,554	330,850,499	139,116,385	1,046,387,832
102	Santa Ana Regional Center Lease Conveyance	0	0	0	2,582,175	2,582,175
12S	SSA Donations & Fees	0	0	818,000	0	818,000
12W	SSA Wraparound	0	0	25,868,937	0	25,868,937
14T	Facilities Development And Maintenance Fund	0	0	0	5,230,103	5,230,103
590	In-Home Supportive Services Public Authority	2,752,305	0	0	0	2,752,305
	<b>Total</b>	<b>393,988,699</b>	<b>185,184,554</b>	<b>357,537,436</b>	<b>146,928,663</b>	<b>1,083,639,352</b>

# 102 - SANTA ANA REGIONAL CENTER LEASE CONVEYANCE

## Operational Summary

### Description:

This fund was established to reserve the positive cash flow occurring at the beginning of the Santa Ana Regional Center (SARC) Lease Conveyance term which will be used to offset the negative cash flow occurring at the end of the lease term.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	2,121,319
Total FY 2020-2021 Projected Expend + Encumb:	2,121,200
Total Recommended FY 2021-2022:	2,582,175
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	121,264	96,521	43,764	7,193	(89,328)	(92.5)
Total Requirements	1,699,521	2,121,319	2,121,200	2,582,175	460,856	21.7
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(1,578,257)	(2,024,798)	(2,077,436)	(2,574,982)	(550,184)	27.2
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Santa Ana Regional Center Lease Conveyance in the Appendix on page A99



## 12S - SSA DONATIONS & FEES

### Operational Summary

#### Description:

This fund includes donations for the benefit of the residents of Orangewood Children and Family Center. It also includes money received from Children's Services Vital Records (Birth Certificates) and Child Abuse Services License Plate Fees. These birth certificate and license plate funds will be used to reimburse Social Services Agency for child abuse services and neglect prevention and intervention programs operated by private non-profit organizations or public institutions of higher education.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,382,152
Total FY 2020-2021 Projected Expend + Encumb:	1,302,705
Total Recommended FY 2021-2022:	818,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	1,129,296	902,034	621,257	594,478	(307,556)	(34.1)
Total Expenditures/Encumbrances	977,806	1,382,152	1,302,705	818,000	(564,152)	(40.8)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	151,490	(480,118)	(681,448)	(223,522)	256,596	(53.4)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: SSA Donations & Fees in the Appendix on page A125



## 12W - SSA WRAPAROUND

### Operational Summary

#### Description:

This fund includes Federal, State, and County share deposits related to the enrolled Wraparound caseloads. Wraparound services are provided to children with complex mental health, behavioral and/or emotional needs who may be at risk of being placed in residential or juvenile correctional facilities. These funds are used to reimburse the Social Services Agency for Wraparound contract provider, administrative, and other Wraparound re-investment costs.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	38,823,199
Total FY 2020-2021 Projected Expend + Encumb:	13,107,116
Total Recommended FY 2021-2022:	25,868,937
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Budget Amount      Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0      0.0
Total Revenues	17,870,187	17,454,871	18,106,264	19,585,450	2,130,579      12.2
Total Expenditures/Encumbrances	14,544,119	38,823,199	13,107,116	25,868,937	(12,954,262)      (33.4)
Prior Year Encumbrance Cancellations	0	0	0	0	0      0.0
Inc/(Dec) to Obligated Fund Balances	3,326,068	(21,368,328)	4,999,148	(6,283,487)	15,084,841      (70.6)
Ending Fund Balance - Unassigned	0	0	0	0	0      0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: SSA Wraparound in the Appendix on page A126

## 14T - FACILITIES DEVELOPMENT AND MAINTENANCE FUND

### Operational Summary

#### Description:

This fund was established to budget and account for facilities projects approved in the County's Strategic Financial plan. The fund is utilized for the repair and maintenance of Tustin Family Campus, Orangewood Children and Family Center, Eckhoff, and other county-owned facilities occupied by the Social Services Agency. In addition, use of this fund has expanded for other Agency needs such as moving costs and other program related needs.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	3,192,010
Total FY 2020-2021 Projected Expend + Encumb:	3,985,768
Total Recommended FY 2021-2022:	5,230,103
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	918,001	866,763	635,376	500,803	(365,960)	(42.2)
Total Requirements	1,624,929	3,192,010	3,985,768	5,230,103	2,038,093	63.9
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(706,929)	(2,325,247)	(3,350,392)	(4,729,300)	(2,404,053)	103.4
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Facilities Development And Maintenance Fund in the Appendix on page A158

## 590 - IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

### Operational Summary

#### Description:

This fund was established to budget and account for the In-Home Supportive Services (IHSS) Public Authority (PA) administration costs.

The IHSS PA maintains a registry of available homecare providers, provides training to IHSS recipients and providers and acts as employer of record to IHSS providers for the purpose of collective bargaining for wages and benefits.

#### Strategic Goals:

- To provide the elderly, blind and individuals with disabilities assistance in obtaining a prescreened homecare provider that will allow them to remain safe and living independently in their own home; and provide training to increase IHSS provider skills that will improve the quality of services they provide and enhance the life of recipients.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	2,640,536
Total FY 2020-2021 Projected Expend + Encumb:	1,851,251
Total Recommended FY 2021-2022:	2,752,305
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	2,204,359	2,640,536	1,925,472	2,752,305	111,769	4.2
Total Expenditures/Encumbrances	1,824,485	2,640,536	1,851,251	2,752,305	111,769	4.2
Prior Year Encumbrance Cancellations	25,067	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	404,961	0	74,221	0	0	0.0
Ending Fund Balance - Unassigned	(20)	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: In-Home Supportive Services Public Authority in the Appendix on page A263

## 13N - OC TOBACCO SETTLEMENT FUND

### Operational Summary

#### Description:

This fund administers the allocation and use of the County's share of the national Tobacco Settlement in accordance with the conditions set forth in a local initiative, Measure H, approved by the voters on November 7, 2000.

On November 23, 1998, the major American cigarette manufacturers agreed to a settlement (Master Settlement Agreement [MSA]) of litigation brought by the Attorneys General of 46 States (including California), five U.S. territories and the District of Columbia. In addition to restrictions related to cigarette advertising and underage smoking, the MSA requires that the tobacco companies pay the participants an estimated \$206 billion over a 25 year period, and \$9 billion annually thereafter in perpetuity. After certain adjustments, the payments are distributed on the basis of population (2000 census), with California estimated to receive about 12.0%. Fifty percent of California's allocation remains at the State level; the other 50% is distributed among eligible cities and counties. Orange County's portion of the local share is about 7.27% of the allocable local government share.

Although no conditions are placed on the use of Tobacco Settlement Revenue (TSR) local share by the MSA or State statute, Measure H, which took effect on July 1, 2001, restricts the use of TSR to specific health and public safety initiatives. Measure H was upheld in the Superior Court and requires that 80% of the TSR be restricted to specific health related categories, with the remaining 20% restricted to public protection programs. This revenue reimburses the Health Care Agency and the Sheriff-Coroner according to their claims for applicable costs and the available balance. Measure H applies only to TSR received after July 1, 2001.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	44,444,975
Total FY 2020-2021 Projected Expend + Encumb:	26,756,435
Total Recommended FY 2021-2022:	45,154,803
Percent of County General Fund:	N/A
Total Employees:	0.00

The specific categories are as follows:

1. Seniors & Persons with Disabilities: 19% is allocated to this Measure H category.
2. Emergency Room Physicians & Specialists: 23% is allocated to this Measure H category.
3. Tobacco Prevention & Control: 12% is allocated to this Measure H category.
4. Child & Family Health Services: 20% is allocated to this Measure H category.
5. Comprehensive E.R. Services/Trauma Centers: 6% is allocated to this Measure H category.
6. Public Safety Program & Services: 20% is allocated to this Measure H category.

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	29,606,734	26,848,740	26,848,739	27,466,262	617,522	2.3
Total Expenditures/Encumbrances	29,324,360	44,444,975	26,756,435	45,154,803	709,828	1.6
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	282,374	(17,596,235)	92,304	(17,688,541)	(92,306)	0.5
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Tobacco Settlement Fund in the Appendix on page A135

## 13Y - MENTAL HEALTH SERVICES ACT

### Operational Summary

#### Description:

This fund is used to account for Mental Health Services Act revenues earned by the County of Orange that have pending expenditure requirements. This fund is required by the Auditor-Controller and by Generally Accepted Accounting Principles in order to correctly report earned revenues. The source of monies deposited to this fund will be State allocations used to pay for approved mental health services.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	256,885,497
Total FY 2020-2021 Projected Expend + Encumb:	204,497,398
Total Recommended FY 2021-2022:	244,484,349
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	147,502,735	185,600,000	183,481,787	209,281,233	23,681,233	12.8
Total Requirements	231,782,440	256,885,497	204,497,398	244,484,349	(12,401,148)	(4.8)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(84,279,705)	(71,285,497)	(21,015,611)	(35,203,116)	36,082,381	(50.6)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Mental Health Services Act in the Appendix on page A142

## 9A0 - PUBLIC FINANCING PROGRAM (PGM II)

### 9A1 Major Activities

\* The purpose of these funds is to construct facility improvements, address funding and expenditure activity, and provide for administrative expenses of the Orange County Development Agency (OCDA) and the CEO Single Family Housing Fund.

### 9A1 Funds

Budget Control Number	OCDA + CEO Single Family Housing	FY 2021-2022 Appropriations		FY 2021-2022 Revenue	
15B	CEO Single Family Housing	\$	1,515,000	\$	1,515,000
170	Housing Asset Fund		8,735,629		8,735,629

## PROGRAM III: INFRASTRUCTURE & ENVIRONMENTAL

### Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2021-2022	FY 2021-2022	FY 2021-2022
		Appropriations	Revenue	Net County Cost
034	OC Watersheds	17,207,129	17,207,129	0
040	Utilities	30,882,152	11,469,259	19,412,893
071	Building & Safety General Fund	15,036,052	14,952,052	84,000
080	OC Public Works	61,087,852	44,480,522	16,607,330
<b>GENERAL FUND SUBTOTAL</b>		<b>124,213,185</b>	<b>88,108,962</b>	<b>36,104,223</b>
113	Building and Safety	356,500	356,500	0
115	OC Road	77,102,891	77,102,891	0
128	Survey Monument Preservation	94,200	94,200	0
137	Parking Facilities	5,484,445	5,484,445	0
140	Air Quality Improvement	251,050	251,050	0
148	Foothill Circulation Phasing Plan	522,173	522,173	0
151	South County Roadway Improvement Program (SCRIP)	8,000,000	8,000,000	0
15T	El Toro Improvement Fund	4,921,050	4,921,050	0
174	OC Road - Capital Improvement Projects	66,576,269	66,576,269	0
273	OCWR Capital Project Fund	78,778,442	78,778,442	0
274	OCWR Corrective Action Escrow	652,581	652,581	0
275	OCWR - Environmental Reserve	10,600,000	10,600,000	0
279	OCWR - Landfill PostClosure Maintenance	23,733,000	23,733,000	0
280	Airport - Operating Enterprise	211,769,324	211,769,324	0
281	Airport Construction Fund	35,483,000	35,483,000	0
283	Airport Debt Service Fund	80,248,525	80,248,525	0
284	OCWR-FRB/Bee Canyon Landfill Escrow	2,636,126	2,636,126	0
286	OCWR - Brea/Olinda Landfill Escrow	2,000,000	2,000,000	0
287	OCWR - Prima Deshecha Landfill Escrow	1,300,000	1,300,000	0
295	OCWR Importation Revenue Sharing	50,146,839	50,146,839	0
299	OC Waste & Recycling Enterprise	225,214,480	225,214,480	0
400	OC Flood	190,263,038	190,263,038	0
401	OC Flood - Capital Improvement Projects	78,896,581	78,896,581	0
404	OC Flood - Capital	133,343,618	133,343,618	0
468	County Service Area #13 - La Mirada	33,347	33,347	0
<b>OTHER FUNDS SUBTOTAL</b>		<b>1,288,407,479</b>	<b>1,288,407,479</b>	<b>0</b>
<b>TOTAL - INFRASTRUCTURE &amp; ENVIRONMENTAL</b>		<b>1,412,620,664</b>	<b>1,376,516,441</b>	<b>36,104,223</b>





## 080 - OC PUBLIC WORKS

<http://www.ocgov.com/gov/pw/>

### Operational Summary

#### Mission:

The primary mission of OC Public Works is to protect and enrich the community through efficient delivery and maintenance of public works infrastructure, planning, and development services. OC Public Works' vision is to "provide excellent, innovative, and professional public works projects and services to our community." OC Public Works accomplishes its mission and strategic objectives through a dedicated professional workforce that values integrity, accountability, service, and trust.

OC Public Works is organized around the department's ten core service areas: OC Fleet Services, OC Development Services, Administrative Services, OC Facilities - Design & Construction, OC Facilities Maintenance & Central Utility

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	64,433,039
Total FY 2020-2021 Projected Expend + Encumb:	55,504,931
Total Recommended FY 2021-2022:	61,087,852
Percent of County General Fund:	1.49%
Total Employees:	270.00

Facility (CUF), OC Infrastructure Programs, OC Construction, OC Operations & Maintenance, OC Survey, and OC Environmental Resources. These core service areas support the three Strategic Initiatives adopted by the Board of Supervisors:

- Protecting Our Community
- Building for the Future of Our Community
- Promoting a Healthy Community

#### Strategic Goals:

- OC Public Works has developed three overarching department goals for 2020 and 2021 to support the County's Strategic Priorities:
  - 1) Increase Customer Service Efficiencies through Technology
  - 2) Enhance the Built Environment through Infrastructure
  - 3) Improve Processes and Update Policies
- OC Public Works seeks to achieve these goals through various strategic initiatives. The OC Public Works Capital Improvement Program (CIP) approved by the Board annually is part of a larger 20-year Strategic Plan meant to ensure the stability of project management aligned with available funding streams to accomplish infrastructure project delivery. OC Infrastructure Programs delivers 90% of projects outlined in the horizontal Capital Improvement Program.
- OC Public Works also provides County leadership on projects supporting the greater County community. OC Public Works provides project management services for the new County Administration North (Building 14) project, the new Yale Navigation Center/Shelter, the Central Utility Facility, John Wayne Airport and other large-scale vertical projects.
- Innovation and technology initiatives are core to gaining efficiencies in service delivery and strategic management. OC Public Works is currently expanding the Computerized Maintenance Management System (CMMS), to create efficient and streamlined services, self-service options for customers, and improve reporting capabilities.
- OC Public Works protects the community by providing excellent customer service and meeting regulatory compliance measures through OC Environmental Resources/Agricultural Commissioner, OC Facilities - Design & Construction, OC Facilities Maintenance & CUF and building & safety issues through OC Development Services permit, planning and code enforcement services.

## Key Outcome Indicators:

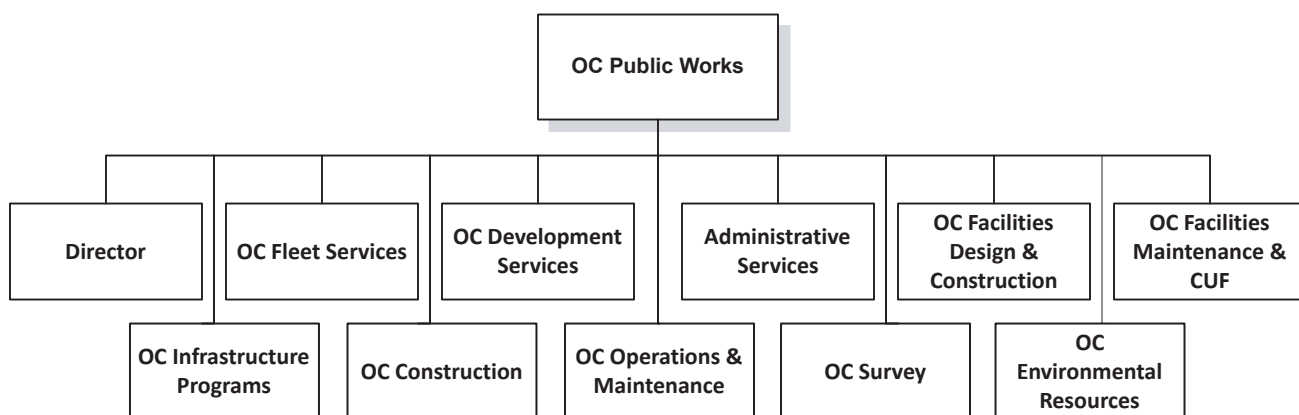
Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>MEASURES WORK ORDER REQUESTS TRIAGED WITHIN 10 DAYS OF RECEIPT.</b> <b>What:</b> Measures work order requests triaged within 10 days of receipt. <b>Why:</b> Public & employees rely on building & grounds to be safe, clean, comfortable & healthy environments.	95%	100%	While the initial review and processing of maintenance requests remains high. Scheduling, execution and closeout of requests will be streamlined as we migrate to the new Computerized Maintenance Managements System (CMMS) in 2021.
<b>OC DEVELOPMENT SERVICES: NEIGHBORHOOD PRESERVATION CASES INITIAL RESPONSE RATE</b> <b>What:</b> Measures code violation complaints (cases) responded to within 3 business days. <b>Why:</b> Enforcing state and local codes is necessary to protect the health and safety of the community.	99%	97%	Neighborhood Preservation is meeting its goal of responding to 97% of code violation complaints within 3 business days (99% actual).
<b>OC DEVELOPMENT SERVICES: CUSTOMER SERVICE SATISFACTION.</b> <b>What:</b> Measures of OC Development customer evaluations that rate "Excellent" or "Good." <b>Why:</b> Allows Dev. Svcs. to better evaluate the quality of services & focus on areas requiring improvement.	98%	90%	Daily customer surveys show that OC Development Services is achieving a 98% success rate in customer service satisfaction.
<b>OC DEVELOPMENT SERVICES: DISCRETIONARY PERMIT PLAN SUBMITTALS RESPONDED TO WITHIN 30 DAYS.</b> <b>What:</b> Measures discretionary permit plan submittals responded to within 30 days. <b>Why:</b> Verifies that plans adhere to County planning standards and ensures excellent customer service.	99%	99%	Planning and Land Development are meeting the targeted goal of responding to 99% of all discretionary permits within 30 days.

## FY 2020-21 Key Project Accomplishments:

- On January 12, 2021, the Board of Supervisors adopted General Plan Amendment T20-02 Transportation Element to delete the "Conceptual Proposed" Cristianitos Road, south of Cow Camp Road and add to the Plan the alignment of Los Patrones Parkway Extension (LPPE) from Cow Camp Road to Avenida La Pata and designate it a Primary Arterial Highway.
- On January 12, 2021 the Board of Supervisors adopted T20-03 Transportation Element to reclassify Chiquita Canyon Drive from its current Secondary Arterial Highway designation to a Divided Collector Arterial, add the alignment of Fauna Drive as a Commuter roadway (Collector Arterial) between Chiquita Canyon Drive and Esencia Drive, and add the alignment of Esencia Drive as a Commuter roadway (Collector Arterial) between Andaza Street and Fauna Drive. The changes are consistent with the Orange County Master Plan of Arterial Highways (MPAH), which is maintained by the Orange County Transportation Authority.
- On November 17, 2020, the Board of Supervisors adopted the County of Orange 2020 Local California Environmental Quality Act Procedures Manual and 2020 Standard California Environmental Quality Act Agenda Staff Report Template Language to update the County of Orange's local policies and procedures for implementation of updated California Environmental Quality Act Statutes and Guidelines.

- On November 17, 2020, the Board of Supervisors adopted General Plan Amendment GPA 20-01 - Land Use, Transportation and Growth Management Elements, the Guidelines for Evaluating Vehicle Miles Traveled Under CEQA and the 2020 Updated Transportation Implementation Manual to incorporate new metrics for CEQA transportation analysis and ensure compliance with recent state-mandated changes.
- Supported the County Wide COVID-19 response by:
  - Assisted with the reopening of temporary shelters for the homeless.
  - Complied with health and safety measures by designing and installing clear germ shields, installing touchless fixtures, procuring hand sanitizers from local vendors and distributing dispensers, and completing HVAC assessments to ensure proper air filtration and adequate fresh air.
  - Set up booths at the Honda Center for the Clerk-Recorder to continue provide critical services.
  - Developed a cost tracking model for COVID-related expenses/CARES reimbursement.
  - Reduced service and commodities invoicing days-to-pay average from 56 to 40.

## Organizational Summary



**Director** - The OC Public Works Director's Office provides overall guidance for operating the Department, oversees a total of approximately 865 OC Public Works positions, and ensures that OC Public Works provides quality services to other County departments and to the public.

**OC Fleet Services** - Provides professional fleet management services for a fleet of approximately 3,000 vehicles and special-use equipment. Services include: vehicle life-cycle management, procurement, maintenance/repair, and compliance with state and federal emissions regulations.

Administers two Clean Air funds (Fund 140 and Fund 270) to promote and support the County's efforts to reduce greenhouse gas emissions.

**OC Development Services** - Manages the development of the county with services provided for the purposes of planning, entitlement, and ensuring compliance with development requirements of private and public project applicants within unincorporated county areas. OC Development Services planners, engineers, inspectors, technicians, and administrative support personnel serve the current advance and environmental planning, through stewardship of the physical environment, and varying demands of the future residents of Orange County. OC Development Services meets the time-sensitive needs of the development community through expedited entitlement and permit processing available for planned communities within the County's jurisdiction. Community outreach and involvement with the stakeholders of the County of Orange (residents, business owners, and Board-appointed committees) is critical in OC Development Services' efforts to maintain clean, healthy and

safe neighborhoods in the unincorporated communities within Orange County. In developing relationships with and working alongside stakeholders, a true community approach towards developing and preserving unincorporated County communities can be achieved.

**Administrative Services** - Administrative Services provides the administrative management framework for the organization. Staff accomplishments in this business unit are rarely visible to the public as they work behind the scenes to support the department. The functions include Accounting Services, Finance Services, Human Resources Services, Training and Employee Services, Information Technology Services, Strategic Communications, Procurement Services, Business Services, and Revenue Streams. Administrative Services provides essential support services, ensures proper internal controls are in place, and establishes policies and procedures to ensure the smooth functioning of this department with all its many partners.

**OC Facilities - Design & Construction** - OC Facilities Design & Construction Management provides professional architectural and engineering services for the alteration and construction for vertical capital projects and programs to various County owned buildings and facilities. The most visible product of the unit is the construction and maintenance of functional, practical, and aesthetically pleasing facilities for both business and recreational use by the employees and residents of the County of Orange.

**OC Facilities - Maintenance & CUF** - Facilities Maintenance operates and maintains County owned and occupied buildings on approximately 257 properties and facilitates and manages maintenance projects related to physical plant equipment. The Central Utility Facility (CUF) provides electricity, steam and chilled water to various buildings and facilities within the Civic Center on a 24-7 basis. OC Facilities Maintenance & CUF will continue to support Orange County operated facilities and ensure a safe and functional environment for County employees and the public. Facilities Maintenance continues to meet this challenge by the research, planning and implementation of maintenance and reliability best practices to maximize the life cycle of physical plant equipment while minimizing cost.

**OC Infrastructure Programs** - The Service Area provides project management and oversight for all flood infrastructure capital improvement projects. Also works with water/sanitation districts, utility companies and other public agencies to relocate; works towards compliance with state and

federal requirements for levees and dams; sustains programs that help reduce flood insurance costs for home and business owners, modify and/or protect facilities to facilitate construction of flood control projects. OC Infrastructure Programs: 1) Develops and administers County's flood capital improvement program; develops Project Programming Reports; manages flood funding; and secures and manages grant-funding projects; 2) Designs and manages all flood channels projects in the unincorporated areas of Orange County. This effort includes the study of the County's various watersheds, the prioritization of Capital Improvement Projects with a focus on removal from Floodplain, improving flood protection, increasing system efficiency, and the reduction of recurring maintenance costs. Deliverables related to this work include watershed studies and reports in addition to the development of Plans, Special Provisions, and Estimates for Flood Capital Improvement Projects; 3) Secures regulatory permits and meet the environmental requirements; to protect species and habitat; and mitigate the impact of projects.

**OC Construction** - Manages capital improvement construction contracts and provides inspection services for the construction of roadways, road maintenance improvements, bridges, and bikeways in the unincorporated areas of Orange County; provides quality assurance materials testing services; provides geotechnical recommendations for design of County infrastructure and development projects; ensures contractors' activities comply with the National Pollutant Discharge Elimination System (NPDES); and administers the County's Pavement Management Program.

**OC Operations & Maintenance** - Provides a wide range of maintenance services to Orange County's unincorporated areas and 320 miles of maintained county roads. Operations and Maintenance also provides maintenance services for the contracted cities of Lake Forest (On-Call services), Mission Viejo and Dana Point, as well as the San Joaquin Hills Transportation Corridor Agency and the Foothill/Eastern Transportation Corridor Agency. Operations & Maintenance also plays a crucial role in responding to the needs of the public in the aftermath of devastating earthquake, fire and storm events.

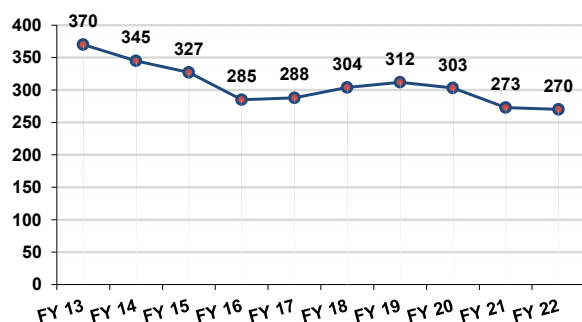
**OC Survey** - Map Checking and Right-of-Way Business Unit - Provides technical map checking services for all subdivisions within the county. This includes reviewing all subdivision maps for incorporated cities. This Business Unit performs technical reviews for all Corner Records, Records of Survey, Lot Line Adjustments, Certificate of Compliance,

Tentative Maps, Parcel Maps, and Tract Maps. This Business Unit provides technical review for all County Right-of-Way acquisitions and dispositions, in support of OC Public Works, Santa Ana River, and many other County Agencies involved in real estate transactions. This Business Unit is also responsible for technical review and approvals for all annexations within the county. This Business Unit provides new addresses and facilitates address revisions within the unincorporated territory of the county.

**Field Survey Business Unit** - Performs an array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying and Global Positioning Satellites (GPS) receiver units are used in conjunction with data collection and construction staking software which enable timely, accurate and cost-effective delivery of survey information. This Business Unit provides design and boundary surveys in support of all capital improvement projects designed and managed by OC Public Works.

**Geospatial Services Business Unit** - Provides Geographic Information System (GIS) mapping in support of OC Public Works, and other agencies in need of mapping products. This Business Unit is the author of the Land Information System, which accounts for all new subdivisions, and parcel adjustments within the county. This Business Unit maintains the geodetic infrastructure including: bench mark elevations, horizontal control points, county boundaries, and the operation of the Orange County Real Time Network. This Business Unit also provides Aerial Photography and Videos using UAV (Drones), and provides GIS Application Development and Support to all County Departments who need mapping exhibits and products.

### Ten Year Staffing Trend:



**OC Environmental Resources** - OC Environmental Resources is comprised of OC Watersheds and OC Agricultural Commissioner.

OC Watersheds is responsible for operation of an advance flood warning system called Automated Local Evaluation in Real Time (ALERT) which consists of multiple flood control channel/basin water level sensors, rain gauges and other weather sensors located at 85 sites throughout the county. Data from the ALERT system is fed directly to the OC Public Works Department Operations Center as well as the County's Emergency Operations Center during storm events. ALERT also supports regulatory compliance monitoring programs and provides real-time hydrologic data to OC Public Works staff and the public.

One third of the ALERT network sites are water-level gauges. These gauges are used to monitor real-time water level height in flood control channels, basins and lakes. Gauges are monitored daily and serviced monthly. Service at sites includes inspection, calibration, stream gauging, data collection and needed repairs. Data collected in real-time and via downloads is processed and archived.

OC Watersheds also maintains a network of 25 historical precipitation sites. Each site measures every 0.01 inch of rainfall. The data is stored at the site, bimonthly all sites are serviced which includes calibration, cleaning and data download. The data then undergoes a Quality Assurance/Quality Control process and is archived. The data is used in flood design, hydrology, permitting and water quality.

### Ten Year Staffing Trend Highlights:

- During the FY 2021-22 budget process, added 1 position transferred from Utilities to align staff within units for workload balancing.
- In FY 2020-21, to reduce the budget shortfall due to the pandemic related revenue losses, 5 positions associated with the Voluntary Incentive Program were deleted offset by adding 1 position reinstated to the Revenue Streams section.
- During the FY 2020-21 budget process, added 9 positions: 1 transferred from Parking Facilities, 6 transferred from John Wayne Airport Facilities Management Division, 1 reinstated to the Agricultural program sec-



tion and 1 reinstated to Pesticide Use enforcement offset by deleting 37 vacant positions per CEO recommendation.

In FY 2019-20, deleted 1 position per the County's Vacant Position Policy and deleted 1 position transferred to Utilities to align staff within units for workload balancing.

- During the FY 2019-20 budget process, deleted 10 positions transferred to OCIT Countywide Services for Access Control Team offset by adding 3 new positions to enhance operational efficiency and improve customer service.

In FY 2018-19, deleted 1 position transferred to County Executive Office Real Estate and deleted 1 regular position to meet Planner Series Maintenance study.

- During the FY 2018-19 budget process, added 4 new positions: 1 position for Access Control Services, 1 for Weights and Measures and 2 for Agricultural Commissioner to meet demands and enhance operational efficiency, added 4 positions: 2 positions transferred from OC Flood, 1 from Parking Facilities, 1 from Building & Safety General Fund offset by deleting 2 positions: 1 position transferred to OC Flood and 1 to Parking Facilities to align staff within units for workload balancing.

In FY 2017-18, added 2 positions transferred from Social Services Agency to enhance operational efficiency.

- During the FY 2017-18 budget process, added 7 positions: 4 positions transferred from OC Flood and 3 from Utilities offset by deleting 2 positions: 1 position transferred to OC Flood and 1 to OC Road to align staff within units for workload balancing.

In FY 2016-17, added 11 positions: 10 positions from OC Road and 1 from OC Flood to align staff within units for workload balancing.

- During the FY 2016-17 budget process, added 3 positions transferred from OC Road to align staff within units for workload balancing.

- During the FY 2015-16 budget process, added 5 positions: 1 position transferred from OC Watersheds, 3 from OC Road and 1 from Building & Safety General Fund offset by deleting 6 positions: 3 positions transferred to Building & Safety General Fund, 1 to Parking Facilities and 2 to OC Road to align staff within units for workload balancing and added 1 position transferred from OC Flood for Civic Center Customer Service related to the Civic Center Campus.

In FY 2014-15, deleted 30 positions transferred to OCIT Shared Services for integration to the newly established Budget Control 037 OCIT Shared Services, deleted 41 positions: 1 position transferred to Watersheds, 4 to Utilities, 5 to OC Road, 1 to Parking Facilities, 2 to OC Fleet, 7 to OC Flood and 21 regular positions offset by adding 23 positions: 2 positions transferred from OC Road, 3 from OC Flood and 18 new positions due to reorganization phases I and II and added 6 positions transferred from OC Community Resources (OCCR) as part of OCCR's minor reorganization to realign available support, enhance operational efficiency, and improve customer service.

- During the FY 2014-15 budget process, deleted 18 positions: 5 positions transferred to Auditor-Controller for Accounts Payable Services and 13 positions to CEO Real Estate for alignment with other Real Estate functions.

In FY 2013-14, added 5 positions: 1 position transferred from OC Watershed, 2 from OC Fleet, 2 from OC Flood offset by deleting 5 positions: 1 position transferred to OC Watershed, 2 to OC Fleet, 1 to OC Flood and 1 to Utilities to align staff within units for workload balancing.

- In FY 2012-13, deleted 25 positions: 12 positions transferred to County Executive Office for reassignment of Corporate Real Estate Unit, 1 position to Workers Compensation ISF to centralize the County Safety Program, 11 positions to Human Resources to Centralize Human Resource Services and 1 position to OC Flood to align staff within units for workload balancing.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

OC Public Works provides leadership in support of Countywide priorities and initiatives such as the Civic Center Facilities Strategic Plan and project management of the new County Administration North (Building 14) project, the Courtyard Shelter close out, new Yale Street Homeless Shelter. OC Public Works is instrumental in providing a safe environment for the County staff and public during the COVID-19 pandemic. OC Public Works is also working to enhance the Customer Relationship Management System to support a One Stop Shop within the new County Administration South (Building 16) to support Countywide services for constituents visiting the Civic Center. Appropriations for operational costs associated with budgeted capital improvement projects are included in the budget.

### Changes Included in the Recommended Base Budget:

Budget Control 080, OC Public Works, FY 2021-22 Recommended Budget includes appropriations of \$61.1 million which is \$3.3 million lower (5.2%) than the FY 2020-21 Modified Budget. There is no growth in Net County Cost support allocated by CEO to County General Fund budget controls to offset increasing operating costs and Salaries & Employee Benefits that are out of the department's control. The Revenue budget of \$44.5 million is \$3.0 million lower (6.40%) primarily due to lower Inter-governmental Revenues.

### Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Restore Appropriations and Net County Cost to Maintain Current Level of Service Amount: \$ 208,723</b>	Restore \$209K in appropriations and Net County Cost to keep projects on schedule and maintain safe functional facilities.	Restored funding will ensure adequate operational funding is sustained for County-owned or operated facilities maintenance and custodial functions.	20659

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup> Actual	FY 2020-2021 Budget	FY 2020-2021 Projected <sup>(1)</sup>	FY 2021-2022 Recommended	Change from FY 2020-2021	
		As of 3/31/21	At 6/30/21		Budget Amount	Percent
Total Positions	270	269	269	270	1	0.4
Total Revenues	35,097,579	47,520,931	38,820,102	44,480,522	(3,040,409)	(6.4)
Total Expenditures/Encumbrances	51,313,603	64,433,039	55,504,931	61,087,852	(3,345,187)	(5.2)
Net County Cost	16,216,024	16,912,108	16,684,829	16,607,330	(304,778)	(1.8)

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Public Works in the Appendix on page A91

### Highlights and Key Trends:

- Standardize process for California Environmental Quality Act (CEQA) review, and update Local CEQA Procedures Manual (2020).
- The Comprehensive Zoning Code Update addresses landscaping and water conservation; water quality; parking, mobility and connectivity; use regulations; development standards; sober living; nuisance; other zoning code fixes. Some of the items are technically outside of the Zoning Code, but will be part of the same process.
- Facilitate the development Subarea 3.1 and 3.2 of the Ranch Plan Planned Community through expedited entitlement and permit processing.

## Budget Units Under Department Control:

No.	Agency Name	Director	OC Fleet Services	OC Development Services	Administrative Services	OC Facilities - Design & Construction	OC Facilities - Maintenance & CUF	OC Infrastructure Programs	OC Construction	OC Operations & Maintenance	OC Survey	OC Environmental Resources	Total
034	OC Watersheds	0	0	0	837,336	0	0	0	0	0	57,500	16,312,293	17,207,129
040	Utilities	0	0	0	200,000	0	30,682,152	0	0	0	0	0	30,882,152
071	Building & Safety General Fund	4,223,057	0	10,643,074	169,921	0	0	0	0	0	0	0	15,036,052
080	OC Public Works	2,339,806	0	7,205,221	18,381,481	5,245,543	15,180,056	145,000	499,000	4,004,500	503,500	7,583,745	61,087,852
113	Building and Safety	356,500	0	0	0	0	0	0	0	0	0	0	356,500
115	OC Road	24,630,133	0	629,496	2,171,589	0	0	9,180,658	8,397,082	22,251,733	8,159,929	1,682,271	77,102,891
128	Survey Monument Preservation	1,300	0	0	0	0	0	0	0	0	92,900	0	94,200
137	Parking Facilities	0	0	0	5,484,445	0	0	0	0	0	0	0	5,484,445
140	Air Quality Improvement	0	251,050	0	0	0	0	0	0	0	0	0	251,050
148	Foothill Circulation Phasing Plan	346,673	0	0	3,000	0	0	172,500	0	0	0	0	522,173
151	South County Roadway Improvement Program (SCRIP)	8,000,000	0	0	0	0	0	0	0	0	0	0	8,000,000
174	OC Road - Capital Improvement Projects	11,603,699	0	0	0	0	0	54,972,570	0	0	0	0	66,576,269
270	Compressed Natural Gas Enterprise Fund	0	366,139	0	0	0	0	0	0	0	0	0	366,139
296	OC Fleet Services	5,155,268	46,864,592	0	0	0	0	0	0	0	0	0	52,019,860
400	OC Flood	100,369,795	0	413,085	1,731,862	0	0	14,318,123	9,074,391	40,844,538	11,142,892	12,368,352	190,263,038
401	OC Flood - Capital Improvement Projects	8,612,581	0	0	0	0	0	70,284,000	0	0	0	0	78,896,581
404	OC Flood - Capital	64,413	0	0	475,626	0	0	131,463,079	0	295,000	1,045,500	0	133,343,618
468	County Service Area #13 - La Mirada	33,347	0	0	0	0	0	0	0	0	0	0	33,347
Total		165,736,572	47,481,781	18,890,876	29,455,260	5,245,543	45,862,208	280,535,930	17,970,473	67,395,771	21,002,221	37,946,661	737,523,296



## 034 - OC WATERSHEDS

### Operational Summary

#### Description:

To provide strategic leadership on water quality and water resources across Orange County and beyond.

Pollutants from the urban environment can degrade surface waters such as creeks and beaches, making them less able to support fishing, swimming, wildlife habitat, and other beneficial uses. In addition to federal and state mandates, greater public awareness and environmental activism have created a new level of expectation for local government to address surface water quality and watershed protection issues. These regulations have no dedicated funding to offset costs. The OC Watersheds Program was created in 2000 to provide regional leadership and coordination of surface water quality and watershed protection efforts.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	17,948,636
Total FY 2020-2021 Projected Expend + Encumb:	16,459,900
Total Recommended FY 2021-2022:	17,207,129
Percent of County General Fund:	0.42%
Total Employees:	42.00

Its mission is to preserve, protect, and enhance coastal resources and inland surface waters throughout Orange County. OC Watersheds serves as the lead agency for all 34 cities in Orange County, the OC Flood Control District, and other public and private entities in complying with the countywide municipal stormwater permits as well as for numerous surface water quality regulations specific to individual bodies of water within Orange County. It also provides hydrographic and precipitation monitoring countywide, integrated water resource planning, and environmental assessment.

#### Strategic Goals:

- Provide leadership to County agencies and departments, cities, other agencies, and the public on protecting the beneficial uses of surface waters throughout Orange County.
- Promote science as a foundation for innovative and effective environmental regulations and water quality solutions.
- Advance the scientific understanding of water quality to effectively protect the beaches, streams, and estuaries of Orange County.
- Build collaborative relationships with the public and private sectors as well as the public at large to develop consensus on water resource issues, leverage resources, and achieve efficiencies of scale.
- Achieve compliance with water quality laws and regulations for all County agencies and departments as well as partnering organizations.
- Provide integrated watershed planning solutions to water resource issues that benefit the County, cities, and water districts throughout Orange County.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>AVERAGE GRADE IN THE HEAL THE BAY REPORT CARD BASED ON THREE DISTINCT REPORTING PERIODS IN THE YEAR.</b> <b>What:</b> Heal the Bay issues a beach water quality report card for beaches throughout California. <b>Why:</b> Tracking beach water quality grades is a general indicator of overall stormwater quality efforts.	3.8 average grade of the three Heal the Bay reporting periods (Summer, Winter and Wet Weather).	The target is 4.0 (An A grade average).	Achieved a 4.2 grade point average for Orange County beaches during summer months, a 4.1 grade point average during winter months, and a 3.06 grade point average during wet weather. (Note: 2019-20 winter month and wet weather GPA scores are used for this report as the reporting periods end 3/31/21).

## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>TOTAL NUMBER OF PARTNERS IN CURRENT COOPERATIVE AGREEMENTS.</b> <b>What:</b> Regional leadership preserving, protecting, and enhancing coastal resources and surface waters. <b>Why:</b> A measure of our leadership success is the total number of partners participating.	181 cumulative partners across all cooperative agreements.	186 cumulative partners across all cooperative agreements.	Continue to expand our partnerships and have external partners voluntarily join cooperative programs that OC Watershed leads. In addition, continue laying the groundwork for multi-agency project partnerships and cooperative funding through developing of a water quality and credit trading program.

## FY 2020-21 Key Project Accomplishments:

- Outfall Capture Feasibility Studies (OCFS) was completed at 20 major outfalls, achieving the Unnatural Water Balance Highest Priority Water Quality Condition (HPWQC) 2020 milestone identified in the South Orange County Water Quality Improvement Plan (WQIP). The main objective of the feasibility studies is to characterize the sources, such as groundwater, potable water, recycled water, sewage, and magnitude of dry weather flow to the outfalls. The findings from these studies will be used by agency partners to inform selection of outfall-specific management options, such as diversions to sanitary sewer, or retrofits within existing stormwater facilities, to reduce dry weather flow that have been identified as unnatural.
- Conceptual Geomorphically Referenced Basis of Design Guideline (GRBoD Guideline) (Appendix I of the South OC WQIP) was developed to describe a conceptual design approach to rehabilitate or improve geomorphic form and function of reaches impacted by hydromodification. The draft GRBoD Guideline was distributed and reviewed amongst Orange County MS4 Permittees, internal County agencies, and resource agencies (California Department of Fish and Wildlife, US Fish and Wildlife, and US Army Corp of Engineers). The Guideline was revised to address the comment received and has been finalized achieving the Channel Erosion HPWQC2020 annual compliance milestone identified in the WQIP.
- Stormwater Quality Asset Inventory and Pollutant Load Reduction Estimates special study was conducted to standardize stormwater quality asset tracking and performance assessment. As part of this study, an open-source web application (OC Stormwater Tools) was developed with modules to support Best Management Practice (BMP) inventory; condition assessment; maintenance tracking; catchment delineations; trash capture calculations; modeling pollutant load and water balance estimates; reports summarizing key metrics from the BMP inventory and modeling results; and a draft public view of these results. Permittees have inventoried more than 1,470 structural stormwater BMPs and over 640 water quality management plans (WQMP) sites in the WMA thus far.
- South OC Integrated Regional Water Management (IRWM) Update: The Aliso Creek Watershed Project Collaboration Group was established in 2019 to pilot a stakeholder-driven a project planning process to establish watershed-scale desired outcomes that will be met with regionally supported projects. Over 50 representatives of over 30 different organizations are participating in the effort, including cities, water agencies, wastewater agencies, transportation agencies, non-profits/NGOS. The Project Collaboration Group met four times in 2019, and once in 2020 due to COVID-19; however, a Reference Guide was developed and distributed to stakeholders that consolidates information for key collaboration materials and represents a living document to allow for updates as Watershed understanding advances and additional tools are developed for our stakeholders.
- Orange County Stormwater Resources Plan (OC SWRP) Update: County staff successfully updated and submitted the OC SWRP to the State Water Resources Control Board, ensuring eligibility for Orange County agencies seeking Storm Water Grant Program funding. As part of this update, a dynamic project submittal and prioritization process was developed for the North and South IRWM Hub Sites. The OC Plan enabled a \$6 million Santa Margarita Water District stormwater capture project to qualify for funding in Round 2 of the Proposition 1 Storm Water Grant.
- Adopt A Channel Program Update: County staff developed procedures for the adoption of earthen channels by relying on the recently issued OCPW Countywide Long-Term Routine Maintenance Program; State Water Resources Control Board (SWRCB) ID SB13007IN permit. As a result, new earthen channel adoptions took place, two in South Orange County and one in North Orange County.

- Reduction to the Newport Bay/San Diego Creek Sediment Total Maximum Daily Load (TMDL) Scour Surveying Requirements: Culminating over a year's effort to modify and improve annual program requirements of the Sediment TMDL, the Santa Ana Water Board approved a reduction of scour surveying frequency requirements in 2020, which: acknowledged regulatory requirements for the program are being achieved; created an estimated savings of \$50,000 for the current fiscal year, with additional cost savings anticipated in future fiscal years; reduced the workload required from OC Survey for this program; and developed new flexibility on implementing sediment removal activities for the San Diego Creek in-channel basins by OC Operations & Maintenance.
- Prado Basin Property Acquisition Support: OC Environmental Resources worked relentlessly to conduct approximately 50 Hazardous Materials Assessment (HMA) studies for pending property acquisitions in the Prado Basin to meet critical funding obligation deadlines from the U.S. Army Corps of Engineers. Working with various project teams in OC Public Works and CEO/Real Estate Services, the properties were divided into multiple study areas for HMA reporting efficiency, which includes spatially organized residential, commercial, industrial, and open space parcels.
- Ten Year Anniversary of the OC Environmental Resources Internship Program: September 2020 concluded the 10th consecutive year of the OC Environmental Resources Summer Internship program. Since 2011, this program has mentored over 100 college students and recent graduates from universities across the country while providing valuable staff support for Environmental Resources. With the onset of COVID-19, this program was confronted with unprecedented challenges in maintaining personnel safety and social distancing, still, through creative adapted protocols, OC Environmental Resources was able to safely and successfully onboard multiple interns in 2020 utilizing enhanced safety measures. These interns were highly productive and contributed to many key compliance program efforts.
- Green Infrastructure Unit: This new compliance unit was created to oversee County-owned green infrastructure assets, water quality treatment facilities and National Pollutant Discharge Elimination System (NPDES) permit compliance for County construction projects. The unit was formed to ensure that new development projects are managed in compliance with stormwater requirements from project design, construction, close out and long-term maintenance and performance monitoring. The newly formed unit consolidates functions that were spread across several units and staff and addresses the growing expertise and time commitment necessary for successful ongoing maintenance and monitoring of County-owned green infrastructure.

## Organizational Summary

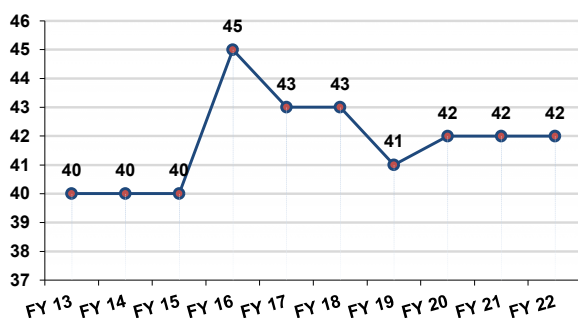
**OC Environmental Resources** - OC Watersheds - Countywide Municipal Stormwater Program: Coordinate regional compliance activities and programs for two municipal National Pollutant Discharge Elimination System (NPDES) permits. The County, serving as the lead permittee for the 36 municipal stormwater co-permittees, develops compliance programs, conducts countywide water quality monitoring of creeks, channels, bays, and harbors; conducts water pollution investigations; and performs spill response and abatement. The County also coordinates the Local Implementation Program with County agencies and departments to ensure the County's own compliance, including best management practices for all County facilities and conditioning new development with water quality protection requirements.

**Total Maximum Daily Load (TMDL) Programs:** These regulations are adopted by state and federal agencies to address water quality impairments in specific bodies of water. TMDLs adopted to date include sediment, nutrients, fecal coliform and toxic contaminants in the Newport Bay watershed; indicator bacteria for south Orange County beaches and Aliso Creek; and metals and indicator bacteria for Coyote Creek.

**Watershed Resources and Mitigation Programs:** The 11 watersheds in Orange County have been grouped into two Watershed Management Areas (WMAs) to increase opportunities for collaborative partnerships with cities and special districts. Collaborative management plans have been developed for each WMA to integrate water quality, flood control, water supply, and environmental enhancement projects across multiple agencies and partners. The Mitigation Program oversees the post-construction maintenance and monitoring of performance standards of OC Public Works Department mitigation sites, which are established as compensatory mitigation for impacts from capital improvement projects and infrastructure maintenance.

Technical support to County agencies and departments includes operation of the Automated Local Evaluation in Real Time (ALERT) telemetry network, an automated hydrologic and meteorological data collection system of over 100 rainfall, water level, and other sensors located in flood control channels, reservoirs, basins, and throughout Orange County. OC Watersheds also conducts hazardous materials investigations for all County land acquisitions as well as other environmental and technical services as required.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- During the FY 2019-20 budget process, added 1 new position in Support Services.

- During the FY 2018-19 budget process, deleted 2 positions transferred to OC Flood to align staff within units for workload balancing.
- In FY 2015-16, deleted 2 positions: 1 position was transferred to Building & Safety General Fund and 1 to OC Public Works to align staff within units for workload balancing.
- In FY 2014-15, added 6 positions: 1 position transferred from OC Public Works, 1 from OC Road and 4 new positions offset by deleting 1 position transferred from OC Road due to reorganization phases I and II.
- In FY 2013-14, added 1 position transferred from OC Public Works and deleted 1 position transferred to OC Works to align staff within units for workload balancing.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Continue to expand partnerships with cities, special districts, landowners, and other parties to improve Orange County's water resources management, develop innovative multi-benefit project options, and achieve programmatic cost savings. This will be accomplished primarily through the Water Quality Improvement Plan for south Orange County and the Watershed Improvement Projects Subcommittee for the four principal watersheds in North Orange County: Coyote Creek, Anaheim Bay/Huntington Harbor, Santa Ana River, and Newport Bay. Negotiate practicable conditions in the municipal stormwater permits expected to be reissued between 2021 to 2022. Expand the County's proactive role in formulating new regulations or revising existing regulations to ensure practical implementation and cost effectiveness, as well as modifying existing regulations.

### Changes Included in the Recommended Base Budget:

OC Public Works Budget Control 034, OC Watersheds, FY 2021-22 Budget of \$17.2 million is \$742 thousand lower than the FY 2020-21 Modified Budget. Salaries and Benefits increased due to negotiated pay and benefit increases. Services and Supplies decreased primarily due to a decrease of contract services.

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	42	42	42	42	0	0.0
Total Revenues	14,566,261	17,948,636	16,459,900	17,207,129	(741,507)	(4.1)
Total Expenditures/Encumbrances	14,882,579	17,948,636	16,459,900	17,207,129	(741,507)	(4.1)
Net County Cost	316,317	0	0	0	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Watersheds in the Appendix on page A48

## Highlights and Key Trends:

- Regulatory mandates continue to increase in number, scope, and complexity. The Santa Ana and San Diego Regional Water Quality Control Boards reissue municipal stormwater permits for the County, cities, and OC Flood Control District every five years. In each renewal cycle, mandates are added and expanded to increase the protection of the drinking water supply, fishing, swimming, and other uses of Orange County's streams, bays, harbors, and beaches.
- In addition to NPDES requirements, state and federal regulators periodically assess the health of waterways. When data show pollution levels are impairing the uses of those waters, they are added to a list of water quality impairments under the Federal Clean Water Act. In the most recent updates, the list of impairments in Orange County increased from 119 to 166. A new regulation called a Total Maximum Daily Load (TMDL) is then developed to correct each impairment. To date, 33 TMDLs have been adopted that impose corrective measures on the County, OC Flood Control District, cities, and other public and private entities. Both the currently adopted mandates and the growth trend in this regulatory arena are expected to outpace the Department's resources to address the problems, as well as outpace the Department's ability to sustain compliance.
- The County has taken a leadership role in crafting regulatory approaches, as well as investing in science and regulatory development to bring forward TMDL and other regulations for adoption by the Regional Boards. In collaboration with Riverside and San Bernardino counties, regulators, and other stakeholders, a major revision to the Santa Ana Regional Board's basin plan was completed to rationalize recreational water quality standards for streams and channels. Further such efforts are planned, including statewide efforts on shellfish and pesticides. In a similar proactive manner, efforts are being undertaken with the San Diego Regional Board and the County and City of San Diego to address recreational water quality standards in both fresh and marine waters, including completion of an innovative cost benefit analysis.
- Integrated Regional Water Management (IRWM) Plans have been completed for all three Watershed Management Areas (WMAs) to develop collaborative water management strategies and integrate the management of water supply, water quality, flood management, and natural resource protection. The South OC IRWM Plan covers the South WMA and The OC Plan for North Orange County covers both the North and Central WMAs. The plans identify solutions to meet regulatory mandates and other water needs, and establish a context for multiple agencies to collaborate on implementation. The plans also position Orange County agencies for grant funding opportunities and prioritize implementation projects for North and South Orange County.

## 040 - UTILITIES

### Operational Summary

#### Description:

Develop, implement and monitor programs to operate public facilities in the safest, environmentally sound, efficient and cost effective methods possible for the benefit of the public we serve. Utilities operates the Central Utility Facility (CUF), which provides cost effective steam and chilled water for heating and cooling to County, City, State, and Federal facilities within the Civic Center as well as lower cost electricity. Utilities Fund provides utility sustainability monitoring and programs for utilities and trash collection for

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	30,387,665
Total FY 2020-2021 Projected Expend + Encumb:	27,184,718
Total Recommended FY 2021-2022:	30,882,152
Percent of County General Fund:	0.75%
Total Employees:	19.00

County Departments. This group is also responsible for operations and maintenance of the County's building automation system controlling heating, cooling, and lighting throughout the county.

#### Strategic Goals:

- Operate the CUF in the safest, most environmentally sound, cost-effective and efficient manner possible to provide non-interrupted service to all CUF stakeholders at a minimum cost.
- Monitor utility use of CUF stakeholders and offer suggestions to improve efficiency of their building operations.
- Monitor utility usages and investigate usages or costs that deviate from normal thresholds; monitor changes to utility tariffs and evaluate and minimize where possible, impact to stakeholders; identify and implement energy efficiency projects.
- Monitor and provide corrections to climate control prior to stakeholders' knowledge of any deviations whenever possible.
- Establish a Countywide utility/energy demand strategy by creating a utility demand profile for each county facility. Evaluate and develop cost/carbon reduction capital and maintenance projects. Continue to improve efficiencies and customer service through increased communication and implementation of new technology.

#### Key Outcome Indicators:

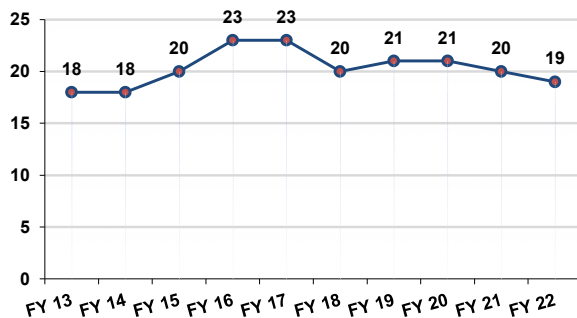
Performance Measure	2020 Business Plan	2021 Business Plan	
	Results	Target	How are we doing?
<b>UTILITIES - DECREASE UTILITY COSTS.</b> <b>What:</b> Utilities - Purchased Utilities. <b>Why:</b> More efficient buildings save the environment and lowers County overhead.	Continued to work with California Public Utilities Commission (CPUC) funded contractor, The Southern California Regional Energy Network (SoCALRen), as well as Southern California Edison, San Diego Gas & Electric and Southern California Gas Company to minimize rate increases and increased costs.	Ongoing effort in identifying and executing additional audits and benchmarking to generate more energy efficiency projects. Continue to utilize CPUC and utility funding programs for rebates and no cost financing.	Completed multiple energy efficiency projects with the County to maximize rebates, On-Bill Financing and acquiring free material that offsets construction costs. Projects completed have a simple payback under 5 years. Currently 48 facilities are in development that may qualify for energy incentives



### FY 2020-21 Key Project Accomplishments:

- Removing and replacing out of date High Pressure steam condensers.
- Removing and replacing out of date Continuous Emissions Monitoring System (CEMS) for compliance with the (SCAQMD) South coast air quality management district.
- Removing and replacing out of date Heat Recovery Steam Generators (HRSG) Economizer sections.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- During the FY 2021-22 budget process, deleted 1 position transferred to OC Public Works to align staff within units for workload balancing.
- During the FY 2020-21 budget process, 2 vacant positions were deleted per CEO recommendation.

In FY 2019-20, added 1 position transferred from OC Public Works to align staff within units for workload balancing.

- During the FY 2018-19 budget process, added 1 positions transferred from OC Flood to align staff within units for workload balancing.
- During the FY 2017-18 budget process, deleted 3 positions transferred to OC Public Works to align staff within units for workload balancing.
- In FY 2014-15, added 5 positions: 4 positions transferred from OC Public Works and 1 new position offset by deleting 2 regular positions due to reorganization phases I and II, deleted 1 position transferred to County Executive Office to align staff within units for workload balancing and added 1 position transferred from OC Community Resources (OCCR) as part of OCCR's minor reorganization to realign available support, enhance operational efficiency, and improve customer service.
- In FY 2013-14, added 1 position transferred from County Executive Office for restructuring and operational needs and added 1 position transferred from OC Public Works to align staff within units for workload balancing.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

To ensure the continuous production and operation of the CUF, a formalized capital improvement plan is constantly revisited, updated and executed. Key components of CUF infrastructure and equipment are identified for ongoing replacement and overhaul. Establishment of an annual maintenance plan and integration into the new Computerized Maintenance Management System (CMMS) are the primary focus for FY 2021-22. Review, updating and initiation of safety programs are also the focus of management and supervisors in a continuous effort to foster a safe and clean working environment for public employees, outside vendors and the public we serve.

### Changes Included in the Recommended Base Budget:

OC Public Works Budget Control 040, Utilities, FY 2021-22 Budget of \$30.9 million is \$500 thousand (1.6%) higher than the FY 2020-21 Modified Budget due to new capital projects net reduced Alterations and Improvements budgeted. The Revenue Budget of \$11.5 million is \$500 thousand (4.5%) higher than the FY 2020-21 Modified Budget due to higher Other Financing Sources from Fund 15D Countywide Capital Projects for revenue related to reimbursable capital expenditures.

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	20	20	20	19	(1)	(5.0)
Total Revenues	7,129,246	10,974,772	7,771,828	11,469,259	494,487	4.5
Total Expenditures/Encumbrances	26,126,404	30,387,665	27,184,718	30,882,152	494,487	1.6
Net County Cost	18,997,158	19,412,893	19,412,890	19,412,893	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Utilities in the Appendix on page A54

## Highlights and Key Trends:

- Initial benchmark results and continued efforts have provided the Utilities, A&E and Facilities Operation teams with critical data in supporting our constant focus to develop a more sustainable future, by supporting the development of capital planning targeted to reduce agencies operational demands reducing the County's overall environmental footprint.



## 071 - BUILDING & SAFETY GENERAL FUND

### Operational Summary

#### Description:

Safeguard the quality of life in unincorporated Orange County through stewardship of the environment and application and enforcement of building, water, and grading regulations.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	14,443,241
Total FY 2020-2021 Projected Expend + Encumb:	12,623,837
Total Recommended FY 2021-2022:	15,036,052
Percent of County General Fund:	0.37%
Total Employees:	43.00

#### Strategic Goals:

- Improve productivity and customer services.
- Improve business processes and efficiencies through Development Services' primary technology initiative.
- Improve business practices and gain efficiencies by refining processes.
- Increase efficiency and decrease processing time for discretionary permit reviews.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>PERCENTAGE OF PLAN CHECK REVIEWS COMPLETED WITHIN TARGET.</b> <b>What:</b> Timely completion of plan check review. <b>Why:</b> To facilitate timely project completion and ensure excellent customer service and predictability.	72%	90% timely completion of plan check review of customers' projects.	OC Development Services is achieving 72% success rate in completing plan check reviews. The turnaround time for the first plan check review is 15 business days and rechecks of 10 business days after re-submittal. In the case of follow up plan checks, every effort is made to expedite the review.
<b>PERCENTAGE OF INSPECTIONS PERFORMED WITHIN TARGET.</b> <b>What:</b> Timely completion of inspections. <b>Why:</b> To facilitate timely project completion and ensure excellent customer service and predictability.	99.25% (exceeds Target)	99% timely completion of inspections.	OC Development Services is achieving a 99.25% success rate in completing inspections. The turnaround time for inspections is within the next work day as requested by permittees and builders.

#### FY 2020-21 Key Project Accomplishments:

- Completed Anita Behavioral Health Facility (valuation of over \$20 million).
- Issued permit for Yale Behavior Center.
- Issued permit for new James Musick Facility (\$350 million project).
- Initiated homebuilder entitlement and permit processing for Subarea 3.1 of the Ranch Plan Planned Community.
- Initiated master developer entitlement and permit processing for Subarea 3.2a of the Ranch Plan Planned Community.

- Issued RFQ for consultant plan checkers to assist with expedited entitlement and permit processing for the Ranch Plan Planned Community and other customers with County Reimbursement Agreements.
- Completed inspection of Cow Camp Bridge of phase II A & E. Approximately 1800 feet long including the bridge and approximately 200 feet of roadway and approach on either side along with associated bike trail and drainage improvements.
- Completed St. Michael's Abbey Church (Valued over \$170 Million).
- The Land Management System (LMS) and MyOCeServices customer portal has been live for two years. During this time, further enhancements to the system were implemented and additional services on the portal were added. To date, more than 15,700 public users have registered with myOCeServices, and approximately 22,000 permit and application requests have been received since the system went live.

## Organizational Summary

**OC Development Services - Building & Safety General Fund** - Building, Grading, and Land Use Permits: oversees the processing and issuance of Building and Grading permits. Services include: online and over-the-counter permit processing, property record research and handling customer inquiries. Overall, this unit facilitates the "one stop shop" approach to development permit processing, is often the first point of contact for many new customers to OC Development Services and enforces provisions of National Pollutant Discharge Elimination System (NPDES) permits.

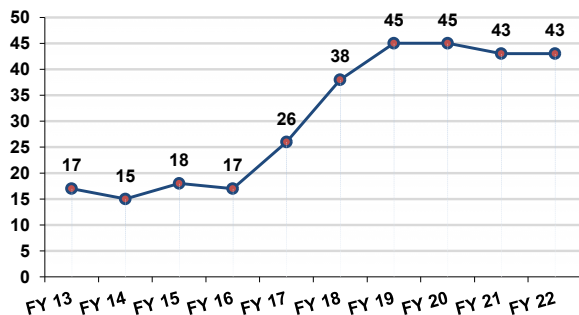
**Subdivision Plan Check/Inspections:** In conjunction with other departmental service areas, County departments and outside government agencies, staff reviews, approves, issues, and inspects street and drainage improvement plans; provides staff support to Subdivision Committee; administers the Master Plan of Drainage; and enforces provisions of NPDES permits.

**Grading & Building Plan Check:** Reviews and approves all plans for grading, building improvements and community development for compliance with County grading code and manual, building codes and ordinances; issues grading and building permits (plumbing, electrical, mechanical, and solar) and use and occupancy certificates; and reviews acoustical reports for compliance with County land use and noise compatibility standards.

**Building & Grading Inspection Services:** Certified inspectors conduct regular inspections to ensure construction of safe and secure buildings through the application of building & grading codes and ordinances.

**Encroachment Permit Inspection Services:** Regular inspections of County Property Permits approved for use in Road and Flood right-of-way to ensure permitted work meets compliance with OC Public Works Standard Plans, Standard Specifications for Public Works (Green Book), and approved plans and specifications. **Land Development:** responsible for the review and permitting of all Ranch-related infrastructure projects, including those that are part of the South County Roadway Improvement Program (SCRIP). It coordinates directly with the landowner and other local agencies on activities that include funding, regulatory permits, right-of way, utilities, project design, and construction. In addition, Land Development reviews all Ranch entitlement and building permit applications for consistency with the Rancho Mission Viejo (RMV) Development Agreement (DA) and SCRIP.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- During the FY 2020-21 budget process, added 1 position reinstated through the County Vacant Position Policy.

In FY 2019-20, deleted 3 vacant positions per CEO recommendation.

- During the FY 2018-19 budget process, added 8 positions: 4 positions transferred from OC Road, 4 from OC Flood offset by deleting 1 position transferred to OC Public Works to align staff within units for workload balancing.
- During the FY 2017-18 budget process, added 12 positions: 7 positions transferred from OC Road and 5 from OC Flood to align staff within units for workload balancing.
- In FY 2015-16, added 10 positions: 1 position transferred from OC Watersheds, 5 from OC Road, 1 from OC Flood and 3 from OC Public Works offset by deleting 1 position transferred to OC Public Works to align staff within units for workload balancing.
- In FY 2014-15, deleted 1 position transferred to OC Road due to reorganization phases I and II.
- In FY 2013-14, added 3 positions transferred from OC Road to align staff within units for workload balancing.
- In FY 2012-13, deleted 2 positions transferred to OC Flood to align staff within units for workload balancing.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Continued maintenance and post-go live implementation of additional system enhancements of the Customer Relation Management/Land Management System and Over-the-Counter services.

Scan documents for electronic storage.

### Changes Included in the Recommended Base Budget:

OC Public Works Budget Control 071, Building and Safety General Fund, FY 2021-22 Budget of \$15.0 million is \$593 thousand (4.10%) more than the FY 2020-21 Modified Budget. This reflects an increase in Salaries and Employee Benefits Costs. Services and Supplies also increases due to increased costs for Professional Services related to direct charges for services provided within the department.

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup> Actual	FY 2020-2021	FY 2020-2021	FY 2021-2022 Recommended	Change from FY 2020-2021	
		Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	42	43	43	43	0	0.0
Total Revenues	13,052,291	14,359,241	12,539,837	14,952,052	592,811	4.1
Total Expenditures/Encumbrances	13,136,291	14,443,241	12,623,837	15,036,052	592,811	4.1
Net County Cost	84,000	84,000	84,000	84,000	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Building & Safety General Fund in the Appendix on page A85

### Highlights and Key Trends:

- OC Development Services will continue to perform entitlement processing and engineering plan check services and inspections for Planning Area 3 of the Ranch Plan Planned Community. It will also continue to manage grant funding and plan checking for Cow Camp Road. In addition, there are a number of infill single family residential subdivision projects and non-residential projects such the Dana Point Harbor Revitalization project (a 170,000 square foot mix use) expected to build-out in FY 2020-21.
- OC Public Works/OC Development Services continues to work with the Developmental Processing Review Committee, appointed by the Board of Supervisors, and through the Local Government Affairs Committee of the Building Industry Association of Orange County to streamline processes and review development-related policy matters.
- When comparing FY 2020-21 with the same period during FY 2019-20, the data reflects an approximate 18.54% decrease in the number of building permits issued due to softening market conditions. This has resulted in reduced revenues. Lower revenues have been offset by decreasing the use of consultant resources.

## 113 - BUILDING AND SAFETY

### Operational Summary

#### Description:

Fund 113 Building and Safety - Operating Reserve was established to manage reserves that will be used for future anticipated expenses for Budget Control 071 Building and Safety General Fund.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	214,800
Total FY 2020-2021 Projected Expend + Encumb:	456,627
Total Recommended FY 2021-2022:	356,500
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Fund 113 Building and Safety - Operating Reserve contains Reserves and Fund Balance Assigned that will be used to minimize fee increases in future years for Budget Control 071 Building and Safety General Fund.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

Fund 113 Building and Safety - Operating Reserve effectively manages the resources available for the support of Budget Control 071 Building and Safety General Fund. Building and Safety staff continues providing excellent and efficient customer service through the execution of Land Use Planning and Engineering Service contracts to support the availability of adequate resources for planning application and plan check review.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	657,377	214,800	198,860	93,000	(121,800)	(56.7)
Total Expenditures/Encumbrances	802,862	214,800	456,627	356,500	141,700	66.0
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(145,485)	0	(257,767)	(263,500)	(263,500)	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Building and Safety in the Appendix on page A105

# 115 - OC ROAD

## Operational Summary

### Description:

Provide the public with a safe and reliable roadway system and plan for future transportation demands. The Road Fund is used to maintain, manage and operate approximately 350 miles of the public road system in the unincorporated areas of Orange County, including traffic engineering and traffic signal operations and maintenance services. Road Fund positions are also used to provide roadway and traffic signal maintenance services to several cities within Orange County, on a full cost recovery basis. Fund 115 focuses on operational costs, in contrast with Fund 174 which is dedicated to capital improvement expenditures.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	76,900,052
Total FY 2020-2021 Projected Expend + Encumb:	74,488,588
Total Recommended FY 2021-2022:	77,102,891
Percent of County General Fund:	N/A
Total Employees:	156.00

### Strategic Goals:

- Maximize the use of Highway User Tax revenues to maintain the unincorporated Orange County road system.
- Enhance efficiency and public service through workload balancing.
- Enhance customer service by providing the residents and visitors of Orange County with infrastructure maintenance services delivered in a timely and cost-effective manner.
- Increase efficiency through improved monitoring of equipment to more effectively manage the acquisition, maintenance, condition and utilization of equipment annually.
- Improve delivery of maintenance projects through the development of a multi-year maintenance improvement program for County facilities, which will be annually updated.

### Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>NUMBER OF REPORTED TRAFFIC ACCIDENTS PER MAINTAINED MILE OF UNINCORPORATED COUNTY ROADS.</b> <b>What:</b> This measure reports the relative safety of County roads based on the number of accidents per mile. <b>Why:</b> This measure monitors the overall trend of accidents on unincorporated Orange County roadways.	1.63 accidents per maintained mile reported for all unincorporated County roads (arterials, collector and local roads), as taken from the Road Index.	Maintain 1.7 or less reported accidents per maintained mile per fiscal year for all unincorporated County roads (arterials, collector and local roads), as taken from the Road Index.	The accident ratio has remained relatively constant over several years. This measure is on target.

## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>PERCENTAGE OPERATIONS &amp; MAINTENANCE ROAD RELATED WORK ORDER REQUESTS RESPONDED TO WITHIN 72 HOURS.</b> <b>What:</b> Percent of O&M medium/low priority work order requests responded to within established standards. <b>Why:</b> Responding to work order requests is an important indicator of customer service program success.	93% of Operations & Maintenance (O&M) Road related medium/low priority work order requests were responded to within 72 hours.	The goal is to respond to 100% of Operations & Maintenance incoming Road related work orders within 72 hours.	O&M protocol is for an Area Inspector to check/respond to any issue received, through phones, walk-ins, or online complaints within 3 days of receipt. COVID-19 impacts on staffing and resources resulted in 93% of the medium/low priority work order requests being responded to within 72 hours.
<b>PERCENTAGE OF WEATHER RELATED EVENTS RESPONDED TO WITHIN ONE TO TWO HOURS FROM DISPATCH TO ON SCENE.</b> <b>What:</b> Measures how quickly O&M is able to respond to weather related events, specifically emergencies. <b>Why:</b> Early mobilization of resources saves lives and reduces risk of loss to people and property.	100% of weather related emergency events were responded to within one to two hours from dispatch to on the scene with personnel and equipment resources.	The target for Operations & Maintenance is to have 100% of weather related emergency events responded to within one to two hours from dispatch to on the scene with personnel and equipment resources.	We have experienced a relatively mild storm season. Effective preventative maintenance activities resulted to absence of major damages to road facilities. Addressed incidents through regular inspection and scheduling, Department Operations Center activation, and emergency responses.
<b>TRAFFIC SERVICE REQUESTS</b> <b>What:</b> Orange County residents and neighboring stakeholders submit traffic issues and/or recommendations to OC Public Works. <b>Why:</b> Traffic flow in the County is important to quality of life for our residents and emergency response.	All traffic requests were completed within days	Investigate, implement and close out public traffic requests for basic projects within 30 days of receipt, and 120 days for complex projects.	This measure is on target.

## FY 2020-21 Key Project Accomplishments:

- Conducted traffic investigation requests and prepared work orders for traffic mitigation.
- Established County Resolutions approved by the Board of Supervisors for implementation of traffic control measures.
- Completed Traffic Study Reports to amend County roadways on Master Plan of Arterial Highways as well as County's General Plans, and as part of Capital Improvement Project development.
- Reviewed Land Management System and Non-County Lead submittals requested by Development Services.
- Completed bi-annual Average Daily Traffic data collection for 209 roadway segments of the 350 miles County roadways.
- Completed with other departments and developed the new CEQA Vehicle Miles Traveled analysis guide in compliance of SB 743, which was adopted by Board of Supervisors.
- Completed construction of pavement maintenance projects in Rossmoor and maintenance of Irvine Avenue Bridge in Santa Ana Heights.
- Collaborated with Orange County Transportation Authority and other cities to deliver Regional Traffic Signal Synchronization Projects on shared corridors: Westminster Avenue/Seventeen Street, El Toro Road, Katella Avenue, and Orangethorpe Avenue/Esperanza Road.
- Completed Local Signal Synchronization Plan 2020 Update.
- Maintained traffic signals and other traffic control devices within Orange County Unincorporated areas.



## Organizational Summary

**OC Infrastructure Programs** - Traffic & Development Support (T&DS) section evaluates traffic performance to determine the installation, design, operation and maintenance of Traffic Control Devices, maintain traffic management databases, oversees traffic impact studies, coordinates Orange County Traffic Committee meetings, reviews plans involving roadway signing, striping and signal design or modification, and provide traffic expertise to other County departments in regional planning, permitting, legislation and litigation.

**OC Construction** - Manages capital improvement construction contracts and provides inspection services for the construction of roadways, road maintenance improvements, bridges, and bikeways in the unincorporated areas of Orange County; provides quality assurance materials testing services; provides geotechnical recommendations for design of County infrastructure and development projects; ensures contractors' activities comply with the State Construction General Permit (CGP) and other regulatory requirements; administers the County's Pavement Management Program.

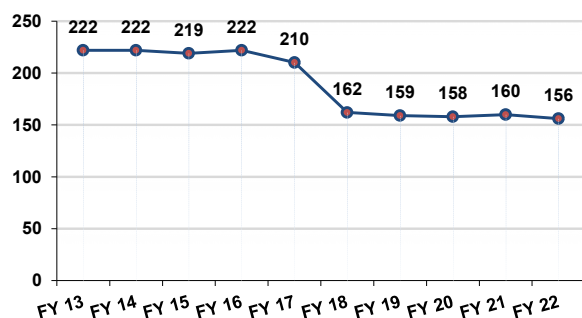
**OC Operations & Maintenance** - Provides a wide range of maintenance services to Orange County's unincorporated areas and 350 miles of maintained county roads. Operations and Maintenance also provides maintenance services for the contracted cities of Lake Forest (On-Call services), Stanton (On-Call services), Mission Viejo and Dana Point, as well as the San Joaquin Hills Transportation Corridor Agency and the Foothill/Eastern Transportation Corridor Agency. Operations and Maintenance also plays a crucial role in responding to the needs of the public in the aftermath of devastating earthquake, fire and storm events.

**OC Survey** - Map Checking and Right-of-Way Business Unit - Provides technical map checking services for all subdivisions within the County. This includes reviewing all subdivision maps for incorporated cities. This Business Unit performs technical reviews for all Corner Records, Records

of Survey, Lot Line Adjustments, Certificate of Compliance, Tentative Maps, Parcel Maps, and Tract Maps. This Business Unit provides technical review for all county Right-of-Way acquisitions and dispositions, in support of OC Public Works, Santa Ana River, and many other county Agencies involved in real estate transactions. This Business Unit is also responsible for technical review and approvals for all annexations within the County. This Business Unit provides new addresses and facilitates address revisions within the unincorporated territory of the county. Field Survey Business Unit - Performs an array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying and Global Positioning Satellites (GPS) receiver units are used in conjunction with data collection and construction staking software which enable timely, accurate and cost-effective delivery of survey information. This Business Unit provides design and boundary surveys in support of all capital improvement projects designed and managed by OC Public Works. Geospatial Services Business Unit - Provides GIS mapping in support of OC Public Works, and other agencies in need of mapping products. This Business Unit is the author of the Land Information System, which accounts for all new subdivisions, and parcel adjustments within the county. This Business Unit maintains the geodetic infrastructure including: bench mark elevations, horizontal control points, County boundaries, and the operation of the Orange County Real Time Network. This Business Unit also provides Aerial Photography and Videos using UAV (Drones), and provides GIS Application Development and Support to all County departments who need mapping exhibits and products. Development Support Business Unit - Manages the County's role in the planning, financing, plan checking, and construction of public and privately owned highways, streets, and related infrastructure built or funded by planned community developers in the unincorporated areas of Orange County planned communities.



### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, deleted 4 positions in accordance with the County's Vacant Position Policy.
- During the FY 2020-21 budget process, added 1 position transferred from Budget Control 400, OC Flood, to align with workload balancing.
- In FY 2019-20, reinstated 1 position deleted in FY 2018-19.
- In FY 2018-19, deleted 1 position in accordance with the County's Vacant Position Policy.
- During the FY 2018-19 budget process, deleted 4 positions transferred to Building & Safety General Fund offset by adding 1 new position for Vegetation and Pest Management to align staff within units for workload balancing.

- During the FY 2017-18 budget process, deleted 24 positions: 7 positions transferred to Building & Safety General Fund and 17 to OC Flood offset by adding 1 position transferred from OC Public Works to align staff within units for workload balancing.

In FY 2016-17, deleted 25 positions: 8 position transferred to OC Public Works to enhance operational efficiency and customer service, 15 positions transferred to OC Flood, and 2 to OC Public Works to align staff within units for workload balancing.

- During the FY 2016-17 budget process, deleted 3 positions transferred to OC Public Works to align staff within units for workload balancing.

In FY 2015-16, deleted 11 positions: 5 positions transferred to Building and Safety General Fund, 3 to OC Public Works and 2 to OC Flood, and 1 position transferred to OCIT Countywide Services for Shared Services contracts, offset by adding 2 positions transferred from OC Public Works to align staff within units for workload balancing.

- In FY 2014-15, added 30 positions: 1 position transferred from Watersheds, 1 from Building and Safety General Fund, 5 from OC Public Works, 17 from OC Flood and 6 new positions offset by deleting 27 positions: 1 position transferred to Watersheds, 2 to OC Public Works, 6 to OC Flood and 17 regular positions due to reorganization phases I and II, and 1 position transferred to Human Resources to align staff within units for workload balancing.

- In FY 2013-14, deleted 3 positions transferred to Building and Safety General Fund to align staff within units for workload balancing.

- FY 2012-13 and FY 2013-14 Adopted Budget for Budget Control 115 totaled 222 positions.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Provide the public with an efficient road system to improve quality of life and plan for the demands of the future. OC Public Works' core responsibility is to provide an efficient roadway system for the traveling public within the unincorporated areas and contract cities in the County. OC Public Works serves the residents of and visitors to Orange County, through the safe and efficient movement of people and goods throughout unincorporated areas of Orange County roadways. OC Public Works is supported by a professional staff of planners, project managers, technicians, and engineers working in OC Infrastructure, OC Construction, OC Survey, OC Operations & Maintenance, OC Development Services to meet the public's needs through the oversight of the County's 350 miles of unincorporated area roadways. OC Public Works continues to evaluate and utilize sus-

tainable construction techniques such as the use of warm mix asphalt and recycling and reuse of pavement materials where possible. Improve customer service and branding by enhancing revenue for Materials Laboratory and other construction services through outreach to Orange County cities and districts. Continue to promote the use of Job Order Contracting to deliver road maintenance construction projects. Continue to partner with and provide construction management and materials testing services to other County Departments, such as OC Community Resources.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget is \$77.1 million, which is \$203 thousand (0.26%) higher than the FY 2020-21 Modified Budget. The increase is due to an increase in transfer out to OC Road Capital Improvement Projects Fund 174 of \$3.7 million, an increase in salaries and employee benefits of \$460 thousand, and an increase in Debt Service related expenses of \$595 thousand, offset by a decrease in appropriation budget for services and supplies of \$3.8 million and a decrease in transfer out to OC Fleet Services Fund 296 of \$759 thousand. The FY 2021-22 Revenue is \$75.5 million which is \$159 thousand (0.21%) higher than FY 2020-21 Modified Budget. The increase is due to higher in Highway User Tax Account revenue of \$614 thousand, an increase in revenue charges for services of \$359 thousand, offset by decrease of other intergovernmental revenue of \$234 thousand and a lower estimated interest revenue of \$600 thousand.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	160	157	156	156	(1)	(0.6)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	86,603,498	75,313,454	72,769,637	75,472,579	159,125	0.2
Total Expenditures/Encumbrances	72,682,537	76,900,052	74,488,588	77,102,891	202,839	0.3
Prior Year Encumbrance Cancellations	1,663,298	0	2,111,547	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	15,584,258	(1,586,598)	392,596	(1,630,312)	(43,714)	2.8
Ending Fund Balance - Unassigned	1	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Road in the Appendix on page A106

# 128 - SURVEY MONUMENT PRESERVATION

## Operational Summary

### Description:

California Government Code Section 27584 authorizes this fund to pay for County Surveyor costs for retracement or remonument surveys of major historical land division lines upon which later surveys are based.

This balanced fund receives revenue from fees charged by the County Clerk-Recorder for filing and recording grant deeds. These funds are dedicated to retracement and remonument services performed by the Orange County Surveyor's Office.

### Strategic Goals:

- Maintain County survey markers.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	137,189
Total FY 2020-2021 Projected Expend + Encumb:	117,956
Total Recommended FY 2021-2022:	94,200
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup> As of 3/31/21	FY 2020-2021 Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Change from FY 2020-2021 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	75,328	82,000	76,608	82,000	0	0.0
Total Requirements	182,173	137,189	117,956	94,200	(42,989)	(31.3)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(106,845)	(55,189)	(41,348)	(12,200)	42,989	(77.9)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Survey Monument Preservation in the Appendix on page A116

## 137 - PARKING FACILITIES

### Operational Summary

#### Description:

To provide well maintained professionally operated parking facilities serving the public while conducting business with City, County, Federal, and State agencies as well as providing parking for many of those agencies employees.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	5,648,954
Total FY 2020-2021 Projected Expend + Encumb:	4,838,846
Total Recommended FY 2021-2022:	5,484,445
Percent of County General Fund:	N/A
Total Employees:	3.00

#### Strategic Goals:

- Ensure that parking structures are properly maintained, addressing deferred maintenance items as needed to avoid incurring unbudgeted emergency expenses; and that they are operated in a safe, efficient and effective manner.
- Identify and evaluate revenue generating and cost saving opportunities for hourly, daily and monthly parking rates, cross-training parking operator personnel to increase skill levels and providing greater depth of resources that may be utilized when needed for project assignments.

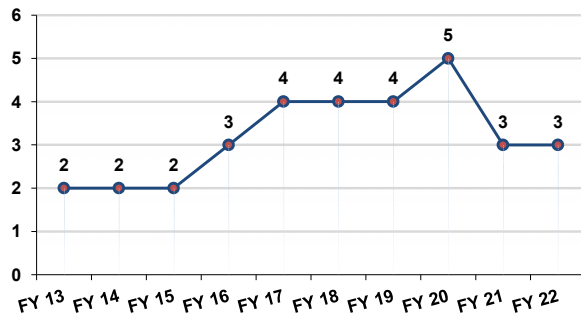
#### FY 2020-21 Key Project Accomplishments:

- Completed the Parking Access Revenue Control System (PARCS) Project replacing all parking equipment in the parking structures and parking lots.
- Completed the Secure and Wrap Project on the P7 Twin Towers Parking Structure.

### Organizational Summary

**Director** - Parking Facilities - The Parking fund is used to account for costs and revenue associated with providing parking facilities to the public and employees. Segregating this fund from the General Fund allows for analysis of the parking facilities impact to the General Fund. Revenue is generated by providing paid parking to public users as well as County owned paid parking lots and parking spaces leased by the County to internal and external agencies. Operating and maintenance costs are for the parking structures at County Administration South, Manchester, Transit Tower, Hutton Twin Towers, Civic Center Lot 3, Civic Center Garage, Westminster Lot 1 and Lot 2, and the County's shared cost associated with the operation of OC Civic Center Maintenance Authority parking structures/lots. The Parking fund also provides financing to meet debt service obligations for the Manchester parking structures.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- During the FY 2020-21 budget process, deleted 1 position transferred to OC Public Works to align staff and 1 position deleted offset by decrease in revenue.
- During the FY 2019-20 budget process, added 1 new position to balance workload and increase the support of ongoing parking activities.
- During the FY 2018-19 budget process, deleted 1 positions transferred to OC Public Works offset by adding 1 position transferred from OC Public Works to align staff within units for workload balancing.
- In FY 2015-16, added 1 position transferred from OC Public Works to align staff within units for workload balancing.
- In FY 2014-15, added 1 position transferred from OC Public Works due to reorganization phases I and II.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Continue monitoring clientele operating hours to efficiently manage staffing level for maximum customer service at peak operating hours while minimizing operating costs.

Continue operating parking control facilities according to County electronic security standards and within secure banking credit processing standards and practices.

Complete timely repairs and capital projects to maintain the safety and functionality of each facility.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget continues the practice of billing all County Departments that utilize parking facilities for County employees in the Civic Center area. The FY 2021-22 Budget of \$5.5 million is \$165 thousand (2.91%) lower than the FY 2020-21 Modified Budget. The decrease in Services and Supplies is primarily in response to the anticipated parking revenue loss related to COVID-19.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup>	FY 2020-2021 Projected	FY 2021-2022 <sup>(1)</sup> Recommended	Change from FY 2020-2021 Budget	
		As of 3/31/21	At 6/30/21		Amount	Percent
Total Positions	5	3	3	3	0	0.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	7,223,114	5,648,954	4,751,627	5,484,445	(164,509)	(2.9)
Total Requirements	8,842,873	5,648,954	4,838,846	5,484,445	(164,509)	(2.9)
Prior Year Encumbrance Cancellations	23,622	0	8,268	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(1,596,136)	0	(78,951)	0	0	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Parking Facilities in the Appendix on page A131

## 140 - AIR QUALITY IMPROVEMENT

### Operational Summary

#### Description:

The Air Quality Improvement Fund was established pursuant to the passage of the 1988 California Clean Air Act for the purpose of promoting programs in Orange County that reduce air pollution from motor vehicles. Its primary funding source is AB 2766 funding provided by the State of California. The County of Orange receives approximately \$140,000 per year in subvention funds from the South Coast Air Quality Management District (SCAQMD) as part of the AB 2766 program.

The AB 2766 Subvention Program provides a funding source for cities and counties to meet requirements of federal and state Clean Air Acts, and for implementation of motor vehicle emission reduction measures in the SCAQMD Air Quality

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	208,260
Total FY 2020-2021 Projected Expend + Encumb:	175,731
Total Recommended FY 2021-2022:	251,050
Percent of County General Fund:	N/A
Total Employees:	0.00

Management Plan (AQMP). The legislation creating this revenue source provides for oversight of the use of these monies by local governments. Air districts that receive AB 2766 monies report annually to California Air Resources Board (CARB) on the use and results of the programs funded by the fees. Cities and counties under SCAQMD's jurisdiction provide annual program and financial information to the SCAQMD.

#### Strategic Goals:

- Since 1991, local governments have received AB 2766 funds to implement programs that reduce air pollution from motor vehicles. A Motor Vehicle Registration fee surcharge of \$6 per vehicle is collected by the Department of Motor Vehicles and allocated to the SCAQMD for disbursement. One dollar and sixty cents goes to local governments, based on population, for qualifying Clean Air projects. Orange County continues to seek out and implement programs that reduce air pollution.

#### FY 2020-21 Key Project Accomplishments:

- Provided funding for the County's Rideshare program, \$35,000.
- Purchased two electric forklifts for reassignment to County departments to meet Large Spark Ignition mandates.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

The projects support the County of Orange's mission to make Orange County, "a safe, healthy, and fulfilling place to live, work, and play" by reducing air pollutants to promote and maintain a healthful environment. The County will continue to fund clean air projects with these funds in support of the County's Green Fleet Plan. Funding of \$35,000 will be used to help support the County's Rideshare Program.

#### Changes Included in the Recommended Base Budget:

Purchase of three electric forklifts for \$202,000.

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	167,386	170,400	166,308	170,100	(300)	(0.2)
Total Requirements	169,327	208,260	175,731	251,050	42,790	20.6
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(1,941)	(37,860)	(9,423)	(80,950)	(43,090)	113.8
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Air Quality Improvement in the Appendix on page A144

## Highlights and Key Trends:

- Use of AB 2766 Subvention Funds will continue to promote quantifiable strategies that specifically reduce motor vehicle emissions. Subvention Funds will be considered as a source of funding to encourage the development of motor vehicle emission reduction measures or projects that result in the reduction of motor vehicle emissions in conjunction with the County's Green Fleet Plan.
- OC Fleet Services has two ongoing projects utilizing AB 2766 funds. The project categories are: 1) Alternative Fuels/Electric Vehicles - AB 2766 recipient jurisdictions may use subvention funds to replace conventionally fueled vehicles and fueling infrastructure. Projects should be listed in this category when cities and counties transition their conventionally fueled on-road and off-road fleet vehicles to lower emission vehicles, such as electric (EV), compressed natural gas (CNG), propane (LPG), hydrogen (H2), and hybrids that meet specific CARB certification standards. Under this category OC Fleet Services has implemented an Electric Forklift Replacement Program to keep in compliance with Large Spark Ignition mandates for off-road equipment; 2) Transportation Demand Management (TDM) is the application of plans and policies designed to change or reduce demand for automobile use by encouraging the behavioral change of household choices of travel. TDM strategies are designed to improve transportation efficiency by reducing vehicular congestion, resulting in reduced motor vehicle emissions. There are many different TDM strategies with a variety of impacts but spending in this category should be directly related to trip reduction.

## 148 - FOOTHILL CIRCULATION PHASING PLAN

### Operational Summary

#### Description:

Provide for the acquisition and construction of roads, bridges and intersection improvements as outlined by the Foothill Circulation Phasing Plan (FCPP) adopted October 14, 1987.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	247,605
Total FY 2020-2021 Projected Expend + Encumb:	88,152
Total Recommended FY 2021-2022:	522,173
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Fund the remaining three intersection improvement projects within the City of Lake Forest (City): El Toro Road at Jeronimo Road, El Toro Road at Toledo Way, and Los Alisos Boulevard at Muirlands Boulevard. The projects are in the City's Capital Improvement Plan for construction during FY 2020-21 and FY 2021-22 respectively.
- Continue to coordinate with the City, the lead agency, on satisfying all commitments entered into under the FCPP Management Agreement (D10-038) and develop a plan to close the program and fund upon determination of such.

### Organizational Summary

**OC Infrastructure Programs** - Support the financing, acquisition and construction of roads, bridges, traffic signals and intersection improvements within the FCPP area of benefit.

Collect and remit to the City FCPP fees obtained from building permit applicants and developers within unincorporated Orange County.

Oversee administration of the FCPP program and provide notice to the City of any required fee adjustments.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

The FCPP funded road improvements are intended to reduce congestion, improve safety, and increase regional mobility in the foothill area of southeastern Orange County.

#### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget is \$522 thousand which is \$275 thousand (111%) higher than the FY 2020-21 Modified Budget. The increase is primarily due to anticipated payment of \$300 thousand to the Rivers and Lands Conservancy (RLC) for Alton Parkway Wildlife Corridor Mitigation.



## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	78,061	110,000	110,000	110,082	82	0.1
Total Expenditures/Encumbrances	54,487	247,605	88,152	522,173	274,568	110.9
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	23,574	(137,605)	21,848	(412,091)	(274,486)	199.5
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Foothill Circulation Phasing Plan in the Appendix on page A150

## Highlights and Key Trends:

- FCPP funds are used to finance the engineering and construction costs of the FCPP improvements including the County's annual administrative, plan checking and inspection expenses.

# 151 - SOUTH COUNTY ROADWAY IMPROVEMENT PROGRAM (SCRIP)

## Operational Summary

### Description:

Provide for the acquisition and construction of roads, bridges, and intersection improvements as outlined by the South County Roadway Improvement Program (SCRIP) adopted November 8, 2004.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	10,300,000
Total FY 2020-2021 Projected Expend + Encumb:	2,500,000
Total Recommended FY 2021-2022:	8,000,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Strategic Goals:

- Ensure timely collection and management of SCRIP development fees and credits to fund infrastructure projects.
- Plan, design, and secure environmental and regulatory permits necessary to construct SCRIP infrastructure projects.
- In coordination with Rancho Mission Viejo (RMV), complete construction of SCRIP infrastructure projects consistent with their schedule and implementation goals.

### FY 2020-21 Key Project Accomplishments:

- Obtained Board Approval of the Los Patrones Parkway Extension Project Grant Application.
- Finalized a Funding Agreement with the City of San Juan Capistrano to facilitate the transfer of RMV's contribution towards the Plans, Specifications and Estimate phase of the Ortega Highway Widening project.

## Organizational Summary

**OC Infrastructure Programs** - Coordinate on the design and construction of key infrastructure arterials, bridges, and intersections within the SCRIP fee program area to include Antonio Parkway, Cow Camp Road (Segment 2) and La Pata Avenue (Phase II).

Partner with RMV and the Transportation Corridor Agency (TCA) for design and construction of "F" Street (Los Patrones Parkway) between Oso Parkway to Cow Camp Road.

Continue to collaborate with CEO Public Finance and the District Engineer in processing Community Facilities District's reimbursement requests from RMV.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

SCRIP's core responsibility is to provide a safe and efficient infrastructure system to improve mobility for new development within unincorporated South Orange County. SCRIP is supported by a professional staff of planners, project managers, technicians, and engineers working in OC Public Works to meet the public's needs through the planning, design, construction, and oversight of the County's new infrastructure.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget is \$8 million, which is \$2.3 million (22%) lower than the FY 2020-21 Modified Budget. The decrease is due to lower SCRIP Fee Credits for RMV than FY 2020-21. The FY 2021-22 Revenue is \$2.7 million, which is \$300 thousand (10%) lower than FY 2020-21 Modified Budget. Estimate vary from year to year based on estimated number of permits to be obtained. RMV estimates payment of \$2.7 million in SCRIP Fees in FY 2021-22 due to the need for fewer permits.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	(43,311,352)	(43,846,022)	(43,846,022)	(45,519,252)	(1,673,230)	3.8
Total Revenues	4,503,016	54,146,022	826,770	53,519,252	(626,770)	(1.1)
Total Requirements	5,037,687	10,300,000	2,500,000	8,000,000	(2,300,000)	(22.3)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	0	0	0	0	0	0.0
Ending Fund Balance - Unassigned	(43,846,022)	0	(45,519,252)	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: South County Roadway Improvement Program (SCRIP) in the Appendix on page A159

### Highlights and Key Trends:

- SCRIP funds are used to leverage local and regional resources to obtain full funding for SCRIP infrastructure projects in an effort to increase the County's roadway mileage inventory and to help improve regional mobility.

# 174 - OC ROAD - CAPITAL IMPROVEMENT PROJECTS

## Operational Summary

### Description:

Provide the public with a safe and reliable roadway system and plan for future transportation demands. The Road Capital Fund is used to manage, design and construct road capital improvement projects within Unincorporated County areas. The fund also supports construction inspection and quality assurance inspections related to the construction of infrastructure within unincorporated communities, in contrast with Fund 115 - OC Road, which supports operational activities.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	53,701,242
Total FY 2020-2021 Projected Expend + Encumb:	45,820,129
Total Recommended FY 2021-2022:	66,576,269
Percent of County General Fund:	N/A
Total Employees:	0.00

### Strategic Goals:

- Maximize the use of Highway User Tax revenues and continue to secure state and federal grants needed to implement the capital improvement program.
- Enhance efficiency and public service through workload balancing and streamlining the project delivery process for road infrastructure projects to ensure successful delivery.
- Maintain the quality of roads in Orange County through the Pavement Maintenance Program.

### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>PERCENTAGE OF ROAD PROJECTS WITH PLANS, SPECIFICATIONS &amp; ESTIMATES COMPLETED TO ADVERTISE FOR BID.</b> <b>What:</b> Measures the percentage of design phase completed for Road projects budgeted each fiscal year. <b>Why:</b> Road projects require completed designs to advertise for bid and begin construction.	None.	To complete design phase for 90% of budgeted Road projects.	The performance measure is on target.
<b>FOR COUNTY ROADS, ACHIEVE A PAVEMENT CONDITION INDEX (PCI) RATING OF 81 OR ABOVE.</b> <b>What:</b> PCI rating indicates the condition of roadway asphalt concrete pavement. <b>Why:</b> To receive MM2 funds the county should have a PCI rating of 75, or an increase by a minimum of 1%.	None.	Receive a PCI rating of 81 or above.	The county road conditions have steadily increased and have a PCI rating of 81. It is anticipated that the county roads will maintain a PCI rating of 81 or above.

## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>CAPITAL IMPROVEMENT PROGRAM (CIP)</b> <b>What:</b> The 7 Year Capital Improvement Program is OC Public Works' guiding document to implement capital projects. <b>Why:</b> The CIP prioritizes projects, anticipates phases and identifies funding needs.	Facilitate construction phase award for programmed FY 2020-21 capital improvement projects.	Facilitate construction phase award of FY 2021-22 for 70% of projects by December 2021.	Progress on this goal is underway.

## FY 2020-21 Key Project Accomplishments:

- Achieved a pavement condition index rating of 81.
- Completed construction of ADA upgrades in Anaheim Island, Collins & Eckhoff Cul-de-sac, Gilbert Street Parkway Renovations, Oso Parkway Bridge, Santa Ana and University Drive Drainage & Pavement Improvements, Santiago Canyon Road Safety Improvements, Traffic Signal Upgrades at Newport Avenue and La Loma Drive, Newport Avenue and La Colina Drive, Newport Boulevard and Cowan Heights Drive, Seventeenth Street and Esplanade Avenue.
- Began construction of OC Loop Segment H-El Cajon Bikeway.
- Continued implementation of e-Builder, a single, cloud-based Project Information Management System that provides for tracking and management of all active project components as well as a document retention system for on-going operations.

## Organizational Summary

**OC Infrastructure Programs** - Programming Business Unit - Develops and administers the County's transportation capital improvement program; prepares Project Programming Reports; manages road funding; and secures and manages funding such as grants and road fees to implement the program. Engineering Business Unit - Prepares plans, specifications and estimates for projects on the Capital Improvement Program. Traffic & Development Support Business Unit - provides traffic-engineering support to the Capital Improvement Program. Project/Program Management Business Unit - Provides project management-based oversight for all infrastructure capital improvement projects; works with water/sanitation districts, utility companies and other public agencies to relocate, modify and/or protect facilities to facilitate construction projects; secures regulatory permits and meets environmental requirements; to protect species and habitat; and mitigate the impact of projects. OC Construction - Manages construction contracts and provides inspection services for the construction of capital improvement projects on roadways, bridges, and bikeways in the unincorporated areas of Orange County; provides quality assurance materials testing services; provides geotechnical recommendations for design of County infrastructure and development projects; ensures contractors' activities comply with National Pollutant Discharge Elimination System (NPDES) and other regulatory requirements; administers the County's Pavement Management Program.

OC Survey - Map Checking and Right-of-Way Business Unit - This Business Unit provides technical review for all County Right-of-Way acquisitions and dispositions, in support of OC Public Works. Field Survey Business Unit - Performs an array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying and Global Positioning Satellites (GPS) receiver units are used in conjunction with data collection and construction staking software which enable timely, accurate and cost-effective delivery of survey information. This Business Unit provides design and boundary surveys in support of all capital improvement projects designed and managed by OC Public Works. Geospatial Services Business Unit - Provides GIS mapping in support of OC Public Works. This Business Unit maintains the geodetic infrastructure including: benchmark elevations, horizontal control points, County boundaries, and the operation of the Orange County Real Time Network. This Business Unit also provides Aerial Photography and Videos using Unmanned Aerial Vehicle (Drones) and provides GIS Application Development and Support for capital improvement projects.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Provide the public with an efficient road system to improve quality of life and plan for the demands of the future. OC Public Works' core responsibility is to provide an efficient roadway system for the traveling public within the unincorporated areas and contract cities in the County. OC Public Works is supported by a professional staff of planners, project managers, technicians, and engineers working in OC Infrastructure, OC Construction, OC Survey, OC Operations & Maintenance, OC Development Services to meet the public's needs through the planning, design, construction, and oversight of the County's 350 miles of unincorporated area roadways. Improve delivery of Capital Improvement Projects by completing workload balancing analyses and fiscal year allocation for the construction phase of horizontal road projects in the Department's Capital Improvement Program. Continue the use of a pavement management system to manage long-term maintenance of unincorporated areas of Orange County roadways. OC Public Works continues to evaluate and utilize sustainable construction techniques such as the use of warm mix asphalt and recycling and reuse of pavement materials where possible. Improve customer service and branding by enhancing revenue for Materials Laboratory and other construction services through outreach to Orange County cities and districts. Continue to promote the use of Job Order Contracting (JOC) to deliver road maintenance construction projects. Continue to partner with and provide construction management and materials testing services to other County Departments, such as OC Community Resources.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget is \$66.6 million, which is \$12.9 million (24%) higher than the FY 2020-21 Modified Budget. The increase is due to higher cost projects planned for the fiscal year.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	63,944,072	53,701,242	53,879,057	63,694,788	9,993,546	18.6
Total Expenditures/Encumbrances	45,232,298	53,701,242	45,820,129	66,576,269	12,875,027	24.0
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	18,711,774	0	8,058,928	(2,881,481)	(2,881,481)	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Road - Capital Improvement Projects in the Appendix on page A175

### Highlights and Key Trends:

- The County is continuing to pursue opportunities to promote active transportation and complete streets within unincorporated areas.
- The County continues to seek opportunities to utilize alternative delivery methods for construction of major roadway projects.
- SB 1 monies will be continued to be used to fill County's deferred road maintenance needs through pavement maintenance, bridge maintenance, traffic signal upgrades and ADA upgrades projects. SB 1 monies will also be used to construct safety improvements, sidewalk gap closures, complete streets projects, active transportation projects, and other major transportation priorities.

## 400 - OC FLOOD

### Operational Summary

#### Description:

Provides Countywide flood protection by maintaining the Orange County Flood Control District's (OCFCD) 380 miles of flood control channels, four dams, eight pump stations, five diversion pump stations, 33 retention basins, and other flood control infrastructure. Flood control improvements conditionally constructed as part of new development are inspected and may be accepted into the flood control system for maintenance. Throughout the county, run-off and

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	196,568,175
Total FY 2020-2021 Projected Expend + Encumb:	190,973,787
Total Recommended FY 2021-2022:	190,263,038
Percent of County General Fund:	N/A
Total Employees:	256.00

stormwater flows are monitored twenty-four hours a day for potential storm damage to OCFCD and County-operated facilities. This diligent oversight enables a quick response in the event of danger to persons and property in Orange County. Fund 400 is utilized for operational costs, in contrast with fund 401, which is for capital improvement work.

#### Strategic Goals:

- Ensure the availability of a minimum of \$25 million in Flood Fund emergency reserves
- Diligently work with other counties and flood management entities to monitor potential State and Federal efforts to raise the flood protection levels to as high as a 500-year storm frequency level. Even increasing the required level of protection to a 200-year level could place over 18 cities in a newly defined floodplain which would require residents, businesses and property owners to purchase flood insurance. Included are portions of cities where the 100-year Federal Emergency Management Agency (FEMA) floodplain was reduced or removed as a result of improvements from the Santa Ana River project. In addition, the FEMA 2009 revisions to the Flood Insurance Rate Maps (FIRMs) included a designation for areas protected by levees. These recent efforts and changes must be monitored as they could result in the imposition of flood insurance requirements for properties situated behind levees, even when such levees meet Federal levee criteria.
- Continue to research and assess the flood dangers present within the county by furthering the study and reporting of hydrologic and hydraulic response of watersheds within Orange County.
- Continue to work with the California State Association of Counties (CSAC) and the Department of Water Resources (DWR) to seek equitable distribution of flood control funding resulting from Propositions 1E and 84 and continue to directly seek subvention program reimbursements to complete the Santa Ana River Mainstem Project and for the future federal projects within the Westminster East Garden Grove systems.
- Continue to develop innovative flood control practices, advancing the state of the industry flood control expertise
- Provide the residents, commerce, and visitors of Orange County with infrastructure maintenance services delivered in a timely and cost-effective manner and continue to add adopters through the Adopt-A-Channel Program.
- Develop a multi-year maintenance program for County and OCFCD facilities aimed at improving the delivery of maintenance projects. This program will be annually updated prior to March of each year.
- Focus on improving the partnership among OC Public Works' Service Areas as well as external municipal agencies.



## Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>AMOUNT OF GRAFFITI REMOVED WITHIN UNINCORPORATED COUNTY OF ORANGE BASED ON AVERAGE DAILY PRODUCTION.</b> <b>What:</b> Measure of how much graffiti the County is actively mitigating within flood control channels and other County facilities. <b>Why:</b> This is a constant visible problem for the County and its residents that needs to be controlled.	Removed 1,040,000 (prorated to the end of FY 2020-21) square feet of graffiti from the flood channels and other County facilities.	Target is to remove 960,000 square feet of graffiti from the flood control channels and other County facilities.	The County's graffiti program has been successful throughout the years, but it has been a constant challenge to keep up with the ever growing demand to control the problem. The program continues to evolve to meet the needs of the community.

## FY 2020-21 Key Project Accomplishments:

- Completed construction of flood control channel maintenance projects, including Anaheim-Barber City Channel, Carbon Creek Channel, El Modena-Irvine Channel, Galivan Retarding Basin, Laguna Canyon Channel, Los Alamitos Channel, Oceanview Channel, Prima-Deschecha Channel.
- Began construction of Kempton Storm Channel, O'Neil Retarding Basin, and Peters Canyon Channel maintenance.

## Organizational Summary

**OC Infrastructure Programs** - OC Infrastructure: Works towards compliance with state and federal requirements for levees and dams; sustains programs that help reduce flood insurance costs for home and business owners.

**OC Construction** - Manages construction contracts and provides inspection services for construction of maintenance projects on County-owned flood control channels; provides quality assurance materials testing services; provides geotechnical recommendations for design of County infrastructure and development projects; ensures contractors' activities comply with National Pollutant Discharge Elimination System (NPDES) and other regulatory requirements.

**OC Operations & Maintenance** - OC Public Works/Operations and Maintenance provides a wide range of maintenance services to Orange County's unincorporated areas, 380 miles of flood control channels, 4 dams, 8 pump stations, 5 diversion pump stations and 33 retention basins. Operations and Maintenance also provides maintenance services for the contracted cities of Lake Forest, Mission Viejo and Dana Point, as well as, the San Joaquin Hills Transportation Corridor Agency and the Foothill/Eastern Transportation Corridor Agency. Operations and Maintenance also plays a crucial role in responding to the needs of the public in the aftermath of devastating earthquake, fire and storm events.

**OC Survey** - The Map Checking and Right-of-Way Business Unit is responsible for providing technical map checking services for all subdivisions within the County. This includes reviewing all subdivision maps for incorporated cities. Map Checking also performs technical reviews for all Corner Records, Records of Survey, Lot Line Adjustments, Certificate of Compliance, Tentative Maps, Parcel Maps, and Tract Maps. The Right-of-Way Business Unit provides technical review for all County Right-of-Way acquisitions and dispositions, in support of OC Public Works, Santa Ana River, and many other County agencies involved in real estate transaction. OC Survey is also responsible for technical review and approvals for all annexations within the County. This business unit provides new addresses and facilitates address revisions within the unincorporated territory of the County. The Field Survey Business Unit performs an array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying and Global Positioning Satellites (GPS) receiver units are used in conjunction with data collection and construction staking software which enable timely, accurate and cost-effective delivery of survey information. Field Survey provides design and boundary surveys in support of all maintenance improvement projects designed and managed by OC Public Works. The Geospatial Services Business Unit provides GIS mapping in support of OC Public Works, and other agencies in need of mapping products. This business unit is the author of the Land Information System, which accounts for all new subdivisions, and parcel

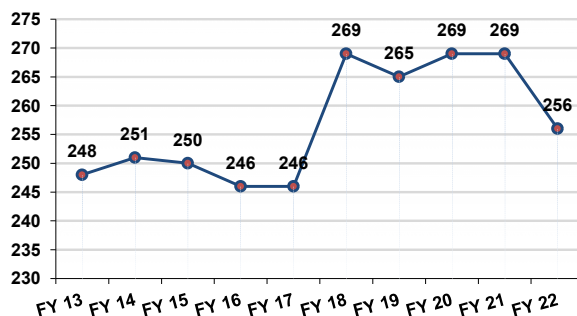


adjustments within the County. Geospatial Services maintains the geodetic infrastructure, including bench mark elevations, horizontal control points, County boundaries, and the operation of the Orange County Real Time Network. Geospatial Services also provides aerial photography and videos using unmanned aerial vehicles (UAV/Drones), and provides GIS Application Development and Support to all County departments who need mapping exhibits and products.

**OC Environmental Resources** - OC Watersheds is responsible for operation of an advance flood warning system called Automated Local Evaluation in Real Time (ALERT) which consists of multiple flood control channel/basin water level sensors, rain gauges and other weather sensors located at 85 sites throughout the County. Data from the ALERT system is fed directly to the OC Public Works Department Operations Center as well as the County's Emergency Operations

Center during storm events. ALERT also supports regulatory compliance monitoring programs and provides real-time hydrologic data to OC Public Works staff and the public. One third of the ALERT network sites are water-level gauges. These gauges are used to monitor real-time water level height in flood control channels, basins and lakes. Gauges are monitored daily and serviced monthly. Service at sites includes inspection, calibration, stream gauging, data collection and needed repairs. Data collected in real-time and via downloads is processed and archived. OC Watersheds also maintains a network of 25 historical precipitation sites. Each site measures every 0.01 inch of rainfall. The data is stored at the site. Bimonthly, all sites are serviced which includes calibration, cleaning and data download. The data then undergoes a Quality Assurance/Quality Control process and is archived. The data is used in flood design, hydrology, permitting and water quality.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 10 positions associated with the Voluntary Incentive Program were deleted and 3 positions were deleted in accordance with the County's Vacant Position Policy.
- During the FY 2020-21 Budget process, added 4 positions: 1 position for Mitigation activities, 1 for the City Contracts Business Unit, 1 for OC Survey Geospatial Services and 1 for Pest Management offset by deleted 1 position transferred to OC Road to align staff within units for workload balancing.

In FY 2019-20 deleted 3 positions per the County's Vacant Position Policy.

- During the FY 2019-20 budget process, added 3 new positions to support Flood Operations and Maintenance, added 1 new position for OC Survey to enhance operational efficiency and improve customer service and added 1 new position to serve as the Emergency Manager of OC Public Works.

In FY 2018-19, deleted 1 position per the County's Vacant Position Policy.

- During the FY 2018-19 budget process, deleted 7 positions: 4 positions transferred to Building & Safety General Fund, 1 to Utilities and 2 to OC Public Works offset by adding 3 positions: 1 position transferred from OC Public Works and 2 from OC Watersheds to align staff within units for workload balancing.
- During the FY 2017-18 budget process, added 18 positions: 17 positions transferred from OC Road and 1 from OC Public Works offset by deleting 9 positions: 5 positions transferred to Building & Safety General Fund and 4 to OC Public Works to align staff within units for workload balancing.
- In FY 2016-17, added 15 positions transferred from OC Road offset by deleting 1 position transferred to OC Public Works to align staff within units for workload balancing.
- In FY 2015-16, deleted 1 position transferred to OC Public Works for Civic Center Customer Service related to the Civic Center Campus and deleted 1 position

transferred to Building and Safety General Fund offset by adding 2 positions transferred from OC Road to align staff within units for workload balancing.

- In FY 2014-15, deleted 32 positions: 17 position transferred to OC Road, 3 to OC Public Works and 12 regular positions offset by adding 27 positions: 7 positions transferred from OC Public Works, 6 from OC Road and 14 new positions due to reorganization phases I and II, deleted 1 position transferred to Human Resources to align staff within units for workload balancing and added 2 positions transferred from OC Community

Resources (OCCR) as part of OCCR's minor reorganization to realign available support, enhance operational efficiency, and improve customer service.

- In FY 2013-14, deleted 2 positions transferred to OC Public Works offset by adding 1 position transferred from OC Public Works to align staff within units for workload balancing.
- In FY 2012-13, added 3 positions: 1 position transferred from OC Public Works and 2 from Building & Safety General Fund to align staff within units for workload balancing.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Flood Programs: Negotiate, draft and obtain Board approval of agreements between OCFCD and Caltrans for post I-405 Improvement project cooperation, including those wherein Caltrans would accept structural maintenance for reinforced concrete boxes in the I-405 freeway and OCFCD accept responsibility of maintenance for hydraulic conveyance. Negotiate and prepare a Cooperative Agreement between OCFCD and CalTrout for a Trabuco Creek Channel Fishway that will ensure compatibility with the OC Public Works' Invert Stabilization Project. Obtain Board approval of agreements and real estate transactions required under the Local Cooperative Agreement and Project Cooperative Agreements, as amended, for the US Army Corps of Engineers completion of the Santa Ana River Mainstem, Prado Dam Project, expected by 2025. In collaboration with OC Parks, finalize the conveyance of easement(s) to Moulton Niguel Water District for its subsurface installation of a pipeline upon OCFCD easements and fee parcels located within Laguna Regional Park in and around Sulfur Creek. Obtain OCFCD acceptance of Deeds as approved by the Board in accordance with cooperative agreements with Orange County Transportation Authority (OCTA) for the SR55 Improvement Project, grade separation projects, and the I-405 Improvement Project. Prepare a Cooperative Agreement between OCFCD and OCTA for the San Juan Creek Bridge Replacement Project over San Juan Creek for approval by the Board. Assist in the development and facilitation of the Request to Use OCFCD Land form as part of the Land Management System (LMS) prescreen permit process that will enable routing for concurrence and authorization a use of OCFCD land in coordination with County Property Permits, Operations and Maintenance (O&M), OC Infrastructure and CEO/Real Estate Services. Complete Phase 1 for Levee Recertification of Facilities, Huntington Beach Channel (D01), Talbert Channel (D02), Fountain Valley Channel (D05) and Phase 2 for Santa Ana River (E01). Complete Hydrology Reports in support of the CIP and complete La Paz Channel (L04) and Laguna Canyon Channel (I02) Hydrology Reports. Obtain Board approval of the Water Resources Development Act (WRDA) Section 214 Memorandum of Agreement (MOA) between OCFCD/County and USACE for expedited Section 408 permit review and approval.

### Changes Included in the Recommended Base Budget:

OC Public Works Fund 400, OC Flood, FY 2021-22 Budget request of \$190.2 million is \$6.3 million (3.2%) lower than the FY 2020-21 Modified Budget. The FY 2021-22 Revenue request of \$146.5 million is \$492 thousand (.3%) lower than FY 2020-21 Modified Budget. The Fund Balance amount for FY 2021-22 of \$43.8 million is \$5.8 million (3.3%) lower than FY 2020-21 Modified Budget.

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	265	257	257	256	(1)	(0.4)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	157,775,567	146,988,024	153,870,708	146,496,379	(491,645)	(0.3)
Total Expenditures/Encumbrances	176,590,050	196,568,175	190,973,787	190,263,038	(6,305,137)	(3.2)
Prior Year Encumbrance Cancellations	1,206,370	0	1,216,283	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(17,608,113)	(49,580,151)	(35,886,796)	(43,766,659)	5,813,492	(11.7)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Flood in the Appendix on page A224

## Highlights and Key Trends:

- The industry continues to look for sustainable solutions to flood control design that include retaining and treating water. The industry has increased its focus on investigating, quantifying, evaluating the impacts of sea level rise and climate change on flood control infrastructure.
- Integrated Regional Watershed Management (IRWM) - Incorporate Water Quality and Habitat Enhancements into the Flood Control Infrastructure. Orange County's channels are currently being designed with a much broader vision beyond the safe conveyance of floodwaters that includes environmental habitat, in-stream sediment stabilization, erosion protection, water quality treatment and recreational uses. OC Public Works continues to work with cities and other agencies to accommodate multiple uses, while providing for a specific level of flood capacity. These multiple uses sometimes compete, and accommodating them requires additional planning, permitting, mitigation, construction, operation, and maintenance costs.
- Flood Insurance Rate Increases - Orange County has approximately 22,700 acres comprising 37,332 parcels within the FEMA 100-year floodplain. Since the passing of the Biggert-Waters Flood Insurance Reform Act of 2012 (BW-12), FEMA has raised flood insurance rates for properties within the high risk (Zone A) areas to reflect the true risk of properties to make the National Flood Insurance Program (NFIP) more financially stable, and change how Flood Insurance Rate Map (FIRM) updates impact policyholders. The changes mean premium rate increases for some policyholders over time. However, with the Homeowner Flood Insurance Affordability Act (HFIAA) of 2014 that modified BW-12 but did not eliminate all of the increases required, flood insurance rate increases are still expected.

## 401 - OC FLOOD - CAPITAL IMPROVEMENT PROJECTS

### Operational Summary

#### Description:

Provide Countywide flood protection by improving the Orange County Flood Control District's (OCFCD) 380 miles of flood control channels, four dams, eight pump stations, five diversion pump stations, 33 retention basins, and other flood control infrastructure. OC Public Works designs and constructs new flood control improvements each year. Fund 401 is utilized for capital improvement work, in contrast with Fund 400 - OC Flood, which is utilized for operational costs.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	75,594,600
Total FY 2020-2021 Projected Expend + Encumb:	69,409,239
Total Recommended FY 2021-2022:	78,896,581
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Continue efforts to raise the level of protection in Orange County to the 100-year flood level.
- Continue to develop innovative flood control practices, advancing the state of the industry flood control expertise.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>CAPITAL IMPROVEMENT PROGRAM (CIP)</b> <b>What:</b> The 7 Year Capital Improvement Program is OC Public Works' guiding document to implement capital projects. <b>Why:</b> The CIP prioritizes projects, anticipates phases and identifies funding needs.	Facilitate construction phase award for programmed FY 2020-21 capital improvement projects.	Facilitate construction phase award of FY 2021-22 for 70% of projects by December 2021.	Progress on this goal is underway.

#### FY 2020-21 Key Project Accomplishments:

- Completed construction of the Fullerton Creek Channel Improvements Construction Manager at Risk (CMAR) project.
- Began construction of the East Garden Grove-Wintersburg Channel (Warner Ave to Goldenwest St) Design-Build project.
- Continued implementation of e-Builder, a single, cloud-based Project Information Management System that provides for tracking and management of all active project components as well as a document retention system for on-going operations.

## Organizational Summary

**OC Infrastructure Programs** - Develops and administers County's flood capital improvement program; develops Project Programming Reports; manages flood funding; and secures and manages grant-funding projects. Designs and manages all flood channels projects in the unincorporated areas of Orange County. This effort includes the study of the County's various watersheds, the prioritization of Capital Improvement Projects with a focus on removal from Floodplain, improving flood protection, increasing system efficiency, and the reduction of recurring maintenance costs. Deliverables related to this work include watershed studies and reports in addition to the development of Plans, Special Provisions, and Estimates for Flood Capital Improvement Projects. The Service Area provides project management and oversight for all flood infrastructure capital improvement projects. Also works with water/sanitation districts, utility companies and other public agencies to relocate; secures regulatory permits and meets the environmental requirements; protects species and habitat; and mitigates the impact of projects.

**OC Construction** - Manages construction contracts and provides inspection services for the construction of capital improvement projects on County-owned flood control channels; provides quality assurance materials testing services; provides geotechnical recommendations for design of County infrastructure and developer projects; ensures contractors' activities comply with the National Pollutant Discharge Elimination System (NPDES) and other regulatory requirements.

**OC Survey - Right-of-Way Business Unit** - Provides technical review for all county Right-of-Way acquisitions and dispositions, in support of OC Public Works, Santa Ana River, and many other County agencies involved in real estate transaction. **Field Survey Unit** - Performs an array of surveying tasks utilizing some of the most efficient, technologically advanced equipment available. Robotic Total Stations, High Definition Surveying and Global Positioning Satellites (GPS) receiver units are used in conjunction with data collection and construction staking software which enable timely, accurate and cost-effective delivery of survey information. Provides design and boundary surveys in support of all capital improvement projects designed and managed by OC Public Works. **Geospatial Services Business Unit** - Provides GIS mapping in support of OC Public Works, and other agencies in need of mapping products. This business unit is the author of the Land Information System, which accounts for all new subdivisions, and parcel adjustments within the County. Geospatial Services maintains the geodetic infrastructure, including benchmark elevations, horizontal control points, County boundaries, and the operation of the Orange County Real Time Network. Geospatial Services also provides Aerial Photography and Videos using Unmanned Aerial Vehicle (Drones), and provides GIS Application Development and Support to all County departments who need mapping exhibits and products.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The County of Orange is tasked with the ultimate goal of protecting Orange County from the threat of floods by designing and constructing channels, storm drains, dams, pump stations and other flood control related facilities. OC Public Works is implementing a strategy of utilizing, to the fullest extent possible, natural channels and other environmental features within the flood control system. OC Public Works is supported by a professional staff of project managers, technicians, and engineers in OC Infrastructure, OC Construction, OC Survey, and OC Environmental Resources to accomplish our mission of protecting our citizens from the threat of floods while improving our environment.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget is \$78.9 million, which is \$3.3 million (4%) higher than the FY 2020-21 Modified Budget. The increase is due to higher cost projects planned for the fiscal year.

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	0	75,594,600	76,001,617	78,896,581	3,301,981	4.4
Total Expenditures/Encumbrances	0	75,594,600	69,409,239	78,896,581	3,301,981	4.4
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	0	0	6,592,378	0	0	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Flood - Capital Improvement Projects in the Appendix on page A225

## Highlights and Key Trends:

- OC Public Works continues to transition to alternative project delivery methods such as design build and construction manager at risk for flood control improvement projects.

## 404 - OC FLOOD - CAPITAL

### Operational Summary

#### Description:

Remove the flood threat in Orange County from the Santa Ana River (SAR).

Provide overall Project Management and Coordination with U.S. Army Corps of Engineers (USACE) on requirements to meet Santa Ana River (SAR) and Prado Dam Project construction schedule. Work with USACE to utilize the available Bipartisan Budget Act (BBA) funds to complete the remaining features of the SAR Project.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	74,682,963
Total FY 2020-2021 Projected Expend + Encumb:	59,063,980
Total Recommended FY 2021-2022:	133,343,618
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Continue to work with the State Legislature, through the Orange County delegation and the Board of Supervisors to ensure Department of Water Resources (DWR) processes claims and disburses flood control subventions in accordance with the historical practice of "First in - First out."
- Support the Orange County Flood Control District (OCFCD), through Orange County's delegation, to continue working aggressively with the State Legislature to include Santa Ana River Mainstem Project subvention funding in the State budget for previously submitted as well as upcoming claims. At risk is the ability to acquire property needed for the completion and full operation of Prado Dam.
- Continue efforts to work with Orange County's Congressional delegation to provide Federal funds for the Santa Ana River Mainstem Project in accordance with the terms of the BBA approved in 2018.
- Continue to purchase properties or flowage easements behind Prado Dam which are required for the completion of construction and ultimate operation of the dam.
- Will work with USACE (LA District) to approve the amendment to the existing Project Cooperation Agreement (PCA) to include the terms and provisions for the use of BBA funds to complete the SAR Project.

#### FY 2020-21 Key Project Accomplishments:

- In cooperation with USACE, completed the construction of the Alcoa Dike Phase 1 within the Prado Basin.



## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Plan/Design and complete Right-of-Way (ROW) and Utility relocation certification for USACE FY 2021-22 workflow. In cooperation with the USACE, complete the construction of the SAR Phase 5B projects. Finalize the turn-over of the SAR Reach 9 Phase 2B, Phase 3, Phase 4 and Phase 5A projects to OCFCD for future operation and maintenance. JOC contracts for the pipe severing of the abandoned SARI Line. In cooperation with Riverside County Flood Control and Water Conservation District (RCFC&WCD) and USACE, grant the required easements and rights-of-way within the OCFCD-owned Green River Golf Club for the Santa Ana River Burlington Northern Santa Fe (BNSF) Railroad Bridge Protection Project. As part of the BNSF Railroad Bridge Protection Project, construct the knuckle fill extension to complete the slope protection at the Green River Golf Club access driveway and reconstruction of Aliso Creek Bridge #1 at the Green River Golf Club. In cooperation with the USACE, prepare Engineering Documentation Report (EDR) and Plans & Specs for the River Road Dike, Alcoa Dike Phase 2, Norco Bluffs and the Prado Dam Spillway. Award the contracts for Norco Bluffs, Alcoa Phase 2, River Road Dike in 2021.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup>	FY 2020-2021 Projected	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
		As of 3/31/21	At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	12,503,406	15,382,000	7,635,774	32,381,861	16,999,861	110.5
Total Requirements	14,459,515	74,682,963	59,063,980	133,343,618	58,660,655	78.5
Prior Year Encumbrance Cancellations	273,179	0	13,508	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(1,682,930)	(59,300,963)	(51,414,698)	(100,961,757)	(41,660,794)	70.3
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Flood - Capital in the Appendix on page A226



## 468 - COUNTY SERVICE AREA #13 - LA MIRADA

### Operational Summary

#### Description:

Provide for maintenance of local collector sewers in an unincorporated Orange County island adjacent to the City of La Mirada, near the City of Fullerton.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	20,749
Total FY 2020-2021 Projected Expend + Encumb:	13,052
Total Recommended FY 2021-2022:	33,347
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup> As of 3/31/21	FY 2020-2021 Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Change from FY 2020-2021 Budget	
					Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	11,051	10,068	14,406	13,911	3,843	38.2
Total Expenditures/Encumbrances	7,447	20,749	13,052	33,347	12,598	60.7
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	3,604	(10,681)	1,354	(19,436)	(8,755)	82.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Service Area #13 - La Mirada in the Appendix on page A232

## 15T - EL TORO IMPROVEMENT FUND

### Operational Summary

#### Description:

The Irvine Redevelopment Agency, the County of Orange, and the City of Irvine entered into that certain Property Tax Transfer and Pre-Annexation agreement on March 4, 2003, and Implementation Agreement No.1 on March 18, 2005. As per these agreements, the El Toro Improvement Fund Budget receives revenue from the Successor Agency to the Irvine Redevelopment Agency based on incremental property tax amount. The use of this revenue is restricted to legally allowable County infrastructure, facilities, and development needs in the former MCAS El Toro area pursuant to the agreements.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	7,071,903
Total FY 2020-2021 Projected Expend + Encumb:	6,548,554
Total Recommended FY 2021-2022:	4,921,050
Percent of County General Fund:	N/A
Total Employees:	0.00

#### FY 2020-21 Key Project Accomplishments:

- Master planning and approvals for the 100 Acre Parcel (100AP) were vacated, including Final Program Environmental Impact Report No. 620 and the El Toro 100-Acre Parcel Development Plan, in response to lawsuits filed by the cities of Irvine and Laguna Beach, Heritage Fields, and Laguna Greenbelt. As a result, the Disposition and Development Agreement with Lowe Enterprises was terminated. The County subsequently approved an option and ground lease agreement with Mind OC to entitle and construct a 22-acre Be Well, South Campus to expand and enhance the County's behavioral health care system. The County also improved a 20-acre parcel for a vehicle maintenance facility and is pursuing approval of this site for temporary vehicle storage through the City of Irvine while exploring long-term uses with the City. In addition, Building 360 is being rehabilitated for use by the Health Care Agency to store medical equipment in response to the COVID-19 pandemic. The County is also coordinating with the City of Irvine and local agencies on improvements in the project area, including road improvement plans for Marine Way and monitoring the Department of Navy's draft Findings of Suitability to Transfer No. 10, which will include the transfer of the remaining County parcels at the former MCAS El Toro.
- Master planning and approvals for the West Alton Parcel (WAP) were vacated, including Final Environmental Impact report No. 621 and the West Alton Parcel Development Plan, in response to lawsuits filed by the cities of Irvine and Laguna Beach, Heritage Fields, and Laguna Greenbelt. The County is coordinating future land uses at the WAP with the City of Irvine.

## Budget Summary

### Changes Included in the Recommended Base Budget:

As per County Implementation Agreement No. 1, Fund 15T receives County Facility Payment (CFP) revenue within 30 days after the close of the fiscal year.

- During FY 2007-08 through FY 2019-20, Fund 15T received \$11.3 million from the City of Irvine and \$1.4 Million from interest and other revenue. During this period, Fund 15T spent \$8.8 million for eligible activities related to the development of El Toro parcels.
- As of June 30, 2020, there was \$3.9 million fund balance available.
- FY 2020-21 Budget includes \$3.4 million in revenue, \$3.3 million from the City of Irvine for CFP payment. FY 2020-21 Budget includes \$7.1 million appropriations for eligible expenses.
- FY 2021-22 Budget includes \$3.5 million in revenue, \$3.3 million from the City of Irvine for CFP payment. FY 2021-22 Budget includes \$4.9 million in appropriations for eligible expenses.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	2,700,280	3,355,477	4,287,120	3,460,696	105,219	3.1
Total Expenditures/Encumbrances	1,564,106	7,071,903	6,548,554	4,921,050	(2,150,853)	(30.4)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	1,136,175	(3,716,426)	(2,261,434)	(1,460,354)	2,256,072	(60.7)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: El Toro Improvement Fund in the Appendix on page A170

### Highlights and Key Trends:

- In December 2011, the California Supreme Court upheld AB X1 26 dissolving redevelopment agencies effective February 1, 2012. The City of Irvine elected to become Successor Agency to the Irvine Redevelopment Agency.
- On July 9, 2014, Court Approved Stipulated Judgment to recognize \$292,000,000 Enforceable Obligation (ROPS) between Successor Agency to the dissolved Irvine Redevelopment Agency (RDA) and CA Department of Finance. The Stipulated Judgment requires fixed \$4,380,000 per year distribution from the incremental property taxes to taxing entities pursuant to Health & Safety Code Section 34183(a)(4) (Residual Distribution 1st) and then distributing the remaining \$292,000,000 and other ROPS.
- On December 11, 2017, Successor Agency Irvine RDA approved FY 2018-19 ROPS, which shows Total Outstanding Debt or Obligations of \$302,564,477 including:
  - A) Implementation Agreement No. 1 County Facility Payment payable to County of Orange \$41,973,000
  - B) Implementation Agreement No. 2 Flood Control Facility Payment to County of Orange \$650,000
  - C) Cooperative Agreement Admin Cost Payment to City of Irvine \$250,000
  - D) Stipulated Judgment Enforceable Obligation Payment to City of Irvine \$259,691,477

## 274 - OCWR CORRECTIVE ACTION ESCROW

### Operational Summary

#### Description:

The Corrective Action Escrow Fund was established as required by state regulations to demonstrate financial assurance for corrective action in the event that corrective action is necessary at the County of Orange's three active and two closed landfills.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	714,581
Total FY 2020-2021 Projected Expend + Encumb:	0
Total Recommended FY 2021-2022:	652,581
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup> As of 3/31/21	FY 2020-2021 Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Change from FY 2020-2021 Budget	
					Amount	Percent
Net Position - Beginning Balance	365,795	532,581	532,581	612,581	80,000	15.0
Total Revenues	166,785	182,000	80,000	40,000	(142,000)	(78.0)
Total Requirements	0	714,581	0	652,581	(62,000)	(8.7)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Reserves	0	0	0	0	0	0.0
Net Position - Ending Balance	532,581	0	612,581	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

## 280 - AIRPORT - OPERATING ENTERPRISE

<https://www.ocair.com/default>

### Operational Summary

#### Mission:

The Mission of John Wayne Airport (JWA) is to plan, direct and provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	217,061,371
Total FY 2020-2021 Projected Expend + Encumb:	144,766,152
Total Recommended FY 2021-2022:	211,769,324
Percent of County General Fund:	N/A
Total Employees:	169.00

#### Strategic Goals:

- Maintain a safe and secure environment for aviation and the traveling public.
- Provide a positive aviation experience to travelers and tenants.
- Operate in an environmentally responsible manner.
- Operate as a financially efficient and self-supporting aviation facility.
- Implement ongoing and new capital improvement projects.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>SUCCESSFULLY PASS THE FEDERAL AVIATION ADMINISTRATION (FAA) ANNUAL PART 139 AIRPORT CERTIFICATION INSPECTION.</b> <b>What:</b> The FAA conducts an annual inspection to ensure that the Airport is being operated in a safe manner. <b>Why:</b> Failing the inspection may lead to decertification and loss of all commercial air service.	Passed with a minor correctable action.	Pass the Annual Part 139 Inspection with no correctable action.	JWA is taking all steps necessary to continue to achieve a full pass with no correctable actions.
<b>SURVEY RATING OF EITHER "SATISFIED" OR "VERY SATISFIED" ON A 5-POINT SCALE.</b> <b>What:</b> Surveys of passengers conducted to learn their views of Airport's facilities and services. <b>Why:</b> Surveys identify facility and service improvements to add value to the passenger experience.	93% of respondents in the "Passenger Survey" rated JWA either "satisfied" or "very satisfied" on a 5-point scale for overall satisfaction.	The Passenger Survey is conducted biannually, and will be conducted again in FY 2021-22.	The Passenger Survey was completed in FY 2019-20 and will be conducted again in FY 2021-22.
<b>ENSURE ALL REQUIRED ENVIRONMENTAL PERMITS ARE IN PLACE AND IN GOOD STANDING.</b> <b>What:</b> JWA is subject to various environmental regulations, many of which require permits. <b>Why:</b> To comply with all applicable regulations and ensure environmentally sensitive operations.	100% of all required environmental permits are in place.	Have 100% of all required environmental permits in place.	The Airport anticipates that 100% of all required environmental permits will continue to be in place.

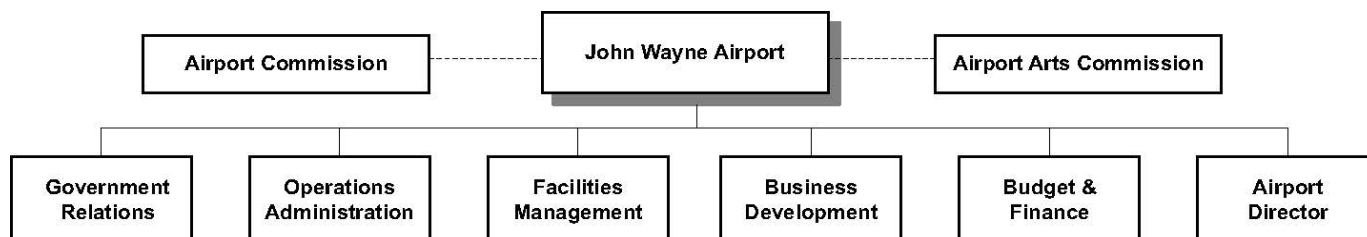
## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>MAINTAIN A DEBT SERVICE COVERAGE OF AT LEAST 125%.</b> <b>What:</b> Bond Indenture requires Airport net revenues each FY of at least 125% of debt service requirement. <b>Why:</b> Demonstrates both prudent fiscal management and the ability to repay bonded debt.	The debt coverage for FY 2019-20 improved to 543%.	Continue to maintain debt service coverage above the 175% internal minimum target.	Since issuance of the 1987 Airport Revenue Bonds, JWA has consistently exceeded the rate coverage imposed by indenture.
<b>MAINTAIN A RESERVE CASH CONTINGENCY OF \$50 MILLION.</b> <b>What:</b> A contingency for unforeseen operating emergencies, catastrophic events and to minimize disruption. <b>Why:</b> Reserve contingency is a key component of sound fiscal management.	The Airport maintained a reserve contingency of \$50 million.	Maintain a reserve contingency of \$50 million.	The Airport anticipates maintenance of the \$50 million reserve contingency for FY 2020-21.
<b>IMPLEMENT ONGOING AND NEW CAPITAL IMPROVEMENT PROJECTS.</b> <b>What:</b> Preserve and enhance the Airport's facilities and infrastructure. <b>Why:</b> To maintain a safe and secure environment and provide a positive experience to the traveling public.	Completed Terminal Improvements, Terminal Gate 14 Hold Room Improvements, Terminal A and B Air Handler Replacements and HVAC Ducting.	Complete 3160 IT Room Fire Suppression System, Airport Operations Center, Airfield Lighting and Signage Updates, Concession Development Infrastructure Improvements, Terminal Building Curtain Wall Modifications, and Parking Operator Emergency Generator.	The Airport is currently on schedule to meet the anticipated completion of planned capital improvement projects.

## FY 2020-21 Key Project Accomplishments:

- In response to COVID-19 impacts, John Wayne Airport implemented numerous Airport-wide operational changes to address health and safety concerns, fiscal viability, and tenant sustainability, and provided support to the County's Emergency Operations Center.
- Extended Terminal utilities (electric, gas, water, and waste) to within the leaseholds of future concession spaces - establishing utility connection points specifically for new concessions and provided power to the majority of the seats in the Airport hold rooms.
- Collaborated with the Sheriff's Department to reduce Airport Police staffing costs.
- Completed maintenance on critical electrical infrastructure including all Airport Automatic Transfer Switches and two substations.
- Welcomed four new entrant air carriers, introducing seven new markets and reinstating service to Mexico in 2021, and integrated first new carrier, Spirit Airlines, into the Common Use Passenger Processing System (CUPPS) for self-service check-in and Flight Information Display.
- Launched the AirPAWS Therapy Dog Program in partnership with Orange County Animal Allies, which brings trained therapy dogs to the Thomas F. Riley Terminal to help make travel more enjoyable for JWA guests.
- Launched the OC AirPASS program, which allows guests an opportunity to access the secure areas of the Terminal. Guests without a boarding pass can now shop, dine, and greet friends and relatives when they arrive at the gate or accompany them before their flight.

## Organizational Summary



**Government Relations** - Includes Government Relations, Access and Noise, Communications, Customer Relations, and Public/Media Relations. Manage government, media and community relations, customer relations and communications at John Wayne Airport. Respond to media and public inquiries; serve as front-line customer service agents; coordinate Ambassador and Tour Guide volunteer programs; plan and organize museum-quality exhibitions; disburse information via the Airport Web site; track local, state and federal legislation; enforce the Phase 2 Commercial Airline Access Plan and Settlement Agreement; educate the surrounding communities about access and noise issues; and handle noise complaints.

**Operations Administration** - Includes Operations, Information Systems, Law Enforcement (Sheriff-Coroner) and Aircraft Rescue and Firefighting (Orange County Fire Authority). Ensure that John Wayne Airport operates safely, securely, and effectively and within the scope of strict federal regulations. Conduct airport inspections; address the needs of all tenants, patrons, and other customers; oversee the administration of general aviation aircraft tie-down spaces; issue and track employee identification badges and other access cards and keys; manage parking facilities; and monitor the activities of ground transportation providers. Manage all aspects of Information Systems.

**Facilities Management** - Includes Engineering and Planning. Provide engineering studies and analysis of Airport facility requirements; manage planning and project management of improvement projects; prepare grant applications for federal assistance under the FAA Airport Improvement Program; amend the Airport Master Plan and revise the Airport Layout Plan; provide staff support to Airport Land Use Commission (ALUC) and coordinate California Environmental Quality Act (CEQA) clearance for Airport projects; and ensure compliance of Airport facilities with environmental regulations.

**Business Development** - Includes Asset Management, Insurance and Safety. Manage concession planning and revenue development activities; negotiation and administration of leases, licenses, concession agreements and easements; and the acquisition and sale of real property and related appraisal and condemnation issues. Administer the Airport Concession Disadvantaged Business Enterprise Program and manage insurance requirements.

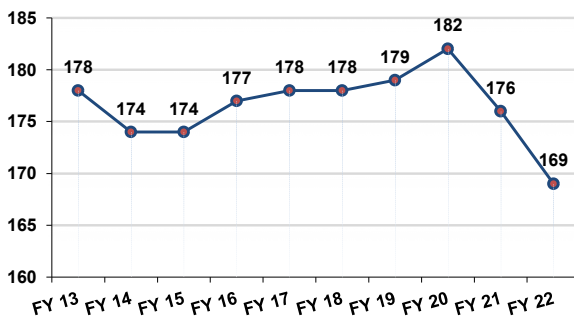
**Maintenance Division** - The Maintenance Department includes Shop Services, Contract Services, Technical Services Division, and Utility management. This Department is responsible for the upkeep, repair and safety of all of the Airports' facilities on a 24-hour basis, 365 days a year. These facilities include a terminal building with 337,000 square feet of interior space as well as over 5 acres of airfield and parking structures with more than 10,000 parking spaces. In addition to the regular repair and upkeep of these facilities, the Maintenance Department is also responsible for the safety compliance of the Airport and its many tenants as well as overseeing the Airport's compliance with all local, State and Federal environmental regulations.

**Finance Division** - Includes Budget, Finance, Purchasing, ASR coordination, and Accounting. Manage Airport budget, finance, debt management, cash and liquidity management, and fixed asset control; oversee airport rates and charges preparation; prepare revenue budget and projections; manage Airport procurement. It also includes Auditor-Controller's satellite JWA Accounting unit. Manage lease and concession revenue account control, Purchase Order and Non-Purchase Order accounts payable; and oversee accounting processes for FAA Grants, bond and investments, tie downs, ground transportation, and passenger facility charges.



**Airport Director** - Includes the Office of the Airport Director, Human Resources, Quality Assurance and Compliance and Administrative Services. Develop airport policy and administer all activities associated with the operation of John Wayne Airport. Also, includes County Counsel's satellite attorneys who are assigned to the Airport. Provide legal advice and representation to the Airport. The Office of the Director has direct responsibilities for six airport divisions: Government Relations, Operations, Facilities Management, Business Development, Maintenance and Finance.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 7 positions associated with the Voluntary Incentive Program were deleted.
- During the FY 2020-21 budget process, deleted 6 positions transferred to OC Public Works from the Facilities Management Division.

- During the FY 2019-20 budget process, added 1 new position to the Operations Division.

In FY 2018-19, added 2 new positions for the Operation Division.

- During the FY 2018-19 budget process, added 1 new position for the Operations Division.
- In FY 2015-16, added 1 new Limited Term Storekeeper.
- During the FY 2015-16 budget process, added 3 new positions: 1 for Environmental Compliance and 2 for Facility Maintenance.

In FY 2014-15, added 2 positions: 1 position transferred from Clerk of the Board and 1 from County Executive Office to address Information Technology needs offset by deleting 2 limited-term positions per County policy.

- In FY 2012-13, deleted 1 position transferred to Workers Compensation ISF to centralize the County Safety Program and deleted 3 positions transferred to Human Resources to Centralize Human Resource Services.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Revenues are utilized to operate the Airport, repay revenue bonds, fund facility capital improvements or maintenance projects and support aviation planning in order to provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

### Changes Included in the Recommended Base Budget:

Fund 280 total revenue budget decreased from FY 2020-21 Modified Budget by \$8 million due to reduced passenger activities resulting from COVID-19. Expense decreased by \$18 million, excluding fund balance adjustments, to offset revenues with lower expense due to the impacts of COVID-19.

Fund 281 Capital Improvements expense budget decreased from FY 2020-21 Modified Budget by \$30 million due to the completion of P409 Airport Operations Center, P415 Airfield Lighting and Signage Upgrades, P446 Rental Car Configuration, and P447 Terminal Building Curtain Wall Modifications.

Fund 283 revenues decreased by \$12 million due to reduced Passenger Facility Charges (PFC) resulting from COVID-19. Expense decreased by \$16 million due to a decrease in debt service payments, based on the FY 2021-22 debt service schedule, and a reduction in special items for fund balancing.



## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021 Budget <sup>(1)</sup>	FY 2020-2021 Projected	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021 Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Total Positions	176	169	169	169	0	0.0
Net Position - Beginning Balance	46,308,764	31,985,001	31,985,001	31,422,282	(562,719)	(1.8)
Total Revenues	142,888,713	148,877,319	112,315,029	140,856,229	(8,021,090)	(5.4)
Total Expenditures/Encumbrances	167,566,066	210,948,448	144,766,152	211,769,324	820,876	0.4
Prior Year Encumbrance Cancellations	1,545,301	0	1,793,911	0	0	0.0
Inc/(Dec) to Reserves	(8,808,288)	(30,086,129)	(30,094,493)	(39,490,813)	(9,404,684)	31.3
Net Position - Ending Balance	31,985,001	1	31,422,282	0	(1)	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

## Highlights and Key Trends:

- The FY 2021-22 priorities are to operate a financially efficient and self-supporting aviation facility with conservative fiscal policies to continually provide safe and superior services to the travelling public and the Airport's tenants.

### Budget Priorities:

Exercise prudence in managing and prioritizing operating expenses and other expenditures and maintain a viable diversification of revenue sources.

Appropriate cash reserves and other financing sources for continuing capital improvements at the Airport.

### Finance and Operating Priorities:

Control operating expenses and cash outlay to maintain the Airport competitiveness via costs reimbursed (compensatory) through airline rents and fees given the Airport's growth constraints (Settlement Agreement).

Maintain long-term sustainable and diversified revenue streams and remain vigilant to revenue trends and opportunities.

Utilize cost-effective available financing sources and provide adequate wherewithal to maintain the Airport facilities and infrastructure in good condition.

Maintain strong debt coverage exceeding the Bond Indenture Rate Covenant requirement.

## Budget Units Under Department Control:

No.	Agency Name	Government Relations	Operations Administration	Facilities Management	Business Development	Maintenance Division	Finance Division	Airport Director	Total
280	Airport - Operating Enterprise	3,994,686	50,169,228	12,965,267	2,818,183	33,573,665	105,346,265	2,902,030	211,769,324
281	Airport Construction Fund	0	0	35,448,000	0	0	35,000	0	35,483,000
283	Airport Debt Service Fund	0	0	0	0	0	80,248,525	0	80,248,525
	Total	3,994,686	50,169,228	48,413,267	2,818,183	33,573,665	185,629,790	2,902,030	327,500,849

## 281 - AIRPORT CONSTRUCTION FUND

### Operational Summary

#### Description:

Fund 281 was established to segregate the Airport's Capital Improvement Program project expenses from Fund 280 operational expenses as the funding sources for the two respective funds are different. Expenditures in this fund are financed by transfers from the Airport's Operating Fund (Fund-Department 280-280) and Debt Service Fund (Fund-Department 283-280), Federal and State grants and by interest earnings on the cash balance in the Fund.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	65,645,000
Total FY 2020-2021 Projected Expend + Encumb:	33,277,950
Total Recommended FY 2021-2022:	35,483,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to fund capital projects that provide high quality aviation services and facilities for Orange County in a safe, secure and efficient manner.

#### Changes Included in the Recommended Base Budget:

Expenditures in this fund are financed by transfers from the Airport's Operating Fund (Fund-Department 280-280), Federal and State grants and by interest earnings on the cash balance in the Fund.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Net Position - Beginning Balance	104,607,534	26,890,173	26,890,173	2,451,898	(24,438,275)	(90.9)
Total Revenues	23,082,331	38,754,827	6,177,739	33,031,102	(5,723,725)	(14.8)
Total Expenditures/Encumbrances	8,629,791	65,645,000	33,277,950	35,483,000	(30,162,000)	(45.9)
Prior Year Encumbrance Cancellations	121,039	0	2,661,936	0	0	0.0
Inc/(Dec) to Reserves	19,382,877	0	0	0	0	0.0
Changes to Net Position, Unrestricted - Inc/(Dec) Note 2	(72,908,063)	0	0	0	0	0.0
Net Position - Ending Balance	26,890,173	0	2,451,898	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

(2) In FY 2019-20, a journal voucher correction to Net Position was made by the Department. The correction was related to the reversal of a FY 2018-19 year-end accrual of a Transfer In from fund 283 for \$72.9 million.

Columns may not total correctly due to rounding.

## 283 - AIRPORT DEBT SERVICE FUND

### Operational Summary

#### Description:

Fund 283 provides appropriations for debt service and related trustee activity associated with Airport Revenue Refunding Bonds, Series 2019. The bonds were issued to finance the Airport Improvement Plan. Passenger Facility Charge (PFC) revenues are also recorded in this fund.

#### Strategic Goals:

- Continue to comply with Bond Coverage/Rate Covenant requirements in accordance with the Bond Indenture.
- Monitor PFC revenue collections, not to exceed the amended aggregate limit.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

As an enterprise fund, John Wayne Airport is self-supporting through revenues it generates and receives no money from the County General Fund. Net revenues from JWA operations are utilized to provide repayment of Airport Revenue Bonds.

#### Changes Included in the Recommended Base Budget:

JWA will utilize PFC revenue and transfers in from the JWA Operating Fund (Fund-Department 280-280) to make debt service payments.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Net Position - Beginning Balance	(21,163,788)	66,487,359	66,487,359	62,883,735	(3,603,624)	(5.4)
Total Revenues	21,393,971	29,456,151	9,995,867	17,364,790	(12,091,361)	(41.0)
Total Expenditures/Encumbrances	2,034,133	95,943,510	13,599,491	80,248,525	(15,694,985)	(16.4)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Reserves	4,616,755	0	0	0	0	0.0
Changes to Net Position, Unrestricted - Inc/(Dec) Note 2	72,908,063	0	0	0	0	0.0
Net Position - Ending Balance	66,487,359	0	62,883,735	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

(2) In FY 2019-20, a journal voucher correction to Net Position was made by the Department. The correction was related to the reversal of a FY 2018-19 year-end accrual of a Transfer Out to fund 281 for \$72.9 million.

Columns may not total correctly due to rounding.

## 284 - OCWR-FRB/BEE CANYON LANDFILL ESCROW

### Operational Summary

#### Description:

State regulations require landfill operators to demonstrate financial assurance for future landfill closure costs. OC Waste & Recycling makes deposits to this fund to comply with the regulation requirements.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	3,628,126
Total FY 2020-2021 Projected Expend + Encumb:	800,000
Total Recommended FY 2021-2022:	1,836,126
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Net Position - Beginning Balance	2,220,917	3,028,126	3,028,126	2,500,126	(528,000)	(17.4)
Total Revenues	592,866	600,000	272,000	136,000	(464,000)	(77.3)
Total Expenditures/Encumbrances	837,084	3,628,126	800,000	1,836,126	(1,792,000)	(49.4)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Reserves	(1,051,427)	0	0	800,000	800,000	0.0
Net Position - Ending Balance	3,028,126	0	2,500,126	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

## 286 - OCWR - BREA/OLINDA LANDFILL ESCROW

### Operational Summary

#### Description:

State regulations require landfill operators to demonstrate financial assurance for future landfill closure costs. OC Waste & Recycling makes deposits to this fund to comply with the regulation requirements.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	3,537,711
Total FY 2020-2021 Projected Expend + Encumb:	1,300,000
Total Recommended FY 2021-2022:	2,000,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget <sup>(1)</sup>	Projected	FY 2021-2022 <sup>(1)</sup>	Budget	
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Net Position - Beginning Balance	703,602	1,406,722	1,406,722	468,722	(938,000)	(66.7)
Total Revenues	790,051	865,000	362,000	181,000	(684,000)	(79.1)
Total Requirements	1,374,783	3,537,711	1,300,000	2,000,000	(1,537,711)	(43.5)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Reserves	(1,287,852)	(1,265,989)	0	(1,350,278)	(84,289)	6.7
Net Position - Ending Balance	1,406,722	0	468,722	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

## 287 - OCWR - PRIMA DESHECHA LANDFILL ESCROW

### Operational Summary

#### Description:

State regulations require landfill operators to demonstrate financial assurance for future landfill closure costs. OC Waste & Recycling makes deposits to this fund to comply with the regulation requirements.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,073,976
Total FY 2020-2021 Projected Expend + Encumb:	800,000
Total Recommended FY 2021-2022:	1,300,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Net Position - Beginning Balance	505,278	234,297	234,297	0	(234,297)	(100.0)
Total Revenues	417,553	456,000	362,000	181,000	(275,000)	(60.3)
Total Requirements	805,643	1,073,976	800,000	1,300,000	226,024	21.1
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Reserves	(117,110)	(383,679)	(203,703)	(1,119,000)	(735,321)	191.7
Net Position - Ending Balance	234,297	0	0	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

## 299 - OC WASTE & RECYCLING ENTERPRISE

<http://www.ocgov.com/gov/waste/>

### Operational Summary

#### Mission:

To provide waste management services, protect the environment, and promote recycling in order to ensure a safe and healthy community for current and future generations.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	215,550,720
Total FY 2020-2021 Projected Expend + Encumb:	178,545,054
Total Recommended FY 2021-2022:	225,214,480
Percent of County General Fund:	N/A
Total Employees:	284.00

#### Strategic Goals:

- To maintain a financially sound, flexible long-term plan for local solid waste disposal and management services.
- To maintain protection of Orange County's public health, safety, and its environment.
- To sustain the economic viability of the Orange County solid waste disposal system by ensuring consistent and reliable public fees/rates and adequate revenues to maintain efficient, cost-effective and high-quality OC Waste & Recycling operations.
- To provide a fair, objective, open, planning process that is: presented in non-technical, easily understood terms, applicable to an evaluation matrix, responsive to and involves stakeholders and the public, and results in public understanding.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>LONG-TERM PERMITTED SYSTEM CAPACITY AND NUMBER OF YEARS OF LANDFILL LIFE WITHIN EXISTING PHASE.</b> <b>What:</b> Measures if Orange County meets state minimum standard of providing 15 years of landfill capacity.  <b>Why:</b> Maintains adequate long-term landfill capacity to avoid expensive out-of-county disposal options.	Greater than 15 years for long-term permitted system capacity. Years of landfill life within existing phase: 4.1 years for Frank R. Bowerman Landfill through Phase VIII B, 6.01 years for Olinda Alpha Landfill, and 13.5 years for Prima Deshecha Landfill.	Greater than 15 years of long-term permitted system capacity and greater than or equal to three years of landfill life in existing phases of active landfills.	The Department has more than adequate capacity to fulfill state minimum standard. Results indicate that the Department exceeded the performance target of at least three years in the number of years of landfill life for all three landfills.
<b>TOTAL VISITS AT 4 HOUSEHOLD HAZARDOUS WASTE COLLECTION CENTERS AND FOR MATERIAL EXCHANGE PROGRAM.</b> <b>What:</b> Collect household hazardous waste from County residents at four centers.  <b>Why:</b> Reduce illegal and improper household hazardous waste disposal.	190,778 visits to the four Household Hazardous Waste Collection Centers and 10,281 visits for the Material Exchange Program.	2% increase in visits to the four Household Hazardous Waste Collection Centers and the Material Exchange Program from the past three years' average.	The Material Exchange Program's (MEP) participation data dropped down due to COVID-19 impact. The HHWCC-MEP program was closed to the public from March to June 2020.

## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>NUMBER OF MONETARY ENFORCEMENT ACTIONS AND NOTICES OF NON-COMPLIANCE.</b> <b>What:</b> Inspection reports of the landfills prepared by regulatory agencies.  <b>Why:</b> To continuously monitor, maintain, and comply with mandated Federal, State and local requirements.	Zero monetary enforcement action resulted from twenty-one notices of non-compliance issued in 2019.	Zero monetary enforcement actions and less than thirteen notices of non-compliance.	Results indicate the Department did not incur any monetary enforcement actions from Federal, State, and/or local regulatory agencies. However, the Department received a total of 26 notices of non-compliance, which exceeded the target of less than 13 notices, due to unforeseen contract issues.
<b>COMPLIANCE WITH HABITAT MITIGATION PERMIT REQUIREMENTS &amp; COMPENSATORY HABITAT MITIGATION INITIATED.</b> <b>What:</b> Measures the effectiveness & performance of habitat mitigation as required by Federal/State agencies.  <b>Why:</b> Federal/State regulations require habitat mitigation to be completed prior to a development phase.	100% compliance with habitat mitigation permit requirements and 100% compensatory habitat mitigation initiated (i.e., in the ground) prior to impacting existing native habitat at Frank R. Bowerman, Olinda Alpha and Prima Deshecha Landfills.	85-99% compliance with habitat mitigation permit requirements and 85-99% compensatory habitat mitigation initiated (i.e., in the ground) prior to impacting existing native habitat at Frank R. Bowerman, Olinda Alpha and Prima Deshecha Landfills.	All existing mitigation sites are in compliance and exceeded the performance targets. Habitat mitigation has been implemented for Frank R. Bowerman, Olinda Alpha, and Prima Deshecha Landfills and new construction projects are proceeding at two of the landfill sites.
<b>TOTAL AMOUNT OF RENEWABLE ENERGY GENERATED IN MEGAWATTS (MW) HOURS.</b> <b>What:</b> The target renewable energy production demonstrates maximizing the beneficial use of landfill gas.  <b>Why:</b> Utilizing landfill gas to generate renewable energy offsets cost & maintains a stable disposal rate.	412,944 MW hours of renewable energy.	Greater than or equal to 425,000 MW hours of renewable energy.	The Silverado Fire in October 2020 curtailed generation of electricity at the FRB Landfill. Approximately 14,000 Megawatts hours of generation was lost due to the fire. Recent improvements to the LFG system at OAL has improved gas quality and flow and additional generation is anticipated from EDL.
<b>PUBLIC CONTACTS WITH EDUCATIONAL PURPOSE, COMMUNITY EVENT PARTICIPATION, AND EARNED MEDIA COVERAGE.</b> <b>What:</b> Provide ongoing educational outreach about recycling, and waste diversion and organic waste management.  <b>Why:</b> To comply with legislation, regulations, promote waste treatment, diversion and recycling behavior.	There was no in person engagement or educational event due to COVID-19 restriction.	Greater than 400,000 public contacts with educational purpose, participate in 20-22 community events, and earn a minimum of 75 media coverage instances and 1 million impressions.	We transitioned in-person engagement activities to virtual and heavily promoted them digitally. Will keep 2021-22 targets in place assuming communities reopen in Summer 2021.
<b>TARGET RESERVES LEVEL AND REGULATORY REQUIREMENT COMPLIANCE.</b> <b>What:</b> Indicates the financial stability of the County's solid waste disposal system.  <b>Why:</b> Ensures long-range self-sustainability of Orange County's solid waste disposal system.	84% Reserves level of the annual operating budget and 100% Regulatory Requirement Compliance.	25% Target Reserves level of the annual operating budget and greater than or equal to 100% Regulatory Requirement Compliance.	Results indicate that the Department with its reserves of 84% (over total actual operating expense), and much higher than the targeted 25%, is financially strong. We have also set aside the required funds for Financial Assurances related to Closure, Post Closure, and Corrective Action.



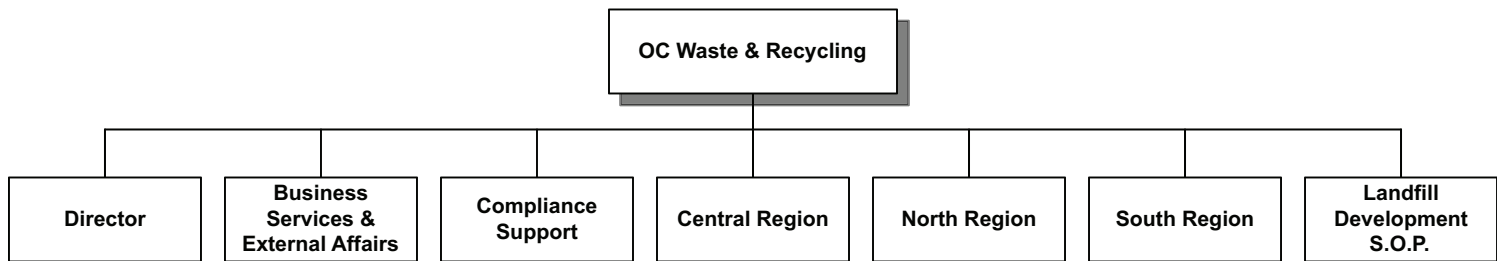
## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>DAILY UTILIZATION RATE FOR CORE EQUIPMENT.</b> <b>What:</b> Measures the efficiency of daily machine usage.  <b>Why:</b> To efficiently manage solid waste at the Orange County landfills.	68.2% Daily utilization rate for core equipment.	Limit the standby time and utilize the core equipment 65% or more based on industry standard.	Average daily heavy equipment utilization is 68.2% for FY 2020-21 through the end of February 2021. We anticipate exceedance of the 65% target or greater by the end of this fiscal year.
<b>SAFETY TRAINING COMPLETED.</b> <b>What:</b> Measures the percentage of safety classes completed. <b>Why:</b> Consistent and effective safety training is a key leading indicator of a mature safety culture.	93% Completion.	90% or more.	County staff completed 93% of mandatory safety training classes. These results included COVID-19 prevention plan training, and all County training. Documentation has been transitioned into Eureka Learning Management System. Results indicate safety training is reaching and engaging employees.

## FY 2020-21 Key Project Accomplishments:

- Completed construction of Bee Canyon Greenery and Capistrano Greenery. These two commercial sized facilities will continue growth in operation with the goal of attaining full scale operations in two years.
- Completed the Request for Proposal (RFP) process for the new Exclusive Franchise Agreement.
- Continued Good Neighbor approach and localized community relations outreach and responses for OCWR's ongoing operations and future initiatives.
- Continued and expanded the Mattress and Metal Recycling projects at all three landfills to increase materials diversion from the waste stream.
- Continued the rechargeable battery recycling program at all household hazardous waste collection centers.
- Continued the remediation for destruction caused by the Silverado Fire at Frank F. Bowerman Landfill.
- Implemented the Standard Operating Procedures (SOPs) to improve efficiencies and safety in operations, and to standardize procedures across OCWR, and identify resources to perform tasks.
- Implemented advanced safety culture initiative, and several new Best Management Practices (BMPs) in response to COVID-19 pandemic.
- Commenced the dialogue with Orange County cities for future negotiations of the Waste Disposal Agreements.
- Received four waste industry and landfill management awards.
- Pending regulators' final review of Olinda Alpha Landfill's permit revision identifying the continuation of waste disposal at Olinda Alpha Landfill and maximize available airspace into the future.

## Organizational Summary



**Director** - OC Waste & Recycling's Director provides oversight, policy direction and leadership to ensure the Department remains mission centered, strategically planned and effectively organized; oversees a total of 284 positions; and facilitates both the development and achievement of the Department's goals and strategic priorities. The Office of the Director includes Human Resource Services and County Counsel.

**Business Services & External Affairs** - Conducts Department accounting, budget, finance, and procurement activities; oversees Department information systems; provides general business support services. Administers the Waste Disposal Agreements; manages contracts for solid waste and collection services in the unincorporated areas; maintains and manages the Countywide Integrated Waste Management Plan and administers AB 939 programs; manages the household hazardous waste collection/disposal and hazardous materials assessment programs; and performs legislation/regulation analysis function for the Department. Manages government & community relations and external affairs. Acts as the Department's liaison with local, State and Federal regulators, as well as public and private stakeholders.

**Compliance Support** - Provides oversight and support for environmental services compliance, safety culture development, reliability maintenance program for light duty and heavy equipment management and contract administration, and heavy equipment operations training. Coordinates safety and emergency preparedness services through collaboration and information dissemination; administers the Department's active and closed landfill risk and liability

management program; manages the renewable energy program; manages the habitat program and provides California Environmental Quality Act compliance services; manages the regulatory compliance program handling all related reporting and permitting for the Department.

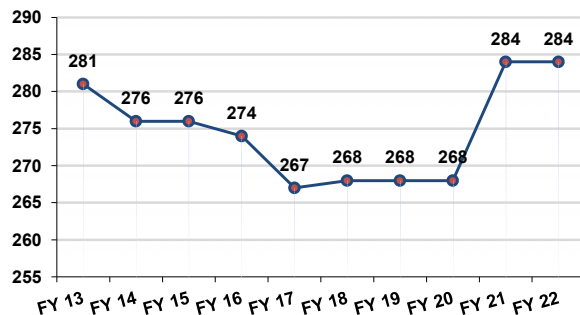
**Central Region** - Operates and manages daily activities at the Frank R. Bowerman Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains various closed landfill sites. Oversees and manages direct operations for resource recovery and organics recycling for composting.

**North Region** - Operates and manages daily activities at the Olinda Alpha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains various closed landfill sites. Oversees and manages direct operations for resource recovery and organics recycling for composting.

**South Region** - Operates and manages daily activities at the Prima Deshecha Landfill which accepts and disposes of residential, commercial and industrial non-hazardous waste; manages and maintains various closed landfill sites. Oversees and manages direct operations for resource recovery and organics recycling for composting.

**Landfill Development S.O.P.** - Oversees project management for the Regional Landfill Options for Orange County (RELOOC) strategic plan and development of Standard Operating Procedures (S.O.P. development of "Playbook") to provide standard procedures for the safe and effective training for continued operations and continuous improvement. Provides project management and related contract quality assurance/quality control support.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- During the FY 2020-21 budget process, added 17 positions for composting operation, and metal / mattress recycling projects.  
In FY 2019-20, deleted 1 position transferred to HRS for ongoing support.
- In FY 2016-17, added 1 position transferred from OC Dana Point Harbor for merging to OC Parks.
- In FY 2015-16, deleted 7 positions transferred to OCIT Shared Services as part of centralization.
- In FY 2014-15, deleted 2 long-term vacant positions per County Policy.
- In FY 2012-13, deleted 1 position transferred to Workers Compensation ISF to centralize the County Safety Program and deleted 4 positions transferred to Human Resources to Centralize Human Resource Services.

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	267	284	284	284	0	0.0
Net Position - Beginning Balance	66,502,260	52,847,905	52,847,905	44,689,199	(8,158,706)	(15.4)
Total Revenues	160,736,496	162,702,814	167,332,280	172,514,378	9,811,564	6.0
Total Expenditures/Encumbrances	133,447,237	201,504,267	178,545,054	225,214,480	23,710,213	11.8
Prior Year Encumbrance Cancellations	2,807,330	0	1,530,545	0	0	0.0
Inc/(Dec) to Reserves	43,750,944	14,046,453	(1,523,523)	(8,010,903)	(22,057,356)	(157.0)
Net Position - Ending Balance	52,847,905	(1)	44,689,199	0	1	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Department will continue to provide available landfill capacity as needed for importation of waste, and to allocate net importation revenue sharing to the County General Fund and Orange County cities. In addition, the Department continues its support to the County with multi-year lending to the County General Fund, OC Animal Care, and the Sheriff's department.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget of \$225.2 million is \$9.6 million (4.5%) higher than the FY 20-21 Modified Budget of \$215.6 million primarily due to the increase in transfer-out to support capital projects at the landfills. The Revenue Budget of \$172.5 million is \$9.8 million (6%) higher than the FY 2020-21 primarily due to the increase of tonnage revenue from CPI rate escalation and the projected \$8 million of insurance reimbursement for the Silverado Fire recovery cost. The \$52.7 million budget deficit is offset of Fund Balance Unassigned.

### Highlights and Key Trends:

- OC Waste & Recycling continues to support the County General Fund in FY 2021-22 with an estimated transfer of over \$7 million from importation net revenue sharing.
- OC Waste & Recycling continues to pioneer in the organic materials management with full scale composting operation, expansion of metal and recycling projects, and promotion of a safety culture.
- OC Waste & Recycling continues to integrate disposal capacity into strategic financial and operational planning, to maintain a competitive disposal rate, and continues to manage risk/liability through diligent administrative practices.
- OC Waste & Recycling continues to operate and maintain the state of the art's environmental control systems and conscientious ongoing habitat mitigation efforts, and continues to work towards increasing the beneficial reuse of landfill gas at the landfills.
- OC Waste & Recycling continues the strategic plan to develop the County's landfill system with large capital projects for landfill expansion in FY 2021-22.

### Budget Units Under Department Control:

No.	Agency Name	Director	Business Services & External Affairs	Compliance Support	Central Region	North Region	South Region	Landfill Development S.O.P.	Total	
273	OCWR Capital Project Fund		0	18,014,110	0	17,130,000	2,400,000	41,234,332	0	78,778,442
275	OCWR - Environmental Reserve		0	10,600,000	0	0	0	0	0	10,600,000
279	OCWR - Landfill PostClosure Maintenance		0	23,733,000	0	0	0	0	0	23,733,000
295	OCWR Importation Revenue Sharing		0	50,146,839	0	0	0	0	0	50,146,839
299	OC Waste & Recycling Enterprise	1,521,739	85,631,937	15,384,255	43,002,583	45,077,064	34,596,902	0	0	225,214,480
	Total	1,521,739	188,125,886	15,384,255	60,132,583	47,477,064	75,831,234	0	0	388,472,761

## 273 - OCWR CAPITAL PROJECT FUND

### Operational Summary

#### Description:

Fund 273 was established to provide a separate fund for OC Waste & Recycling's capital improvement project expenses. Expenditures in this fund are financed by transfers from OCWR's Operating Fund (Fund-Department 299-299).

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	55,881,209
Total FY 2020-2021 Projected Expend + Encumb:	34,502,893
Total Recommended FY 2021-2022:	78,778,442
Percent of County General Fund:	N/A
Total Employees:	0.00

#### FY 2020-21 Key Project Accomplishments:

- Completed Bee Canyon Greenery. This project provided infrastructure to process 300 tons of organic waste into compost. The project included installing electrical service to the compost facility, installing water service, installing fire protection service, grading of pad, installing storm water and leachate collection areas, and miscellaneous construction work needed to operate the Frank R. Bowerman Landfill's composting facility.
- Completed Capistrano Greenery. This project provided infrastructure to process 300 tons of organic waste into compost. The project included installing electrical service to the compost facility, installing water service, installing fire protection service, grading of pad, installing storm water and leachate collection areas, and miscellaneous construction work needed to operate the Prima Deshecha Landfill's composting facility.
- Design work continues for Prima Fee Booth Reconfiguration project, and Prima Flare Replacement project at the Prima Deshecha Landfill.
- Design work continues for FRB Phase VIII-A Groundwater Protection, and Stockpile project at the Frank R. Bowerman Landfill.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget of \$78.8 million is \$22.9 million (40.9%) higher than the FY 2020-21 Modified Budget of \$55.9 million due to multiple large capital projects budgeted in FY 2021-22 including FRB Phase VIII-A1 Groundwater Protection, FRB East Drainage Remediation, Valencia Greenery, and Prima Zone 4 Phase A Mass Excavation and Groundwater Protection. Expenditures in this fund will be financed by Fund Balance Unassigned and transfers in from OCWR's Operating Fund (Fund-Department 299-299).

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup>	FY 2020-2021 Projected	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021 Budget	
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Net Position - Beginning Balance	21,482,845	28,945,209	28,945,209	27,528,442	(1,416,767)	(4.9)
Total Revenues	16,685,749	26,936,000	26,821,000	51,250,000	24,314,000	90.3
Total Expenditures/Encumbrances	9,534,922	55,881,209	34,502,893	78,778,442	22,897,233	41.0
Prior Year Encumbrance Cancellations	336,494	0	19,964	0	0	0.0
Inc/(Dec) to Reserves	24,956	0	(6,245,162)	0	0	0.0
Net Position - Ending Balance	28,945,209	0	27,528,442	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

## 275 - OCWR - ENVIRONMENTAL RESERVE

### Operational Summary

#### Description:

The Environmental Reserve Fund was established for the purpose of setting aside monies for unknown and/or unforeseen environmental liabilities including County legal remediation liability at the County's active and closed landfill sites, and former refuse disposal stations. The Fund provides the financial resources to fund these liabilities, and to prevent these impacts to the funding required for day-to-day operations.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	36,779,644
Total FY 2020-2021 Projected Expend + Encumb:	30,037,000
Total Recommended FY 2021-2022:	10,600,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget of \$10.6 million is \$26.2 million (71%) lower than the FY 2020-21 Modified Budget of \$36.8 million. This is due to the large transfer-out to support multi-year lending to the Sheriff's Department in FY 2020-21 and no transfer-out in FY 2021-22.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Net Position - Beginning Balance	9,355,528	10,495,644	10,495,644	0	(10,495,644)	(100.0)
Total Revenues	1,175,715	1,284,000	600,000	10,600,000	9,316,000	725.5
Total Requirements	35,599	36,779,644	30,037,000	10,600,000	(26,179,644)	(71.2)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Reserves	0	(25,000,000)	(18,941,356)	0	25,000,000	(100.0)
Net Position - Ending Balance	10,495,644	0	0	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

## 279 - OCWR - LANDFILL POSTCLOSURE MAINTENANCE

### Operational Summary

#### Description:

State regulations require OC Waste & Recycling provide financial assurance for postclosure maintenance activities at all closed landfills. To comply with the regulations, OC Waste & Recycling has transferred monies into this fund for current/future postclosure expenses as needed.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	66,330,670
Total FY 2020-2021 Projected Expend + Encumb:	48,600,000
Total Recommended FY 2021-2022:	23,733,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget of \$23.7 million is \$42.6 million (64.2%) lower than the FY 2020-21 Modified Budget of \$66.3 million. This is due to the absence of transfer-out to support multi-year borrowing from the Sheriff's Department.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21		Budget Amount	Percent
Net Position - Beginning Balance	3,633,819	12,613,915	12,613,915	101,365	(12,512,550)	(99.2)
Total Revenues	31,265,003	53,716,755	41,066,903	16,220,000	(37,496,755)	(69.8)
Total Expenditures/Encumbrances	21,102,527	60,689,355	48,600,000	23,733,000	(36,956,355)	(60.9)
Prior Year Encumbrance Cancellations	29,620	0	101,365	0	0	0.0
Inc/(Dec) to Reserves	1,212,000	5,641,315	5,080,818	(7,411,635)	(13,052,950)	(231.4)
Net Position - Ending Balance	12,613,915	0	101,365	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

## 295 - OCWR IMPORTATION REVENUE SHARING

### Operational Summary

#### Description:

To continue waste importation in accordance with Amendment I to the Waste Disposal Agreements, deposit revenues from imported waste, fund OCWR disposal system, and distribute net importation revenue sharing to the County and Orange County cities.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	53,296,839
Total FY 2020-2021 Projected Expend + Encumb:	53,150,000
Total Recommended FY 2021-2022:	50,146,839
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- To stabilize disposal rates for County of Orange residents and provide net importation revenue sharing to the County and Orange County cities.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

The FY 2021-22 Recommended Budget of \$50.1 million is \$3.2 million (5.9%) lower than the FY 2020-21 Modified Budget of \$53.3 million. This is primarily due to the decrease of importation tonnage revenue from the long-term impact from COVID-19 pandemic.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Net Position - Beginning Balance	146,839	146,839	146,839	146,839	0	0.0
Total Revenues	53,369,704	53,150,000	53,150,000	50,000,000	(3,150,000)	(5.9)
Total Requirements	53,369,704	53,296,839	53,150,000	50,146,839	(3,150,000)	(5.9)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Reserves	0	0	0	0	0	0.0
Net Position - Ending Balance	146,839	0	146,839	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.





## PROGRAM IV: GENERAL GOVERNMENT SERVICES

### Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2021-2022	FY 2021-2022	FY 2021-2022
		Appropriations	Revenue	Net County Cost
002	Assessor	43,250,518	110,002	43,140,516
003	Auditor-Controller	19,190,281	9,336,835	9,853,446
006	Board of Supervisors - 1st District	1,562,906	0	1,562,906
007	Board of Supervisors - 2nd District	1,562,906	0	1,562,906
008	Board of Supervisors - 3rd District	1,562,906	0	1,562,906
009	Board of Supervisors - 4th District	1,562,906	0	1,562,906
010	Board of Supervisors - 5th District	1,562,906	0	1,562,906
011	Clerk of the Board	5,367,770	75,000	5,292,770
014	CAPS Program	11,721,734	363,705	11,358,029
015	Property Tax System Centralized O&M Support	6,004,455	2,510,004	3,494,451
017	County Executive Office	26,338,248	10,745,846	15,592,402
025	County Counsel	10,453,322	3,428,103	7,025,219
031	Registrar of Voters	21,181,929	2,779,602	18,402,327
035	CEO Real Estate	8,843,519	4,899,321	3,944,198
052	OC Campaign Finance and Ethics Commission	455,406	3,750	451,656
054	Human Resource Services	6,719,702	2,269,054	4,450,648
059	Clerk-Recorder	23,000,000	23,000,000	0
074	Treasurer-Tax Collector	15,780,181	12,947,456	2,832,725
079	Internal Audit	2,831,055	25,000	2,806,055
<b>GENERAL FUND SUBTOTAL</b>		<b>208,952,650</b>	<b>72,493,678</b>	<b>136,458,972</b>
107	Remittance Processing Equipment Replacement	450,920	450,920	0
12D	Clerk-Recorder Special Revenue Fund	9,253,924	9,253,924	0
12E	Clerk-Recorder Operating Reserve Fund	5,085,000	5,085,000	0
12P	Assessor Property Characteristics Revenue	200,000	200,000	0
135	Real Estate Development Program	2,247,902	2,247,902	0
<b>OTHER FUNDS SUBTOTAL</b>		<b>17,237,746</b>	<b>17,237,746</b>	<b>0</b>
<b>TOTAL - GENERAL GOVERNMENT SERVICES</b>		<b>226,190,396</b>	<b>89,731,424</b>	<b>136,458,972</b>



## 002 - ASSESSOR

<http://www.ocgov.com/gov/assessor/>

### Operational Summary

#### Mission:

To serve the citizens of Orange County by valuing all legally assessable property with uniformity and impartiality, producing property tax assessment rolls in accordance with the laws of the State of California, and helping property owners understand their property valuations.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	45,604,713
Total FY 2020-2021 Projected Expend + Encumb:	42,816,117
Total Recommended FY 2021-2022:	43,250,518
Percent of County General Fund:	1.06%
Total Employees:	263.00

#### Strategic Goals:

- Identify, properly assess and value all taxable property in Orange County, aiming to achieve top ranked results for the Assessment Practice Survey (audit) conducted by the Board of Equalization (BOE) and ensuring all taxpayers receive the appropriate exemptions.
- Advocate on behalf of the taxpayers through the Taxpayer Advocate Office and extend the annual assessment appeals filing deadline from September 15th to November 30th.
- Provide property valuation information to the South County taxpayers through South County public service office.
- Accept credit card payments at the public service counter as an added service to the taxpayer without service fees.
- Enhance operational efficiency and productivity through the use of technology and adopt procedures to meet the needs of the workforce and support the public.
- Encourage employee development by providing access to relevant training opportunities.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>PUBLISH THE SECURED AND UNSECURED ASSESSMENT ROLLS OF VALUE PRIOR TO JULY 1, EVERY YEAR.</b> <b>What:</b> Fulfills the Assessor's Constitutional mandates. <b>Why:</b> Establishes the basis for property tax assessments that fund schools and local government services.	Published the Secured and Unsecured Assessment Rolls by June 26, 2020.	Publish the Secured and Unsecured Assessment Rolls by June 25, 2021.	We are in the process of valuing all taxable property in the County for the FY 2021-22 Assessment Rolls of Value.
<b>VALUE ALL TAXABLE PROPERTY IN ORANGE COUNTY.</b> <b>What:</b> Fulfills the Assessor's Constitutional mandates. <b>Why:</b> Implements the provisions of Proposition (Prop) 13 and other property tax laws.	Valued 958,477 real property parcels and 106,980 business/personal property (unsecured assessments) accounts.	Continue to value all taxable property in the County, an estimated 960,000 real property parcels and 107,000 business and personal property accounts.	We continue to respond to market dynamics and trends that change significantly from year to year, revisions in property tax laws, a workload that is increasing and a workload mix that is shifting continually.

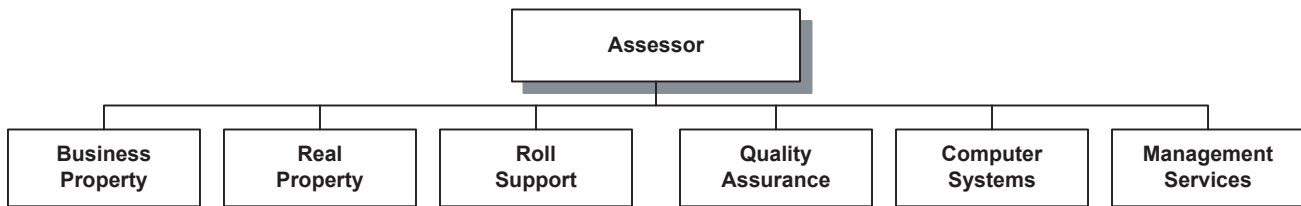
## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>IMPLEMENT HOMEOWNER, VETERAN &amp; INSTITUTIONAL EXEMPTIONS FOR ELIGIBLE INDIVIDUALS AND ORGANIZATIONS.</b> <b>What:</b> Limits or reduces taxable value, as mandated by the State Constitution. <b>Why:</b> Qualifying individuals and organizations receive the tax-saving benefits of these exemptions.	424,699 Homeowners, Disabled Veterans and Institutional Exemptions were enrolled.	Implement exemptions in accordance with property tax laws.	We process claims and application forms on a continuous basis.
<b>APPLY TAXABLE VALUE RESTRICTIONS ADOPTED BY CALIFORNIA VOTERS.</b> <b>What:</b> Restricts taxable value based on qualifying events, such as declines in value. <b>Why:</b> Implements Prop 8 and other property tax laws that restrict the taxable value of property.	Applied taxable value restrictions to eligible parcels in accordance with property tax laws. Value may be restricted if property declines in value (Prop 8), is transferred between parent and child, or is purchased as a replacement residence by a senior citizen or severely disabled property owner.	Continue to proactively apply taxable value restrictions to eligible properties in accordance with property tax laws and the provisions of the newly passed Prop 19.	We process claims and application forms on a continuous basis, and evaluate parcels for Prop 8 conditions annually.
<b>CONTINUE TO PRODUCE LOCAL ASSESSMENT ROLLS THAT MEET LEGAL QUALITY STANDARDS.</b> <b>What:</b> The BOE conducts periodic surveys to determine if assessment rolls meet legal quality standards. <b>Why:</b> Reduces appeals and related costs, provides uniformity statewide, builds confidence in the system.	Orange County's Local Assessment Rolls meet legal quality standards established by Government Code Sections 15640 and 15642, and Revenue and Taxation Code section 75.60.	Continue to produce assessment rolls in accordance with property tax laws and exceed the minimum assessment ratio of 95.0%.	The Department continuously monitors the status of property tax laws and State rules. The Assessor Department's property assessment practice is modified to implement changes in the law.

## FY 2020-21 Key Project Accomplishments:

- Extended the regular appeals filing period from September 15th to November 30th, resulting in significant savings in mailing costs. Every year, the Assessor must notify the Clerk of the Board to extend the appeals deadline to November 30th, giving the taxpayer longer to file their appeal after they receive their property tax bill.
- In order to reduce the appeals workload during the Corona Virus (COVID-19) Pandemic, worked with taxpayers and their representatives to stipulate cases, which do not require their attendance at the hearing.
- The Annual Roll was delivered on June 26, 2020, for processing by the Auditor-Controller and Treasurer-Tax Collector to issue timely tax bills. We have delivered the roll ahead of the July 1st deadline for the sixth consecutive year.
- The Annual Rolls of Value totaled \$655.3 billion, a growth of 4.7% representing an increase in value of \$29.6 billion over the previous year.
- The Taxpayer Advocate Office helped 1,347 taxpayers with any Assessor Department issues they had for the 2020 year. The total number of taxpayer assistance since the creation of this Office is 5,779. The most common requests are for assistance with exclusions from reappraisal under propositions 58, 60 & 90 and assistance with preparing property tax exclusion forms, resolving penalties applied for failure to file change of ownership statements, and other issues with real property.
- Continued to provide fair and accurate valuations of properties that are transferred as well as restoring values for proposition 8 recoveries.
- In response to the COVID-19 Pandemic, Assessor staff transitioned to telecommuting but maintained enough staffing in the office to continue to efficiently serve the public. Additionally, Assessor procured UV air filters to enhance the quality of air in the office.

## Organizational Summary



**Business Property** - Audits and appraises business personal property and assesses all trade fixtures, leased equipment, boats and aircraft with taxable situs in Orange County.

**Real Property** - Appraises real property, new construction and reassessable changes in ownership, and maintains records on all real property parcels including residential, commercial, rural, industrial and special use properties.

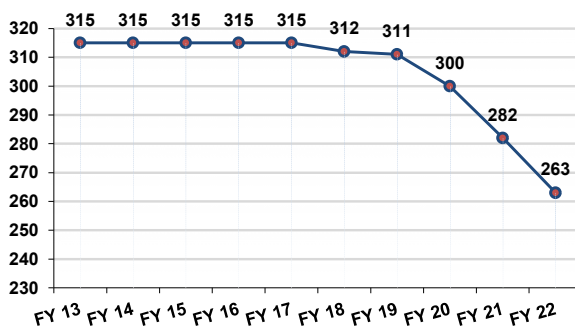
**Roll Support** - Reviews and maintains recorded documents evidencing a change in ownership of real property, prepares Assessor parcel maps and processes homeowner, veteran and institutional exemptions.

**Quality Assurance** - Provides appraisal methodologies, procedures, training and quality control for roll production, audit and appraisal staff.

**Computer Systems** - Provides programming and data processing services, system security and technical services to support the development of the Assessment Rolls of Value.

**Management Services** - Provides fiscal management, process integration, contract administration, procurement and personnel services, general department administration and public service support to the public and other government agencies.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 19 positions associated with the Voluntary Incentive Program (VIP) were deleted.
- During the FY 2020-21 budget process, 18 positions were deleted per CEO recommendation, and 1 position was added from County Executive Office.
- In FY 2019-20 1 position was deleted in accordance with the County's Vacant Position Policy.
- In FY 2018-19, 11 positions were deleted in accordance with the County's Vacant Position Policy.
- In FY 2017-18, 1 position was deleted in accordance with the County's Vacant Position Policy.
- In FY 2016-17, 3 positions were transferred to Human Resource Services.

In FY 2011-12, deleted 22 long-term vacant positions as a result of the Vehicle License Fee (VLF) Countywide budget reduction.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Assessor Department recognizes the County's Strategic Priorities and will continue to operate in coordination with those priorities to the extent they do not conflict with the Department's constitutional mandates to produce Rolls of Value and provide valuation services to Orange County's property owners and businesses.

### Changes Included in the Recommended Base Budget:

FY 2021-22 Budget meets the Net County Cost (NCC) Limit of \$43.1 million.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	281	263	263	263	0	0.0
Total Revenues	1,069,766	2,464,197	1,460,752	110,002	(2,354,195)	(95.5)
Total Expenditures/Encumbrances	40,664,785	45,604,713	42,816,117	43,250,518	(2,354,195)	(5.2)
Net County Cost	39,595,019	43,140,516	41,355,365	43,140,516	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Assessor in the Appendix on page A8

### Budget Units Under Department Control:

No.	Agency Name	Business Property	Real Property	Roll Support	Quality Assurance	Computer Systems	Management Services	Total
002	Assessor	6,632,525	12,731,360	10,554,256	902,202	3,049,029	9,381,146	43,250,518
12P	Assessor Property Characteristics Revenue	0	0	0	0	0	200,000	200,000
	Total	6,632,525	12,731,360	10,554,256	902,202	3,049,029	9,581,146	43,450,518

# 12P - ASSESSOR PROPERTY CHARACTERISTICS REVENUE

## Operational Summary

### Description:

The Assessor's Property Characteristics Revenue Fund (Fund 12P) is subject to the Revenue and Taxation Code Section 408.3 and will be used to support, maintain, improve, and provide creation, retention, automation, and retrieval of assessor information. Accordingly, part of these funds may be used to purchase system tools (e.g. computers, servers and software), for collecting and maintaining assessor information data. There is no expiration date for the fund. Interest earned from the fund will be deposited in County General Fund based on Management decision.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	200,000
Total FY 2020-2021 Projected Expend + Encumb:	0
Total Recommended FY 2021-2022:	200,000
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

This budget is consistent with the priorities and operational plans contained in the Assessor Department's Business Plan and Strategic Financial Plan. Expenditures incurred in this fund will follow the guidelines set forth in Revenue and Taxation Code Section 408.3.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	127,248	200,000	150,000	200,000	0	0.0
Total Expenditures/Encumbrances	0	200,000	0	200,000	0	0.0
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	127,248	0	150,000	0	0	0.0
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Assessor Property Characteristics Revenue in the Appendix on page A124

## 003 - AUDITOR-CONTROLLER

<http://www.ac.ocgov.com/>

### Operational Summary

#### Mission:

The Auditor-Controller's mission is to promote public oversight, provide accountability, and support financial decision-making for the County. The Auditor-Controller's vision is to be the County's trusted source of financial information to account for the past, direct the present, and shape the future.

As the Auditor-Controller's Office carries out its vision and mission, it will conduct business with the highest ethical and due diligence standards and demonstrate commitment to the citizens of Orange County, other County departments, special districts, and its own employees.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	19,006,954
Total FY 2020-2021 Projected Expend + Encumb:	18,794,670
Total Recommended FY 2021-2022:	19,190,281
Percent of County General Fund:	0.47%
Total Employees:	404.00

#### Strategic Goals:

- To assist the County in controlling financial risk.
- To promote accountability by developing and enforcing systems of accounting controls.
- To anticipate and meet the County's needs for financial services and reliable information.
- To increase Countywide organizational effectiveness by making appropriate investments in our staff and technology.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>PERFORM MANDATED AUDITS AND REVIEWS AND ISSUE REQUIRED REPORTS TIMELY.</b> <b>What:</b> Perform reviews of the Treasurer's Schedule of Assets and biennial audits of Probation's juvenile books and accounts. <b>Why:</b> Perform audits and reviews as mandated by California law.	The mandated audits and reviews were completed and the required reports were issued timely for FY 2019-20.	Perform mandated audits and reviews and issue required reports timely for FY 2020-21.	On schedule to complete mandated audits and reviews according to California law.
<b>RECEIVE UNMODIFIED OPINIONS ON COMPLIANCE WITH LAWS, REGULATIONS, AND GRANT PROVISIONS.</b> <b>What:</b> Measures compliance with requirements in administering Federal and State programs. <b>Why:</b> Provides assurance that there are no material weaknesses in controls affecting compliance.	The County received an unmodified opinion for its FY 2019-20 CAFR, and the County complied, in all material respects, with the requirements that could have a direct and material effect on each of its major Federal programs reported in the Single Audit for the year ended June 30, 2020.	Continue to receive unmodified opinions for all accounting related areas in the FY 2020-21 reports, and continue to meet the requirements of the U.S. Office of Management and Budget Uniform Guidance.	The County received an unmodified opinion for its FY 2019-20 CAFR and the Single Audit Report for FY 2019-20 complied, in all material respects, with the types of requirements of its major Federal programs.



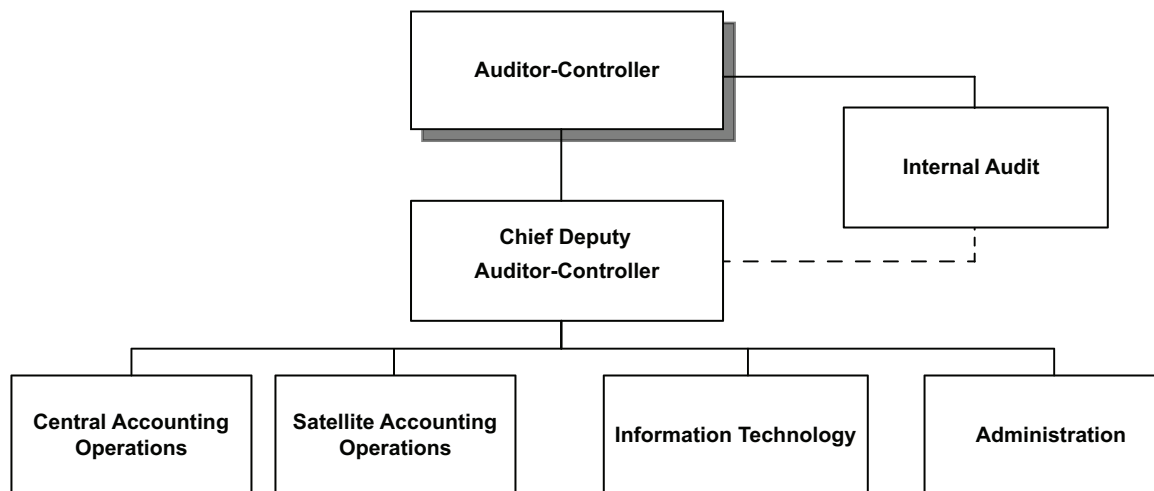
## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>MAINTAIN AVERAGE PROCESSING DAYS PER INVOICE UNDER 10.</b> <b>What:</b> Measures accountability to pay County-wide invoices on time. <b>Why:</b> To ensure sufficient support is provided to meet County-wide contractual obligations timely.	The average processing days per invoice was at 9 business days, with a year-over-year increase due to limited resources. The average processing days for the same period in prior year was 6.	The Auditor-Controller will strive to keep the average invoice processing days under 10, however, due to staffing decrease, the actual result may exceed the target in FY 2021-22.	On target. However, the average processing days per invoice will continue to increase due to continued staffing shortages and due to the urgency of handling CARES related invoices.
<b>MEET BI-WEEKLY PAYROLL DEADLINES FOR ALL 26 PAY PERIODS.</b> <b>What:</b> Measures ability to meet bi-weekly County payroll deadlines. <b>Why:</b> To ensure County employees can rely on being paid consistently and without delay.	The bi-weekly payroll deadlines were met for all pay periods in FY 2020-21.	The Office expects to meet all bi-weekly payroll deadlines during FY 2021-22.	During the fiscal year, the payroll cycle continued to be completed timely with an average of 19,000 County and special district employees being paid bi-weekly.

## FY 2020-21 Key Project Accomplishments:

- Reviewed, processed, and reconciled 208 Coronavirus Aid, Relief, and Economic Security (CARES) claims, totaling \$402 million.
- Monitored the submission of Federal Emergency Management Agency (FEMA) claims, totaling \$112 million and processed reimbursements to the corresponding departments, totaling \$16 million.
- Prepared and reconciled the quarterly regulatory reports for the Coronavirus Relief Fund timely.
- Maintained appropriation control over the County's \$7.5 billion budget.
- Prepared the FY 2019-20 Comprehensive Annual Financial Report (CAFR) and received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA) for the prior year's report.
- Prepared the annual Orange County Citizens' Report for FY 2019-20, which provides an overview of the County's financial condition, and received the GFOA Award for Outstanding Achievement in Popular Annual Financial Reporting for the prior year's report.
- Prepared the annual State Controller's Financial Transaction Report for FY 2019-20 and received the Financial Transactions Reporting Award from the State Controller's Office for the prior year's report.
- Prepared the Countywide Cost Allocation Plan (CWCAP) in conformance with the Federal Uniform Guidance for FY 2021-22.
- Implemented County-wide workflow process to allow departments to submit and approve invoices electronically.
- Audited over \$3 billion in invoices and disbursed \$6.6 billion in funds kept in the county treasury.
- Designed, developed and built a remote work environment that allowed Auditor-Controller employees to work remotely during the COVID-19 pandemic.
- Collaborated with satellite agency staff to ensure all eligible expenses for CARES Act were submitted for reimbursement.
- Authorized payment of construction bond proceeds to the developers for the redevelopment of the Orange County's Civic Center.
- Submitted all mandated State and Federal grant claims timely despite the many challenges of COVID-19 and staff vacancies in satellite accounting units.
- Submitted all Federal, State and local financial reports and annual financial statements that comply with regulations and reporting standards for County departments timely to ensure accountability and transparency of financial transactions.

## Organizational Summary



**Central Accounting Operations** - The Central Accounting Operations Division is comprised of Claims and Compliance Unit, Payroll and Employee Benefits (EB) Unit, Financial Reporting (FR) Unit, General Accounting (GA) Unit, Cost Revenue and Budget (CRB) Unit and Property Tax/County-wide Oversight Board (Oversight Board) Unit. These units provide core services that are traditionally associated with the Auditor-Controller's Office such as accounts payable services, financial reporting, and maintenance of the property tax rolls. The Claims and Compliance Unit audits and issues payments that are statutorily required or which are provided for in contracts approved by the Board or by the County's Purchasing Agent. These payments are for a large variety of goods and services which are necessary to keep the County functioning. The Payroll and EB Unit ensures that payroll and benefits are processed for the 19,000 County and special district employees. One of the major services provided by the FR Unit is the preparation of the County's Comprehensive Annual Financial Report (CAFR), which is a presentation of the County's financial information. It is used by the public, bond-rating agencies, government, and internally to examine the financial health of the County. The FR Unit is also responsible for preparing the Single Audit Report, a Federal requirement for governments that receive Federal financial assistance and is required to continue receiving such assistance. The CRB Unit prepares the countywide cost allocation plan (CWCAP) to help departments maximize revenues from Federal and State funding sources for the recovery of County indirect costs, and prepares the adopted line-item County budget. The GA Unit provides vital checks and quality controls for the County's financial records and

performs daily monitoring and reconciliation of the County's bank accounts. In addition, GA staff prepare mandated financial reports, record and monitor County capital asset records, and support the financial needs of the County. The Property Tax/ Oversight Board Unit performs the Auditor-Controller's statutorily mandated functions related to property tax. This includes the allocation and apportionment of property tax collections, and the establishment and maintenance of the property tax rolls. The main property tax rolls include the secured, unsecured, and supplemental rolls. Property taxes are a significant source of revenue for cities, schools, redevelopment property tax trust funds, special districts, and the County. The timely and accurate allocation and apportionment of property taxes to these taxing entities is essential for them to meet their mandates and maintain their cash flow. Maintenance of the property tax rolls involves ensuring that property tax liabilities are accurate and appropriate. To further streamline the dissolution of redevelopment, one oversight board replaced the individual oversight boards that oversaw the wind-down activities of the County's 25 successor agencies (formerly referred as redevelopment agencies). The unit provides statutorily required staff support for this Countywide Oversight Board.

**Satellite Accounting Operations** - The Satellite Accounting Operations Division provides specialized accounting services and support to seven County departments through a distinct accounting team (referred to as Satellite Accounting Team). Satellite Accounting Teams are co-located with host department staff. The host department reimburses the Auditor-Controller for all satellite accounting costs. The County

of Orange first implemented Satellite Accounting in approximately 1975 to provide centralized control over accounting policies and procedures and provide better coordination and consistency in accounting for the County's finances. Over the years, the concept spread to the seven County departments that now host a satellite accounting team. Approximately, 67% of the Auditor-Controller's employees are assigned to the satellite accounting operations. The accounting services provided by these teams are varied and are in accordance with the needs of the host department. Examples of these specialized accounting services include reimbursement claiming of over \$1.8 billion per year from various Federal and State funding sources, financial statements, financial reporting, accounts receivable and billings, accounts payable, payroll, collections, job cost accounting, grant accounting, and providing consultation on special projects. The Satellite Accounting Teams are located in the Health Care Agency, OC Community Resources, OC Waste & Recycling, John Wayne Airport, OC Public Works, the Social Services Agency, and the County Executive Office/Public Finance Section.

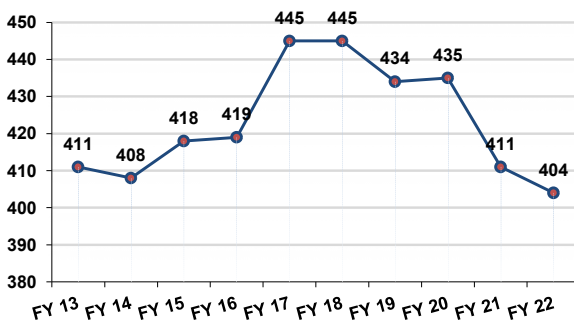
**Information Technology** - The Information Technology (IT) Division is comprised of Project Management and Security Services, Functional and Technical Support, and Network and Desktop Support. The Project Management and Security Services team supports a variety of IT projects and takes the lead in certain system upgrade and development efforts to increase County efficiency. The security services team oversees the issuance and safeguarding of the controlled assets for the Auditor-Controller's Office, the enforcement of IT policies and procedures, and the development of security standards. The Functional and Technical Support team keeps the Auditor-Controller and Countywide financial systems running accurately and timely. The support enables the Auditor-Controller's Office and financial professionals throughout the County to run systems and access the information necessary to perform their jobs. Some of the systems

supported by the division include the county-wide CAPS+ Financial and Procurement and CAPS+ Human Resource and Payroll Systems, CAPS+ System Security & Workflow administration, document imaging and management system (ERMI), Financial and Procurement Data Warehouse, and property tax systems. These systems are a vital component of the County's infrastructure and are required for County operations, such as financial planning, budget development, maintaining financial records, generating financial statements, collecting costs for Federal and State program billings, procuring goods and services, making vendor and trust disbursements, processing the County's payroll, and administering personnel records. The Network and Desktop Support team provides operational and desktop support to systems' servers and Auditor-Controller staff. Examples of support include providing input into the architectural design during system upgrades and migrations, and design and development of a remote work environment for department staff during the COVID-19 pandemic.

**Executive & Administration Services** - The Administration Division is responsible for Administrative Services, Financial Services, and Public Information Officer (PIO)/Custodian of Records providing central administrative support to the entire Auditor-Controller's Office.

**Internal Audit** - The Internal Audit Division performs audits and reviews that are mandated by the Government Code and the Welfare Institutions Code to be performed by the Auditor-Controller. These include quarterly reviews and an annual audit of the Treasurer's Schedule of Assets, and a biennial audit of Probation's juvenile books and accounts. At the request of the Treasury Oversight Committee, the division performs monthly monitoring of the Treasurer's investment portfolio for compliance with the Investment Policy Statement. Additional responsibilities include investigating financial fraud allegations and cash shortages reported by County management.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 7 positions associated with the Voluntary Incentive Program (VIP) were deleted.
- During the FY 2020-21 budget process, 14 vacant positions were deleted per CEO recommendation and 1 position was transferred to County Counsel.  
In FY 2019-20, 1 position was transferred to Human Resource Services and 8 positions were deleted in accordance with the County's Vacant Position Policy.
- During the FY 2019-20 budget process, 1 position was added for Cybersecurity and 1 position was added for in-house Property Tax System support.  
In FY 2018-19, 1 position was deleted in accordance with the County's Vacant Position Policy.

- During the FY 2018-19 budget process, 14 positions were transferred to establish the Internal Audit Department.

In FY 2017-18, 1 position was added to support the Redevelopment Property Tax Trust Fund (RPTTF) for oversight of Successor Agencies and 2 positions were added in Staff Services.

- During the FY 2016-17 budget process, 3 positions were added from Employee Benefits, 2 positions were added to support Satellite Accounting services.

In FY 2015-16, 14 positions were added for the Auditor-Controller Internal Audit division, 6 positions were added from Health Care Agency (HCA) Public Guardian to HCA Accounting, 2 positions were added for Fee Studies, and 1 position was transferred to the County Executive Office.

- In FY 2014-15, 1 position was added to the Information Technology Division to support Independent Economic Analysis as required by County Ordinance No. 14-005 Civic Openness in Negotiations (COIN).

- During the FY 2014-15 budget process, 5 positions were added to support the OC Public Works accounts payable function.

In FY 2013-14, 7 positions were added to the Social Services Agency (SSA) Accounting unit, and 2 positions were transferred to SSA.

- In FY 2012-13, 3 positions were added to support Auditor Controller Systems, 3 positions were deleted due to HRS Recentralization and 3 positions were deleted due to VLF reductions.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Although the Auditor-Controller does not have responsibility for a specific priority item, the department will continue to promote public oversight, provide accountability and support financial decision making for the County in a cost efficient manner.

## Changes Included in the Recommended Base Budget:

FY 2021-22 Budget meets the Net County Cost (NCC) Limit of \$9.9 million.

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	411	404	404	404	0	0.0
Total Revenues	8,226,826	9,206,008	9,311,883	9,336,835	130,827	1.4
Total Expenditures/Encumbrances	17,222,560	19,006,954	18,794,670	19,190,281	183,327	1.0
Net County Cost	8,995,734	9,800,946	9,482,787	9,853,446	52,500	0.5

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Auditor-Controller in the Appendix on page A11

## Highlights and Key Trends:

- **Staffing:** The Auditor-Controller Office has taken every effort possible to meet the Net County Cost limits through various cost reduction measures, e.g. maintaining vacancies, deleting vacant positions, and limiting non-discretionary services and supplies expenses to those that are essential to the mission and goals of the department. Due to the Vacant Position Policy, total authorized positions will continue to reduce if funding is not available to fill vacant positions.
- **Governmental Accounting Standards:** The Governmental Accounting Standards Board (GASB) establishes accounting and financial reporting standards for U.S. State and local governments that follow Generally Accepted Accounting Principles (GAAP). The newly released standards will require substantial resources in Central Accounting Operations for proper implementation. The Auditor-Controller is committed to ensure compliance with the established accounting standards.
- **COVID-19 Pandemic:** The Auditor-Controller's Office remains flexible and responsive to assist the County in receiving and monitoring reimbursements/drawdowns from the Coronavirus Relief Funds, and timely prepare and submit all regulatory reports.

## Budget Units Under Department Control:

No.	Agency Name	Central Accounting Operations	Satellite Accounting Operations	Executive & Administrative Services	Information Technology	Internal Audit	Property Tax	Total
003	Auditor-Controller	8,287,499	5,568,850	2,228,697	765,699	301,455	2,038,081	19,190,281
014	CAPS Program	0	0	0	11,721,734	0	0	11,721,734
015	Property Tax System Centralized O&M Support	0	0	0	6,004,455	0	0	6,004,455
	Total	8,287,499	5,568,850	2,228,697	18,491,888	301,455	2,038,081	36,916,470

## 014 - CAPS PROGRAM

### Operational Summary

#### Description:

The County-wide Accounting and Personnel System (CAPS+) budget control was established by Board Minute Order dated November 1, 2005 for managing all appropriations and expenditures relating to the CAPS+ program. The CAPS+ Financial & Procurement, Human Resources & Payroll, and Performance Budgeting (PB) information systems are a vital component of the County's infrastructure. These systems are required for County operations to track financial transactions, financial planning and budget development. This information is leveraged in the generation of the County's financial statements (Comprehensive Annual Financial Report) and for collecting costs for Federal and State billings. The system is also used in the procurement of goods and services and making vendor payments. The CAPS+ system also tracks all Human Resources Personnel records and generates the County's payroll for over 18,000 employees.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	11,753,321
Total FY 2020-2021 Projected Expend + Encumb:	11,744,018
Total Recommended FY 2021-2022:	11,721,734
Percent of County General Fund:	0.29%
Total Employees:	0.00

#### Strategic Goals:

- Continuous Improvement: Keep improving the functionality of CAPS+ and related administrative practices with the on-going expansion of features, functionality, capabilities, and technology base which demonstrate a clear return on investment. Following best practices, the County should strive to leverage the Enterprise Resource Planning (ERP) system to its fullest capabilities. The oversight of CAPS+ is managed by the Auditor-Controller.
- Single-Source Solution: Position CAPS+ to be the single source of Financial, Procurement, Payroll, Human Resources, and Budget information within the County to minimize system redundancy, reduce related costs, and eliminate conflicting data.
- Stay Current with Technology: Keep CAPS+ at the leading edge of information technology to leverage the County's workforce and improve services for our constituents.

## Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>MAINTAIN SYSTEM OPERATIONAL READINESS.</b> <b>What:</b> Ensures that County staff has access to information systems resources. <b>Why:</b> CAPS+ is required for key administrative processes and its availability impacts staff productivity.	CAPS+ maintained 99% availability of scheduled up-times with processing completed on time according to established schedules.	On-line systems to be available and fully functional 99% of scheduled up-times and processing to be completed on time 99% of established schedules.	On target.
<b>MAINTAIN A HIGH LEVEL OF SYSTEM USER SATISFACTION.</b> <b>What:</b> Measures relative satisfaction with CAPS+ in meeting the County's business needs. <b>Why:</b> A formalized feedback mechanism is needed to ensure CAPS+ is meeting the needs of the County.	A survey was not sent out for FY 2019-20.	Maintain a 90% or greater overall satisfaction rating and utilize results of the survey to identify and address user concerns.	A survey will be conducted in FY 2020-21.

## FY 2020-21 Key Project Accomplishments:

- Successfully upgraded the Oracle database from version 12c to 18c.
- Launched Employee Self Service application.
- Completed Chart of Account modification.
- Upgraded AIX platform to version 7.1.
- Provided support to the "Wet Signature" process and developed a new electronic workflow process.
- Provided support to the COVID-19/EMFLA effort.
- Performed Insurance Certification User Interfaces Modification effort.
- Configured the VTI timekeeping system to support COVID-19 relief efforts.
- Participated in the Performance Budget upgrade effort led by CEO/Budget.
- Participated on the OnBase system upgrade.
- Upgraded the RX Laser check printing server and application.
- Initiated the Workforce Timekeeping system project to replace the current system.

## Organizational Summary

**Information Technology** - The Auditor-Controller Information Technology (IT) Division provides support to the CAPS Program. The Division comprises of three areas: Project Management and Security Services, Functional and Technical Support, and Network and Desktop Support.

**Project Management and Security Services** - The project management team supports a variety of IT projects. The team takes the lead in system upgrade and development efforts to increase County efficiency such as payroll timesheets and mileage claims. The security services team oversees CAPS+ assets, enforces IT policies and procedures, and develops security standards to be in compliance with the County's new Cyber Security policy, addressing audit findings and industry practices. The team continues to provide guidance and supports the CAPS+ workflow management and user access to the ERP systems.



**Functional and Technical Support** - Staff from Auditor-Controller and OCIT provide support and assistance to CAPS+ to ensure the Countywide financial and human resource systems are running accurately and timely. Their support enables the County's financial and human resource professionals to run systems and access the necessary information in order to perform their jobs. Some of the systems supported by the division include the county-wide CAPS+ Financial, Performance Budgeting, Procurement, CAPS+ Human Resource and Payroll Systems, Security & Workflow administration, document imaging and management system (ERMI), Financial and Procurement Data Warehouse, and timekeeping system. These systems are a vital component of the County's infrastructure and are required for County operations, such as financial planning, budget development, maintaining financial records, generating financial statements, collecting costs for Federal and State program billings, procuring goods and services, making vendor and trust disbursements, processing the County's payroll, and administering personnel records.

**Network and Desktop Support** - Auditor-Controller staff provides operational support to systems' servers. The team provides input into the architectural design during system upgrades and migrations, and desktop support to Auditor-Controller staff, who are assigned to CAPS+ program, including designing and development of a remote work environment during the COVID-19 pandemic.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

CAPS+ supports the County's directive to provide core Enterprise Resource Planning (ERP) processes while assessing process improvements such as improved invoice processing, the implementation of accounts receivable, and in pushing employee self-service functionality down to the employees thereby improving system efficiencies. Focus will be applied to research the Enterprise eProcurement solution and to seek gains in functionality and technology in the coming years. The Auditor-Controller's Office will be preparing for an upcoming upgrade to the system.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Revenues	880,080	395,292	395,292	363,705	(31,587)	(8.0)
Total Expenditures/Encumbrances	13,821,041	11,753,321	11,744,018	11,721,734	(31,587)	(0.3)
Net County Cost	12,940,961	11,358,029	11,348,726	11,358,029	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: CAPS Program in the Appendix on page A25

### Highlights and Key Trends:

- County business needs are driving an increasing demand for more information system capabilities and services.
- Modern business systems empower employees providing the means to manage their own information within the system. Early steps have been achieved in this direction and future plans are in place to continue to migrate the CAPS+ system towards this goal. This same business environment is pushing for more efficient means of operations.
- Utilization of services such as Software-As-A-Service (SAAS) and potential utilization of the Internet are growing. All are being researched for potential solutions within the CAPS+ ancillary systems.
- Changing "Cloud" technologies and the recent pandemic, with its forced remote work environment, has only strengthened the need to keep an open mind on all technologies and the possible inclusion of remote solutions moving forward.



# 015 - PROPERTY TAX SYSTEM CENTRALIZED O&M SUPPORT

## Operational Summary

### Description:

The main source of General Purpose Revenue for the County of Orange is property taxes. Property Tax Revenue in the County of Orange is derived from about 1.7 million assessments annually, with a valuation of \$655 billion, and results in almost \$8 billion in tax revenues received and apportioned throughout the County. The Property Tax System (PTS) Centralized Operations and Maintenance (O&M) Budget Control 015 was established in FY 2014-15 under the Auditor-Controller Department to centralize the costs and resources related to the administration of the PTS system. The property tax system is primarily used by the Auditor-Controller, Clerk of the Board, and the Treasurer-Tax Collector, and includes interfaces with the Assessor and the Clerk-Recorder.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	5,661,698
Total FY 2020-2021 Projected Expend + Encumb:	5,634,764
Total Recommended FY 2021-2022:	6,004,455
Percent of County General Fund:	0.15%
Total Employees:	0.00

### Strategic Goals:

- Centralize support of PTS administration to facilitate coordination and data integration, foster collaboration, maximize resource pool and increase visibility and association of related issues between the Auditor-Controller, Clerk of the Board, and Treasurer-Tax Collector.
- Ensure continuity of systems integral to the administration of property tax processes; ensure judicious management and preservation of artifacts and system assets.
- Provide for a more cohesive resource and budget plan to support the Departments' property tax mandates.
- Modernize and transform the current Assessment Tax System (ATS), which is written in IDEAL code, utilizing the DB2 database, and running on the County's mainframe platform to the new PTS system which will be written on modern JAVA code, utilizing the SQL database, and running on open architecture platform.

## Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>PROPERTY TAX SYSTEMS SERVICE CONTINUITY</b> <b>What:</b> Within constraints of the PTS IT Team, ensure continuity of core and peripheral PTS applications. <b>Why:</b> Interruption impacts department operations, and will have financial and/or legal ramifications.	System support, functionality and availability of PTS was met for 99% of scheduled up-times and scheduled timely for 99% of established schedules.	Target full functionality and availability of core property tax system at 99% of scheduled up-times and processing to be completed on time for 99% of established schedules.	On target.
<b>PROPERTY TAX SYSTEM RESOURCE DEVELOPMENT</b> <b>What:</b> Establish a resource development plan that will identify the necessary skills and resources to support the future information technology needs of the Property Tax Administration Departments. <b>Why:</b> Effective support of the property tax system requires the establishment of a properly skilled team.	Achieved improved transparency by utilizing a work management tool (WorkFront) to track and manage issues, and make information readily available to stakeholders on a regular basis and real-time on-demand.	Establish the target PTS IT Support Team structure that will maintain and enhance the modernized application, including investment system components, going forward.	On target.

## FY 2020-21 Key Project Accomplishments:

- Completed transitioning Clerk of the Board's Claim for Refunds application from legacy PTMS application and servers to re-engineered PTS.
- Continued the re-engineering of the legacy ATS mainframe system to the future PTS open-architected system.
- Streamlined production of tax bills by implementing a system that tracks district submission of direct charges, helping reduce error rates and processing time by at least 40%.

## Organizational Summary

**Information Technology** - The Auditor-Controller Information Technology (IT) Division provides the main support to the Property Tax System (PTS). The Division comprises of three areas: Program Management and Security Services, Functional and Technical Support, and Network and Desktop Support.

**Program Management and Security Services** - The program management team supports a variety of IT projects. The team is currently overseeing the re-engineering of the ATS property tax system to the new PTS open-architecture platform. Management promotes an intra-department cross-training program that covers at-risk critical functions, and continues to balance resources to support both operations and projects to replace and upgrade the aging legacy systems. The security service team oversees PTS assets, enforces IT policies and procedures, develops security standards to be in compliance with the County's new Cyber Security policy, addresses audit findings and industry practices. The team continues to provide guidance and support to workflow management and user access to the ERP systems.

**Functional and Technical Support** - Staff from Auditor-Controller and OCIT provide support and assistance to the PTS. The team maintains continuity and integration across user departments and mitigates risks that could lead to property tax processing delays, failures, or unmet mandates. In addition, the team identifies, recommends and implements enhancements to improve business process efficiencies and service continuity.

**Network and Desktop Support** - the Auditor-Controller's staff provides operational support to the systems' servers. The team provides input into the architectural design during system upgrades and migrations and desktop support to Auditor-Controller staff who are assigned to the PTS environment, including designing and development of a remote work environment during the COVID-19 pandemic.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The maintenance and re-platform of the current property tax system is a strategic technology initiative that supports the business needs of the County. Additional internal County staff are being identified and trained to replace external vendor's over time.

### Changes Included in the Recommended Base Budget:

FY 2021-22 Budget includes \$2.5 million to complete the Board Approved PTS re-platforming project, which include \$500 thousand for User Acceptance Testing (UAT), \$1.4 million for two vendor contract amendments approved by the Board in FY 2020-21, and \$600 thousand for OCIT for SAN storage and IT support.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup> Actual	FY 2020-2021 Budget	FY 2020-2021 Projected <sup>(1)</sup>	FY 2021-2022 Recommended	Change from FY 2020-2021 Budget	
		As of 3/31/21	At 6/30/21		Amount	Percent
Total Revenues	350,000	1,084,195	1,084,195	2,510,004	1,425,809	131.5
Total Expenditures/Encumbrances	5,601,355	5,661,698	5,634,764	6,004,455	342,757	6.0
Net County Cost	5,251,355	4,577,503	4,550,569	3,494,451	(1,083,052)	(23.7)

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Property Tax System Centralized O&M Support in the Appendix on page A26

### Highlights and Key Trends:

- The PTS Steering Committee will continue to look for innovative solutions to effectively administer the Property Tax System processes by working collaboratively with all stakeholders and other California counties, while promoting transparency and knowledge-sharing.
- Utilize internal County staff to replace retiring vendor staff thereby decreasing overall operational costs.
- Complete the PTS re-engineering project that will allow the County to transition from a mainframe platform to an open-architecture system thereby allowing the County to move away from the mainframe and its associated high operating costs.

## 006 - BOARD OF SUPERVISORS - 1ST DISTRICT

<http://www.ocgov.com/gov/bos/1>

### Operational Summary

#### Mission:

Orange County Supervisor Andrew Do represents the First District communities of Garden Grove, Westminster, Santa Ana, Midway City and portions of Fountain Valley. Supervisor Do's mission is to improve the quality of life for all of central Orange County's residents by making consistent improvements to government services through the adoption of innovative practices and strategic planning.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,308,283
Total FY 2020-2021 Projected Expend + Encumb:	1,263,671
Total Recommended FY 2021-2022:	1,562,906
Percent of County General Fund:	0.04%
Total Employees:	10.00

#### Strategic Goals:

- Creating a world-class mental health and homelessness response that benefits all Orange County residents.
- Instituting reforms that make Orange County's criminal justice system more effective in reducing crime and enhancing mental health and substance abuse treatments that reduce involvement in the criminal justice system.
- Supporting Orange County's school children by increasing access to recreational facilities and after-school opportunities.
- Advocating for transportation projects and funding to meet the needs in Central Orange County.
- Eliminating costly regulations that impede innovation and hurt Orange County's small businesses.
- Investing in the County's aging infrastructure and securing the County's long-term fiscal health.
- Expanding access to vital health care services for seniors and low-income families.

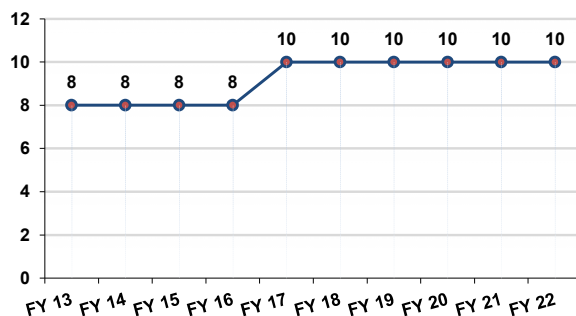
#### FY 2020-21 Key Project Accomplishments:

- Homelessness: Negotiated the settlement of Orange County's landmark Catholic Worker lawsuit, which will provide more housing and shelters for homeless residents, incentivizing the production of housing for Orange County's homeless residents while ensuring a regionally balanced response.
- Homelessness: Acquired and began construction on a replacement for the Courtyard facility in Santa Ana. The Yale Transitional Center will shelter up to 425 homeless individuals from the Central Service Planning Area and will provide shelter, meals, sanitary facilities and access to case management, employment and housing assistance, healthcare, mental health services and substance abuse treatment, and other forms of assistance to individuals experiencing homelessness.
- Mental Health: Created and secured funding for a public private partnership to build Be Well OC, Orange County's first mental health facility which broke ground on October 16, 2019; hosted a Provider Forum for mental health stakeholders to address gaps in services and how we can improve our mental health delivery system.
- Criminal Justice System: Developed Orange County's Integrated Services Strategy, which applies the County's System of Care model to promote a more intentional, effective criminal justice system that makes better use of public resources to reduce crime and promote accountability.

- **Reducing Jail Impacts:** Directed the Sheriff and CEO to reduce the impacts of the Jail's Intake and Release Center on the surrounding community. Sheriff established a process for inmates to get connected to reentry services, including transportation, upon release.
- **Civic Center Revitalization:** Achieved major milestones in the Civic Center Master Plan with the early, on-budget completion of the new County Administration South Building and one-stop County Service Center in Santa Ana. Began construction on the new County Administration North Building.
- **Affordable Healthcare:** Hosted a health fair at Mile Square Park with more than 400 doctors, nurses, pharmacists, and other care providers to deliver 2,500 medical treatments including optical exams, dental care, and other services.
- **Affordable Food:** Increased access to low-income seniors for CalFresh food assistance under expanded State guidelines, signing up hundreds of seniors at events in Santa Ana, Garden Grove, and Westminster. Supported funding to form and operate Waste Not OC, a non-profit focused on reducing food waste and feeding the needy.
- **Community Food Distributions:** Organized 19 Pop-Up Pantries in the First District to address COVID-19 food insecurity, in collaboration with community leaders, and hosted 6 Meal Delivery Programs, in collaboration with Hand to Hand Organization, where community volunteers delivered over 2,500 prepared meals to our seniors and vulnerable families.
- **Nutritional Gap Program:** Supported the \$5 million allocation in CARES Act funding for a Nutrition Gap Program in each of the five supervisorial districts for seniors and persons with disabilities.
- **Drive-Thru Food Distributions:** Partnered with Saddleback Church to host monthly drive-thru food distribution events at Mile Square Park for residents to access fresh produce and other essential pantry items.
- **Affordable Housing:** Partnered with the City of Santa Ana to create 86 affordable and permanent supportive housing units on two adjacent, vacant parcels in the Crossroads at Washington Project.
- **Affordable Housing:** Supported a 65-unit affordable rental housing development, Westminster Crossing Apartments (Development) in collaboration with City of Westminster, Department of Housing and Urban Development, and the team at Meta.
- **Sober Living Homes:** Supported requirements that unlicensed sober living homes get permits, provide an on-site manager, and operate no less than 650 feet from other similar treatment facilities. These rules will support the success of participants and protect the neighborhoods where they operate from over-concentration.
- **Government Accountability:** Hired a new director of the Office of Independent of Review and advanced the first two batches of performance audits after the reorganization of the performance and internal audit functions.
- **Transit Infrastructure:** Supported progress on the OC Streetcar Project, which will connect Harbor Boulevard in Garden Grove to the Santa Ana Metrolink Station, increasing high quality transit connections to Orange County's most popular bus routes, and delivered a multi-year funding commitment to mitigate construction impacts on Downtown Santa Ana.
- **Regional Mobility:** Extended OCTA's successful college bus pass program by making students at Goldenwest College and Fullerton College eligible for low-to-no-cost bus passes, joining Santa Ana College and Santiago Canyon College.
- **Flood Control Channel Protection:** Reinforced fencing at dozens of entry points into flood control channels in Santa Ana, Garden Grove and Westminster to ensure effective flood management, neighborhood safety, and reduced crime.
- **Flood Protection:** Advanced to the Army Corps of Engineers' work plan, which provides Federal funding for the East Garden Grove-Wintersburg flood protection project. This flood control project will eliminate \$13 million in annual flood insurance premiums for our residents, reduce the risk of flooding for over 120,000 residents and prevent the loss of 30,000 structures equaling \$4 billion in property loss.
- **Clean Air:** Celebrated the launch of 10 new hydrogen buses operating in central Orange County, supported funding for future battery-electric buses, and approved installing 18 additional electric vehicle charging stations at county facilities.

- **Small Business Grant:** Supported the \$15 million allocation in CARES Act funding for the District 1 Grant Program for small businesses, nonprofits, and independent contractors who have been severely affected by the COVID-19 pandemic.
- **Supporting Local Businesses:** Proposed and adopted Orange County's Local Small Business Preference policy in partnership with Supervisor Lisa Bartlett, which is giving local small businesses the opportunity to win more County contracts without increasing cost or reducing competition for County procurements.
- **Language Access Policy:** Established the County of Orange's language access policy to ensure that everyone in Orange County has access to all Board Meeting agendas as well as emergency and public health notices, infographics, and flyers on all County websites in the top five languages spoken in the county, per the latest census data.
- **Higher Education:** Partnered with Santa Ana College to reform the County's University Partnership Program to include community colleges, in recognition of their important role educating and advancing career prospects for employees.
- **Supporting Mothers:** Created and implemented Orange County's first Lactation Accommodation Policy, to support mothers who work in or visit County facilities with dignified, clean, and safe spaces where they can express milk.
- **Parks and Recreation:** Continued the development of the Mile Square Park Master Plan to expand public park space and free recreational opportunities for residents of central Orange County.
- **Community Celebration and Engagement:** Hosted community events including the Moon Festival, Christmas Concert and Tet Festival at Mile Square Park to celebrate the diversity and culture of our County; and hosted over 50 community coffees and other, smaller community events to maximize engagement with the residents of the First District.
- **Expanding Testing Capacity:** Co-spearheaded two drive-thru super testing sites - the Anaheim Convention Center and at the OC Fair Grounds in Costa Mesa - adding a special lane for First Responders and allowing public and private schools to utilize the sites as part of the school re-opening waiver application.
- **Supporting Vulnerable Communities:** Co-spearheaded the Latino Health Equity Initiative alongside Supervisor Doug Chaffee to ramp up effective measures in communities identified as "hot spots", the majority of which are Latino communities disproportionately impacted by COVID-19 based on their jobs, living situations, and underlying health issues.
- **MaskUpOC Contest:** Launched the MaskUpOC educational campaign to enlist the public's help to encourage the use of responsible face-coverings and engage local efforts to reach the most affected communities in the County to provide adequate COVID-19 resources.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Of the 10 positions budgeted for First District, 1 is occupied by the Supervisor.
- Two positions were added in FY 2015-16 (1st Quarter Budget Adjustment Report) to each Board Office.

## Budget Summary

### Changes Included in the Recommended Base Budget:

On November 17, 2015, FY 2015-16 First Quarter Budget Adjustment Report, the Orange County Board of Supervisors adopted a policy to set Board Office budgets at 90% of Board office staff budgets for peer counties and set position count at the average position count for peer counties. The policy also approved re-evaluation of peer counties' budgets and position counts to be performed every three years. FY 2018-19 Adopted Base Budget Net County Cost is calculated to be \$1.3 million for each Board offices, which equals 90% of FY 2017-18 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2017-18 average position count for peer counties is 10 positions, FY 2018-19, FY 2019-20 and FY 2020-21 Budgets include no changes to number of positions. FY 2021-22 Recommended Base Budget Net County Cost is calculated to be \$1,562,906 for each Board offices, which equals 90% of FY 2020-21 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2020-21 average position count for peer counties is 10 positions, FY 2021-22 Recommended Budget includes no changes to number of positions.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup> Actual	FY 2020-2021 Budget	FY 2020-2021 Projected <sup>(1)</sup>	FY 2021-2022 Recommended	Change from FY 2020-2021	
		As of 3/31/21	At 6/30/21		Budget Amount	Budget Percent
Total Positions	10	10	10	10	0	0.0
Total Expenditures/Encumbrances	1,301,856	1,308,283	1,263,671	1,562,906	254,623	19.46
Net County Cost	1,301,856	1,308,283	1,263,671	1,562,906	254,623	19.46

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 1st District in the Appendix on page A15

### Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 1st District
006	Board of Supervisors - 1st District	1,562,906
	Total	1,562,906



## 007 - BOARD OF SUPERVISORS - 2ND DISTRICT

<http://www.ocgov.com/gov/bos/2>

### Operational Summary

#### Mission:

The mission of Supervisor Katrina Foley and her office is to represent, advocate for, and openly communicate with the citizens of the 2nd District, which includes Costa Mesa, Cypress, Huntington Beach, La Palma, Los Alamitos, Newport Beach, Seal Beach, Stanton, a portion of Buena Park, a portion of Fountain Valley, and the unincorporated area of Rossmore. And, to carry out the legislative and executive functions of the Board of Supervisors as authorized under California Law including the adoption of ordinances, resolutions, and rules. To oversee the activities of county agencies and departments, establish policy, determine annual budget allocations, approve contracts for public

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,308,283
Total FY 2020-2021 Projected Expend + Encumb:	1,186,428
Total Recommended FY 2021-2022:	1,562,906
Percent of County General Fund:	0.04%
Total Employees:	10.00

improvement projects and other specialized services, conduct public hearings on matters such as zoning appeals and planning, and make appointments to various local boards and commissions. And most importantly, to ensure that the tax dollars provided by the hard working citizens of the County of Orange are spent wisely and efficiently as the County conducts the core business of public safety, public health, environmental protection, regional planning, public assistance social services, and transportation.

#### Strategic Goals:

Michelle Steel (July 2020 - December 2020)

- Ensure cost effective and efficient delivery of service and remove bureaucratic red tape in each and every department within the County of Orange.
- Conduct the business of the County of Orange openly and transparently, including a clean and competitive contract bidding process, and maintain an open door policy.
- Ensure the County of Orange employs the best and brightest by implementing a sustainable compensation system that is fair to both employees and taxpayers.
- Pursue initiatives that will streamline and modernize County operations, provide the highest level of County service at the lowest cost, and improve the quality of life for 2nd District residents.

Supervisor Katrina Foley (March 2021 - June 2021)

- Expedite public health and economic recovery by increasing access to the COVID-19 vaccine in the 2nd District through the implementation of an efficient and equitable vaccine distribution program with a focus on our District's most vulnerable communities and opened a SuperPod site at the Orange County Fair.
- Support small businesses and strengthen economic recovery for our local business owners.
- Increase transparency in the County of Orange and ensure taxpayer dollars are used responsibly.
- Work towards solutions to end the homelessness crisis, increase housing options, and expand workforce development in the 2nd District.
- Promote sustainability, innovation and job growth through the development of a comprehensive Climate Action Plan for the 2nd District and the County of Orange.



## FY 2020-21 Key Project Accomplishments:

### Michelle Steel (July 2020 - December 2020)

- Continued to lead opposition to new fees and tax increases at the county.
- Continued to lead the effort at John Wayne Airport to ensure the highest level of customer service, to encourage free competition, and to protect the quality of life of the surrounding community.
- Served on the Orange County Transportation Authority Board of Directors.
- Served on the CalOptima Board of Directors.
- Served on the Orange County Audit Oversight Committee.
- Worked with Sheriff's Department to Prevent Hate Crimes Against Minorities and Religious Groups.
- Led Orange County's Response to the COVID-19 Pandemic as Chairwoman of the Board.
- Signed Declaration of Emergency in response to COVID-19 on February 26th, 2020.
- Established the Orange County Business Recovery Adhoc Committee which set forth business guidelines for safe operations on the reopening of businesses amid the COVID-19 Crisis.
- Allocated \$15 Million of CARES Act funding to cities in the Second District cities to be distributed to small businesses that have been affected by the economic fallout from the COVID-19 Crisis.
- Developed Orange County's Integrated Services Strategy for the County's System of Care model.

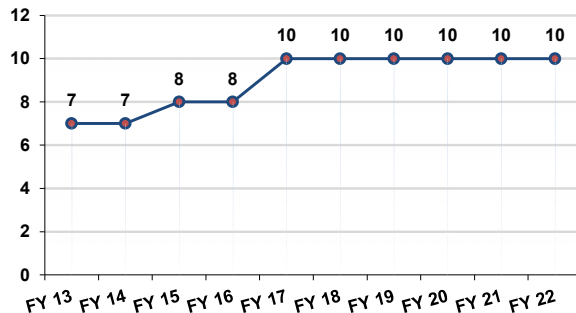
### Supervisor Katrina Foley (March 2021 - June 2021)

- Onboarded office, constituent services team, public safety and sustainability/transportation advisors.
- Welcomed/held first Veterans Working Group.
- Started weekly Friday newsletters (with information on website!)
- Met and discussed funding with Mayors, City Managers and City Staff of Newport Beach, Huntington Beach, Cypress, Stanton, Fountain Valley, Seal Beach, Buena Park, Los Alamitos, and more meetings to come.
- Voted to approve nearly \$200 million in funding for vulnerable residents to support healthcare, ending homelessness, education, mental health, and substance abuse treatments.
  - Held our first vaccine clinic on the west side of Costa Mesa with Save Our Youth and Share Our Selves, where we helped nearly 500 people pre-register for vaccine appointments, and 150+ people get registered in a same-day line.
  - Secured vaccine for residents in the 2nd District and scheduled weekly mobile clinics where none existed before.
  - Voted to approve funding from the American Rescue Plan to help our communities recover, including \$10,000,000 to help close the nutrition gap exacerbated by the COVID-19 pandemic (\$2,000,000 specifically for the 2nd District), and \$5,000,000 for arts related businesses and nonprofits in Orange County (\$1,000,000 specifically for the 2nd District).

Began work on the following committees:

Orange County Transportation Authority  
 First 5 Orange County, Children & Families Commission  
 Emergency Management Council  
 Local Agency Formation Commission  
 Newport Bay Watershed Executive Committee  
 Orange County Community Corrections Partnership  
 Orange County Criminal Justice Coordinating Council  
 Orange County Behavioral Health Advisory Board  
 South Orange County Watershed Management Area Executive Committee

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Of the 10 positions budgeted for Second District, 1 is occupied by the Supervisor.
- Two positions were added in FY 2015-16 (1st Quarter Budget Adjustment Report) to each Board Office.
- One Executive Assistant position was added during FY 2014-15 (1st Quarter Budget Adjustment Report) to equalize the number of positions to each District.

## Budget Summary

### Changes Included in the Recommended Base Budget:

On November 17, 2015, FY 2015-16 First Quarter Budget Adjustment Report, the Orange County Board of Supervisors adopted a policy to set Board Office budgets at 90% of Board office staff budgets for peer counties and set position count at the average position count for peer counties. The policy also approved re-evaluation of peer counties' budgets and position counts to be performed every three years. FY 2018-19 Adopted Base Budget Net County Cost is calculated to be \$1.3 million for each Board offices, which equals 90% of FY 2017-18 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2017-18 average position count for peer counties is 10 positions, FY 2018-19, FY 2019-20 and FY 2020-21 Budgets include no changes to number of positions. FY 2021-22 Recommended Base Budget Net County Cost is calculated to be \$1,562,906 for each Board offices, which equals 90% of FY 2020-21 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2020-21 average position count for peer counties is 10 positions, FY 2021-22 Recommended Budget includes no changes to number of positions.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	10	10	10	10	0	0.0
Total Expenditures/Encumbrances	1,224,132	1,308,283	1,186,428	1,562,906	254,623	19.46
Net County Cost	1,224,132	1,308,283	1,186,428	1,562,906	254,623	19.46

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 2nd District in the Appendix on page A16

### Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 2nd District
007	Board of Supervisors - 2nd District	1,562,906
	Total	1,562,906

## 008 - BOARD OF SUPERVISORS - 3RD DISTRICT

<http://www.ocgov.com/gov/bos/3>

### Operational Summary

#### Mission:

Supervisor Donald P. Wagner is honored to represent nearly 600,000 diverse residents in Orange County's Third District: Anaheim Hills, Irvine, Orange, Tustin, North Tustin, Villa Park, Yorba Linda, and the unincorporated canyons. Don Wagner upholds a strong commitment to public safety and to the principles of sound fiscal management: fighting against wasteful spending, advocating for limited government.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,308,283
Total FY 2020-2021 Projected Expend + Encumb:	1,292,093
Total Recommended FY 2021-2022:	1,562,906
Percent of County General Fund:	0.04%
Total Employees:	10.00

and ensuring all budgets are properly balanced. As a champion of quality of life in Orange County, he has brought more public resources to residents without raising taxes.

#### Strategic Goals:

- Communicate daily with constituents to address District-related issues and, as a community, improve the quality of life in Orange County.
- Act as a taxpayer watchdog by voting against unnecessary fee increases on our hardworking residents.
- Set policy and give direction on County priorities identified in the County's Strategic Plan and in the following areas:
  - Fiscal Solvency: Ensure the County of Orange's financial health by continuing to provide structurally balanced budgets for its operating funds.
  - Government Transparency: Work to improve government efficiency and transparency. Expand community outreach, public information and constituent involvement in county government.
  - Infrastructure: Actively seek Capital Improvement opportunities to expand and properly manage the County's infrastructure including roads, parks and buildings.
  - Organizational Structure: Develop and maintain a viable and effective county government organizational structure to provide county services. Identify cost saving measures and methods to improve government efficiency.
  - Public Safety: Protect and enhance public safety by ensuring adequate public safety resources are available for our citizens, families, children, businesses and visitors.

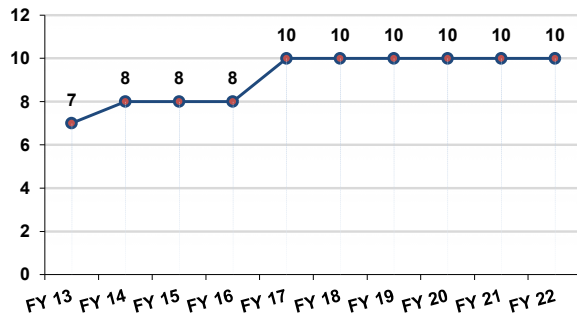
#### FY 2020-21 Key Project Accomplishments:

- Business Support & Recovery: Supervisor Wagner formed a Business Recovery Ad-Hoc Committee with Chairwoman Michelle Steel, gathering input from several sectors in the Orange County business community. The ad-hoc created safety guidelines for businesses that were unanimously approved by the Board of Supervisors. Supervisor Wagner allocated \$15 million from the CARES Act and \$2 million from the General Fund for Third District small business grants; distributed \$430 thousand in grants to skilled nursing facilities within the Third District; provided \$500 thousand for the Third District COVID-19 Arts Relief Program; and assisted child care facilities countywide with \$10 million for a Child Care Relief Program providing grants for local childcare businesses and nonprofits. Supervisor Wagner incentivized restaurants to follow California Department of Public Health's guidance to prevent the spread of COVID-19. Restaurant owners were able to get a \$1 thousand grant per location for taking steps to create a COVID-safe environment for their customers and

employees. The grant reimbursed restaurants for purchases of PPE including face masks, cleaning products, employee training and costs for physical distancing of tables and chairs. Supervisor Wagner brought forward with Supervisor Andrew Do an item to allocate \$1 million in CARES Act funds for \$1,000 grants to 1,000 restaurants to purchase tents/canopies, heaters/warmers or lighting when the State banned indoor dining.

- **Eliminating Red Tape:** Supervisor Wagner brought forward for the County to waive permits that allowed restaurants in unincorporated Orange County to operate in their parking lots with property management's permission. Supervisor Wagner also brought forward the Bond Fire Parking Policy and a waiver of site development permit requirements for those affected by the Bond Fire which allowed for residents whose homes were damaged during that fire to expeditiously rebuild their homes.
- **OpenCalNow:** Supervisor Wagner launched OpenCalNow in September bringing together local leaders to showcase Orange County as a model for policymaking on reopening to mitigate damage caused by the lockdowns. The State's damaging policies put people out of work and kids out of school, causing our residents to lose their savings, businesses, and greatly impacted their mental health. In October, Supervisor Wagner held the first press conference with past Olympians and elected officials to push the State's reopening of youth sports. A couple months later, the Governor reversed course and began to resume youth competitions due to community pushback. In February, Supervisor Wagner wrote a formal letter that caught statewide attention for reopening the private events industry in California, which the State left off the reopening plan completely.
- **Addressing Food Insecurity:** Supervisor Wagner distributed \$1 million to the Third District cities for a Meal Gap Program; allocated \$6 million to Second Harvest and OC Food Bank; provided \$200 thousand in grants to Third District food distribution nonprofits; and hosted three Third District Thanksgiving Meal distributions and one Christmas Meal distribution to address food insecurity during this pandemic.
- **Blood Drives:** There has been a blood shortage during this pandemic, so Team Wagner partnered with American Red Cross, community colleges and organizations throughout the district to host multiple blood drives to help meet the need in our community.
- **Fire Prevention and Response:** Prior to the fire season, Supervisor worked as a Transportation Corridor Agency (TCA) Board Member to reduce the amount of potential wildfire fuel, such as dry vegetation in roadway medians and areas surrounding toll plazas and environmental mitigation. Supervisor Wagner approved a three-year grazing pilot program at the Live Oak Plaza Conservation Area. During the three-year period, cattle will graze the land for short durations a few times per year. Cattle reduce dry vegetation, encourage native vegetation growth, and limits chemicals used on the property. As an Orange County Fire Authority (OCFA) Board Member, Supervisor Wagner approved the helitanker in September and activated it in October. It helped fight the three fires that occurred in the Third District this fiscal year. The helitanker can drop 3,000 gallons of water at one time. A regular OCFA helicopter drops roughly 250 gallons at one time. Supervisor Wagner hosted a virtual Fire Prevention Town Hall at the beginning of October with Supervisor Bartlett, OCFA, OCSD, and OC Parks. After the Bond Fire, Supervisor Wagner worked diligently to get the necessary materials like sand bags, debris bins, wheat bales and rebar out to the canyon areas to protect their homes. He hosted multiple virtual town halls for the canyon community to address the Public Safety Power Shutoffs and cellular service in the canyon communities.
- **Rape Kit Backlog:** Supervisor Wagner worked with District Attorney Todd Spitzer to allocate sources of funding to test Orange County's untested sexual assault kits. As of September, 700 backlogged rape kits have been completed and there were over 100 hits. Over 2,000 kits were up to 30 years old and the County should be completely caught up within the next 12 months.
- **Mental Health:** Supervisor Wagner opened BeWell OC, Orange County's first of three mental health and wellness campuses, in Orange and identified a site in Irvine to hopefully serve as the second campus.
- **Community Events:** Supervisor Wagner hosted a drive-in concert for families to enjoy at Irvine Regional Park.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Of the 10 positions budgeted for Third District, 1 is occupied by the Supervisor.
- Two positions were added in FY 2015-16 (1st Quarter Budget Adjustment Report) to each Board Office.
- One regular Executive Aid position was added during FY 2012-13 (2nd Quarter Budget Adjustment Report).

## Budget Summary

### Changes Included in the Recommended Base Budget:

On November 17, 2015, FY 2015-16 First Quarter Budget Adjustment Report, the Orange County Board of Supervisors adopted a policy to set Board Office budgets at 90% of Board office staff budgets for peer counties and set position count at the average position count for peer counties. The policy also approved re-evaluation of peer counties' budgets and position counts to be performed every three years. FY 2018-19 Adopted Base Budget Net County Cost is calculated to be \$1.3 million for each Board offices, which equals 90% of FY 2017-18 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2017-18 average position count for peer counties is 10 positions, FY 2018-19, FY 2019-20 and FY 2020-21 Budgets include no changes to number of positions. FY 2021-22 Recommended Base Budget Net County Cost is calculated to be \$1,562,906 for each Board offices, which equals 90% of FY 2020-21 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2020-21 average position count for peer counties is 10 positions, FY 2021-22 Recommended Budget includes no changes to number of positions.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	10	10	10	10	0	0.0
Total Expenditures/Encumbrances	1,297,067	1,308,283	1,292,093	1,562,906	254,623	19.46
Net County Cost	1,297,067	1,308,283	1,292,093	1,562,906	254,623	19.46

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 3rd District in the Appendix on page A17

### Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 3rd District
008	Board of Supervisors - 3rd District	1,562,906
	Total	1,562,906

## 009 - BOARD OF SUPERVISORS - 4TH DISTRICT

<http://www.ocgov.com/gov/bos/4>

### Operational Summary

#### Mission:

The Fourth Supervisorial District represents the residents of Brea, Fullerton, La Habra, Placentia, portions of Anaheim and Buena Park and several unincorporated areas.

Our mission is to deliver effective and affordable County services to the people of the Fourth District and Orange County, including constituent services.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,308,283
Total FY 2020-2021 Projected Expend + Encumb:	1,139,902
Total Recommended FY 2021-2022:	1,562,906
Percent of County General Fund:	0.04%
Total Employees:	10.00

#### Strategic Goals:

- Provide leadership, formulate new ideas, and build consensus on programs and projects benefiting the Fourth District and all of Orange County.
- Serve as the personal conduit between Anaheim, Brea, Buena Park, Fullerton, La Habra and Placentia constituents and Orange County government.
- Build out Orange County's COVID-19 testing capacity and vaccine operations and ensure equity in the distribution of the vaccine in the Fourth District.

#### FY 2020-21 Key Project Accomplishments:

- Continue to successfully represent the six cities and over 600,000 constituents district-wide on issues concerning the Fourth District and the County.
- Advocated for the successful addition of one position to meet the demand of the Office of Independent Review, to align with the Orange County CEO Budget recommendation.
- Filled numerous vacant Fourth District seats on various County of Orange boards, and commissions.

#### Co-hosted:

- The 25th Annual Report on the Conditions of Children in Orange County with the Orange County Children's Partnership at California State University, Fullerton.
- A webinar on the State of childcare in Orange County with the Orange County First 5 Children and Families Commission.
- A three-day drive-thru Thanksgiving Turkey Food Distribution with United Across Borders Foundation, providing 1,800 turkeys and thanksgiving fixings to families in need.
- A Toys and Groceries Distribution during the Christmas season with United Across Borders, providing 1,500 families with toys and groceries.
- A drive-thru Grocery Distribution with Saddleback Church at Craig Regional Park.

- A virtual informational meeting on voting in the 2020 General Election with Congressman Gil Cisneros where representatives from the Orange County Registrar of Voters and the Fullerton Collaborative will discuss various issues related to voting.
- The Second Annual Grants Workshop with Assemblymember Sharon Quirk-Silva in partnership with California Consulting to help inform local cities, school districts, nonprofits, and others about how to obtain funding through various grant opportunities.
- A COVID-19 Community Health Roundtable, with a main focus on the City of Anaheim as the City has a disproportionately high number of positive COVID-19 cases.

#### **Hosted:**

- Several early voting workshops in partnership with the Office of Registrar of Voters.
- A two-day Nightmare Before Christmas Drive-In Movie Event at Craig Regional Park, passing out Halloween themed masks and other PPE items to the attendees.
- The second annual Fourth District Kindness Awards virtually, where residents who live, work, and/or serve in the Fourth District Cities were recognized for exceptional acts of kindness and/or community service.

#### **Co-authored:**

- The County of Orange COVID-19 Child Care Relief Program, a \$5 million grant program supporting families by providing grants to childcare businesses and nonprofits.
- The COVID-19 Vaccine Equity Pilot Program, allowing CalOptima and their healthcare providers to vaccinate our most vulnerable seniors and ensure the equitable vaccine distribution.
- The Latino Health Equity Initiative to support access to vital COVID-19 testing and vaccine information and resources for the Latinx community.
- Created the Fourth District COVID-19 Nutrition Gap Program, an emergency response to the healthcare and economic crisis created by the coronavirus, through a partnership with Waste Not OC and Meals on Wheels OC to deliver boxed meals to the doorsteps of elderly, veteran, and disabled citizens in the Fourth District.

#### **Distributed:**

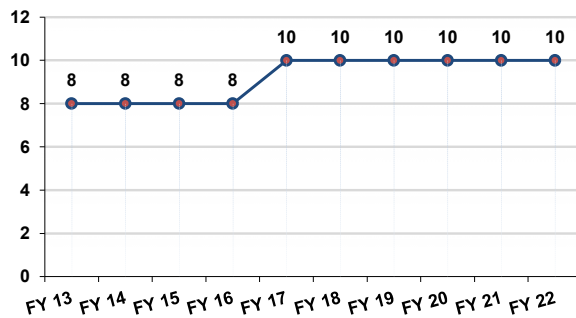
- About \$12.5 million dollars in grants funding to small businesses and nonprofits in the cities of Brea, Fullerton, La Habra, and Placentia and portions of Anaheim and Buena Park through the Fourth District Small Business Grant program.
- Technology grants used for wifi hotspots and laptops for distance learning across the Fourth District school districts, to increase students' access to the internet during the pandemic.
- COVID-19 Boys & Girls Club Relief grants, to support the goals and mission of the Boys & Girls Club during the pandemic.
- Sponsored two Fur-ever Family virtual events hosted by OC Animal Care, which are aimed at assisting pet lovers in the community with a pet food giveaway and low-cost adoptions, and provided 200 low-cost adoption vouchers to Orange County residents.

#### **Partnered:**

- With Orange County Health Care Agency to host a virtual Town Hall to discuss the latest on vaccine updates.
- With Orange County Health Care Agency, Orange County Fire Authority, and community and school organizations to host various mobile points-of-distribution (POD)s for Fourth District vulnerable senior populations and hard to reach communities.
- Supported Be Well OC in establishing the first Be Well campus, in support of a coordinated system of care to solve mental healthcare challenges, including reducing the mental health stigma, early prevention, and closing the treatment gap.



### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- Of the 10 positions budgeted for the Fourth District, 1 is occupied by the Supervisor.
- Two positions were added in FY 2015-16 (1st Quarter Budget Adjustment Report) to each Board Office.
- One regular Staff Aid II position was added during FY 2011-12 (1st Quarter Budget Adjustment Report) to convert to extra help.

## Budget Summary

### Changes Included in the Recommended Base Budget:

On November 17, 2015, FY 2015-16 First Quarter Budget Adjustment Report, the Orange County Board of Supervisors adopted a policy to set Board Office budgets at 90% of Board office staff budgets for peer counties and set position count at the average position count for peer counties. The policy also approved re-evaluation of peer counties' budgets and position counts to be performed every three years. FY 2018-19 Adopted Base Budget Net County Cost is calculated to be \$1.3 million for each Board offices, which equals 90% of FY 2017-18 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2017-18 average position count for peer counties is 10 positions, FY 2018-19, FY 2019-20 and FY 2020-21 Budgets include no changes to number of positions. FY 2021-22 Recommended Base Budget Net County Cost is calculated to be \$1,562,906 for each Board offices, which equals 90% of FY 2020-21 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2020-21 average position count for peer counties is 10 positions, FY 2021-22 Recommended Budget includes no changes to number of positions.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget	Projected <sup>(1)</sup>	Recommended	Budget	
		As of 3/31/21	At 6/30/21		Amount	Percent
Total Positions	10	10	10	10	0	0.0
Total Expenditures/Encumbrances	1,131,230	1,308,283	1,139,902	1,562,906	254,623	19.46
Net County Cost	1,131,230	1,308,283	1,139,902	1,562,906	254,623	19.46

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 4th District in the Appendix on page A18

### Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 4th District
009	Board of Supervisors - 4th District	1,562,906
	Total	1,562,906



## 010 - BOARD OF SUPERVISORS - 5TH DISTRICT

<http://www.ocgov.com/gov/bos/5>

### Operational Summary

#### Mission:

The County of Orange is a regional service provider and planning agency representing all residents of Orange County. The core businesses of the County are public safety, public health, environmental protection, regional planning, public assistance social services, and aviation. The Board of Supervisors, as authorized under California law, functions as both a legislative and executive body. In its legislative duties, the Board adopts ordinances, resolutions and rules within the limits prescribed by State law. As an executive body, the Board oversees the activities of County agencies and departments, establishes policy, determines annual budget allocations, approves contracts for public improvement projects and other specialized services, conducts public hearings on

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	1,308,283
Total FY 2020-2021 Projected Expend + Encumb:	1,135,075
Total Recommended FY 2021-2022:	1,562,906
Percent of County General Fund:	0.04%
Total Employees:	10.00

matters such as zoning appeals and planning, and makes appointments to various boards and commissions. The Fifth Supervisorial District represents the citizens of Aliso Viejo, Dana Point, a portion of Irvine, Laguna Beach, Laguna Hills, Laguna Niguel, Laguna Woods, Lake Forest, Mission Viejo, Rancho Santa Margarita, San Clemente, San Juan Capistrano, and the unincorporated communities of Coto de Caza, Emerald Bay, Ladera Ranch, Las Flores, Rancho Mission Viejo, Stonecliffe and Wagon Wheel.

#### Strategic Goals:

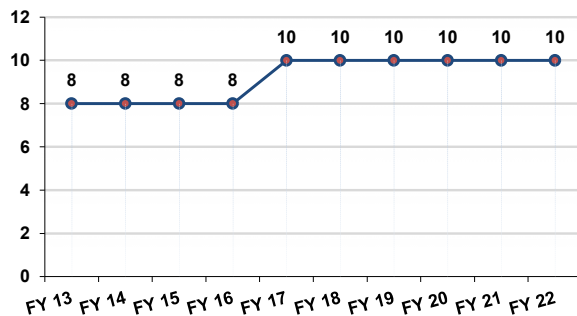
- To represent the people of the Fifth District by enhancing and protecting the quality of life, promoting economic prosperity and being an effective advocate for Fifth District issues.

#### FY 2020-21 Key Project Accomplishments:

- Represented the interests of more than 600,000 constituents in South Orange County who reside within 11 cities and unincorporated communities.
- Served as President of the California State Association of Counties (CSAC) for 2020.
- Appointed to the National Association of Counties (NACo) Board of Directors as an at-large member.
- Provided consistent leadership throughout the COVID-19 pandemic:
  - As President of CSAC, I worked directly with the Governor's Administration and State agencies to ensure the health and safety of OC residents during the COVID-19 pandemic
  - Supported efforts to establish large scale drive-through COVID-19 testing sites through the use of a public-private partnership, which significantly increased access to testing for the community.
  - Partnered with Supervisor Wagner to pass the Healthy Communities Resolution, affirming the Board's commitment to the principles that the County is best served by its ability to respond locally to COVID-19.
  - Successfully implemented two Small Business Grant Relief Programs (\$14.5 million and \$1.9 million respectively) that provided more than 1,700 economic support grants to small businesses and nonprofits throughout the fabulous Fifth District.

- Launched the Nutrition Gap Program in collaboration with Ruby's Diner and Second Harvest Food Bank to support seniors 55 and older experiencing food insecurity as a result of COVID-19.
- Supported OC's SafeDineOC COVID-Safe Restaurant Campaign which incentivizes restaurants to follow CA Dept of Public Health guidance to prevent the spread of COVID-19.
- Lead efforts to stand-up a COVID-19 Vaccination Super POD at Soka University in South Orange County.
- Successfully advocated Federal and State legislators for additional resources relating to hardships of COVID-19 for local governments, individuals and small businesses.
- Co-Hosted 5 South County Grocery Distribution events with Saddleback Church to provide much needed resources to those in need.
- Opened the first Be Well Orange County Regional Mental Health and Wellness Campus, which provides a first of its kind system of mental health care and support for all OC residents.
- Established the Office of Suicide Prevention to execute County's mental health initiatives to prevent suicide.
- Through the Mental Health Ad Hoc Committee, restructured the Behavioral Health Advisory Board to ensure more efficient and beneficial input to Behavioral Health services and needs throughout the County.
- Supported the funding and opening of the Yale Navigation Center, Orange County's new 425 bed homeless shelter.
- Secured continued funding from Southern California Edison (SCE) for emergency preparedness and response activities, equipment, and services related to the decommissioning of the San Onofre Nuclear Generating Station (SONGS) and the storage, transport, and disposal of spent nuclear fuel through 2049.
- Dana Point Harbor Revitalization Project: Significant progress has been made including Dana Point Harbor Partner's (DPHP) Marina Coastal Development Permit receiving unanimous approvals from the California Coastal Commission.
- Furthered the John Wayne Airport General Aviation Improvement Plan (GAIP) with the selection and execution of leases for two full service Fixed Based Operators (FBOs) and one limited service FBO.
- Championed the Los Patroness Parkway Extension, a County non-tolled arterial from Cow Camp to La Pata, by approving the County General Plan amendment and amendment to the Master list of Arterial Highways.
- Supported and participated in the South County Multimodal Transportation Study commissioned to identify improvements across all modes of transportation for the benefit of South County.
- Lead stakeholder discussions that helped facilitate the completion of the Oso Bridge project which significantly improved public safety and traffic flow.
- Continue to support the I-5 South County Improvements project which will increase mobility between SR-73 and El Toro Road.
- Strongly advocated for, and successfully extended, the College Bus Pass Program to Saddleback College which allows all Saddleback College students to ride the OCTA bus system for free.
- Leveraged social media and other communication platforms to enhance community outreach and engagement with south county constituents and elected officials.
- Sponsored and participated in the presentation of the 2021 South Orange County Economic Report.
- Co-Hosted the Virtual 13th annual South County Disaster Preparedness Expo.
- Co-Hosted the Virtual 2020 OC Fire Safety Town Hall.
- Co-Hosted the 2021 South Orange County Virtual Job Fair.
- Co-Hosted the 2021 Virtual South County Senior Summit.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- Of the 10 positions in Fifth District, 1 is occupied by the Supervisor.
- Two positions were added in FY 2015-16 (1st Quarter Budget Adjustment Report) to each Board Office.

## Budget Summary

### Changes Included in the Recommended Base Budget:

On November 17, 2015, FY 2015-16 First Quarter Budget Adjustment Report, the Orange County Board of Supervisors adopted a policy to set Board Office budgets at 90% of Board office staff budgets for peer counties and set position count at the average position count for peer counties. The policy also approved re-evaluation of peer counties' budgets and position counts to be performed every three years. FY 2018-19 Adopted Base Budget Net County Cost is calculated to be \$1.3 million for each Board offices, which equals 90% of FY 2017-18 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2017-18 average position count for peer counties is 10 positions, FY 2018-19, FY 2019-20 and FY 2020-21 Budgets include no changes to number of positions. FY 2021-22 Recommended Base Budget Net County Cost is calculated to be \$1,562,906 for each Board offices, which equals 90% of FY 2020-21 average Board office staff budgets for Santa Clara, San Diego, and San Bernardino counties. FY 2020-21 average position count for peer counties is 10 positions, FY 2021-22 Recommended Budget includes no changes to number of positions.

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup> Actual	FY 2020-2021	FY 2020-2021	FY 2021-2022 Recommended	Change from FY 2020-2021	
		Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	10	10	10	10	0	0.0
Total Revenues	17	0	0	0	0	0.0
Total Expenditures/Encumbrances	1,200,391	1,308,283	1,135,075	1,562,906	254,623	19.46
Net County Cost	1,200,374	1,308,283	1,135,075	1,562,906	254,623	19.46

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Board of Supervisors - 5th District in the Appendix on page A19

## Budget Units Under Department Control:

No.	Agency Name	Board Of Supervisors - 5th District
010	Board of Supervisors - 5th District	1,562,906
	Total	1,562,906

# 011 - CLERK OF THE BOARD

<http://www.ocgov.com/gov/cob/>

## Operational Summary

### Mission:

The mission of the Clerk of the Board of Supervisors (COB) is to provide the County and its citizens easy access to information; and guidance to facilitate fair, equitable and open participation in the decision and policy making of Orange County government.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	5,588,684
Total FY 2020-2021 Projected Expend + Encumb:	5,581,770
Total Recommended FY 2021-2022:	5,367,770
Percent of County General Fund:	0.13%
Total Employees:	26.00

### Strategic Goals:

- Facilitate the decision and policy making of Orange County government.
- Ensure the assessment appeals process is fair, timely and equitable; and promote public understanding of the process.
- Ensure records are maintained, legislative history of the County is preserved and documents are readily available to our clients.

### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>PERCENT OF CHANGES/CORRECTIONS TO AGENDA AFTER DISTRIBUTION</b> <b>What:</b> Measurement of COB's accuracy and training of COB staff and County agencies. <b>Why:</b> Ensures compliance with Brown Act and identifies areas requiring training.	Over 95% of published agenda titles were accurate with no errors (99.6% accuracy rate for COB, 91% accuracy rate for County Departments).	95% of agenda titles published with no errors.	COB continues to maintain a high accuracy rate while utilizing more aggressive tracking and reporting of errors.
<b>PERCENT OF ACCURATELY COMPLETED AND TIMELY FILED ASSESSMENT APPEALS APPLICATIONS.</b> <b>What:</b> Indicator of taxpayers' and agents' understanding of the form, process and use of the e-filing program. <b>Why:</b> Measures success of the COB's training, outreach efforts and use of online e-file program.	99.8% of 2019 and 99.9% of 2020 applications were completed accurately and timely filed.	90% of 2021 applications will be accurately completed and timely filed.	Annual filing period extension to Nov. 30th of each year resulted in decrease of untimely filings. Greater use of e-filing resulted in increase of accurate filings. Appeal filings for FY 2021-22 are expected to increase due to economic impacts of COVID-19.
<b>PERCENT OF ASSESSMENT APPEAL APPLICATIONS DECIDED OR WAIVED WITHIN TWO-YEAR DEADLINE.</b> <b>What:</b> Indicator of success managing workload to ensure required actions are taken before legal deadline. <b>Why:</b> Assesses whether procedures & staffing results in processing appeals within the statutory deadline.	For 2018, 100% of appeals have been resolved or waived. Although the two-year deadline has not yet expired for 2019 filings, 99.8% of appeals have been resolved or waived. For 2019 it is expected that 100% of the appeals will be resolved or waived within the two-year deadline.	100% of appeals resolved or waivers filed within the two-year deadline, excluding cases in litigation.	COB is meeting anticipated goals due to high priority placed on tracking of database information and appeals.

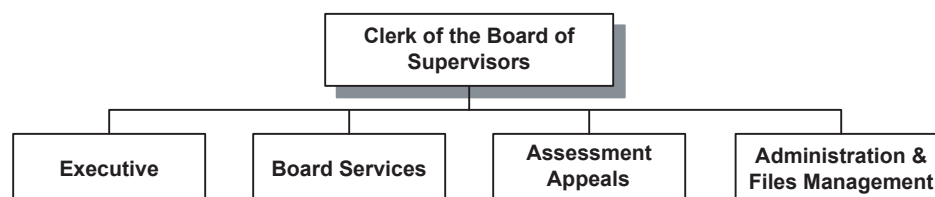
## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>PERCENT OF ASSESSMENT APPEALS HEARINGS HELD OR SCHEDULED WITHIN ONE YEAR OF FILING.</b> <b>What:</b> Indicator of efficiency in processing and scheduling appeals. <b>Why:</b> Measures COB's success in meeting its customer service goal & reducing 2nd year protective filings.	59% of 2020 filings (still in progress) and 99.8% of 2019 filings were scheduled and/or their initial hearings were held within one year.	75% of hearings scheduled within one year, excluding filings with applicant waivers.	COB has been successful in increasing the number of hearings scheduled within one year.
<b>RESULTS OF CUSTOMER SATISFACTION SURVEY: 100% FINDING ASSESSMENT APPEAL WORKSHOPS SATISFACTORY.</b> <b>What:</b> Indicator of success in meeting clients' needs and providing understanding of appeals process. <b>Why:</b> Measures success in educating filers on how to prepare for their hearing which impacts COB workload.	Due to COVID-19, Clerk of the Board did not hold any Assessment Appeals Workshops.	97% of attendees rating workshops as overall satisfactory or better.	Historically, COB has consistently received overall favorable ratings from its workshop survey respondents. Applicants are better prepared for their first hearing which decreases the number of overall postponements/reschedules. As soon as COVID-19 restrictions are lifted, COB will resume workshops.
<b>RESULTS OF CUSTOMER SATISFACTION SURVEY: 100% FINDING COB DEPT SERVICES OVERALL FAVORABLE.</b> <b>What:</b> Indicator of COB's success in meeting our clients' needs. <b>Why:</b> Measures COB's success in meeting the needs of our customers in a professional and courteous manner.	100% rated COB as overall satisfactory or better.	100% rating COB as overall satisfactory or better.	COB has consistently received overall favorable ratings from its customers.

## FY 2020-21 Key Project Accomplishments:

- Clerked 31 Board of Supervisors meetings and approximately 38 meetings for 8 other authorities.
- Processed an estimated 6,500 assessment appeals filings.
- Processed approximately 1,100 agenda items for the Board of Supervisors meetings including preparation and publication of approximately 70 public notices.
- Processed approximately 1,200 money or damage claims, lawsuits & subpoenas and 160 claims for refund of overpayment of taxes and/or penalties paid.
- Processed approximately 155 Public Records Act requests and 940 department research requests.
- Processed approximately 6,500 Conflict of Interest Form 700 filings and processed 50 code amendments.

## Organizational Summary



**COB - Executive** - Provides leadership and vision, management oversight and direction to all Clerk of the Board functions; performs administrative functions including Budget preparation and monitoring, human resources, legislative analysis and proposals, oversees preparation of strategic financial plan and monitors progress in meeting goals and performance indicators.

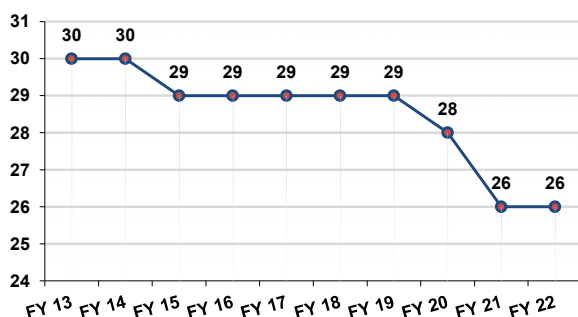
**Board Services** - Prepares and publishes agendas for Board of Supervisors and other authorities in accordance with legal requirements for public meetings; records and publishes actions taken by the Board and other authorities; maintains official rosters of Boards, Commissions and Committees; processes legal publications, postings and notices; receives and administers bid openings for projects; administers oaths of office for various elected and appointed officials and employees; serves as filing officer for Statement of Economic Interest forms; and receives and processes claims, summons and complaints against the County.

**Assessment Appeals** - Receives and processes assessment appeal applications; schedules hearings in accordance with legal requirements; prepares minutes and processes actions of the Assessment Appeals Boards and Hearing Officers; provides support services to the Assessment Appeals Boards

(i.e. payroll, coordinates and facilitates annual training meetings as mandated by the California Revenue and Taxation code, scheduling Board members for hearings, etc.); schedules annual publications and notices to the State Board of Equalization of County filing period according to the Revenue and Taxation Code; provides assistance and education on the assessment appeals process to the general public and professional groups through workshops, brochures, the internet and individual assistance.

**Administration & Files Management** - Provides files management of all records that the Clerk of the Board is required to maintain; responds to Public Record Act requests; assists County staff and the public with research and retrieval of information; prepares strategic financial plan and monitors progress in meeting goals and performance indicators; budget preparation and monitoring; provides technical knowledge and coordination in development and implementation of automation projects; provides end-user system support services; performs purchasing, petty cash and payroll functions for COB, the Board of Supervisors offices and Office of the Performance Audit Director.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- During the FY 2020-21 budget process, 2 vacant positions were deleted per CEO recommendation.
- During the FY 2019-20 budget process's transferred 1 position to Budget Control 037 OCIT Support Services.
- In FY 2013-14, transferred 1 position to Fund 280 Airport Operating Fund.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Facilitate the decision and policy making of Orange County government.

Ensure the assessment appeals process is fair, timely and equitable; and promote public understanding of the process.

Ensure records are maintained, legislative history of the County is preserved and documents are readily available to our clients.

### Changes Included in the Recommended Base Budget:

FY 2021-22 Budget meets the Net County Cost (NCC) Limit of \$5.3 million.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget	Projected <sup>(1)</sup>		Budget	
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Total Positions	26	26	26	26	0	0.0
Total Revenues	305,301	295,914	289,000	75,000	(220,914)	(74.7)
Total Expenditures/Encumbrances	5,271,547	5,588,684	5,581,770	5,367,770	(220,914)	(4.0)
Net County Cost	4,966,246	5,292,770	5,292,770	5,292,770	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Clerk of the Board in the Appendix on page A20

### Highlights and Key Trends:

- Completed the RFP process for new OC Agenda management system and entered contract with vendor. Configuration currently in progress and on track to go live in 2021.
- Continued participation in the re-engineering and user acceptance testing of Assessment Appeals Systems: Property Tax System (PTS) and Assessment Appeals Online Data Entry System (ODESY).
- Completed website migration to new County website platform.

### Budget Units Under Department Control:

No.	Agency Name	COB - Executive	Board Services	Assessment Appeals	Administration & Files Management	Total
011	Clerk of the Board	566,550	2,200,890	1,570,837	1,029,493	5,367,770
	Total	566,550	2,200,890	1,570,837	1,029,493	5,367,770



# 017 - COUNTY EXECUTIVE OFFICE

<http://www.ocgov.com/gov/ceo/>

## Operational Summary

### Mission:

The mission of the County Executive Office (CEO) is to support and implement Board policy and direction through corporate action and leadership, communication and coordination of strategic and regional planning, and to ensure effective service delivery through efficient management of the County's workforce and resources, and to identify and respond to needs in a proactive style focused on customer service.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	25,793,192
Total FY 2020-2021 Projected Expend + Encumb:	27,101,260
Total Recommended FY 2021-2022:	26,338,248
Percent of County General Fund:	0.64%
Total Employees:	77.00

### Strategic Goals:

- Facilitate, support and ensure the implementation of decisions by the Board of Supervisors in a proactive style focused on customer service.
- Improve County government's effectiveness in addressing community issues and needs.
- Ensure the financial strength and integrity of the County of Orange.
- Preserve and advance the regional services and infrastructure that the Orange County community relies upon by working collaboratively with other levels of government and community based organizations to ensure that regional issues and needs are addressed.

### Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>UPGRADE COUNTY OF ORANGE CREDIT RATING.</b> <b>What:</b> Ratings by major bond rating company, which indicate financial credit worthiness. <b>Why:</b> Credit ratings impact the County's borrowing cost; higher ratings mean lower bond interest rates.	The County received its Issuer Default Rating (IDR) from Fitch Ratings of AAA.	Maintain/Improve ratings.	The three primary credit rating agencies reviewed the County's credit rating. S&P Global Ratings and Moody's Investor Service reaffirmed the County's issuer credit rating of AA+/Aa1. Fitch Ratings remained at AAA.
<b>IMPROVE IT SERVICE DELIVERY - NETWORK &amp; VOIP TRANSFORMATION.</b> <b>What:</b> Countywide Transformation of the network and VOIP implementation. <b>Why:</b> Replaces the County's aging network and voice infrastructure.	Transformation was completed at all in-scope County sites.	Conduct network equipment-refresh at various County facilities based on a strategic plan.	Transformation of all legacy voice completed and the focus will shift to refresh of network equipment as planned.

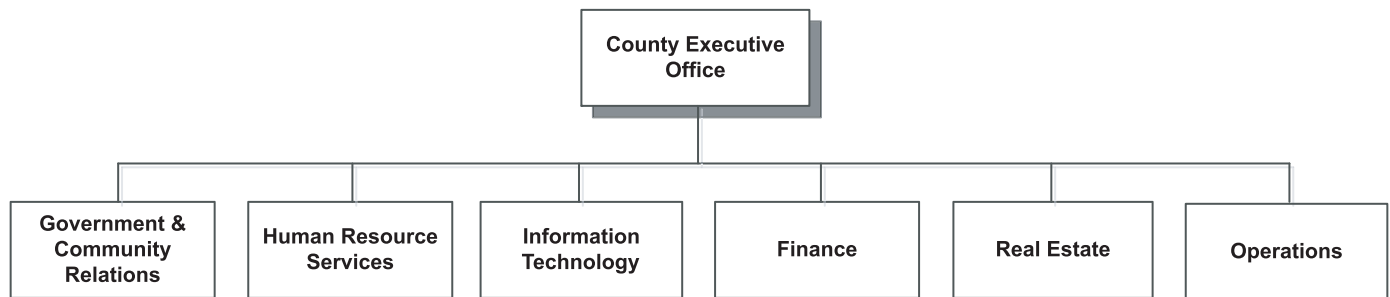


## **FY 2020-21 Key Project Accomplishments:**

- Continued to provide support to COVID-19 response efforts, which included leading and coordinating COVID-19 messaging to constituents, department Public Information Officers and city Public Information Officers across the County in conjunction with Orange County Sheriff-Coroner Department/Health Care Agency; providing resources for constituents to better connect with their County departments and the end of COVID-19; and, helping to lead and coordinate Hall of Administration and County Service Center temporary closure and re-opening efforts related to COVID-19, ensuring reduced capacity of personnel/public in the buildings/work areas and the implementation of safety measures.
- The County of Orange, together with our partners at the Orange County Fire Authority, launched 'Operation Independence' to help administer COVID-19 vaccinations in the County. In order to coordinate the planning for this massive undertaking, on December 31, 2020, the County created an Incident Management Team (IMT). The Operation Independence IMT has been working 7 days a week to secure locations and stand up large, regional Super Point-of-Dispensing (POD) sites that can vaccinate thousands of residents each day. In addition to the Super PODs, in March 2021, the County opened a Mobile Clinic vaccination, which provides vaccination to underserved areas. This program assisted in identifying eligible individuals who may not have access to technology for scheduling vaccination appointments and who may have limited ability to go to a super POD or other healthcare providers.
- Effective July 2020, in a model private-public partnership, the County of Orange collaborated with the 360 Clinic, the City of Anaheim and the City of Costa Mesa to increase COVID-19 testing capacity significantly with the opening of large-scale drive-through testing at the Anaheim Convention Center and Orange County Fair, as well as the Event Center located in the County of Orange Building 18.
- County of Orange expanded At-Home, saliva-based COVID-19 testing to all Orange County residents beginning in November 2020. Those at-home test kits are available at no cost to all individuals that live in Orange County, regardless of their legal resident status.
- In August 2020, the County launched the SafeDineOC COVID-19-Safe Restaurant Campaign to incentivize Orange County restaurants to follow California Department of Public Health (CDPH) guidance to prevent the spread of COVID-19. The County provided financial support to those restaurant owners to help cover costs incurred to offer a safe, protected dining experience to their customers and workers.
- The second phase of the County's 20-year Civic Center Facilities Master Plan, which includes the new County Administration North (CAN - Building 14), the sister building to the County of Orange's County Administration South (CAS - Building 16), is in progress and scheduled to be completed in 2022.
- Opened a new 425-bed Yale Transitional Center, a larger shelter in Santa Ana to replace its open-air bus terminal shelter in the city's Civic Center.
- The 2020 Census project was scheduled to be completed in FY 2019-20; however, due to the COVID-19 pandemic, some of the initiatives were delayed until the following year, resulting in the completion of the State granted assignment by the County in early 2020-21.
- The Finance Division conducted performance audits of the County's Procurement and Risk Management functions.
- The Legislative Affairs Unit led a coordinated effort with all 34 cities to advocate for direct Federal funding in response to the COVID-19 pandemic. The County received \$650 million from the Coronavirus Relief Fund (CRF) - CARES Act and \$615 million from the American Rescue Plan Act (ARPA).
- Assisted with the technical effort to get Operation Independence off the ground, which included website support and staff resources.
- Worked with County departments on COVID-19 related projects to quickly finalize public-facing technology projects (e.g., website for the grant program associated with outdoor dining).
- Conducted the annual Cybersecurity Awareness Training for all County employees and contractors with a completion rate of over 95% County-wide.

- Implemented four individual projects to strengthen the cybersecurity posture of the County's technology environment.
- Migrated a majority of the County's circuits to a different commercial communications carrier in an effort to save significant cost.
- Migrated the enterprise Storage Area Network and backup solution to a new leading technology solution that utilizes an on-premise/cloud-based storage and archive solution, which will provide greater resiliency.
- Completed migration of OC Community Resources' and OC Public Works' aging voice systems to the County's enterprise Voice over Internet Protocol (VoIP) solution.
- Implemented a single ticketing system for all Shared Services departments.

## Organizational Summary



**Government & Community Relations** - The Government & Community Relations Office includes Legislative Affairs, Communications, Administration and Special Projects, which includes Agenda Review. Priorities in this area are developing proactive communication strategies and strengthening the County's legislative presence.

**Human Resource Services** - The Chief Human Resource Officer (CHRO) oversees County classification and recruitment, employee benefits, employee and labor relations, learning and organizational development and Human Resources operations. The Human Resource Services' office also works with Board of Supervisors to reduce the two largest cost centers: pensions and medical insurance costs, by negotiating changes to collective bargaining agreements. Recentralization of Human Resources resulted in full compliance with State and local HR regulations and coordinated management of all County Human Resources activities. The mission of the office is to attract, retain, and develop a highly skilled and competent workforce so that County departments can provide outstanding services to their customers.

**Information Technology** - The Chief Information Officer (CIO) oversees an organization that provides innovative, reliable, and secure technology solutions that support County departments in the delivery of quality public services. OCIT's services include: Enterprise Cybersecurity, service desk, desktop support, project management and business analysis, client services, application development and support, network and internet access, voice communications and data center services. Key areas of focus for the Division include the expansion of the Shared Services model to create operational and financial efficiencies through collaborative enterprise technology solutions. In addition, OCIT is developing a strategic technology plan to lead the County towards innovative solutions to support internal customers, as well as providing cost effective service delivery to County constituents.

**Finance** - The Chief Financial Officer (CFO) oversees the County budget, fiscal services, public finance, procurement and risk management functions. The CFO's office works to ensure the financial stability of the County by managing County revenues and expenditures in a responsive manner. The office is responsible for creation of the budget, through the County Budget Office, which also monitors and develops the County's long-range Strategic Financial Plan, as well as special projects. The County Procurement Office is respon-

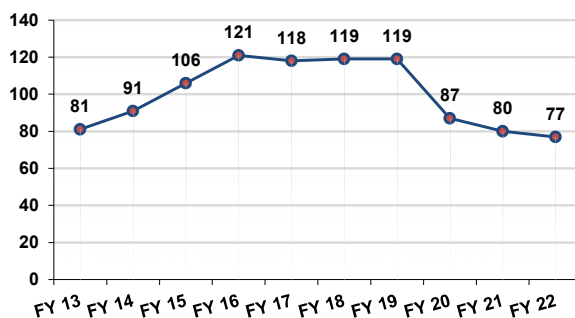
sible for overseeing County contracts and agreements. The Fiscal Services Unit is responsible for developing, managing and monitoring the County Executive Office's budget and processing all financial transactions for the Department in an accurate and timely manner. The Public Finance Unit is primarily responsible for managing programs designed to access funds for the construction and acquisition of public facilities, and for the implementation of programs targeted to enhance the well-being of the community. Finally, the Risk Management Office preserves and protects the human and capital assets of the County departments allowing them to meet their missions without unnecessary cost.

**Real Estate** - The Chief Real Estate Officer (CREO) oversees the County's real estate function by providing real estate counsel, land development services and renewable energy initiatives and leasing representation. The CEO Real Estate team currently is comprised of two teams: (1) Land Development Team which leads the entitlements and development process for the County's land assets in order to provide reve-

nue and cost savings for the County and (2) Real Estate Services which leads all real estate matters concerning the leasing, constructing, operating and maintaining County-owned/occupied facilities and assets. Real Estate Services provides support to County departments (clients) that include analysis and recommendations to assist with their real estate decision making.

**Operations** - The Deputy County Executive Officer (DCEO) provides supervision over all appointed department heads, as well as administrative review over all other County departments. Important goals of this structure include allowing the County Executive Officer increased time to provide more direct service to the Board of Supervisors and focus on policy making, allowing consistency in direction to all departments, developing coordinated strategies to implement County goals and helping to ensure compliance with all local, State and Federal regulations. The DCEO is responsible for helping implement the Board's objectives and guiding County departments in achieving efficiency and savings.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 3 positions associated with the Voluntary Incentive Program (VIP) were deleted.
- During the FY 2020-21 budget process, 6 vacant positions were deleted per CEO recommendation and 1 position was transferred to the Assessor in support of procurement functions.
- In FY 2016-17, 1 position was added in support of the Community Corrections Partnership (CCP) Committee.
- In FY 2015-16, 6 positions were transferred out to OCIT, 1 position was added for economic analysis and 2 positions were added for Coordination of Homeless Services.
- During the FY 2015-16 budget process, 2 positions were added for procurement support for Real Estate and Human Resources.

In FY 2019-20, 4 positions were transferred out to Health Care Agency for Care Coordination, 2 positions were deleted in accordance with the County's Vacant Position Policy.

During the FY 2019-20 budget process, 32 positions were transferred out to the newly established Budget Control 035 - CEO Real Estate and 1 position was transferred out to Human Resource Services in support of the HRS reception desk.

In FY 2018-19, 5 positions were added in support of the County Administration South Customer Service Center, 1 position was added in support of the Computerized Maintenance Management System (CMMS) and 1 position was added in support of Care Coordination.

In FY 2014-15, 1 position was added for coordination with the Local Government Sustainable Energy Coalition (LGSEC) and OCPW in the development of a sustainability plan related to energy efficient projects, 1 position was added for acquisition, leasing and management of County real estate assets, 1 position was added for front office support to the Board of Supervisors, 2 positions were added for administrative support and 8 positions were added to centralize real estate functions.

- During the FY 2014-15 budget process 2 positions were added for CEO/Human Resources reorganization and 13 positions were transferred in from OCPW to centralize Real Estate functions under CEO Real Estate.

- In FY 2013-14, 1 position was transferred to OCPW/Utilities, 1 position was transferred to County Counsel, 1 position was transferred to Airport Operations, 2 positions were added for CEO Real Estate and 1 position was added for administrative services support.

- In FY 2012-13, 12 positions were transferred in from OC Public Works to implement the reassignment of the County Corporate Real Estate unit in accordance with the Board of Supervisor's recommendation approved on October 23, 2012 and 2 positions were transferred to Human Resources Services (HRS) as part of the HRS Recentralization.

- During the FY 2012-13 budget process, 2 positions were transferred out to CAPS+ Operations to support the CAPS+ Financial System and 1 position was transferred out to OCIT to align the position with work assignments.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The County Executive Office continues to lead the Board's strategic planning process, update the Strategic Financial Plan and continue development and implementation of the County's financial systems, integrate and coordinate regional planning efforts, provide leadership in the development of the County's financial technology and administrative functions and support the Board in developing and pursuing the Orange County Legislative Platform.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget meets the Net County Cost (NCC) Limit of \$15.6 million, which includes the transfer of the Office of Performance Audit Director Department under the County Executive Office. The increase in budget over the previous year is due to an additional \$2 million to establish an Adult Reentry Center funded by State Realignment revenue; \$100 thousand for the San Onofre project; and, \$803 thousand for Office of Performance Audit funded by NCC, partially offset by removal of one-time COVID-19 expenditures funded by CARES Act.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	81	77	77	77	0	0.0
Total Revenues	5,932,570	11,103,555	12,411,623	10,745,846	(357,709)	(3.2)
Total Expenditures/Encumbrances	20,368,583	25,793,192	27,101,260	26,338,248	545,056	2.1
Net County Cost	14,436,013	14,689,637	14,689,637	15,592,402	902,765	6.2

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Executive Office in the Appendix on page A27

## Highlights and Key Trends:

- Once implemented, the Computerized Maintenance Management System (CMMS) and Visual Lease will provide current and comprehensive data to support strategic planning for County real estate assets.
- The construction of the County Administration North (CAN) Building 14 is currently in progress and scheduled to be completed in 2022 for housing County departments of the Civic Center.
- The Finance Division will complete the update to the Contract Policy Manual.
- OCIT will continue to support the County-wide master facility move plans, as it relates to establishment of information technology infrastructure at new facilities and locations.
- OCIT will continue to implement Office 365 to customer agencies within the County and a 24/7 Security Operations Center to ensure County data and information technology assets are safe.
- Continue to ensure safety protective measures are in place and County/State guidelines are adhered to for COVID-19 compliance.
- The County is continuing its outreach efforts to provide COVID-19 information and resources in multiple languages about the outbreak of this respiratory disease, preventative action, contact tracing/testing and vaccine availability, along with the safety and effectiveness of the immunity offered.
- The County and its partners are continuing to make progress in creating options for people to get off the streets, rebuild their lives and move into housing.
- The Legislative Affairs Unit will lead an integrated advocacy strategy to apply for State and Federal funding to support programs identified in the Strategic Financial Plan, including Be Well OC, Coordinated Reentry Center and the Orange County Intelligence Assessment Center (OCIAC).

## Budget Units Under Department Control:

No.	Agency Name	Government & Community Relations	Human Resource Services	Information Technology	Finance	Real Estate	Operations	Total
004	Miscellaneous	0	0	0	305,577,704	0	0	305,577,704
017	County Executive Office	5,845,022	152,351	453,408	19,107,872	58	779,537	26,338,248
019	Capital Acquisition Financing	0	0	0	1,664,900	0	0	1,664,900
022	Prepaid Pension Obligation	0	0	0	9,500	0	0	9,500
035	CEO Real Estate	0	0	0	0	8,843,519	0	8,843,519
037	OCIT Shared Services	0	0	3,771,603	0	0	0	3,771,603
038	Data Systems Development Projects	0	0	4,000,000	0	0	0	4,000,000
039	IBM Mainframe	0	0	2,395,550	0	0	0	2,395,550
041	Grand Jury	0	0	0	585,885	0	0	585,885
045	Juvenile Justice Commission	0	0	0	180,151	0	0	180,151
048	Detention Release	0	0	0	1,698,715	0	0	1,698,715
054	Human Resource Services	0	6,719,702	0	0	0	0	6,719,702
056	Employee Benefits	0	2,287,575	0	0	0	0	2,287,575
073	Alternate Defense	0	0	0	5,726,891	0	0	5,726,891
081	Trial Courts	0	0	0	67,375,615	0	0	67,375,615
104	Criminal Justice Facilities - Accumulative Capital Outlay	0	0	0	18,880,975	0	0	18,880,975

**Budget Units Under Department Control:**

No.	Agency Name	Government & Community Relations	Human Resource Services	Information Technology	Finance	Real Estate	Operations	Total
12J	Proposition 69 - DNA Identification Fund	0	0	0	1,071,642	0	0	1,071,642
135	Real Estate Development Program	0	0	0	0	2,247,902	0	2,247,902
13N	OC Tobacco Settlement Fund	0	0	0	45,154,803	0	0	45,154,803
13Y	Mental Health Services Act	0	0	0	244,484,349	0	0	244,484,349
14J	Excess Public Safety Sales Tax	0	0	0	4,362,180	0	0	4,362,180
15I	Countywide IT Projects Non-General Fund	0	0	9,764,424	0	0	0	9,764,424
15J	Pension Obligation Bonds Debt Service	0	0	0	3,546,010	0	0	3,546,010
15T	El Toro Improvement Fund	0	0	0	4,921,050	0	0	4,921,050
15Y	Teeter Series A Debt Service Fund	0	0	0	122,507,000	0	0	122,507,000
289	OCIT Countywide Services	0	0	112,783,527	0	0	0	112,783,527
290	Insured Health Plans ISF	0	196,187,351	0	0	0	0	196,187,351
291	Unemployment ISF	0	4,076,361	0	0	0	0	4,076,361
292	Self-Insured PPO Health Plans ISF	0	85,236,439	0	0	0	0	85,236,439
293	Workers' Compensation ISF	0	0	0	64,587,970	0	0	64,587,970
294	Property & Casualty Risk ISF	0	0	0	33,981,378	0	0	33,981,378
298	Self-Insured Benefits Internal Service Fund	0	7,692,431	0	0	0	0	7,692,431
29W	Wellness Program Internal Service Fund	0	4,314,549	0	0	0	0	4,314,549
29Z	Life Insurance ISF	0	942,007	0	0	0	0	942,007
	<b>Total</b>	<b>5,845,022</b>	<b>307,608,766</b>	<b>133,168,512</b>	<b>945,424,590</b>	<b>11,091,479</b>	<b>779,537</b>	<b>1,403,917,906</b>

## 035 - CEO REAL ESTATE

### Operational Summary

#### Description:

To ensure the County has appropriate facilities to meet changing demands and County real estate assets are being utilized to their full potential.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	8,627,303
Total FY 2020-2021 Projected Expend + Encumb:	9,760,058
Total Recommended FY 2021-2022:	8,843,519
Percent of County General Fund:	0.22%
Total Employees:	30.00

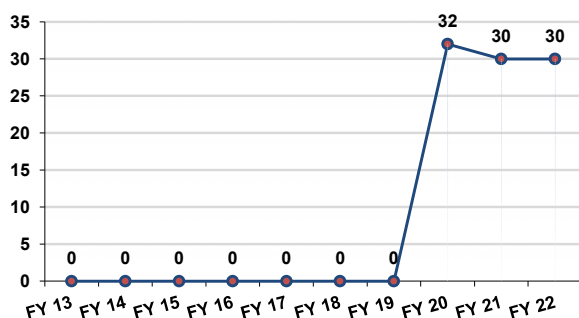
#### Strategic Goals:

- Partner with County agencies and departments to provide appropriate facilities to meet changing demands and ensure County real estate assets are being utilized to their full potential.

#### FY 2020-21 Key Project Accomplishments:

- Acquired numerous property rights to support COVID-19 testing and Incident Management Team (IMT) Super Point-of-Dispensing (POD) Vaccination sites.
- Completed construction of Be Well OC Campus in Orange located near Mind OC.
- Housed over 500 Project Roomkey clients to reduce spread of COVID-19.
- Completed construction and opening of Yale Transitional Center.
- Held Grand Opening of the Placentia Veteran's Village, an affordable housing development by Mercy Housing located on Flood Control property.

#### Ten Year Staffing Trend:



#### Ten Year Staffing Trend Highlights:

- FY 2021-22 level of staffing remains constant, as prior fiscal year.
- During the FY 2020-21 budget process, 2 vacant positions were deleted per CEO recommendation.
- During the FY 2019-20 budget process, 32 positions were transferred in from Budget Control 017-County Executive Office (CEO) to the newly established Budget Control 035-CEO Real Estate.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Continue to generate revenue for the General Fund through sound management of available real estate assets.

### Changes Included in the Recommended Base Budget:

FY 2021-22 Budget meets the Net County Cost (NCC) Limit of \$3.9 million.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	30	30	30	30	0	0.0
Total Revenues	5,221,668	4,683,105	5,815,860	4,899,321	216,216	4.6
Total Expenditures/Encumbrances	8,415,106	8,627,303	9,760,058	8,843,519	216,216	2.5
Net County Cost	3,193,438	3,944,198	3,944,198	3,944,198	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: CEO Real Estate in the Appendix on page A49

### Highlights and Key Trends:

- Continue redevelopment of County Civic Center pursuant to Civic Center Facility Strategic Plan, including completion of the County Administration North (CAN) building.
- Continue Real Estate support of Operation Independence and COVID-19 Vaccination efforts.
- Continue planning and development of Be Well South Campus in Irvine located on County property at former Marine Corps Air Station (MCAS) El Toro.



## 054 - HUMAN RESOURCE SERVICES

### Operational Summary

#### Description:

To attract, retain, and develop a highly skilled and competent workforce so that County departments can provide outstanding services to their customers.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	7,953,685
Total FY 2020-2021 Projected Expend + Encumb:	12,659,915
Total Recommended FY 2021-2022:	6,719,702
Percent of County General Fund:	0.16%
Total Employees:	152.00

#### Strategic Goals:

- Ensure compliance with Federal, State, and local human resources and employee benefits regulations and policies.
- Attract, retain, and develop a highly skilled and competent workforce.
- Develop and maintain an ethical organizational culture that serves as the platform for employee engagement, innovation, and productivity.
- Administer a fair and balanced employee discipline/appeals process.
- Administer an effective labor negotiations program that provides an adequate and sustainable total compensation package for our employees.
- Administer an effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices.
- Develop and maintain human resource systems that provide for the efficient and effective accomplishment of County-wide and Department business goals.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>ENSURE COMPLIANCE/STANDARDIZATION/ UNIFORM APPLICATION OF FEDERAL/STATE/ LOCAL EMPLOYMENT REGULATIONS</b> <b>What:</b> Laws and regulations require County compliance. Non-compliance can result in the County incurring liability. <b>Why:</b> Ensuring compliance with regulations increases efficiencies and reduces the County's risk exposure.	The Classification/ Compensation, Recruitment, Learning & Organizational Development, and Employee & Labor Relations Units have continued to increase compliancy with Federal, State, and local employment laws and regulations.	Continue to finalize a review of Human Resource Services (HRS) functions to ensure appropriate standardization with appropriate departmental flexibility. Continue to streamline HRS functions and plan/implement County-wide employee development opportunities in a standardized manner.	The County has continued to increase consistency and maintain compliance with Federal, State and local laws across departments under the guidance of HRS.

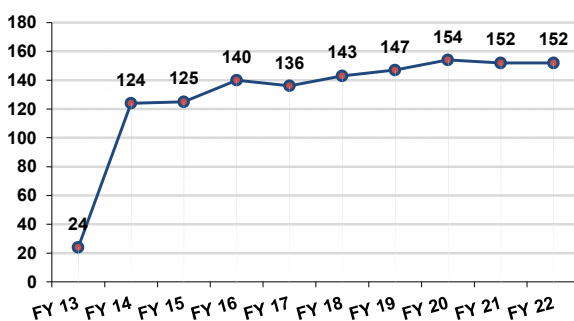
## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>ACHIEVE EFFICIENT AND EFFECTIVE DELIVERY OF COUNTY-WIDE HR SERVICES.</b> <b>What:</b> Affords consistency, supports increased performance, and enables best practices for entire County. <b>Why:</b> HRS is an essential part of the County's infrastructure, supporting every aspect of its operation.	Continued to develop effective IT capabilities in HRS. In addition, identified and addressed transaction processing inconsistencies/errors.	Continue to standardize HRS practices and plan/implement County-wide employee development opportunities in a standardized manner.	HRS Units are continually conducting process improvements leading to the realization of greater efficiencies.

## FY 2020-21 Key Project Accomplishments:

- Collaborated with OCIT to complete the transition from the Personnel Data Warehouse to HRS Data Portal.
- Board of Supervisors adopted the Veterans' Employment Preference Policy, allowing successful implementation of the guideline.
- Board of Supervisors adopted the revised Standards for utilization of Volunteers and Interns.
- Provided assistance in the creation and implementation of the Voluntary Incentive Program (VIP) by coordinating the enrollment of 458 VIP participants into Health Reimbursement Accounts (HRA) with the County contracted vendor ICMA.
- Launched the final phase of Eureka one year ahead of schedule to include the remaining 6 departments, resulting in all County employees now having access to this system. Since initial launch 18 months ago, County employees have already accessed over half of the total number of trainings that were accessed in over 16 years of utilizing Training Partner.
- Expanded the University Partnership Program (UPP) through Board of Supervisors approval to include Community Colleges, added 3 new partnerships for current total of 18, as well as held Summer series information sessions with 13 partners and over 150 employees.

## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- FY 2021-22 level of staffing remains constant, as prior fiscal year.
- During the FY 2020-21 budget process, 17 vacant positions were deleted per CEO recommendation.

In FY 2019-20 added 15 positions (1 from Auditor-Controller, 4 from OC Community Resources, 4 from Health Care Agency, 4 from Social Services Agency, 1 from OC Public Works and 1 from OC Waste and Recycling) to support HRS Satellite Units.

- During the FY 2019-20 budget process, 1 position was transferred from Budget Control 017-CEO to support the HRS reception desk.

In FY 2018-19, added 7 positions from OC Public Works (OCPW) and Probation in support of HR services and transferred 1 position to Fund 293 - Workers' Compensation ISE.

- In FY 2017-18, added 4 positions from OC Community Resources (OCCR) in support of recruiting services.
- In FY 2016-17, added 2 positions to address increasing and ongoing demands of Employee Leave & Return-to-Work/Classification-Compensation and added 5 positions from Child Support Services (CSS) and Assessor in support of HRS consolidation.

- In FY 2015-16, transferred 4 positions to Budget Control 037 - IT Support Services and Budget Control 289 - Information & Technology ISE, due to integration of CEO Information Technology.
- In FY 2014-15, transferred 2 positions to the County Executive Office in support of Administrative Services functions associated with the County Executive Office and Human Resource Services reorganization, added 11 positions in support of the Learning & Organizational Development Program and added 6 positions in support of Human Resource services for recruitment and employment records/transaction processing.
- During the FY 2014-15 budget process, 2 positions were deleted and transferred to Employee Benefits to accommodate benefits workload demands.  
In FY 2013-14, added 6 positions to support staff workloads related to the implementation of the Affordable Care Act and transferred 3 positions to the County Executive Office related to the HRS/CEO reorganization.
- In FY 2012-13, added 100 positions from agencies/departments transferred to the Human Resource Services (HRS) Department to implement the re-centralization of HR functions into the HRS Department.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Strategic Planning, Workforce Planning and Succession Planning have been identified as Strategic Priorities by the Board of Supervisors and Department Heads. With actual and impending retirements, the County needs to assure that a highly skilled workforce is prepared for future opportunities and responsibilities as openings arise. County Executive Office - Human Resource Services (HRS) has been identified as the lead department in addressing this important issue. HRS is continuing to consolidate all County-wide efforts and organize an efficient method of delivery of HR services in this area.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 Budget meets the Net County Cost (NCC) Limit of \$4.5 million.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget	Projected <sup>(1)</sup>		Budget	
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Total Positions	152	152	152	152	0	0.0
Total Revenues	2,763,684	3,567,162	8,273,392	2,269,054	(1,298,108)	(36.4)
Total Expenditures/Encumbrances	6,676,584	7,953,685	12,659,915	6,719,702	(1,233,983)	(15.5)
Net County Cost	3,912,900	4,386,523	4,386,523	4,450,648	64,125	1.5

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Human Resource Services in the Appendix on page A67

### Highlights and Key Trends:

- Continue to collect appropriate data and develop reports that provide HRS and Department leadership with important HR metrics and analyses to guide decision making.
- Continue to highlight the County, as an employer of choice in the region through marketing and branding campaigns on social media platforms, while striving to increase communication and recruitment in all communities.
- Hire and develop the most qualified candidates to provide services to the citizens of Orange County.
- Provide quality organizational development services and support to County departments.
- Continue to assess feasibility of a new recruitment process model to reduce the time needed to fill vacant positions.
- Be a leader in implementing the County's mission statement.

## 135 - REAL ESTATE DEVELOPMENT PROGRAM

### Operational Summary

#### Description:

This Fund receives note payments, rents from cafeterias, automated teller machines and vendor carts, as well as lease revenue from County properties. In order to establish new revenue streams and preserve existing ones, investments necessary to lease or develop County real estate are made such as planning, appraisal, advertising, property maintenance and improvement.

#### Strategic Goals:

- Maximize income and services provided by cafeterias, automatic teller machines, vendor carts and other real estate leases, licenses, permits and notes.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

Continue to generate revenue for the General Fund through sound management of available real estate assets.

#### Changes Included in the Recommended Base Budget:

FY 2021-22 Budget is higher than the FY 2020-21 Budget, primarily due to increase in Real Estate Legal services in Budget Control 035 - CEO Real Estate, requiring additional funding from the Real Estate Development Program.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	1,738,060	960,000	1,319,457	960,000	0	0.0
Total Expenditures/Encumbrances	764,753	1,765,290	1,852,972	2,247,902	482,612	27.3
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	973,306	(805,290)	(533,515)	(1,287,902)	(482,612)	59.9
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Real Estate Development Program in the Appendix on page A130

## 025 - COUNTY COUNSEL

<http://www.ocgov.com/gov/coco>

### Operational Summary

#### Mission:

To provide the highest quality legal advice and representation to the Board of Supervisors, elected and appointed department heads, County agencies/departments and staff, and Board-governed special districts.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	11,358,974
Total FY 2020-2021 Projected Expend + Encumb:	10,415,470
Total Recommended FY 2021-2022:	10,453,322
Percent of County General Fund:	0.26%
Total Employees:	98.00

#### Strategic Goals:

- Provide highly competent legal advice to clients on matters related to their public duties and responsibilities, in accordance with high ethical and professional standards.
- Support elected officials to succeed in their missions on behalf of the people they represent and we all serve.
- Deliver all legal services to clients as efficiently and economically as possible.

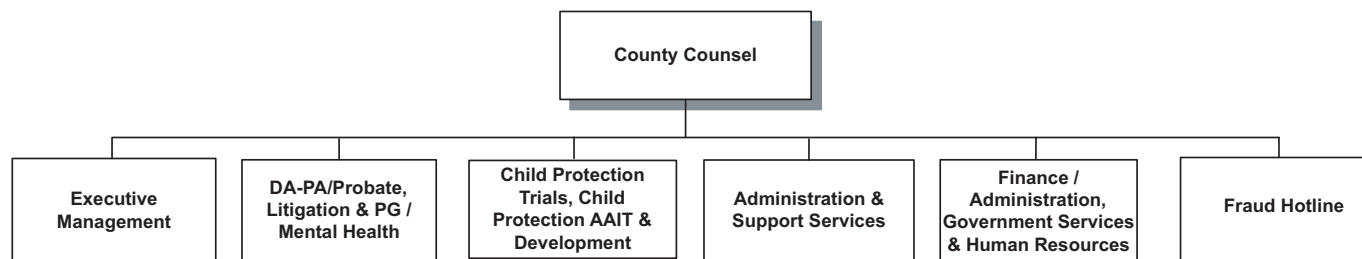
#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>PERCENTAGE OF OFFICE OPINIONS THAT ARE UPHELD.</b> <b>What:</b> Measurement of the quality of legal advice. <b>Why:</b> Provides measure of quality of services provided.	No Office Opinions were upheld by a regulatory body.	Maintain 90% or better rate of success.	County Counsel is producing sound, well-analyzed and accurate legal opinions that withstand (and do not provoke) challenges in court.
<b>PERCENTAGE DEPENDENCY CASES UPHELD ON APPEAL.</b> <b>What:</b> Measurement of the quality of services provided by County Counsel. <b>Why:</b> Provides measure of quality and effectiveness of services provided.	Approximately 91% of all appeals were won.	The office's goal is to continue to maintain its record of success and attain a 90 percent or better rate of success.	County Counsel's positive outcome rate positively reflects the partnership between Social Service Agency and County Counsel.
<b>PERCENTAGE OF MENTAL HEALTH CASES WON OR RESOLVED WITH APPROVAL OF CLIENT.</b> <b>What:</b> Measurement of the quality of services provided by County Counsel. <b>Why:</b> Provides measure of quality of services provided.	Over 95% of cases were won or resolved to the client's satisfaction.	Maintain 90% or better rate of success.	In this area, the County Counsel's office is exceeding its own ambitious goal by 5%. A 95% rate of favorable results is very impressive.
<b>PERCENTAGE OF GENERAL LITIGATION CASES WON OR RESOLVED WITH APPROVAL OF CLIENT.</b> <b>What:</b> Measurement of the quality of services provided by County Counsel. <b>Why:</b> Provides measure of quality and effectiveness of services provided.	Over 90% of all cases handled were won or resolved to the client's satisfaction.	Maintain 90% or better rate of success.	The General Litigation Division continues its excellent performance, as shown by a success rate of successful outcomes and/or satisfactory settlements that exceed 90%, above the office's goal.

**FY 2020-21 Key Project Accomplishments:**

- **COVID-19 Jail Litigation** - When inmates and nonprofit organizations pursuing an anti-incarceration agenda sued the Sheriff and sought a court order requiring the mass release of jail inmates, County Counsel defended public safety. When a Federal district court judge issued a sweeping injunction that exceeded Center for Disease Control COVID-19 guidelines, County Counsel attorneys obtained a stay of that injunction from the United States Supreme Court. When a Superior Court judge ordered the Sheriff to develop a plan to reduce the inmate population in the jail by 50 percent, County Counsel deputies pushed back and persuaded the judge to not order the Sheriff to release dangerous felons into the community.
- **COVID-19 Relief and Response** - County Counsel supported the Board of Supervisors in the County's response to the COVID-19 pandemic, including implementation of the Coronavirus Aid, Relief, and Economic Security (CARES) Act and the use of Federal relief funds to fund County healthcare initiatives, provide economic support to small businesses, and fund subrecipient grants to support city and school pandemic response efforts. County Counsel attorneys also supported the Treasurer-Tax Collector in facilitating relief for taxpayers who were unable to pay their property taxes, and advised County departments on compliance with State health directives and the safe reopening of County building, parks, and facilities.
- **Child Protection** - County Counsel continued to represent the Social Services Agency in cases of child abuse and neglect, managing a caseload of 3,491 children and young adults. In 2020, County Counsel attorneys conducted almost 2,800 child protection hearings remotely. In addition, County Counsel deputies obtained a positive outcome in almost 90 percent of the juvenile dependency cases appealed to the 4th District Court of Appeal.
- **Public Health and Safety** - Supported the Board, County Executive Office (CEO), and multiple County agencies in their efforts to address the coronavirus challenge. Served as part of the County team at the Emergency Operations Center on day-to-day emergency management of the County's efforts to support the community, developed policies with Human Resource Services to address novel employment questions presented by the pandemic, worked with the Clerk of the Board to implement tele-meeting procedures consistent with the Brown Act and the Governor's executive orders, and worked with agencies such as Social Services Agency, Sheriff, Health Care Agency, and OC Community Resources to ensure continuity of critical community services.
- **Human Resources** - County Counsel partnered with CEO-Human Resource Services in addressing challenges for County staff in maintaining delivery of services for County residences while ensuring compliance with health directives in the workplace during the COVID-19 emergency. Office attorneys successfully represented the County in numerous employee discipline proceedings.
- **Elections** - Assisted the Registrar of Voters with respect to the implementation of the Voter's Choice Act and a new voting system. Provided legal guidance to the Registrar with respect to the novel issues regarding compliance with voter access requirements while implementing safety measures for elections that took place during a pandemic, including the highly consequential 2020 Presidential Election where Orange County experienced 87 percent voter turnout.
- **Mental Health** - County Counsel filed hundreds of petitions for the appointment or reappointment of a conservator. Worked with the Sheriff and Health Care Agency to improve and expand mental health services for jail inmates.
- **Housing** - Successfully negotiated long-term affordability covenants on over \$21.5 million of affordable housing units. This included purchasing a former motel to provide short term interim housing and, in the long term, convert it into permanent supportive housing in Orange County supplying homeless individuals, including veterans and seniors, with both housing and supportive services.

## Organizational Summary



**Executive Management** - The Executive Management team provides oversight for the department. The County Counsel attends Board of Supervisors' meetings and provides legal services to the Board of Supervisors and department heads. Three Attorney Executive Managers perform the most complex legal tasks, provide legal advice to members of the Board of Supervisors and their staff and department heads, and supervise attorney teams.

**DA-PA/Probate, Litigation & PG/Mental Health** - The DA-PA/Probate and HCA-PG/Mental Health teams provide litigation and all advisory services to the DA/Public Administrator and the HCA/Public Guardian. The General Litigation team represents the County in litigation and supervises litigation that is assigned to outside counsel. The team provides centralized oversight for civil litigation activities of the County as mandated by Government Code sections 26521 and 27642.

**Child Protection Trials, Child Protection AAIT & Development** - The Child Protection Trial team and the Child Protection Appeals, Advisory, Intake and Training team represents the Social Services Agency in Juvenile Court cases concerning abused, abandoned, molested or neglected children in both the trial court and on appeal, and provide court-related advisory services, policy and procedure drafting, intake petition drafting, and intensive training. The Development and Facilities team provides legal advice to OC Public Works, OC Community Resources, and OC Waste and Recycling. The attorneys draft and review CEQA, public works, land use, flood, and roads contracts, leases, licenses, permits, deeds and conveyances, and franchises. Similar services are provided for Harbors, Beaches and Parks, Housing and Community Development, OC Public Libraries, and related County entities within OC Community Resources.

**Administration and Support Services** - The Administration and Support Services team provides administrative and legal support for County Counsel Attorneys. Responsibilities include: budget, accounting, human resources, purchasing, database and network administration, facilities, safety, records management, law library administration, and para-legal and legal secretarial support.

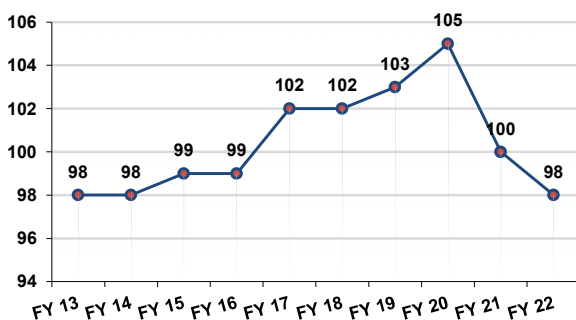
**Finance/Administration, Government Services & Human Resources** - The Finance/Administration team provides legal advice to the Board of Supervisors, elected officials and County departments and agencies on public finance matters and tax collection issues, and contract related services and advice, conflict of interest issues, and elections. The Government Services team provides legal advice to the Board of Supervisors, elected officials and County departments and agencies on law enforcement issues, as well as general purchasing and contract related services and advice. The Human Resources team provides advice, counsel and representation to central Human Resource Services (HRS) as well as individual department clients on issues related to the myriad of labor and employment laws that affect the entire legal relationship between the County as a public employer, its employees, and the employees' exclusive representatives. The practice area impacts critical aspects of daily County operations including recruitment, hiring, payment of wages and benefits, pension and retirement, health and benefit plans, promotions, performance reviews, discipline and discharge, leave laws, policy development, labor practices, collective bargaining obligations, and equal employment opportunity and anti-discrimination laws. Members of the team provide related consultation, draft advisory opinions, draft and review policies and procedures, draft and review related ordinances and



contracts, and represent various agencies before administrative bodies, regulatory agencies, the courts, and neutral third-party arbitrators in grievances. They also provide training to County agencies on topics related to human resources.

**Fraud Hotline** - The Orange County Fraud Hotline is intended for the use by County employees, the general public, and vendors who wish to report suspected waste, fraud, violations of County policy or misuse of County resources by County vendors and contractors or County employees.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 2 positions associated with the Voluntary Incentive Program (VIP) were deleted.
- During the FY 2020-21 budget process, 6 vacant positions were deleted per CEO recommendation and 1 position was added from Auditor-Controller.
- During the FY 2019-20 budget process, 1 position was added for the Child Protection Trial team and 1 position was added to assist with Public Record Act requests.
- During the FY 2018-19 budget process added 1 position to support the Public Administrator and Public Guardian teams.
- In FY 2015-16, 3 positions were added to support the County's Fraud Hotline.
- During the FY 2014-15 budget process added 1 position to support Laura's law.
- In FY 2013-14, deleted 1 long term vacant position and added 1 position for law office IT applications support.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Office of County Counsel is dedicated to the principle that thoughtful, credible and ethical legal services support the County's strategic initiatives and lead to fewer lawsuits, lower liability costs, better services and better County government. County Counsel will continue to improve efficiencies, effectiveness, and economies within the department through the use of technology for communications, document review and production of legal research. The Office continues to identify cost saving and additional revenue opportunities. We will continue to re-purpose our resources to where the demand for legal services is greatest.

### Changes Included in the Recommended Base Budget:

FY 2021-22 Budget meets the Net County Cost (NCC) Limit of \$7 million.



## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	100	98	98	98	0	0.0
Total Revenues	3,555,266	4,333,755	3,793,260	3,428,103	(905,652)	(20.9)
Total Expenditures/Encumbrances	10,763,294	11,358,974	10,415,470	10,453,322	(905,652)	(8.0)
Net County Cost	7,208,028	7,025,219	6,622,210	7,025,219	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: County Counsel in the Appendix on page A33

## Highlights and Key Trends:

- There is continued high demand for legal services in the areas of mental health, public health (especially relating to the COVID-19 pandemic), jail operations (including disability access in custodial facilities), public records (including review of peace officer personnel records now subject to inspection under SB 1421), and civil litigation (including representation of the County in opioids litigation). Attorneys representing the Social Services Agency in juvenile dependency (i.e. child abuse) cases pending before the trial and appellate courts annually log hundreds of hours of overtime.

## Budget Units Under Department Control:

No.	Agency Name	Executive Management	DA-PA/Probate, Litigation & PG/Mental Health	Child Protection Trials, Child Protection AAIT & Development	Administration and Support Services	Finance/Administration, Government Services & Human Resources	Fraud Hotline	JWA Advisory	Total
025	County Counsel	537,165	1,691,819	-1091784	4,832,528	3,658,337	374,604	450,653	10,453,322
	Total	537,165	1,691,819	-1091784	4,832,528	3,658,337	374,604	450,653	10,453,322

# 031 - REGISTRAR OF VOTERS

<https://www.ocvote.com/>

## Operational Summary

### Mission:

To provide election services for the citizens of Orange County to ensure equal access to the election process, protect the integrity of votes, and maintain a transparent, accurate and fair process.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	27,728,599
Total FY 2020-2021 Projected Expend + Encumb:	28,966,101
Total Recommended FY 2021-2022:	21,181,929
Percent of County General Fund:	0.52%
Total Employees:	49.00

### Strategic Goals:

- Ensure public confidence in the elections process by conducting transparent and accurate elections.
- Make elections accessible to all eligible voters.
- Continual quality improvement in the operations of the department.

### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>TOTAL NUMBER OF VOTER EDUCATION, RECRUITMENT AND REGISTRATION EVENTS.</b> <b>What:</b> The number of events our office participates in calculated 60 days prior to a scheduled election (or the entire year in off-year elections). <b>Why:</b> Provide voter education, recruit poll workers, and offer voter registration services.	124 events were attended in 2020.	The target for 2021 is 25 events.	The Registrar of Voters creates an extensive marketing plan to raise voter awareness and educate voters. In FY 2020-21 Registrar of Voters expanded the campaign to include direct mailers; social media; billboards; bus signs; TV and pivoted to virtual engagement efforts in light of COVID-19.
<b>THE NUMBER OF CONTACTS MADE WITH THE PUBLIC THAT COULD POSSIBLY LEAD TO ELECTION WORKERS.</b> <b>What:</b> The percent of contacts made at outreach events based on the total number of estimated impressions. <b>Why:</b> Provide opportunities to register to vote and ensure enough election volunteers are available.	84% of estimated attendees at outreach events were contacted in 2020. The reason for the high percentage is due to having modified outreach efforts to comply with health and safety orders restricting in-person events. As a result, staff primarily conducted outreach through speaking engagements.	The target for 2021 is 10% if it is safe to attend in-person events and 75% if health orders remain and restrict in-person events.	The Registrar of Voters participates in various events of all scales throughout Orange County. Identifying high-impact events to return to and exploring new events to reach voters and prospective employees is a top priority for the Registrar of Voters.
<b>SATISFACTION OF ELECTION WORKERS.</b> <b>What:</b> Provides the percentage of Vote Center workers surveyed and the overall quality of service provided. <b>Why:</b> Provide Orange County voters consistent and convenient access to well-managed Vote Center sites.	Overall, the Registrar of Voters received on average 93.17% excellent/good ratings.	The target for 2021 is 90%.	Customer service will continue to be enhanced to ensure proper satisfaction levels of the Customer Service Representatives in the Vote Center model. Results from surveys have consistently been in the "Excellent/Good" range.

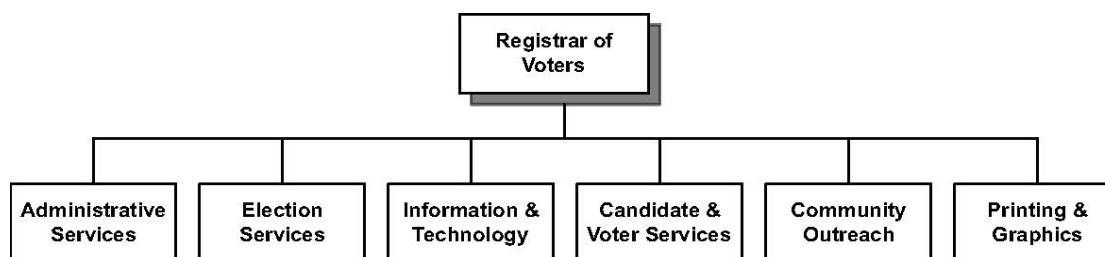
## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>DATA ENTRY MONTHLY TOTALS.</b> <b>What:</b> All data entry and registered voter maintenance as a percentage of the registered voters. <b>Why:</b> These activities are performed in order to maintain an accurate voter registration list.	6.2% of the registered voters per month.	The target for 2021 is 2.51% of the registered voters per month.	The large number of updates to the voter registration database has helped to produce an accurate voter registration list, which improves security and provides a better voting experience.

## FY 2020-21 Key Project Accomplishments:

- Conducted historic and successful 2020 Presidential General Election and 2nd Supervisorial District Vacancy Election with COVID-19 safety protocols during an unprecedented pandemic.
- Recognized by the Election Center, the national association of election officials, for meritorious service from election officials and election service providers nationwide that ascended above innumerable challenges with perseverance, innovation, courage and heroism.
- Processed the largest amount of ballots in Orange County history. This was completed relatively quickly and ahead of all deadlines.
- Demonstrated accuracy of election results by conducting multiple audits, including risk-limiting audits, which provides additional confidence in the election results.
- Provided additional confidence to voters through its ballot tracking system which was developed in-house.
- Expanded ballot return options to secure ballot drop boxes, vote center drop off, or mail ballots with no postage required.
- All registered voters received an official ballot through the mail and all voters can check their registration, re-register, and register to vote at ocvote.com.
- Created Vote Center Lab to enhance training and provide demonstrations of in-person voting to the public.
- Completed new district lines for 13 districts in a compressed timeframe.
- Approximately 1.7 million Orange County registered voters received a Voter Information Guide and an official ballot through the mail for the 2020 Presidential General Election.
- 87.3% turnout in the November 3, 2020 Presidential General Election, one of the highest turnout in Orange County's history and one of the highest in California. There was an increase of 24.8% turnout since the 2016 Presidential General Election.

## Organizational Summary



**Registrar Of Voters** - Provides overall direction, leadership, and management of the department working closely with the six units in the agency. Serves as the direct interface with the Federal government, Secretary of State and elected officials.

**Administrative Services** - Provides accounting, budget, human resource, and purchasing support as well as various other services. Responsible for all training functions within the department.

**Election Services** - Conducts Vote Center and Ballot Drop Box site survey and recruitment. Manages the County Poll Worker Program along with oversight of Vote Center Customer Service Representatives working at Vote Centers.

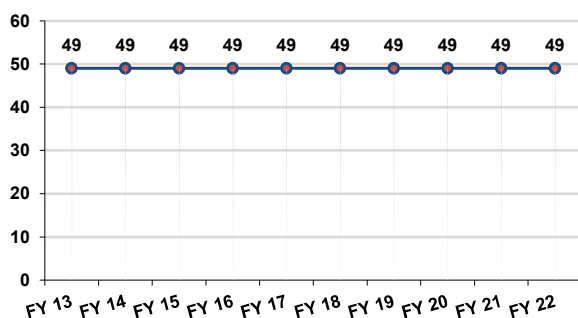
**Information & Technology** - Provides IT support as well as data entry and files (which handles voter registration and petition processing). Responsible for the precinct and Vote Center mapping functions.

**Candidate & Voter Services** - Handles candidate filing, campaign contribution filing and voter registration processing. Also has a role in ballot creation, sample ballot creation and alternative voting operations such as vote-by-mail and on-site Vote Center operations.

**Community Outreach** - Conducts and participates in outreach and special events throughout Orange County. Responsible for the department's adherence to the Voting Rights Act, including generating requirements for bilingual Vote Center Customer Service Representative recruitments, customer service, and translation services for nine additional languages: Chinese, Korean, Spanish, Vietnamese, Tagalog, Farsi (Persian), Japanese, Hindi, and Gujarati. Provides consistent messaging from the Registrar of Voters to the public via internet, print, and electronic media concerning election issues.

**Printing & Graphics** - Prints all election documents including official ballots. In addition, provides quality, on time, and cost-effective design, printing, and bindery services for County of Orange departments and other jurisdictions/organizations.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- FY 2021-22, total authorized positions remain constant at 49.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Registrar of Voters is dedicated to providing professional and customer service oriented election services. We take pride in the fact that our methods of delivering election services have become the standard for counties throughout the United States.

The Registrar of Voters will continue to exceed the expectations of Orange County citizens, government, community organizations, and the news media in every aspect of our operations. We strive for excellence in overall election management services and in our role as custodians of registered voter records.

### Changes Included in the Recommended Base Budget:

FY 2021-22 Budget includes \$3.9 million for the June 2022 Primary Election.

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	49	49	49	49	0	0.0
Total Revenues	20,903,408	15,452,984	15,416,180	2,779,602	(12,673,382)	(82.0)
Total Expenditures/Encumbrances	42,690,310	27,728,599	28,966,101	21,181,929	(6,546,670)	(23.6)
Net County Cost	21,786,902	12,275,615	13,549,921	18,402,327	6,126,712	49.9

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Registrar of Voters in the Appendix on page A43

## Highlights and Key Trends:

- Orange County Registrar of Voters is the fifth largest voting jurisdiction in the United States.
- VoteCal, a statewide voter registration database, helps maintain more accurate voter registration rolls for every county in California.
- Vote Centers continues to improve the voting experience for many voters. Vote Centers are a full-service voting experience; voters can vote at any location, register to vote, and update their voter registration information.
- Since 2012 Presidential General Election, the percentage of voters voting by mail has consistently exceeded the number of voters voting at any Vote Center. The 2020 Presidential General Election had a record number of 1,771,537 registered voters.
- Assembly Bill 860 was passed to permit any voter to cast their ballots through a Remote Accessible Vote-By-Mail (RAVBM) system. Previously, RAVBM was limited to voters with disabilities, overseas voters, and military voters.
- Ballot drop boxes provided the most popular return method (46%) for voters in Orange County.
- In the past four years, the electorate has grown by 15% and participation increased across voters of all ages, ethnicities, and socioeconomic backgrounds.

## Budget Units Under Department Control:

No.	Agency Name	Registrar Of Voters	Administrative Services	Election Services	Information & Technology	Candidate & Voter Services	Community Outreach	Printing & Graphics	Total
031	Registrar of Voters	2,229,478	1,517,584	12,264,762	3,007,376	964,285	1,198,444	0	21,181,929
297	Reprographics ISF	0	0	0	0	0	0	9,305,549	9,305,549
	Total	2,229,478	1,517,584	12,264,762	3,007,376	964,285	1,198,444	9,305,549	30,487,478

## 052 - OC CAMPAIGN FINANCE AND ETHICS COMMISSION

<http://www.ocgov.com/gov/ocethics/>

### Operational Summary

#### Mission:

On June 7, 2016 Orange County Voters approved Measure A, which called for the establishment of a Campaign Finance and Ethics Commission (Ethics Commission). On June 28, 2016, the County Board of Supervisors established the budget for the Ethics Commission. The Ethics Commission provides oversight of the County's Campaign Reform Ordinance, Lobbyist Registration and Reporting Ordinance, the Gift Ban Ordinance and sections 6 and 9 of the County Code of Ethics and Commitment to Public Service.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	455,406
Total FY 2020-2021 Projected Expend + Encumb:	450,250
Total Recommended FY 2021-2022:	455,406
Percent of County General Fund:	0.01%
Total Employees:	2.00

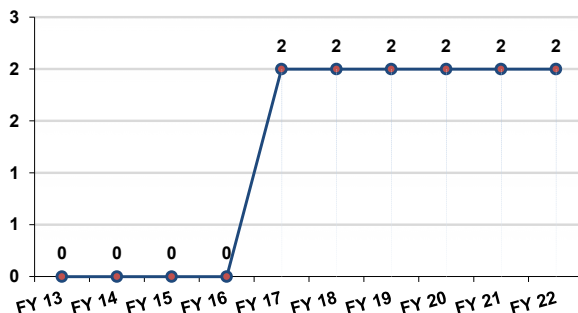
#### Strategic Goals:

- Provide oversight of the County's Campaign Reform Ordinance, Lobbyist Registration and Reporting Ordinance, the Gift Ban Ordinance and sections 6 and 9 of the County Code of Ethics and Commitment to Public Service.

#### FY 2020-21 Key Project Accomplishments:

- Provided elected officials and candidates an updated Campaign Manual for 2020.
- Created an AB1234 Ethics Training Program for County use.
- Created an Operations Guide for the office.
- Improved AB 1234 compliance.

#### Ten Year Staffing Trend:



#### Ten Year Staffing Trend Highlights:

- In FY 2016-17, 2 positions were added to provide oversight of the County's Campaign Reform Ordinance, Lobbyist Registration and Reporting Ordinance, the Gift Ban Ordinance and sections 6 and 9 of the County Code of Ethics and Commitment to Public Service.

## Budget Summary

### Changes Included in the Recommended Base Budget:

To meet the FY 2021-22 Net County Cost limit, the Ethics Commission submitted a Reduce Level of Service Augmentation of \$13 thousand. In order to maintain current level of service, the Ethics Commission requested full restoration of the \$13 thousand in appropriations and Net County Cost, of which the Budget includes \$13 thousand.

### Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Restore Appropriations and Net County Cost to Maintain Current Level of Service Amount: \$ 13,087</b>	OC Campaign Finance and Ethics Commission requests restoration of \$13K in appropriations and Net County Cost to sustain core department functions and to ensure campaign finance laws are enforced.	Restore funding to ensure adequate services to sustain core department functions.	20780

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	2	2	2	2	0	0.0
Total Revenues	4,950	3,750	3,750	3,750	0	0.0
Total Expenditures/Encumbrances	432,850	455,406	450,250	455,406	0	0.0
Net County Cost	427,900	451,656	446,500	451,656	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OC Campaign Finance and Ethics Commission in the Appendix on page A66

### Budget Units Under Department Control:

No.	Agency Name	OC Campaign Finance and Ethics Commission
052	OC Campaign Finance and Ethics Commission	455,406
	Total	455,406

## 059 - CLERK-RECORDER

<http://www.ocgov.com/gov/clerk/>

### Operational Summary

#### Mission:

The Clerk-Recorder's mission is to maintain a safe and secure repository for public records; and to provide cost effective platforms to easily access records, while safeguarding the confidentiality of personal information.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	17,772,586
Total FY 2020-2021 Projected Expend + Encumb:	22,830,335
Total Recommended FY 2021-2022:	23,000,000
Percent of County General Fund:	0.56%
Total Employees:	111.00

#### Strategic Goals:

- Improve the delivery and access of public records through the use of advancing technologies.
- Maintain and safeguard sensitive personal information contained in public records.
- Provide courteous, helpful and economical service to the public.
- Detect and minimize real estate fraud and identify theft through the use of multiple security measures.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>ACHIEVE A RATE OF AT LEAST 80% FOR ELECTRONICALLY RECORDED DOCUMENTS TO TOTAL DOCUMENTS RECORDED.</b> <b>What:</b> Measures Department effectiveness at using technology to efficiently record real property documents. <b>Why:</b> Electronic recordings improves the efficiency of Department Recording operations.	Electronic recordings accounted for 83% of total real property recordings.	Achieve a rate of 80% for electronically recorded documents.	The Department is using technology to provide faster and more efficient service.
<b>ACHIEVE A 90% OR BETTER RATING OF "OUTSTANDING" OR "GOOD" ON CUSTOMER SATISFACTION SURVEY.</b> <b>What:</b> Measures customer satisfaction with department services. <b>Why:</b> Providing courteous and helpful customer service is a Department strategic goal.	Customers rated Department services as "Outstanding" or "Good" 97% of the time.	Achieve a 90% or better positive rating on customer satisfaction surveys.	Customer responses indicate that the department is continuing to provide excellent customer service.
<b>INDEX AT LEAST 98% OF RECORDED DOCUMENTS WITHIN 48 HOURS.</b> <b>What:</b> Measures the timeliness and efficiency of the Department's indexing services before releasing the recorded document to the public. <b>Why:</b> Indicates the quality and accuracy of the Department's recording and indexing services.	The Department indexed 100% of recorded documents within 48 hours.	Index at least 98% of recorded documents within 48 hours.	The Department is maintaining a high efficiency rate with its recording and indexing services.

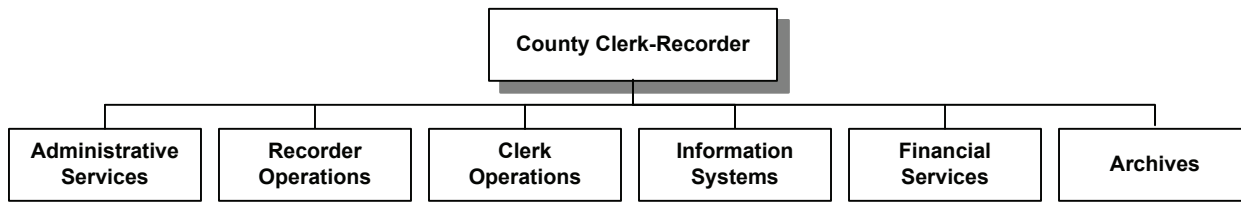
#### FY 2020-21 Key Project Accomplishments:

- Document Recording Volume increased by 41.4% over the prior year.
- Marriage Licenses increased 25% over the prior year.
- Marriage Ceremonies increased 55.9% over the prior year.
- Expanded services at Honda Center to perform marriage licenses and ceremonies in response to the COVID-19 public health emergency. Services provided at Honda Center were 8,252 marriage ceremonies and 16,838 marriage licenses.
- The National Association of Counties (NACo) awarded the Clerk-Recorder with a 2020 NACo Award in recognition of its OC Weddings Mobile App.



- Expanded services with Virtual Marriages to perform marriage licenses and ceremonies remotely in response to the COVID-19 public health emergency. Services provided were 872 marriage ceremonies and 1,560 marriage licenses.

## Organizational Summary



**Administrative Services** - The Clerk-Recorder is one of seven Countywide elected officials. The Administrative Services division directs and oversees all department administrative activities.

**Recorder Operations** - The Recorder Operations division is responsible for examining, recording, and indexing official real property documents presented for recording. The Recorder maintains a permanent record of these documents and transactions in order for the public to access and view the records.

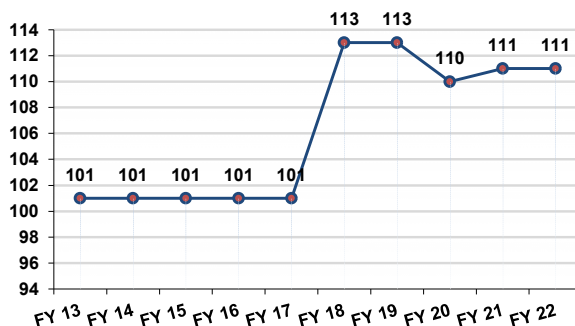
**Clerk Operations** - The Clerk Operations division maintains and provides certified copies of birth, death, and marriage certificates issued within the County of Orange. The Clerk issues marriage licenses, performs civil marriage ceremonies, files fictitious business name statements, processes passport applications, files notary public oaths and bonds, and registers professional photocopies, process servers, and unlawful detainer assistants.

**Information Systems** - The Information Systems division provides technical and user support for all automated systems within the Clerk-Recorder Department. Staff provides short and long term automation planning, systems installation, user training, system maintenance, and telecommunications support.

**Financial Services** - The Financial Services division is responsible for the fiscal integrity of the department by providing accounting, budget, and purchasing related duties.

**Archives** - The Archives division catalogs and maintains County historical records and other materials that have long term, historical value. These historical records, photographs, correspondence, property records, collections of artifacts, or other materials on the history of Orange County are available to the public, researchers, and historical organizations.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- During the FY 2020-21 budget process, 1 position was added for additional management oversight of expanded Clerk Recorder physical locations and succession planning.
- In FY 2018-19, 2 positions were transferred to CEO to staff the County Administration South Customer Service Center and 1 position was deleted in accordance with the County's Vacant Position Policy.
- In FY 2016-17, 2 positions were added to address continuing department workload and 10 positions were added to provide effective service levels to the public in multiple branch office locations.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The Clerk-Recorder Department will continue to explore and implement operational measures that improve customer service and maximize efficiencies. Appropriations for operational costs associated with budgeted capital improvement projects are included in the base budget.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	110	111	111	111	0	0.0
Total Revenues	16,094,197	17,772,586	22,830,335	23,000,000	5,227,414	29.4
Total Expenditures/Encumbrances	16,094,197	17,772,586	22,830,335	23,000,000	5,227,414	29.4
Net County Cost	0	0	0	0	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Clerk-Recorder in the Appendix on page A74

### Highlights and Key Trends:

- The Clerk-Recorder will implement upgraded versions of Vital Records, Clerk applications, and Cashiering applications, which will improve the efficiency of department operations.

### Budget Units Under Department Control:

No.	Agency Name	Administrative Services	Recorder Operations	Clerk Operations	Information Systems	Financial Services	Archives	Total
059	Clerk-Recorder	10,116,023	3,345,587	4,482,383	3,500,059	1,198,738	357,210	23,000,000
12D	Clerk-Recorder Special Revenue Fund	12,000	6,567,900	480,024	2,183,000	11,000	0	9,253,924
12E	Clerk-Recorder Operating Reserve Fund	5,085,000	0	0	0	0	0	5,085,000
Total		15,213,023	9,913,487	4,962,407	5,683,059	1,209,738	357,210	37,338,924

## 12D - CLERK-RECORDER SPECIAL REVENUE FUND

### Operational Summary

#### Description:

The Clerk-Recorder Special Revenue Fund contains revenue generated from specific fees mandated by State law with expenditure eligibility requirements. This fund is required in order to comply with Auditor-Controller policies and Generally Accepted Accounting Principles.

The fund total is comprised of four sub-funds:

**Modernization:** This charge is mandated by Government Code 27361. The funds generated by this charge shall be available solely to support, maintain, improve and provide for the full operation for modernized creation, retention, and retrieval of information in each county's system of recorded documents. Revenue is generated from recording real property transactions.

**Health Statistics:** This charge is mandated by Health & Safety Code 103625. The funds generated by this charge shall be available for the purpose of defraying the administrative costs of collecting and reporting with respect to those fees and for other costs as follows: (1) Modernization of vital record operations, including improvement, automation, and technical support of vital record systems. (2) Improvement in the collection and analysis of health-related birth and death certificate information, and other community health data collection and analysis. Revenue is generated from providing certified copies of birth, death and marriage records.

**Micrographics:** This charge is authorized by Government Code 27361.4. The funds generated by this charge shall be used to defray the cost of converting the county recorder's document storage system to micrographics. Revenue is generated from filing every instrument, paper or notice for record.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	7,628,466
Total FY 2020-2021 Projected Expend + Encumb:	6,498,766
Total Recommended FY 2021-2022:	9,253,924
Percent of County General Fund:	N/A
Total Employees:	0.00

**Security Measures:** This charge is mandated by Health and Safety Code 103525.5. The funds generated by this charge shall be used to defray the costs of the additional security features required by Sections 103526 and 103526.5, such as efforts to develop safety and security measures to protect against fraudulent use of birth, death and marriage records. Revenue is generated from providing certified copies of birth, death and marriage records.

## Budget Summary

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	5,231,901	5,892,905	6,925,002	7,618,000	1,725,095	29.3
Total Expenditures/Encumbrances	5,470,940	7,628,466	6,498,766	9,253,924	1,625,458	21.3
Prior Year Encumbrance Cancellations	12,746	0	4,970	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(226,293)	(1,735,561)	431,206	(1,635,924)	99,637	(5.7)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Clerk-Recorder Special Revenue Fund in the Appendix on page A119

## 12E - CLERK-RECORDER OPERATING RESERVE FUND

### Operational Summary

#### Description:

The Clerk-Recorder Operating Reserve Fund was established to separate restricted revenues out of Clerk-Recorder Fees which are not eligible for County General Fund use. State law mandates that revenues collected for these specific Clerk-Recorder Fees can only be used to reimburse the Clerk-Recorder for operational costs of services rendered. The Operating Reserve Fund is utilized to offset future Clerk-Recorder Department costs of these services.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	967,402
Total FY 2020-2021 Projected Expend + Encumb:	3,000
Total Recommended FY 2021-2022:	5,085,000
Percent of County General Fund:	N/A
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	2,319,495	585,000	6,663,724	5,085,000	4,500,000	769.2
Total Expenditures/Encumbrances	12,146	967,402	3,000	5,085,000	4,117,598	425.6
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	2,307,350	(382,402)	6,660,724	0	382,402	(100.0)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Clerk-Recorder Operating Reserve Fund in the Appendix on page A120

## 074 - TREASURER-TAX COLLECTOR

<http://www.ttc.ocgov.com/>

### Operational Summary

#### Mission:

The mission of the Office of the Treasurer-Tax Collector (TTC) is to ensure safe and timely receipt, deposit, collection and investment of public funds.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	15,709,333
Total FY 2020-2021 Projected Expend + Encumb:	14,015,710
Total Recommended FY 2021-2022:	15,780,181
Percent of County General Fund:	0.39%
Total Employees:	70.00

#### Strategic Goals:

- Invest public funds in a manner that provides for maximum security of principal and maintains the public trust.
- Maintain sufficient liquidity to enable participants to meet their operating cash requirements.
- Obtain a stable market rate of return throughout budgetary and economic cycles.
- Provide timely, cost-effective, accurate and courteous customer service.
- Invest resources to develop and maintain knowledgeable and competent staff.
- Act in an ethical and professional manner while maintaining honest, respectful and open communications.
- Streamline cashiering and collection processes to increase timely collection of public revenues for the benefit of Orange County citizens.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>ANNUAL PROPERTY TAX COLLECTION RATES.</b> <b>What:</b> Annual percent of property tax collected during the fiscal year. <b>Why:</b> It measures County revenue by identifying the percent of property taxes collected.	TTC did not meet the target of meet or exceed the FY 2017-18 secured or unsecured collection rate. FY 2019-20 actual collection rates were: secured taxes 99.1% and unsecured 98.5% as of June 30, 2020. Target FY 2017-18 collection rates were: secured taxes 99.6% and Unsecured 98.6%.	To meet or exceed FY 2019-20 secured and unsecured percent collection rates of 99.2% for secured and 97.8% for unsecured property taxes.	TTC is on track to meet the secured collection rate, as of March 31, 2021 and is .9% ahead of last year. TTC is not expected to meet the unsecured rates, as of March 31, 2021, and is 2.6% behind last year's rate due to the significant impact on business from COVID-19.

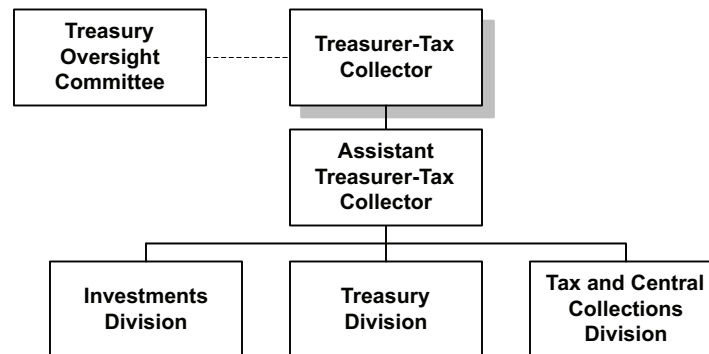
## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>AVERAGE MONTHLY NET ASSET VALUE (NAV) FOR OC AND EDUCATIONAL MMF'S (OCMMF &amp; OCEMMF).</b> <b>What:</b> Net Asset Value measures the safety and liquidity of Orange County Money Market Funds (OCMMF) & Orange County Educational Money Market Fund (OCEMMF). <b>Why:</b> A NAV of 1.0000 means if all investments were sold, investors would get 100% of principal back.	TTC met its target of maintaining an average NAV of 1.0000 for both OCMMF and OCEMMF. Actuals: During FY 2019-20, TTC maintained an average monthly NAV of 1.0000 or above in both OCMMF and OCEMMF.	To maintain an average monthly NAV of 1.0000 in OCMMF and OCEMMF.	TTC is on track to meet the target. Monthly average NAV was above 1.0000 in both OCMMF and OCEMMF as of March 31, 2021, and did not have any months below 1.0000.
<b>NUMBER OF INVESTMENT POOL NON-COMPLIANCE INCIDENTS REPORTED.</b> <b>What:</b> The number of non-compliance incidents reported during a fiscal year. <b>Why:</b> It measures TTC's compliance with State code and the Investment Policy Statement.	TTC met its target of having zero incidents of non-compliance in FY 2019-20.	To have zero incidents of non-compliance in FY 2020-21.	As of March 31, 2021, TTC has had five compliance incidents in FY 2020-21, but all were self identified.
<b>DAILY CASH LIQUIDITY FOR FORECASTED EXPENDITURES FOR CURRENT DAY &amp; NEXT 2 TRADING DAYS PLUS A BUFFER</b> <b>What:</b> To have cash available for expenditures/voluntary participants' redemptions for the current day & next 2 trading days & have a cash buffer for unexpected redemptions/outflows. <b>Why:</b> Measures cash available for expenditures & voluntary pool participant redemptions.	TTC met the target and had 100% of daily operational cash needs and voluntary pool participant redemption, and 100% of the cash buffer of \$75 M available on the current day and next two trading days, including the LAIF and MMMF's balances.	To maintain 100% of trading days with cash balances equal to expenditures/redemptions for the current day & the next two trading days, plus the additional \$75M.	TTC met 100% of the daily operational cash needs & voluntary redemption requests and 100% of the cash buffer on the current day and the next two trading days including the LAIF and MMMF balances.

## FY 2020-21 Key Project Accomplishments:

- Protected the safety of the public funds entrusted to the Treasurer with no investment losses and met the investment objectives of safety, liquidity and yield.
- Maintained the Standard and Poor's highest rating on both of the short-term investment pools.
- Increased the amount of electronic check payments (eChecks) by taxpayers for property by 15% (\$282 million) representing 30% of total dollars collected and increased total electronic payments by 2% (\$373 million) to 64% of total dollars collected from the prior year.
- Promoted the effective strategy of Stay Home, Stay Safe and Pay Online.
- Achieved a secured property tax collection rate of 99.15%, down .13% from the prior year, in spite of the COVID-19 impacts on taxpayers.
- Received a record high total of 18.4 million annual website page views of the property tax summary page, after hitting a record month high of 2.4 million website page views in April 2020.
- Mailed (and added online) the secured property tax bills in September for the last six years.
- Provided tax relief during COVID-19 to taxpayers by cancelling over \$3.6 million in delinquent penalties.
- Migrated to new website and enhanced ease of use by taxpayers/citizens at [ttc.ocgov.com](http://ttc.ocgov.com).
- Published Property Tax eGuides for New Homeowners and Businesses.
- Increased Financial Literacy Resources for consumers/businesses by implementing a Financial Tip of the Week.

## Organizational Summary



**Investments Division** - Responsible for investment of all public funds, portfolio management, broker/dealer relations, investment/economic research, credit research and assistance with School and Community College Districts' bond issuances.

**Treasury Division** - Investment Accounting/Compliance Unit: Responsible for the receipt, tracking and reconciling of all Investment Pool Participants funds, including the allocation of interest to the County, school and community college districts and special districts. Provides monitoring of compliance with the Investment Policy Statement, ratings agency requirements, prepares all investment accounting, monthly and annual investment reporting for TTC and County and assists with reconciliations of cash to bank deposits. Prepares and inputs all school district cash receipts and all debt service invoices and general ledger account reconciliations. Coordinates all Treasury audits and assists in items required for the Treasury Oversight Committee. Handles the accounts payable processing for the Department.

Financial Management Section: Budget/Accounting Unit: is responsible for reconciling all property tax accounting general ledger accounts relating to billing and collecting of property taxes, coordinates Department budget preparation, performs budget-to-actual monitoring and reporting, handles accounting and escheatment for all County and TTC unclaimed funds and coordinates or performs cost studies.

Cash Management Unit: Provides all County and School and Community College Districts' bank-related services and relationship management, cash optimization and forecasting, and financial electronic commerce solutions and reviews and processes all wire requests. Responsible for reconciliations of cash to bank deposits. Coordinates incoming and outgoing County electronic payment options via wire, ACH, Book Transfer, eCheck, and credit/debit card payments.

Procurement Unit: Responsible for Department purchasing and contracts.

**Tax and Central Collections** - Taxpayer Services Unit: Handles all incoming phone calls and emails from taxpayers regarding questions on property taxes.

Accounts Receivable Unit: Provides billing and accounts receivable services for several County departments, and processes receipts from real estate leases, franchise fees and other fees.

Tax Enforcement Unit: Collects delinquent unsecured property taxes.

Central Collections Unit: Provides collection services for various delinquent invoices for county departments.

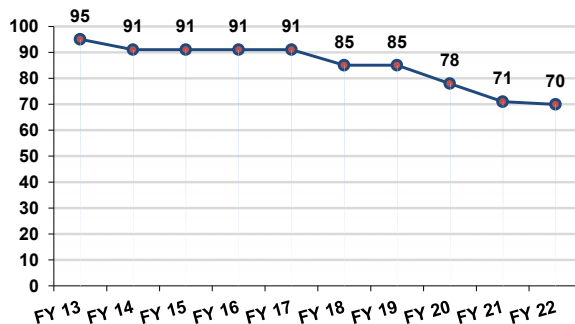
Tax Collection Services Unit: Responsible for collecting prior year secured property taxes and performing cashing for property tax bills and certain other County invoices paid by customers in person.

Bankruptcy Unit: Receives all bankruptcy notices and files appropriate claims for unpaid invoices to recover public funds.

Remittance Unit: Provides automated remittance processing for all property tax rolls, refund accounting, tax roll accounting, and imaging and payment processing for some county departments and outside government agencies.



## Ten Year Staffing Trend:



## Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 1 position associated with the Voluntary Incentive Program (VIP) was deleted.
- During the FY 2020-21 budget process, 7 vacant positions were deleted per CEO recommendation.
- In FY 2018-19, 2 positions were transferred to CEO to staff the County Service Center Information desk and 5 positions were deleted in accordance with the County's Vacant Position Policy.
- In FY 2016-17, 6 positions were deleted in accordance with the County's Vacant Position Policy facilitated by technology improvements.
- During the FY 2013-14 budget process, 3 positions were transferred to Auditor-Controller to provide IT support to the Treasurer Tax Collector

In FY 2012-13, 1 position was transferred to Human Resources Services (HRS) to re-centralize HRS functions.

In FY 2011-12, deleted 2 long term vacant positions.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The TTC will continue to support all service plan goals in support of the County Strategic Initiatives. The TTC will continue its efforts to reduce its Net County Cost by focusing on ways to further streamline and automate processes to increase revenue collections and decrease costs.

### Changes Included in the Recommended Base Budget:

FY 2021-22 Budget was submitted at the Net County Cost (NCC) Limit of \$2.8 million.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup> Actual	FY 2020-2021 Budget	FY 2020-2021 Projected <sup>(1)</sup>	FY 2021-2022 Recommended	Change from FY 2020-2021 Budget	
		As of 3/31/21	At 6/30/21		Amount	Percent
Total Positions	71	70	70	70	0	0.0
Total Revenues	10,616,368	11,986,205	11,485,152	12,947,456	961,251	8.0
Total Expenditures/Encumbrances	12,540,542	15,709,333	14,015,710	15,780,181	70,848	0.5
Net County Cost	1,924,175	3,723,128	2,530,558	2,832,725	(890,403)	(23.9)

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Treasurer-Tax Collector in the Appendix on page A87

### Highlights and Key Trends:

- Maintained the public trust by meeting the investment objectives of safety, liquidity and yield.
- Met all daily cash needs of the County, School and Community College Districts and voluntary pool participants.
- Reduced investment administrative costs and increased assets under management that have increased net yields safely to pool participants.
- Maintained high current year secured and unsecured property tax collection rates during COVID-19 while billing a record secured property taxes amount of \$7.5 billion.
- Provided tax relief of over \$3.6 million by cancelling penalties for certain taxpayers with COVID-19 impacts.
- Migrated to new website and enhance ease of use by taxpayers/citizens.
- Increased use of eCheck, the most cost-effective payment option that provides a detailed email receipt option and same day credit feature and promoted "Stay Home, Stay Safe, Pay Online".
- Provided cost-effective short-term financing options to school districts per State law saving them significant interest costs.
- Saved significant total interest costs for School and Community College Districts from involvement in Pre-Pricing Calls on bond financings.

### Budget Units Under Department Control:

No.	Agency Name	Treasury Division	Tax and Central Collections	Investments Division	Total
074	Treasurer-Tax Collector	5,014,124	9,795,265	970,792	15,780,181
107	Remittance Processing Equipment Replacement	0	450,920	0	450,920
274	OCWR Corrective Action Escrow	652,581	0	0	652,581
284	OCWR-FRB/Bee Canyon Landfill Escrow	2,636,126	0	0	2,636,126
286	OCWR - Brea/Olinda Landfill Escrow	2,000,000	0	0	2,000,000
287	OCWR - Prima Deshecha Landfill Escrow	1,300,000	0	0	1,300,000
	<b>Total</b>	<b>11,602,831</b>	<b>10,246,185</b>	<b>970,792</b>	<b>22,819,808</b>

# 107 - REMITTANCE PROCESSING EQUIPMENT REPLACEMENT

## Operational Summary

### Description:

Establish reserves for the replacement of Remittance Processing Equipment.

### Strategic Goals:

- Cost effectively process payments.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	300,920
Total FY 2020-2021 Projected Expend + Encumb:	920
Total Recommended FY 2021-2022:	450,920
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The TTC will continue to support all service plan goals in support of the County Strategic Initiatives.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	19,165	20,000	20,000	20,000	0	0.0
Total Expenditures/Encumbrances	659	300,920	920	450,920	150,000	49.8
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	18,506	(280,920)	19,080	(430,920)	(150,000)	53.4
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Remittance Processing Equipment Replacement in the Appendix on page A102

### Highlights and Key Trends:

- The FY 2021-22 Recommended Base Budget includes \$301K of appropriations that is expected to be used for the purchase of remittance processing equipment.

## 079 - INTERNAL AUDIT

<http://www.ocgov.com/gov/ia/>

### Operational Summary

#### Mission:

The mission of the Internal Audit Department (IAD) is to provide highly reliable, independent, objective evaluations, and business and financial consulting services to the Board of Supervisors and County management to assist them with their important business and financial decisions.

The IAD was re-established as a separate department independent of Auditor-Controller by Board Resolution 18-068 effective July 1, 2018.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	2,806,055
Total FY 2020-2021 Projected Expend + Encumb:	2,534,315
Total Recommended FY 2021-2022:	2,831,055
Percent of County General Fund:	0.07%
Total Employees:	13.00

#### Strategic Goals:

- Assist the Board of Supervisors and County executive management in ensuring the County's assets and resources are safeguarded through the implementation of proper internal controls.
- Maintain independence, responsiveness, and transparency in providing professional internal audits, advisory services, and suggesting corrective recommendations to our clients.
- Report on the County's internal controls, accounting records, and financial and business operations through public audit reports and reviews.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>PROVIDE DEPARTMENT FOCUSED SERVICES - CUSTOMER SERVICE</b> <b>What:</b> A customer service survey is sent to each department after the completion of an engagement. <b>Why:</b> Departmental feedback helps ensure we maintain professional courtesy & provide value added services.	The overall customer rating for Internal Audits FY 2019-20 projects was 96% (4.8 out of 5).	Achieve an average overall rating of 4.0 or higher.	Internal Audit is on target to meet this Key Performance Indicator with an average rating of 4.7 as of the close of Q3 for FY 2020-21.
<b>EXECUTE HIGH QUALITY WORK - FOLLOW UP AUDITS</b> <b>What:</b> Follow-up audits are performed to determine if County departments have implemented Internal Audit recommendations. <b>Why:</b> Follow-up of initial audit recommendations is required by professional standards and helps ensure departments address agreed upon audit recommendations in a timely manner.	Nine of the 10 (90%) follow-up audits commenced during FY 2019-20 were completed within one-year of the initial audit report issuance date.	90% of audit engagements are followed-up on within one-year of the initial audit report issuance date.	Ten of 10 (100%) audit engagements were followed-up on within one year of the initial audit report issuance date.

## Key Outcome Indicators: (Continued)

Performance Measure	2020 Business Plan	2021 Business Plan	How are we doing?
	Results	Target	
<b>EXECUTE HIGH-QUALITY WORK - RECOMMENDATIONS CONCURRED WITH BY MANAGEMENT</b> <b>What:</b> Departments decide whether to concur or not concur with our recommendations. <b>Why:</b> Demonstrates commitment to partner to improve operations and value, and merit of IAD recommendations	For FY 2019-20, 100% of recommendations issued have been concurred with by management.	80% of audit recommendations receive a management response of concur or partially concur.	For FY 2020-21, 100% of recommendations issued have been concurred with by management.

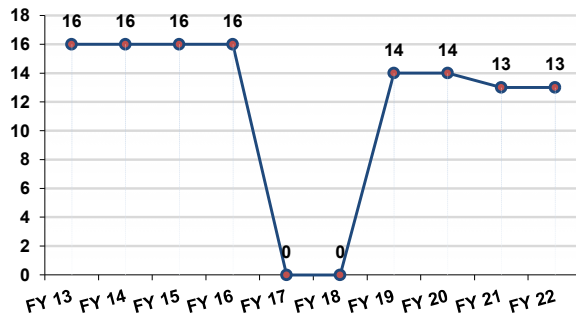
## FY 2020-21 Key Project Accomplishments:

- On target to complete 22 Internal Control and Information Technology audits covering critical and/or high impact business functions and making recommendations to improve internal control effectiveness and business process efficiency. Internal Audit will also complete 25 follow-up audits to ensure our recommendations are implemented by departments.
- Completed upgrade of audit management software to the latest version, which is web-based and includes enhancements that will result in more efficient execution of audit planning, fieldwork, and reporting. In addition, continued expanding the use of data analytics software to increase the value delivered through 100% coverage, highlighting every potential issue and/or anomaly, and helping us quickly identify the root causes of issues.
- Partnered with County Executive management to develop an annual Audit Plan based on a comprehensive Risk Assessment. The plan includes a follow-up audit process to ensure all audit recommendations are satisfactorily implemented or remediated.
- Compiled, assessed, and provided quarterly status reports of all third-party audits performed throughout the County (such as State and Federal audits) to the Audit Oversight Committee. These quarterly reports highlight material issues and significant findings identified by external auditors, providing visibility to various financial, compliance, programmatic, and regulatory issues and risks.
- On track to implement our Countywide Internal Control Training Program by the end of FY 2020-21. The Training Program consists of a series of self-study training courses designed to provide employees with internal control guidelines that ensure the effective, thoughtful, and efficient use of resources.

## Organizational Summary

**Internal Audit Services** - Internal Audit consists of 12 audit professionals (including six Certified Public Accountants) and one administrative support member. The Audit Operations division performs the core department function of planning and conducting audits based on a comprehensive annual Countywide risk assessment. The Administrative Services Unit fulfills all of the administrative needs of the department including Audit Oversight Committee support, finance services (accounting, budget, purchasing), and operations support (report proofing, distribution).

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- During the FY 2020-21 budget process, 1 vacant position was deleted per CEO recommendation.
- During the FY 2018-19 budget process, the Internal Audit Department (IAD) re-established as a separate department independent from the County Auditor-Controller by Board Resolution 18-068, effective July 1, 2018, 14 positions were transferred from Auditor-Controller Internal Audit Division to IAD.
- In FY 2015-16, deleted 14 positions from IAD to transfer to the Auditor-Controller Internal Audit Division and deleted 2 positions from IAD to transfer to County Counsel to support the Fraud Hotline.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Internal Audit will continue to support and assist the Board of Supervisors and County executive management in the accomplishment of their strategic business goals and objectives. Internal Audit's contribution is testing and reporting on their internal control systems and processes as these relate to safeguarding the County's assets and resources, prudent and reasonable financial stewardship, accurate recording and reporting, and achieving the County's goals and objectives. Internal Audit is committed to continuous learning and staying abreast of relevant issues regarding accounting trends and financial best practices. Internal Audit applies professional auditing standards to all audit engagements.

### Changes Included in the Recommended Base Budget:

To meet the FY 2021-22 Net County Cost limit Internal Audit Department submitted a Reduce Level of Service Augmentation of \$117 thousand. In order to maintain current level of service, Internal Audit Department requested full restoration of the \$117 thousand in appropriations and Net County Cost, of which the Budget includes \$117 thousand.

### Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Restore Appropriations and Net County Cost to Maintain Current Level of Service Amount: \$ 117,086</b>	Internal Audit (IA) requests restoration of \$117K in appropriations (\$82K for salaries and benefits and \$35K for services and supplies) and Net County Cost to meet audit services workload demands. Funding this restoration would preserve IA's ability to strategically maximize audit resources and meet core audit responsibilities.	Internal Audit would continue supporting the County with cost effective and quality audits of crucial business functions.	20475

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Positions	13	13	13	13	0	0.0
Total Revenues	0	0	0	25,000	25,000	0.0
Total Expenditures/Encumbrances	2,422,379	2,806,055	2,534,315	2,831,055	25,000	0.9
Net County Cost	2,422,379	2,806,055	2,534,315	2,806,055	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Internal Audit in the Appendix on page A90

## Highlights and Key Trends:

- **FY 2020-21 Audit Plan:** The Audit Plan was designed to effectively utilize the resources of the recently established Internal Audit department. Audits classified as high risk are priority and others will be completed based on the availability of resources. Any remaining audits will be assessed and prioritized based on the County's business needs in the FY 2021-22 Audit Plan.
- **Information Technology (IT) Advances:** The pace of technological advances continues to accelerate, coupled with the increased importance of cybersecurity for the County's business operations. As such, Information Technology Audits are an increasingly important part of the Audit Plan.
- **Staff Retention and Replacement:** Because the IAD is a small department, each of our staff is significant to the accomplishment of the Audit Plan. Any staff who separates from the department impacts the ability to complete the Audit Plan and replacing staff requires training that reduces available time for audits.

## Budget Units Under Department Control:

No.	Agency Name	Internal Audit Services
079	Internal Audit	2,831,055
	Total	2,831,055

## PROGRAM V: CAPITAL IMPROVEMENTS

### Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2021-2022	FY 2021-2022	FY 2021-2022
		Appropriations	Revenue	Net County Cost
036	Capital Projects	17,990,893	0	17,990,893
038	Data Systems Development Projects	4,000,000	0	4,000,000
<b>GENERAL FUND SUBTOTAL</b>		<b>21,990,893</b>	<b>0</b>	<b>21,990,893</b>
104	Criminal Justice Facilities - Accumulative Capital Outlay	18,880,975	18,880,975	0
15D	Countywide Capital Projects Non-General Fund	151,456,426	151,456,426	0
15I	Countywide IT Projects Non-General Fund	9,764,424	9,764,424	0
15L	800 MHz CCCS	13,999,115	13,999,115	0
9B0	Construction	7,791,894	7,791,894	0
<b>OTHER FUNDS SUBTOTAL</b>		<b>201,892,834</b>	<b>201,892,834</b>	<b>0</b>
<b>TOTAL - CAPITAL IMPROVEMENTS</b>		<b>223,883,727</b>	<b>201,892,834</b>	<b>21,990,893</b>



## 036 - CAPITAL PROJECTS

### Operational Summary

#### Mission:

The Capital Projects Budget consists of recommended new and previously approved capital and major maintenance projects for the County of Orange with the following two exceptions:

- 1) Since FY 1997-98, all new capital projects which are funded by departmental revenue are typically budgeted directly in the departmental budget.
- 2) Capital Projects requests which fall under department responsibility, such as OC Parks, OC Road, OC Flood, John Wayne Airport, OC Community Resources, and OC Waste and Recycling are prioritized and budgeted by the responsible department in its specific capital budget.

Capital assets are defined as assets of a long-term character that are intended to be held or used in operations, such as land, structures and improvements, equipment, intangible, and infrastructure. Effective FY 2020-21, all Countywide projects will be budgeted in Fund 15D Countywide Capital Project NGE.

#### Strategic Goals:

- Provide safe County facilities to all internal and external constituents of the County of Orange.
- Comply with various mandates in providing safe and secure County facilities to employees, contractors, customers and visitors to the County of Orange.
- Promote creative, cost-effective and innovative thinking in maintaining, preserving and upgrading County facilities.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

Effective FY 2020-21 all Countywide Capital projects will be budgeted in Fund 15D Countywide Capital Project NGE.

FY 2021-22 NCC of \$17,990,893 includes:

1. \$14,990,893 transfer out to Fund 15D for new and continuing projects for FY 2021-22, including \$2,778,661 to OC Sheriff-Coroner Department for new capital projects.
2. \$3,000,000 transfer out to Fund 104 for capital projects at Probation facilities and the OC Sheriff-Coroner Department annual loan repayment for the Gates building.
3. There is no borrowing from OCWR in FY 2020-21 or FY 2021-22.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	29,958,893
Total FY 2020-2021 Projected Expend + Encumb:	30,311,573
Total Recommended FY 2021-2022:	17,990,893
Percent of County General Fund:	0.44%
Total Employees:	0.00

## Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Total Revenues	60,104,839	5,000,000	5,352,680	0	(5,000,000)	(100.0)
Total Expenditures/Encumbrances	124,894,987	29,958,893	30,311,573	17,990,893	(11,968,000)	(40.0)
Net County Cost	64,790,148	24,958,893	24,958,893	17,990,893	(6,968,000)	(27.9)

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Capital Projects in the Appendix on page A50

## 15D - COUNTYWIDE CAPITAL PROJECTS NON-GENERAL FUND

### Operational Summary

#### Description:

Fund 15D budgets and accounts for Countywide capital projects funded with Budget Control 036 Net County Cost, General Fund and Non-General Fund. These projects can be multi-year in duration and any unspent or unencumbered funds are re-budgeted in the following year for ongoing projects, re-appropriated for new projects per Board approval, or returned to County General Fund. Effective FY 2020-21, all Countywide capital projects will be budgeted in Fund 15D.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	117,974,907
Total FY 2020-2021 Projected Expend + Encumb:	51,973,191
Total Recommended FY 2021-2022:	138,006,426
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Provide safe County facilities to all internal and external constituents of the County of Orange.
- Comply with various mandates in providing safe and secure County facilities to employees, contractors, customers, and visitors to the County of Orange.
- Promote creative, cost-effective and innovative thinking in maintaining, preserving, and upgrading County facilities.

#### FY 2020-21 Key Project Accomplishments:

- ORANGEWOOD CHILDREN & FAMILY CENTER (OCFC) SSA HVAC: This project provides for the complete replacement of HVAC systems in OCFC Administration Building as part of a campus-wide, multi-year, multi-phased replacement master plan of end of life HVAC systems. Work will include the replacement of HVAC units, replacement of ducting, and re-zoning of spaces for improved heating and cooling distributions. Current phase completed June 2021.
- INSTALL TRIDIUM ALARM FRONT END VARIOUS LOCATIONS: Phase II - This project is a multi-year project to convert existing proprietary County Building Automation Systems (BAS) to coordinate with County "Lonworks" standards. Also, to integrate BAS into a common alarm database increasing the points of alarms in approximately 25 County buildings. Phase II completed March 2021.
- HCA 17th STREET NEW FACILITY: This project includes design and replacement of the existing Health Care facility on 17th street. Preliminary site planning work completed. Meetings with project stakeholders to develop design program completed. CEO Real Estate is currently reviewing development proposals for redevelopment of this property. Construction anticipated FY 2021-22.
- HCA LAB FLOORING: This project includes flooring and minor ADA compliance improvements of molecular lab to accept additional testing equipment. Project Design completed during FY 2019-20. Construction anticipated completion in 2021.

- **HCA LAB BIO SAFETY HVAC:** This project includes replacement of the Lab Air Handler Units and provides redundancy for the Lab HVAC system. Design phase completed FY 2019-20. Construction was placed on hold due to COVID-19, plan to resume in mid-2021.
- **SSA - ECKHOFF 840 - REPLACE HVAC DUCT SYSTEMS:** This is a multi-year project that provides for the replacement of air distribution ducts throughout the SSA 840 Eckhoff building. The replacement of these air ducts will improve the air quality for the public and employees. Design of Phase 2 Construction to be completed in FY 2020-21.
- **OSBORNE BLDG DA MULTI FLOOR RENOVATION:** This project relocates the DA from 401 Broadway to various floors at the Osborne Building at 300 N. Flower. Work includes minor interior updates to provide offices and workstations.
- **COC-BLDG B-1ST FLOOR HVAC SYSTEM UPGRADE:** This project replaces the 1ST FLOOR HVAC system. Features include all new HVAC (new Air handler, ducting, and controls). Phase 1 Design to be completed June 2021.
- **COC-BLDG B-1ST FLOOR ELEVATOR IMPROVEMENTS:** This project provides for replacement of the elevator controls and ADA hardware. Design and installation completed in 2021.
- **YALE TRANSITIONAL SHELTER:** Plans and specifications for adaptive reuse completed. Project delivery method is Design-Build. Total project completion scheduled for Spring 2021.
- **BE WELL MIND OC:** This project provides for a new two-story, 75-bed Mental Health Facility on Anita Drive in Orange, CA. Construction completed early 2021.
- **GATES VAV BOXES PHASE II:** This project provides for the replacement of HVAC-VAV Mixing Boxes on the 1st and 3rd floors. Design and installation completed in June 2021.
- **909 MAIN HVAC CHILLER REPLACEMENT:** This project provides for the replacement of the HVAC roof top chillers and cooling tower. Installation completed March 2021.
- **CEO Real Estate BLDG 360 IMPROVEMENTS:** This project provided for the rehabilitation of the interior and exterior of the warehouse including utilities, roofing, and paving. This facility will be used by HCA for disaster response and recovery equipment. Construction completed in December 2020.

## Budget Summary

### Changes Included in the Recommended Base Budget:

Capital Projects Fund 15D FY 2021-22 Appropriations Budget is \$138 million which includes:

1. \$28.9 million for Countywide capital projects (\$24.8 million Re-budget and \$4.2 million New)
2. \$20.8 million for Health Care Agency capital projects (\$19.5 million Re-budget and \$1.3 million New)
3. \$27.4 million for Sheriff-Coroner capital projects (\$25.3 million Re-budget and \$2.1 million New)
4. \$4.5 million for Central Utility Facility (CUF) capital projects (New)
5. \$56.3 million for James A. Musick Facility Expansion (Re-budget).

Capital Projects Fund 15D FY 2021-22 Revenue Budget is \$30.4 million which includes:

1. \$15 million operating transfer from Budget Control 036 Net County Cost
2. \$7.3 million operating OC Waste & Recycling net importation revenue
3. \$3.9 million from other sources
4. \$4.2 million re-payment of OCDC RAB Upgrade borrowing.

The remaining \$107.5 million balance is funded from the projected carryover balance from FY 2020-21 which includes \$56.3 million for the James A. Musick Facility Expansion, \$27.4 million new and ongoing capital projects for OC Sheriff-Coroner Department, and \$23.9 million balance for Countywide Capital Projects.

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021 Budget <sup>(1)</sup>	FY 2020-2021 Projected	FY 2021-2022 <sup>(1)</sup> Recommended	Change from FY 2020-2021 Budget	
	Actual	As of 3/31/21	At 6/30/21		Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	77,308,932	69,184,687	128,015,142	30,462,540	(38,722,147)	(56.0)
Total Expenditures/Encumbrances	57,229,455	117,974,907	51,973,191	138,006,426	20,031,519	17.0
Prior Year Encumbrance Cancellations	85,905	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	20,165,382	(48,790,220)	76,041,951	(107,543,886)	(58,753,666)	120.4
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Countywide Capital Projects Non-General Fund in the Appendix on page A161

## FY 2021-2022 New Capital Project Requests

Number	Project Description	CEO Recommended Amounts		
		Dept Req Amounts	Budget Control 036	Other Budget Control
County Executive Office				
1	CEO - YGC - Coordinated Reentry System	6,000,000	0	6,000,000
<b>Description:</b> This request is to repurpose the current Youth Guidance Center (YGC) as an adult reentry center to provide support services and transitional assistance for those reintegrating back into the community after release from custody. The total estimated cost for this project is \$6,000,000 in FY 2021-22.				
<b>Recommendations:</b> Recommended funding \$6,000,000 from CEO (100-017-017-P993-4200).				
OC Public Works				
2	909 MAIN - REPLACE BAS CONTROLS	550,000	550,000	0
<b>Description:</b> This request is to replace the Building Automation System at 909 N. Main Street. The total estimated cost for this project is \$550,000 in FY 2021-22.				
<b>Recommendations:</b> Recommended funding \$550,000 from Budget Control 15D (15D-036-15D-PL01-4200).				
3	MOB - REPLACE (2) 150 TON CHILLERS	225,000	225,000	0
<b>Description:</b> This project will provide for the replacement of two 150 Ton Chillers including replacement of water pumps, expansion tank, make-up water system and piping . The total estimated cost for this project is \$225,000 in FY 2021-22 and \$1,300,000 in FY 2022-23.				
<b>Recommendations:</b> Recommended funding \$225,000 from Budget Control 15D (15D-036-15D-PL02-4200).				
4	MOB - REPLACE (15) 225 AMP 120-208V PANELS	100,000	100,000	0
<b>Description:</b> This project will provide for the replacement of fifteen 225 amp electrical panels on floors 1-5 of the facility. The total estimated cost for this project is \$100,000 in FY 2021-22 and \$300,000 in FY 2022-23.				
<b>Recommendations:</b> Recommended funding \$100,000 from Budget Control 15D (15D-036-15D-PL03-4200).				

## FY 2021-2022 New Capital Project Requests

Number	Project Description	CEO Recommended Amounts		
		Dept Req Amounts	Budget Control 036	Other Budget Control
5	<b>MOB - REPLACE BAS CONTROLS</b>	450,000	450,000	0
<b>Description:</b> This request is to replace the Building Automation System at 301 The City Drive (MOB). The total estimated cost for this project is \$450,000 in FY 2021-22.				
<b>Recommendations:</b> Recommended funding \$450,000 from Budget Control 15D (15D-036-15D-PL04-4200).				
6	<b>GATES - REPLACE VAV BOXES PHASE III</b>	1,100,000	1,100,000	0
<b>Description:</b> This multi-year project provides for the replacement of the deteriorated ductwork and VAV boxes at the Gates building. Phase I (floors 2 and 4) and Phase II (floors 1 and 3) are completed, this is Phase III which will address floors 5 and 7. Total estimated cost for Phase III is \$1,100,000 in FY 2021-22.				
<b>Recommendations:</b> Recommended funding \$1,100,000 from Budget Control 15D (15D-036-15D-PL05-4200).				
7	<b>GATES - REPLACE INSULATION IN MAIN AIR SUPPLY DUCTS</b>	494,000	494,000	0
<b>Description:</b> This project provides for the replacement of the deteriorated insulation in the main air supply ducting at the Gates building. The total estimated cost for this project is \$494,000 in FY 2021-22.				
<b>Recommendations:</b> Recommended funding \$494,000 from Budget Control 15D (15D-036-15D-PL06-4200).				
8	<b>COC - B - 2ND FLOOR REMODEL &amp; HVAC</b>	155,000	155,000	0
<b>Description:</b> This project provides for the replacement of the HVAC, fire and lighting systems on the second floor of the COC-B building. The total estimated cost for this project is \$155,000 for design in FY 2021-22 and \$900,000 in FY 2022-23 for construction.				
<b>Recommendations:</b> Recommended funding \$155,000 from Budget Control 15D (15D-036-15D-PL09-4200).				
9	<b>HCA - 401 - REPLACE CARPET TILES</b>	300,000	300,000	0
<b>Description:</b> This project provides for the replacement of aging carpet tile with hard surface tiling that can be regularly sanitized at the 24 hour facility located at 401 Tustin. The total estimated cost for this project is \$300,000 in FY 2021-22.				
<b>Recommendations:</b> Recommended funding \$300,000 from Budget Control 15D (15D-036-15D-PL10-1400).				
10	<b>HCA - 405 REPLACE BAS CONTROLS</b>	750,000	750,000	0
<b>Description:</b> This request is to replace the Building Automation System at the HCA facility at 405 W. 5th Street. The total estimated cost for this project is \$750,000 in FY 2021-22.				
<b>Recommendations:</b> Recommended funding \$750,000 from Budget Control 15D (15D-036-15D-PL11-4200).				
11	<b>REPLACE STEAM &amp; CONDENSATE LINES TO IRC AND JAIL</b>	3,032,970	3,032,970	0
<b>Description:</b> This project will provide for the pre-design engineering and Construction to replace the aging underground Steam and Condensate lines from the Central Utility Facility (CUF) to the Men's and Women's jail along with the Intake and Release Center (IRC). The total estimated cost for this project is \$3,032,970 in FY 2021-22.				
<b>Recommendations:</b> Recommended funding \$3,032,000 from Budget Control 15D (15D-036-15D-PL13-4800).				

## FY 2021-2022 New Capital Project Requests

Number	Project Description	CEO Recommended Amounts		
		Dept Req Amounts	Budget Control 036	Other Budget Control
12	<b>CUF REPLACE EMERGENCY GENERATOR</b>	1,516,289	1,516,289	0
<b>Description:</b> This project will replace the aging generator located at 525 N. Flower Street. The generator is used to "black start" one of the CUF combustion turbine generators, fuel gas compressors and associated balance of plant (BOP) systems in the event of loss of power. The scope includes study, design and installation of the upgraded system. The total estimated cost for this project is \$1,516,289 in FY 2021-22.				
<b>Recommendations:</b> Recommended funding \$1,516,289 from Budget Control 15D (15D-036-15D-PL14-4800).				
13	<b>HCA - VARIOUS ELECTRICAL REPAIRS</b>	250,000	250,000	0
<b>Description:</b> This project provides for the replacement of breakers in Motor Control Centers (MCC) and electrical panels in various HCA locations recommended in the Arc-flash study. This includes a full panel relocation at the 1725 17th Street location. The total estimated cost for this project is \$250,000 in FY 2021-22 and \$250,000 in FY 2022-23.				
<b>Recommendations:</b> Recommended funding \$250,000 from Budget Control 15D (15D-036-15D-PL15-1400).				
14	<b>SSA - REPLACE HVAC OCFC BLDG G AND I</b>	1,100,000	1,100,000	0
<b>Description:</b> This project provides for the replacement of interior/exterior HVAC units at Orangewood Children and Family Center (OCFC) in Buildings G and I in FY 2021-22 and Buildings B and C in FY 2022-23. The total estimated cost for this project is \$1,100,000 in FY 2021-22 and \$900,000 in FY 2022-23.				
<b>Recommendations:</b> Recommended funding \$1,100,000 from Budget Control 15D (15D-036-15D-PL16-4200).				
15	<b>JAMF - REPLACE LAUNDRY WASHER EXTRACTOR</b>	1,061,979	1,061,979	0
<b>Description:</b> This request is to replace the laundry extractors at the James A. Musick facility to mitigate costly repairs, reduce the risk of asset failure and improve productivity and quality of laundry operations. The total estimated cost for this project is \$1,061,979 in FY 2021-22.				
<b>Recommendations:</b> Recommended funding \$1,061,979 from Budget Control 15D (15D-036-15D-PL18-4801).				
16	<b>TLF - REALIGNMENT E BARRACKS</b>	1,000,000	1,000,000	0
<b>Description:</b> This project converts the E Barrack at Theo Lacy Facility (TLF) to a medical suite, which includes two exam rooms, a dispensary room, a mental health office, a toilet, a waiting area, and storage space. The project will increase operating efficiencies by having separate medical facilities for female and male inmates. The total estimated cost for this project is \$1,000,000 in FY 2021-22.				
<b>Recommendations:</b> Recommended funding \$1,000,000 from Budget Control 15D (15D-036-15D-PL19-4801).				
<b>Social Services Agency</b>				
17	<b>SSA - ECKHOFF REMODEL</b>	3,780,000 \$	0	3,780,000
<b>Description:</b> This project provides for the remodel of the Northwest section of 840 Eckhoff and the adjacent metal warehouse to accommodate the consolidation of Social Services Agency (SSA) operations at the Eckhoff facility. The remodel will allow SSA to fully occupy this County owned facility which is estimated to result in an annual rental savings of approximately \$1.4 million. The total estimated cost for this project is \$3,780,000 in FY 2021-22.				
<b>Recommendations:</b> Recommended funding \$3,780,000 from Social Services Agency (100-063-063-P451-4200).				
<b>Total Cost</b>		<b>21,865,238</b>	<b>12,085,238</b>	<b>9,780,000</b>

## FY 2021-2022 Rebudgeted Capital Projects

Budget Control	Unit	Department	Project Name	FY 2020-2021 Budget	FY 2021-2022 CEO Recomm.	Funding Sources		
						General Fund	Other Revenue	
							Amount	Source
15D	PF41	OCPW	401 CIVIC CENTER DRIVE	715,000	515,000	0	515,000	OCWR Importation Revenue
15D	PH33	OCPW	Civic Center Master Plan Phase II	2,570,619	4,923,317	0	4,923,317	OCWR Importation Revenue and CAS Building Contract Savings
15D	PJ22	OCPW	COC - BLDG B - 1st Floor Remodel & HVAC	2,591,271	3,612,966	1,241,069	2,371,897	Carryover from prior years - Countywide Capital Projects Fund 15D and County General Fund Budget Control 036
15D	PJ23	OCPW	COC - BLDG B - Elevator Replacement	530,000	25,000	0	25,000	County General Fund Budget Control 036
15D	PH08	OCPW	COC - Bldg B - Replace Chiller Plant	155,000	715,000	715,000	0	County General Fund Budget Control 036
15D	PA31	OCPW	Courts - County Share of Cost	1,000,000	2,354,000	0	2,354,000	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PE18	OCPW	El Toro Improvement Fund	1,300,000	1,300,000	0	1,300,000	From Real Estate Development Fund 135
15D	PH10	OCPW	Gates - Replace Building Generator	1,400,093	1,169,093	0	1,169,093	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PF16	OCPW	Gates - Replace VAV Boxes Phase II of III	787,500	95,120	0	95,120	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PK02	OCPW	GATES - WINDOW SEALS REPLACEMENT	257,900	337,854	0	337,854	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	P924	OCPW	Gates Building-Replace Fire Alarm	15,000	556,835	0	556,835	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PE20	OCPW	HOA - 5th Floor Refresh	125,000	125,000	0	125,000	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PG08	OCPW	HOA Projects	66,287	100,000	0	100,000	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PJ17	OCPW	Joplin Closure	213,131	213,131	0	213,131	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PK08	OCPW	MOB - ADA UPGRADES	107,400	6,400	0	6,400	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PK10	OCPW	MOB - WINDOW REPLACEMENT	108,600	616,600	0	616,600	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PG09	OCPW	OCPW - Special Projects	957,000	999,999	0	999,999	Carryover from prior year - Countywide Capital Projects Fund 15D



## FY 2021-2022 Rebudgeted Capital Projects (Continued)

Budget Control	Unit	Department	Project Name	FY 2020-2021 Budget	FY 2021-2022 CEO Recomm.	Funding Sources		
						General Fund	Other Revenue	
							Amount	Source
15D	P000	OCPW	Unallocated - Contingency Projects	3,268,954	4,436,129	0	4,436,129	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	P932	OCPW	Warranty Work - Completed Projects	19,000	9,084	0	9,084	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PJ14	PROB	YGC - CLASSROOM FACILITY	2,147,817	2,147,817	0	2,147,817	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PJ16	HCA	HCA - 17th Clinic - Facility Design and Upgrade	2,287,660	14,602,101	0	14,602,101	Carryover from prior years - Countywide Capital Projects Fund 15D funded by HCA savings
15D	PH34	HCA	HCA - 17th Street Lab - Flooring and Paint	565,000	130,760	0	130,760	Carryover from prior years - Countywide Capital Projects Fund 15D funded by HCA savings
15D	PI06	HCA	HCA - 401 Tustin - Replace Resilient Flooring	127,600	25,202	0	25,202	Carryover from prior years - Countywide Capital Projects Fund 15D funded by HCA savings
15D	PK01	HCA	HCA - 405 - EXTERIOR WINDOWS OF BUILDING	80,000	387,500	0	387,500	Carryover from prior years - Countywide Capital Projects Fund 15D funded by HCA savings
15D	PF10	HCA	HCA - Projects	1,537,045	2,277,825	740,780	1,537,045	Carryover from prior years - Countywide Capital Projects Fund 15D funded by HCA savings
15D	PK12	HCA	HCA- 405 - REPLACE DUCTING	275,000	584,000	0	584,000	Carryover from prior years - Countywide Capital Projects Fund 15D funded by HCA savings
15D	PG01	HCA	HCA Lab - Replace 8 Air Handlers	1,146,000	1,500,000	0	1,500,000	Carryover from prior years - Countywide Capital Projects Fund 15D funded by HCA savings
15D	PH28	HCA	YRES - Yale Ave - SA	16,504,851	521,481	0	521,481	Funded by additional funding from the City of Garden Grove for Yale facility
15D	PJ09	SHERIFF	CWJ Refurbish Kitchen and Serving Line	912,077	162,077	0	162,077	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PK22	SHERIFF	JAMF - Expansion	0	56,334,609	0	56,334,609	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PG13	SHERIFF	Sheriff - AJS KCK	2,473,557	2,473,557	0	2,473,557	Carryover from prior year - Countywide Capital Projects Fund 15D

## FY 2021-2022 Rebudgeted Capital Projects (Continued)

Budget Control	Unit	Department	Project Name	FY 2020-2021 Budget	FY 2021-2022 CEO Recomm.	Funding Sources		
						General Fund	Other Revenue	
							Amount	Source
15D	PK14	SHERIFF	Sheriff - CCTV - CJX POWER UPGRADES	500,000	2,410,000	0	2,410,000	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PK16	SHERIFF	SHERIFF - CORONER - ROOF REPAIR/ REPLACEMENT	500,000	55,060	0	55,060	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PJ07	SHERIFF	Sheriff - Theo Lacy - F and G Barrack Showers	0	680,531	680,531	0	Carryover from prior years - Countywide Capital Projects Fund 15D and County General Fund Budget Control 036
15D	PJ11	SHERIFF	Sheriff - Headquarters - Electrical Renovation	34,210	698,337	664,127	34,210	Carryover from prior years - Countywide Capital Projects Fund 15D and County General Fund Budget Control 036
15D	PJ15	SHERIFF	Sheriff - IRC - Modifications Correctional Health	10,917,677	10,215,989	0	10,215,989	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PI20	SHERIFF	Sheriff - Jail Security Electronic Controls System	3,268,112	4,200,000	0	4,200,000	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PI19	SHERIFF	Sheriff - Katella Range - Facility Upgrade	4,079,905	3,836,900	0	3,836,900	Carryover from prior year - Countywide Capital Projects Fund 15D
15D	PF28	SHERIFF	Sheriff - Loma Ridge Communications Redundancy	600,000	566,910	0	566,910	Carryover from prior year - Countywide Capital Projects Fund 15D
<b>Total FY 2020-2021 Rebudgeted Capital Project</b>				<b>64,144,266</b>	<b>125,921,186</b>	<b>4,041,507</b>	<b>121,879,679</b>	

## 038 - DATA SYSTEMS DEVELOPMENT PROJECTS

### Operational Summary

#### Description:

The Data Systems Development Projects budget was established to provide funding for selected, new Information Systems projects for County Agencies and Departments. Effective FY 2020-21, all Countywide Information Systems projects will be budgeted in Fund 15I, NGF for Countywide IT projects.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	4,000,000
Total FY 2020-2021 Projected Expend + Encumb:	4,000,000
Total Recommended FY 2021-2022:	4,000,000
Percent of County General Fund:	0.1%
Total Employees:	0.00

#### Strategic Goals:

- Provide excellent customer service to all internal and external constituents of the County of Orange.
- Ensure transparent and fiscally responsible stewardship of IT assets.
- Promote creative, cost-effective and innovative thinking.
- Foster a culture of team work and collaboration across Countywide IT functions.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

Effective FY 2020-21, all Countywide Information Systems projects will be budgeted in Fund 15I, NGF for Countywide Information Technology (IT) Projects. The FY 2021-22 Recommended Budget includes \$4 million Net County Cost (NCC) transferred out to Fund 15I for new and continuing key IT initiatives. Each year, new IT initiatives are reviewed and recommended for funding by the IT Executive Council.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Revenues	6,499,337	0	0	0	0	0.0
Total Expenditures/Encumbrances	10,499,337	4,000,000	4,000,000	4,000,000	0	0.0
Net County Cost	4,000,000	4,000,000	4,000,000	4,000,000	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Data Systems Development Projects in the Appendix on page A52

## 104 - CRIMINAL JUSTICE FACILITIES - ACCUMULATIVE CAPITAL OUTLAY

### Operational Summary

#### Description:

The primary revenue sources are surcharges and penalty assessments on parking violations fees & fines, criminal fees & fines, and operating transfers from the County General Fund. Revenue is used for acquisition, debt service, maintenance, or operations of criminal justice facilities. The major activity is payment of rent associated with the Sheriff's Forensic Sciences Building. Remaining funds are used for maintenance and capital projects for criminal justice facilities.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	28,484,017
Total FY 2020-2021 Projected Expend + Encumb:	18,213,049
Total Recommended FY 2021-2022:	18,880,975
Percent of County General Fund:	N/A
Total Employees:	0.00

#### FY 2020-21 Key Project Accomplishments:

- JUVENILE HALL - REDESIGN AND REPLACE KITCHEN WALK-IN FREEZERS: This project provides for the design and construction of an integrated freezer vestibule for food preparation and replacement of all walk-in freezers in the Kitchen warehouse. Construction completed in FY 2020-21.
- JUVENILE HALL - HARDENING: This project provides for security enhancements to the Juvenile Hall facility including securing windows, installing razor wire on all attached buildings, and installation of security cameras. The windows and razor wire portions of the project were completed in FY 2019-20. Construction for additional security cameras to be completed in FY 2020-21.
- JUVENILE HALL - EXHAUST FAN REPLACEMENT: This project provides for the replacement of old and obsolete exhaust fans throughout the various buildings and will increase air efficiency of the facility. Construction to be completed in FY 2020-21.
- JUVENILE HALL - FIRE ACCESS SECURITY GATE: This project provides for the replacement of existing fencing and gates in the existing main sally port entrance of Juvenile Hall. This replaces deteriorating and rusting fence posts, razor wire and anti-climb fencing. Construction completed in FY 2020-21.
- JUVENILE HALL - SECURITY CAMERA AND DATA RETENTION PROJECT: This project provides the upgrades to the current surveillance equipment and archiving capacity for Juvenile Hall and Youth Leadership Academy. The project is comprised of two phases. Phase I was completed in FY 2016-17, consisting of the purchase of camera data room equipment and hardware from Dell/EMC. Phase II provides for the construction portion of the project, which includes installation of video encoders, network switches, video management software/programming, additional cameras, interior and exterior cabling/fiber optics for backbone pathways to the new server room, and HVAC and electrical upgrades completing the surveillance system in a new server room located in the Administration Building. Construction to be completed in FY 2020-21.

- **YOUTH GUIDANCE CENTER-SCAN ALUM WIRE INFRARED AND TORGUE LUG:** This project provides for the electrical inspection and infrared scanning survey of the low voltage electrical systems at the Youth Guidance Center facility. Construction to be completed in FY 2020-21.

## Budget Summary

### Changes Included in the Recommended Base Budget:

FY 2021-22 Appropriations Budget is \$18.9 million which includes:

1. \$6.4 million for Probation's Juvenile Hall Multipurpose Gym
2. \$2.4 million for continuing capital and maintenance/repair projects
3. \$1.7 million for new capital and maintenance/repair projects
4. \$0.7 million for mid-year contingencies & change orders

5. \$2.6 million for debt service payment on Sheriff-Coroner's facility

6. \$5.1 million for debt service payment on Probation's Juvenile Hall Multipurpose Gym

FY 2021-22 Revenue Budget is \$13.9 million which includes:

1. \$0.9 million operating revenue from Courts and interest
2. \$1.1 million operating transfer from Probation's General Fund Reserve
3. \$3 million operating transfer from Budget Control 036
4. \$8.9 million for Probation's Juvenile Hall Multipurpose Gym from the State

The remaining \$5.0 million balance is funded from the projected carryover balance from FY 2020-21, including \$2.6 million net carryover for JH Multipurpose Gym.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	9,019,659	18,673,833	13,457,780	13,826,060	(4,847,773)	(26.0)
Total Expenditures/Encumbrances	8,362,800	28,484,017	18,213,049	18,880,975	(9,603,042)	(33.7)
Prior Year Encumbrance Cancellations	123,240	0	64,513	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	780,099	(9,810,184)	(4,690,756)	(5,054,915)	4,755,269	(48.5)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Criminal Justice Facilities - Accumulative Capital Outlay in the Appendix on page A100

## 15I - COUNTYWIDE IT PROJECTS NON-GENERAL FUND

### Operational Summary

#### Description:

Fund 15I budgets and accounts for Countywide Information Technology (IT) projects funded with Budget Control 038 Net County Cost, General Fund and Non-General Fund. These projects can be multi-year in duration and any unspent or unencumbered funds are re-budgeted in the following year for ongoing projects, re-appropriated for new projects per Board approval, or returned to County General

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	12,404,349
Total FY 2020-2021 Projected Expend + Encumb:	6,225,513
Total Recommended FY 2021-2022:	9,764,424
Percent of County General Fund:	N/A
Total Employees:	0.00

Fund. Effective FY 2020-21, all Countywide Information Systems projects will be budgeted in Fund 15I, NGF for Countywide IT projects.

#### FY 2020-21 Key Project Accomplishments:

- **COMPUTERIZED MAINTENANCE MANAGEMENT SYSTEM (CMMS):** The CMMS solution will provide the County with a centralized data repository of County real estate and facility assets for use in planning, scheduling, documenting, and managing all facets of facility maintenance. The CMMS will enable enhanced capital, maintenance and utility cost tracking as well as the ability to develop mitigation strategies for facility-related issues. Continued the implementation of the Operations & Maintenance (O&M) module (third of five modules; two modules already deployed). Design sessions in progress for fourth module with fifth module requirements gathering initiated. Completed all core systems interfaces. Work initiated on custom interfaces and data conversion.
- **DA RECORD MANAGEMENT SYSTEM:** The goal of this project is to implement a fully integrated public safety information system that has mobile or wireless capabilities to replace the manual tracking of case/unit information within the District Attorney Bureau of Investigation. Certified State security requirements for California Law Enforcement Telecommunication System (CLETS); continued CLETS security configuration; began vendor-led configuration training for end users. Next steps include configuration, User Acceptance Testing, and train-the-trainer training.
- **IDENTITY GOVERNANCE AND ADMINISTRATION:** The scope of the project is to implement enterprise user provisioning capabilities and enhance synchronization with department directories. Key accomplishments include synchronization of the County's Global Address List (GAL), deployment to production of Self-Service Password Reset (SSPR), implementation of the Microsoft Identify Management (MIM) Portal, and HR integration.
- **INTEGRATED TALENT MANAGEMENT SYSTEM (ITMS):** Branded Eureka for the County's Integrated Talent Management system, this solution will provide an integrated, consistent, end-to-end framework for the County to conduct performance management, learning management and onboarding. Key accomplishments include the Go-Live of Eureka's Learning Management module to agencies/departments that were scheduled for Phases 1 and 2. For Phase 3 departments, the project team held Executive Sponsorship meetings; identified key roles; and conducted functionality, communication, and technical meetings. Department IT completed configuration and testing. Go-live Q1 FY2020-21.
- **SERVICENOW IMPLEMENTATION FOR OCIT SHARED SERVICES:** The goal of this project is to implement a single IT service desk ticketing system that integrates with existing Managed Services ticketing systems and replaces the separate help desk solutions that were in place at Child Support Services (CSS), OC Public Works (OCPW), Probation, and the

Social Services Agency (SSA). The integrated solution improves the Service Desk experience for Shared Services end users by establishing a single point of contact, standardizing processes and definitions, and enhancing reporting and delivery. Completed deployment for CSS, OCPW, Probation, and SSA. Updated and deployed new user portal front-end.

- **SYSTEM OF CARE DATA INTEGRATION SYSTEM (SOCDIS):** The goal of the project is to develop a technology strategy and solution that provides coordinated data sharing across County departments to assist those experiencing or at risk of homelessness with improved care coordination. Completed releases 1a and 1b; release 1c is scheduled to be launched during the 4th quarter of FY2020-21.
- **WEB CONTENT MANAGEMENT SYSTEM:** The goal of this project is to replace the existing content management platform and redesign County departments' public-facing websites to enhance public experience of County online information and service offerings by providing multiple online channels and formats such as web, mobile apps, mobile devices, email media and social media networks. Completed deployment for the following departments: OC Public Libraries, OC Waste & Recycling, OC Community Resources (Community Investment, Office on Aging, Veterans Services), Clerk-Recorder, Clerk of the Board, Campaign Finance & Ethics, Internal Audit, OC Public Works, and Child Support Services.

## Budget Summary

### Changes Included in the Recommended Base Budget:

Effective FY 2020-21, all Countywide Information System projects will be budgeted in Fund 15I, NGF for Countywide IT projects.

Countywide IT Projects Fund 15I FY 2021-22 Appropriations Budget is \$9.8 million, which includes \$4.8 million in re-budgeted IT projects, \$3.6 million in new projects, and \$1.4 million in contingency funds. Revenue Budget is \$4 million from Budget Control 038 Net County Cost. The remaining balance is funded from \$5.8 million projected carryover fund balance from FY 2020-21.

The ending fund balance at June 30, 2022, is estimated at \$21.5 million which may be used to fund Strategic Priorities such as CAPS Program upgrades and enhancements.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	7,024,348	4,041,639	5,107,228	4,020,000	(21,639)	(0.5)
Total Expenditures/Encumbrances	6,570,016	12,404,349	6,225,513	9,764,424	(2,639,925)	(21.3)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	454,332	(8,362,710)	(1,118,285)	(5,744,424)	2,618,286	(31.3)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Countywide IT Projects Non-General Fund in the Appendix on page A165

## Data Systems Development Projects - Funded

Number	Project Description	Dept Req	CEO Approved Projects	
			Budget Control 036	Other Budget Control
1	<b>E-Rate Public Outdoor WiFi</b>	489,000	0	489,000
<b>Justification/Comments:</b> This request is to provide WiFi accessible to the public from outside the Library Branches. This safely expands services to the community by providing WiFi to persons without means for in-home internet. The total estimated cost for this project is \$489,000 in FY 2021-22 and \$5,000 annual ongoing costs effective Year 2. This project is eligible for E-Rate funding.				
<b>Recommendations:</b> IT Executive Council recommended this project and funding will be appropriated through the department.				
<b>Total Cost</b>		489,000	0	489,000

## Data Systems Development Projects - Not Funded

Number	Project Description	Dept Req Amounts	
Auditor-Controller			
1	County Reimbursement System	\$	1,315,503
Total Cost			1,315,503

## FY 2021-2022 Rebudgeted Capital Projects

Budget Control	Unit	Department	Project Name	FY 2020-2021 Budget	FY 2021-2022 CEO Recomm.	Funding Sources		
						Non General Fund	Other Revenue	
							Amount	Source
15I	1999	CEO	CONTINGENCY	20,516,692	1,443,420	451,359	992,061	Carryover contingency from prior years - County General Fund Budget Control 038 and 15I Countywide IT Projects
15I	IA01	A-C	PROPERTY TAX SYSTEM - (PTS)	1,084,195	2,510,004	0	2,510,004	Carryover contingency from prior years - 15I Countywide IT Projects
15I	IA04	HRS	INTEGRATED TALENT MANAGEMENT SOFTWARE SYSTEM	241,122	468,641	468,641	0	Carryover contingency from prior years - County General Fund Budget Control 038 and 15I Countywide IT Projects
15I	IA06	COB	E-AGENDA UPGRADE (CAMS)	1,384,718	484,717	0	484,717	Carryover contingency from prior years - 15I Countywide IT Projects
15I	IH02	OCIT	OCIT IT SERVICE DESK TICKETING MANAGEMENT	314,741	214,741	0	214,741	Carryover contingency from prior years - 15I Countywide IT Projects
15I	IH03	OCSD	SHERIFF CISCO WIRELESS REPLACEMENT	300,000	0	0	0	Carryover contingency from prior years - 15I Countywide IT Projects
15I	IH05	OCIT	OCIT NETWORK SECURITY EMAIL CRYPTOGRAPHY	1,442	0	0	0	Carryover contingency from prior years - 15I Countywide IT Projects



## FY 2021-2022 Rebudgeted Capital Projects (Continued)

Budget Control	Unit	Department	Project Name	FY 2020-2021 Budget	FY 2021-2022 CEO Recomm.	Funding Sources		
						Non General Fund	Other Revenue	
							Amount	Source
15I	IH08	CEO/RE	REAL ESTATE PORTFOLIO TOOL (CMMS)	1,329,394	0	0	0	Carryover contingency from prior years - 15I Countywide IT Projects
15I	IH11	OCIT	COUNTYWIDE IT SECURITY REMEDIATION	822,331	754,127	0	754,127	Carryover contingency from prior years - 15I Countywide IT Projects
15I	IH14	OCIT	OCIT - OC WEBSITE REDESIGN & NEW CONTENT MANAGEMENT (eGov)	609,614	134,614	0	134,614	Carryover contingency from prior years - 15I Countywide IT Projects
15I	II04	OCIT	OCIT - COUNTY ENTERPRISE NETWORK RE-DESIGN	47,647	0	0	0	Carryover contingency from prior years - 15I Countywide IT Projects
15I	II06	OCIT	OCIT - USER PROVISIONING	354,014	0	0	0	Carryover contingency from prior years - 15I Countywide IT Projects
15I	II09	OCIT	OCIT - PROJECT PORTFOLIO MANAGEMENT TOOL (CMMS)	214,160	64,160	0	64,160	Carryover contingency from prior years - 15I Countywide IT Projects
15I	II11	DA	DA - RECORDS MANAGEMENT SYSTEM	309,706	0	0	0	Carryover contingency from prior years - 15I Countywide IT Projects
15I	II16	HCA	OCIT - HOMELESS COORDINATION DATA SHARING	4,440,000	3,080,000	3,080,000	0	Carryover contingency from prior years - County General Fund Budget Control 038 and 15I Countywide IT Projects
15I	II17	ASSR	ASSESSOR - PC EQUIPMENT	424,573	0	0	0	Carryover contingency from prior years - 15I Countywide IT Projects
15I	II18	A-C	AC - IT Projects	10,000	10,000	0	10,000	Carryover contingency from prior years - 15I Countywide IT Projects
15I	IK01	TTC	TTC FAS - Fund Accounting System	600,000	600,000	0	600,000	Carryover contingency from prior years - 15I Countywide IT Projects
<b>Total FY 2020-2021 Rebudgeted Capital Project</b>				<b>33,004,349</b>	<b>9,764,424</b>	<b>4,000,000</b>	<b>5,764,424</b>	

# 15L - 800 MHz CCCS

## Operational Summary

### Description:

The 800 MHz Countywide Coordinated Communications System (CCCS) Fund 15L was established to provide separate accountability for the coordinated communications system serving public safety and public works agencies of the County and 34 cities. This fund maintains monies deposited by cities, the Orange County Fire Authority and other participating agencies through 800 MHz Cost Sharing infrastructure payments. This fund also includes contract reserve funds. In addition, miscellaneous communications expenses, such as rents and utilities for remote sites, are paid from this fund.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	11,075,574
Total FY 2020-2021 Projected Expend + Encumb:	4,225,627
Total Recommended FY 2021-2022:	13,999,115
Percent of County General Fund:	N/A
Total Employees:	0.00

### Strategic Goals:

- Provide a state of the art interoperable two-way radio communications system for First Responders and other public works and public service agencies.
- Continue system life extension work, extending the useful life of the 800 MHz CCCS network and subscriber fleet, as a migration path towards the next generation system.
- Provide reliable installation and maintenance services.
- Finalize work with the 800 MHz CCCS Governance Committee and County Counsel to implement the replacement of the 800 MHz CCCS Joint Agreement.

### FY 2020-21 Key Project Accomplishments:

- Continued the engineering and planning for the Moro Ridge 800 MHz radio site to improve public safety radio coverage.
- Finalized the 800 MHz Joint Agreement replacement that included a system migration plan and budget estimates with our key partners including the Orange County City Managers Association, Orange County Chiefs' of Police and Sheriff's Association, Orange County Fire Chiefs Association, Orange County Lifeguard Association, 800 MHz User Group and 800 MHz User Group and 800 MHz Governance Committee.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Sheriff's Communications & Technology Division continues to provide centralized operation, maintenance and financial management of the 800 MHz Countywide Coordinated Communications System (CCCS), supporting the County's strategic priorities by providing reliable communications and technical support, which enables first responders and public works employees to efficiently perform their duties.

### Changes Included in the Recommended Base Budget:

The 800 MHz Countywide Coordinated Communications (CCCS) fund is a self-balancing fund with restricted revenue. This budget is intended to fund 800 MHz CCCS equipment and infrastructure costs that will be used in future years for radio sites development.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup>	FY 2020-2021 Projected	FY 2021-2022 <sup>(1)</sup> Recommended	Change from FY 2020-2021 Budget	
		As of 3/31/21	At 6/30/21		Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	7,518,995	5,740,000	6,793,874	6,065,166	325,166	5.7
Total Expenditures/Encumbrances	4,325,587	11,075,574	4,225,627	13,999,115	2,923,541	26.4
Prior Year Encumbrance Cancellations	11,837	0	30,128	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	3,205,245	(5,335,574)	2,598,375	(7,933,949)	(2,598,375)	48.7
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: 800 MHz CCCS in the Appendix on page A168

### Highlights and Key Trends:

- Interoperable communications for first responders.
- Extending the useful life of the 800 MHz CCCS network and subscriber fleet, as a migration path continues towards the next generation system that includes P25 compliance.
- FCC required Rebidding planning and implementation.

## 9B0 - PUBLIC FINANCING PROGRAM (PGM V)

### 9B1 Major Activities

\* The purpose of these funds is to construct and/or acquire sewer, regional roadway and public infrastructure facility improvements funded from bond proceeds issued on behalf of the Assessment Districts and to administer other long-term requirements of the Districts.

### 9B1 Funds

Budget Control Number	Assessment District Construction Title	FY 2021-2022 Appropriations		FY 2021-2022 Revenue	
431	Special Assessment-Top of the World Improvement	\$	19,664	\$	19,664

### 9B2 Major Activities

\* The purpose of these funds is to construct and/or acquire public facility improvements (e.g. roads, fire stations, libraries, etc.) funded from bond proceeds issued on behalf of the Community Facilities Districts (CFD), and to administer other long-term requirements of the Districts.

### 9B3 Funds

Budget Control Number	Community Facility Districts	FY 2021-2022 Appropriations		FY 2021-2022 Revenue	
561	2017-1 RMV (Village of Esencia) Construction	\$	7,772,230	\$	7,772,230



## PROGRAM VI: DEBT SERVICE

### Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2021-2022	FY 2021-2022	FY 2021-2022
		Appropriations	Revenue	Net County Cost
019	Capital Acquisition Financing	1,664,900	1,614,900	50,000
022	Prepaid Pension Obligation	9,500	9,500	0
<b>GENERAL FUND SUBTOTAL</b>		<b>1,674,400</b>	<b>1,624,400</b>	<b>50,000</b>
15J	Pension Obligation Bonds Debt Service	3,546,010	3,546,010	0
15Y	Teeter Series A Debt Service Fund	122,507,000	122,507,000	0
9C0	Debt Service	65,661,737	65,661,737	0
<b>OTHER FUNDS SUBTOTAL</b>		<b>191,714,747</b>	<b>191,714,747</b>	<b>0</b>
<b>TOTAL - DEBT SERVICE</b>		<b>193,389,147</b>	<b>193,339,147</b>	<b>50,000</b>

## 019 - CAPITAL ACQUISITION FINANCING

### Operational Summary

#### Description:

Make timely debt service payments on the California Municipal Financing Authority Lease (CMFA) Revenue Refunding Bonds, Series 2017A (Orange County Civic Center Infrastructure Improvement Program - Phase I) ("2017 CMFA Lease Bonds"), which were used to construct County Administration South building, to collect rent from departments occupying the building and to make trustee payments for the bonds.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	6,968,830
Total FY 2020-2021 Projected Expend + Encumb:	1,482,312
Total Recommended FY 2021-2022:	1,664,900
Percent of County General Fund:	0.04%
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	FY 2021-2022 Recommended	Budget Amount	Percent
Total Revenues	2,107	6,918,830	1,472,411	1,614,900	(5,303,930)	(76.7)
Total Expenditures/Encumbrances	9,601	6,968,830	1,482,312	1,664,900	(5,303,930)	(76.1)
Net County Cost	7,494	50,000	9,901	50,000	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Capital Acquisition Financing in the Appendix on page A30

#### Highlights and Key Trends:

- In the future, this fund will also be used to collect rent from departments occupying County Administration North building and to pay debt service.

## 022 - PREPAID PENSION OBLIGATION

### Operational Summary

#### Description:

To record revenues and expenditures related to the Taxable Pension Obligation Bonds issued for the prepayment, at a discount, of the County's annual pension contribution. In January 2021, the County issued its 2021 Pension Obligation Bonds in the amount of \$484.8 million. The proceeds, combined with funds from certain County departments, prepaid the County's FY 2021-22 pension contribution. The net savings of the prepayment was \$28.7 million. The FY 2021-22 budget does not include appropriations to prepay the FY 2022-23 pension obligation. If savings can be realized by prepaying the FY 2022-23 obligation, the County Executive Office will return to the Board to request additional appropriations.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	121,480
Total FY 2020-2021 Projected Expend + Encumb:	31,705
Total Recommended FY 2021-2022:	9,500
Percent of County General Fund:	0%
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Revenues	41,895	121,480	32,205	9,500	(111,980)	(92.2)
Total Expenditures/Encumbrances	25,918	121,480	31,705	9,500	(111,980)	(92.2)
Net County Cost	(15,977)	0	(500)	0	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Prepaid Pension Obligation in the Appendix on page A31



## 15J - PENSION OBLIGATION BONDS DEBT SERVICE

### Operational Summary

#### Description:

This fund is used to record the debt service payments on the County's Pension Obligation Bonds: Series 1994A, Refunding Series 1996A and Refunding Series 1997A. The 1994 Bonds were paid off in 2004 and 1996A were paid off in September 2016, the 1997 obligations remain. These bonds are a General Fund obligation.

On October 20, 1999, the Board of Supervisors directed the County Executive Office to proceed with actions necessary to eliminate this debt obligation. On March 31, 2000, and June 11, 2000, the County purchased through a tender offer 45% of the outstanding bonds, about \$288.3 million, and then canceled them. The cost of the purchase was about \$179.0 million.

The remaining Pension Obligation Bonds with a par value of \$350.8 million, were successfully prepaid through an economic defeasance on June 22, 2000. Available funds, including the FY 1999-00 Tobacco Settlement Revenue allocation

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	15,503,022
Total FY 2020-2021 Projected Expend + Encumb:	15,502,303
Total Recommended FY 2021-2022:	3,546,010
Percent of County General Fund:	N/A
Total Employees:	0.00

to the County, were irrevocably pledged for payment, in full, of the bonds and invested in AAA rated debt securities issued by the Federal Home Loan Bank, Federal National Mortgage Association (FNMA). The FNMA securities, along with cash on hand, will be sufficient to pay principal and interest on the bonds when due and payable.

The FY 2021-22 Recommended Budget for this fund contains appropriations to record the debt service payments made by the bond trustee from the defeasance escrow fund. There is no "out-of-pocket" payment required from the County. Principal on the outstanding bonds is \$518,204 with final maturity in September 2021.

#### Strategic Goals:

- To record debt service payments made by the trustee on the defeased Pension Obligation Bonds.

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	8,080,796	8,638,050	8,637,959	1,974,645	(6,663,405)	(77.1)
Total Requirements	14,502,104	15,503,022	15,502,303	3,546,010	(11,957,012)	(77.1)
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	(6,421,307)	(6,864,972)	(6,864,344)	(1,571,365)	5,293,607	(77.1)
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Pension Obligation Bonds Debt Service in the Appendix on page A166

# 15Y - TEETER SERIES A DEBT SERVICE FUND

## Operational Summary

### Description:

To record the expenses and revenues related to the Teeter Program; the funding of which was restructured in 2013 from a commercial paper program to a Note Purchase and Reimbursement Agreement. The Teeter Program is an alternate secured property tax distribution plan. Normally, the secured property taxes collected by a County are distributed to taxing agencies (e.g. school districts), resulting in less than 100% of the tax levy being distributed because of delinquencies. Under the Teeter Plan, the County distributes 100% of the levy to the taxing agencies and in exchange receives the right to keep the delinquent taxes, penalties and interest.

### At a Glance:

Total FY 2020-2021 Current Modified Budget:	67,752,000
Total FY 2020-2021 Projected Expend + Encumb:	55,124,110
Total Recommended FY 2021-2022:	122,507,000
Percent of County General Fund:	N/A
Total Employees:	0.00

## Budget Summary

### Changes Included in the Recommended Base Budget:

The current Note Purchase and Reimbursement Agreement matures in July 2021. The Fiscal Year 2021-22 budget includes the appropriations to repay the existing Note and to fund the new issuance for the Teeter Program.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Total Revenues	92,448,555	49,600,000	57,625,000	89,500,000	39,900,000	80.4
Total Expenditures/Encumbrances	89,322,282	67,752,000	55,124,110	122,507,000	54,755,000	80.8
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Obligated Fund Balances	3,126,273	(18,152,000)	2,500,890	(33,007,000)	(14,855,000)	81.8
Ending Fund Balance - Unassigned	0	0	0	0	0	0.0

(1) The above totals may not match FY 2020-21 Current Modified Budget and FY 2021-22 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Obligated Fund Balances.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Teeter Series A Debt Service Fund in the Appendix on page A172

## 9C0 - PUBLIC FINANCING PROGRAM (PGM VI)

### 9C1 Major Activities

\* The purpose of these funds is to provide for debt service of bonds issued on behalf of the Assessment Districts (AD).

### 9C1 Funds

Budget Control Number	Assessment Districts	FY 2021-2022 Appropriations		FY 2021-2022 Revenue	
433	Golden Lantern Reassessment District 94-1 Debt Service	\$	362,712	\$	362,712
507	Irvine Coast Assessment District 88-1 - Debt Service		700,549		700,549
516	Assessment Dist 01-1 Ziani Project - Debt Service		523,784		523,784
523	Newport Coast AD 01-1 Group 2 Debt Service		1,096,703		1,096,703
52T	Newport Coast AD 01-1 Conversion #1 Debt Service		1,424,389		1,424,389
534	AD 01-1 Group 3 Debt Service		1,226,743		1,226,743
536	Newport Coast AD 01-1 Group 4 Conversion Debt Service		1,236,830		1,236,830
551	Assessment District 92-1 Newport Ridge - Debt Service		1,936,283		1,936,283

### 9C3 Major Activities

\* The purpose of these funds is to provide for debt service of bonds issued on behalf of the Community Facilities Districts (CFD).

### 9C3 Funds

Budget Control Number	Community Facility Districts	FY 2021-2022 Appropriations		FY 2021-2022 Revenue	
479	CFD 99-1 Series A of 1999 Ladera - Debt Service	\$	2,114,425	\$	2,114,425
487	Ladera CFD 2002-01 Debt Service		5,394,189		5,394,189
488	Rancho Santa Margarita CFD 86-1 (Series 1988) - Debt Service		3,228,593		3,228,593
492	Mission Viejo CFD 87-3 (A) - Debt Service		76,776		76,776
501	Rancho Santa Margarita CFD 87-5(A) - Debt Service		59,007		59,007
505	Foothill Ranch CFD 87-4 - Debt Service		2,985,722		2,985,722
509	Rancho Santa Margarita CFD 87-5B - Debt Service		1,237,939		1,237,939
513	Coto de Caza CFD 87-8 - Debt Service		319,508		319,508
517	Rancho Santa Margarita CFD 87-5C - Debt Service		138,809		138,809
521	Rancho Santa Margarita CFD 87-5D (A) - Debt Service		87,554		87,554
530	CFD 2004-1 Ladera Debt Service		7,444,528		7,444,528
533	CFD 01-1 Ladera - Debt Service		2,735,975		2,735,975
541	CFD 2015-1 RMV (Village of Esencia) Debt Service		8,039,457		8,039,457
547	CFD 00-1 (Series A of 2000) Ladera - Debt Service		2,709,850		2,709,850
549	Rancho Santa Margarita CFD 87-5E (A of 1993) - Debt Service		307,881		307,881
555	CFD 2003-1 Ladera Debt Service		4,459,159		4,459,159
560	CFD 2016-1 RMV (Village of Esencia) Debt Service		7,663,220		7,663,220
562	CFD 2017-1 RMV (Village of Esencia) Debt Service		6,231,952		6,231,952
564	CFD 2017-1 RMV (Village of Esencia) IA No. 2 Debt Service		1,919,200		1,919,200

## PROGRAM VII: INSURANCE, RESERVES & MISCELLANEOUS

### Summary of Appropriations and Revenues

Budget Control	Budget Control Name	FY 2021-2022	FY 2021-2022	FY 2021-2022
		Appropriations	Revenue	Net County Cost
004	Miscellaneous	305,577,704	257,202,590	48,375,114
037	OCIT Shared Services	3,771,603	3,771,603	0
039	IBM Mainframe	2,395,550	0	2,395,550
056	Employee Benefits	2,287,575	1,822,692	464,883
100	General Fund	2,555,420	926,646,495	(924,091,075)
<b>GENERAL FUND SUBTOTAL</b>		<b>316,587,852</b>	<b>1,189,443,380</b>	<b>(872,855,528)</b>
270	Compressed Natural Gas Enterprise Fund	366,139	366,139	0
289	OCIT Countywide Services	112,783,527	112,783,527	0
290	Insured Health Plans ISF	196,187,351	196,187,351	0
291	Unemployment ISF	4,076,361	4,076,361	0
292	Self-Insured PPO Health Plans ISF	85,236,439	85,236,439	0
293	Workers' Compensation ISF	64,587,970	64,587,970	0
294	Property & Casualty Risk ISF	33,981,378	33,981,378	0
296	OC Fleet Services	52,019,860	52,019,860	0
297	Reprographics ISF	9,305,549	9,305,549	0
298	Self-Insured Benefits Internal Service Fund	7,692,431	7,692,431	0
29W	Wellness Program Internal Service Fund	4,314,549	4,314,549	0
29Z	Life Insurance ISF	942,007	942,007	0
<b>OTHER FUNDS SUBTOTAL</b>		<b>571,493,561</b>	<b>571,493,561</b>	<b>0</b>
<b>TOTAL - INS., RESERVES &amp; MISCELLANEOUS</b>		<b>888,081,413</b>	<b>1,760,936,941</b>	<b>(872,855,528)</b>



## 100 - GENERAL FUND

### Operational Summary

#### Description:

General Purpose Revenues (GPR), including Property Taxes, Sales Taxes, Property Tax Administration Fees, and other miscellaneous sources, are recorded in Fund 100. GPR is the primary component of Net County Cost which is used to fund County mandated services to the citizens of Orange

County. The General Fund also includes obligated fund balances (reserves) set aside for specific uses including contingencies, capital project, and strategic priorities. The obligated fund balances (OFB) are increased if positive Fund Balance Unassigned (FBU) is recorded at the end of a fiscal year. OFB is reduced to fund strategic priorities or capital projects as approved by the Board of Supervisors during the budget process or mid-year budget report process.

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget	Projected <sup>(1)</sup>		Budget	
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Beginning Fund Balance - Unassigned	23,722,727	0	0	0	0	0.0
Total Revenues	873,907,092	883,613,393	894,002,652	925,550,655	41,937,262	4.7
Total Current Year Encumbrances	34,249,575	0	1,367,424	0	0	0.0
Prior Year Encumbrance Cancellations	12,410,783	0	10,042,764	0	0	0.0
Inc/(Dec) to Reserves	(3,264,072)	(17,464,217)	11,361,171	1,459,580	18,923,797	(108.4)
Ending Fund Balance - Unassigned	879,055,099	901,077,610	891,316,821	924,091,075	23,013,465	2.6

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: General Fund in the Appendix on page A98

## 004 - MISCELLANEOUS

### Operational Summary

#### Description:

This budget control is a compilation of miscellaneous General Fund activities including: County General overhead recovery from non-General Funds (CWCAP) and select General Fund agencies, miscellaneous General Fund transfers to Non-General Funds, contingency appropriations for unanticipated salary and benefits issues, and appropriations to fund General Fund mid-year budget augmentation requests.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	55,776,523
Total FY 2020-2021 Projected Expend + Encumb:	74,527,897
Total Recommended FY 2021-2022:	305,577,704
Percent of County General Fund:	7.49%
Total Employees:	0.00

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget	Projected <sup>(1)</sup>		Budget	
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Total Revenues	92,632,022	116,722,598	125,777,914	257,202,590	140,479,992	120.3
Total Expenditures/Encumbrances	82,516,660	55,776,523	74,527,897	305,577,704	249,801,181	447.9
Net County Cost	(10,115,362)	(60,946,075)	(51,250,017)	48,375,114	109,321,189	(179.4)

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Miscellaneous in the Appendix on page A14

## 037 - OCIT SHARED SERVICES

### Operational Summary

#### Description:

The mission of OC Information Technology (OCIT) is to provide innovative, reliable, and secure technology solutions that support County departments in the delivery of quality public services.

Budget Control 037 - The positions under this Budget Control reflect staffing from OC Information Technology's Shared Services departments, which include Child Support Services (CSS), County Executive Office (CEO), OC Community Resources (OCCR), OC Public Works (OCPW), OC

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	3,036,410
Total FY 2020-2021 Projected Expend + Encumb:	4,068,236
Total Recommended FY 2021-2022:	3,771,603
Percent of County General Fund:	0.09%
Total Employees:	140.00

Waste & Recycling (OCWR), Probation and Social Services Agency (SSA). The IT Shared Services delivery model enables OCIT to achieve greater efficiencies through the use of pooled resources, increased knowledge sharing, streamlined processes, and standardized hardware and software.

#### Strategic Goals:

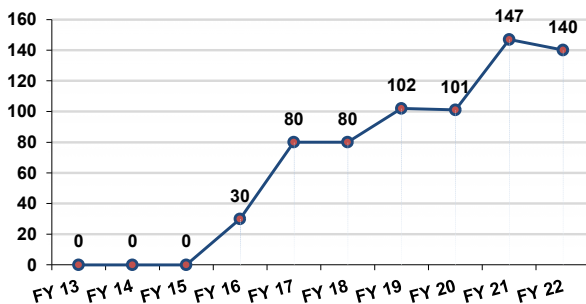
- Provide IT services and solutions that enable Shared Services Department workforces to be more connected, efficient, and mobile.
- Enable resources to be directed toward technological improvements and innovative solutions rather than duplicative equipment, applications, and projects.
- Increase learning and professional development opportunities for staff and improve succession planning through cross-training.

#### FY 2020-21 Key Project Accomplishments:

- Completed migration of OCCR and OCPW's aging voice systems to the County's enterprise Voice over Internet Protocol (VoIP) solution.
- Provided support to departments for the remote work initiative throughout the COVID-19 pandemic.
- Assisted OCCR with the purchase of Wi-Fi on Wheels vehicles to provide constituents with access to the public internet to conduct business and complete school education.
- Completed the annual Voice of the Customer survey to all Shared Services agencies (OCCR, OCPW, OCWR, OCIT, SSA, Probation and CEO).
- Migrated Probation's Service Desk services to the Managed Services delivery model to ensure sufficient coverage due to loss of staff, the County's hiring freeze and required strict background clearance requirements.
- Implemented a single ticketing system for all Shared Services departments; transitioned Shared Services departments to a unified call center model; deployed automated discovery tools to capture infrastructure components; and modified the ServiceNow portal and service catalog to provide for an efficient and user-friendly customer service experience.

- Completed the Probation migration to Microsoft Office 365 and Exchange Online since their existing on-premise email environment could not be maintained as configured and the cost to update their on-premise solution would have been considerably more expensive than moving to the cloud.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- During the FY 2021-22 budget process, 1 position was transferred to OCIT Countywide Services to align staff within units for workload balancing.

In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 6 positions associated with the Voluntary Incentive Program (VIP) were deleted.

- During the FY 2020-21 budget process, 4 positions were transferred to OCIT Countywide Services, 1 position was transferred from OCIT Countywide Services to align staff within units for workload balancing. Deleted 9 vacant positions per CEO recommendation.

In FY 2019-20, added 58 positions transferred from Social Services Agency.

- During the FY 2019-20 budget process, deleted 3 positions transferred to OCIT Countywide Services offset by adding 2 positions: 1 position transferred from OCIT Countywide Services and 1 from Clerk of the Board to align staff within units for workload balancing.

- In FY 2017-18, added 22 positions: 21 positions transferred from Probation and 1 from Child Support Services (CSS) to integrate Probation and CSS to OCIT Shared Services and added 2 positions transferred from OCIT Countywide Services offset by deleting 2 position transferred to OCIT Countywide Services to align staff within units for workload balancing.

- During the FY 2017-18 budget process, added 2 positions transferred from OCIT Countywide Services offset by deleting 1 position transferred to OCIT Countywide Services to align staff within units for workload balancing.

In FY 2016-17, deleted 2 positions transferred to OCIT Countywide Services offset by adding 1 position transferred from OCIT Countywide Services to align staff within units for workload balancing.

- In FY 2015-16, added 58 positions: 21 positions transferred from OC Community Resources, 4 from County Executive Office, 3 from Human Resources, 19 from OCIT Countywide Services, 4 from OC Reprographics, and 7 from OC Waste & Recycling offset by deleting 8 positions: 1 position transferred to OC Reprographics and 7 to OC Countywide Services for OCIT Shared Services integration.

- In FY 2014-15, added 30 positions transferred from OC Public Works for integration to the newly established Budget Control 037 OCIT Shared Services.



## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Continue to leverage resources and standardize processes, infrastructure and tools among the various departments to improve operational efficiencies and achieve cost avoidance and/or cost savings. These opportunities continue to emerge as existing equipment reaches end-of-life, which enables IT Shared Services to facilitate enterprise solutions to reduce the number of disparate technologies and gain efficiencies through shared technology environments and system support.

### Changes Included in the Recommended Base Budget:

FY 2021-22 total expense budget is \$3.8 million, which reflects a \$735 thousand (24.2%) increase over the FY 2020-21 Modified Budget due to a shift in reimbursement from General Fund Budget Controls to revenue from Non-General Fund Budget Controls. Salaries and Employee Benefits includes a decrease of \$110 thousand under the FY 2020-21 Modified Budget due to the deletion of 1 position transferred to OCIT Countywide Services. Services and Supplies includes an increase of \$175 thousand over the FY 2020-21 Modified Budget due to increased IT services provided by OCIT Countywide Services. Reimbursement from County General Fund departments for IT services decreased in the amount of \$670 thousand due to a shift in reimbursement from General Fund Budget Controls to revenue from Non-General Fund Budget Controls. The overall expense increase is offset by an increase in revenue from Charges for Services in the amount of \$735 thousand.

### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	150	141	141	140	(1)	(0.7)
Total Revenues	3,193,261	3,036,410	4,068,236	3,771,603	735,193	24.2
Total Expenditures/Encumbrances	3,191,899	3,036,410	4,068,236	3,771,603	735,193	24.2
Net County Cost	(1,362)	0	0	0	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: OCIT Shared Services in the Appendix on page A51

### Highlights and Key Trends:

- Through the implementation of a Shared Services model for the provisioning of IT support and services to Child Support Services, County Executive Office, OC Community Resources, OC Public Works, OC Waste & Recycling, Probation and Social Services Agency, the County has taken key steps toward improving its ability to uplift technology and keep pace with industry advancements in areas such as cloud computing, mobile design, and data analytics. OCIT continues to uplift technology and advance the departments in its Shared Services model by keeping current with the industry.

## 039 - IBM MAINFRAME

### Operational Summary

#### Description:

The IBM Mainframe fund was created to help offset the cost of the mainframe. Initially, the total cost of the mainframe was recovered by charging departments for their utilization. As departments moved off the mainframe, the total cost was covered by fewer departments. Therefore, beginning FY 2008-09, it was determined that all costs associated with the mainframe be removed from the departments' budgets and placed in Budget Control 039 as part of the General Fund.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	2,395,550
Total FY 2020-2021 Projected Expend + Encumb:	2,395,550
Total Recommended FY 2021-2022:	2,395,550
Percent of County General Fund:	0.06%
Total Employees:	0.00

#### Strategic Goals:

- When the last remaining large-scale County application on the mainframe (the County's Property Tax System) is migrated to an open systems platform, the County will be able to retire the mainframe.

#### FY 2020-21 Key Project Accomplishments:

- Software upgrades to bring the system to supportable levels have been completed. Any new updates will be for security or bug fixes.
- The migration to the Department of Motor Vehicles (DMV) and Medi-Cal Eligibility Data System (MEDS) connections to direct connectivity to the State has been completed.

### Budget Summary

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget	
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Total Expenditures/Encumbrances	2,395,550	2,395,550	2,395,550	2,395,550	0	0.0
Net County Cost	2,395,550	2,395,550	2,395,550	2,395,550	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: IBM Mainframe in the Appendix on page A53

#### Highlights and Key Trends:

- The County has replaced the aging Mainframe System to enable the Property Tax System's (PTS) continued operation. The PTS is undergoing a re-write which is anticipated to be completed mid-2022, after which time the County will be able to retire the mainframe.

## 056 - EMPLOYEE BENEFITS

### Operational Summary

#### Description:

Employee Benefits administers a wide variety of self-funded benefits and group insurance plans for County employees, retirees and their dependents.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	2,092,550
Total FY 2020-2021 Projected Expend + Encumb:	1,789,641
Total Recommended FY 2021-2022:	2,287,575
Percent of County General Fund:	0.06%
Total Employees:	19.00

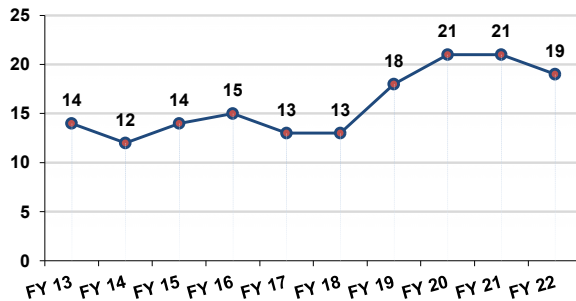
#### Strategic Goals:

- The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with Federal and State employee benefits regulations.

#### FY 2020-21 Key Project Accomplishments:

- Assisted in the implementation of the Voluntary Retirement Incentive Program (VIP) by coordinating the enrollment of 458 VIP participants into Health Reimbursement Accounts (HRA) with the HRA contracted vendor ICMA. VIP has resulted in a cost savings to the County of approximately \$50 million.
- Implemented a new Benefits Center Administrator. The Benefits Service Center handled over 5,500 calls during Open Enrollment and helped 1,000 participants make elections. A total of 8,000 participants made active elections for 2021 plan year with 90% making their elections online.
- Completed a Request for Proposal and negotiated a new contract for the Pharmacy Benefits Administration vendor which is estimated to result in a three years cost savings of \$5.9 million and an increase of \$6.5 million in rebates resulting in a total projected cost reduction of \$12.4 million.
- The CARES Act provided participants with expanded access to their retirement plan accounts to assist with financial hardships due to COVID-19 pandemic. The County adopted the following provisions for the 457 Defined Contribution Plan, 401(a) Plan and 1.62% 457 Defined Contribution Plan: in-service withdrawals increased up to \$100 thousand, loan amount increased up to \$100 thousand, loan payment suspension until December 31, 2020 and increased number of outstanding loans to three.
- The COVID-19 pandemic outbreak affected county employees participating in Flexible Spending Account (FSA) plans. As a result of the CARES Act, the IRS authorized a one-time opportunity for 372 FSA participants to change their annual goals without a qualifying life event.
- In 2020, 129 lunchtime seminars were hosted by Employee Benefits; this is a 74% increase over 2019. This is attributed to the need to move all seminars to a virtual platform due to the pandemic. 2,706 employees attended the lunchtime seminars in 2020.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, 2 limited term positions were eliminated.
- During the FY 2019-20 budget process, 1 position was added to support the HRS Wellness Center reception desk, 1 position was added to support an increasing contract management workload and 1 limited term position was added to support new benefits programs and projects.
- During the FY 2018-19 budget process, 1 limited term and 1 regular positions were converted from Extra Help positions to support Employee Benefits projects and ongoing operational needs.
- In FY 2017-18, 1 regular and 2 limited term positions were added to support analysis of the County's Benefits Delivery Model and to support the strategic improvement of benefits administration.
- During the FY 2016-17 budget process 3 positions and the associated accounting functions were transferred to the Auditor-Controller.
- In FY 2015-16, 1 position was added to support the Insurance Working group and provide additional program management support.
- During the FY 2015-16 budget process, 1 position was added to support the implementation of the Affordable Care Act - Employer Shared Responsibility mandate.
- In FY 2013-14, 2 positions were added to support programmatic and finance duties.
- In FY 2012-13, 2 positions were transferred to Human Resource Services to Centralize Human Resource Services.

## Budget Summary

### Changes Included in the Recommended Base Budget:

The budget includes the annual impact for the new Benefits Center Administration for FY 2021-22.

### Recommended Budget History:

Sources and Uses	FY 2019-2021 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	21	19	19	19	0	0.0
Total Revenues	1,579,826	1,627,667	1,657,792	1,822,692	195,025	12.0
Total Expenditures/Encumbrances	1,846,681	2,092,550	1,789,641	2,287,575	195,025	9.3
Net County Cost	266,855	464,883	131,849	464,883	0	0.0

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

Detailed budget by expense category and by activity is presented for agency: Employee Benefits in the Appendix on page A68

## 270 - COMPRESSED NATURAL GAS ENTERPRISE FUND

### Operational Summary

#### Description:

OC Fleet Services mission is to deliver high quality fleet management services to the employees and elected officials serving the County of Orange. OC Fleet Services strives toward the highest levels of safety and reliability in a cost-effective and efficient manner that supports clean air rules and regulations and the County's objectives for reducing emissions.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	158,152
Total FY 2020-2021 Projected Expend + Encumb:	183
Total Recommended FY 2021-2022:	366,139
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- The County has an approved Green Fleet Plan. In June 2005 the County of Orange Board of Supervisors adopted the Green Fleet Concept Plan, recognizing the need to transition to a model green fleet operation utilizing alternative fuel vehicle (AFV) technology to comply with South Coast Air Quality Management District (SCAQMD) Fleet Rules 1191 and 1196. This Plan called for the construction of a County operated Compressed Natural Gas (CNG) fueling station as an integral part of the County's infrastructure to promote a successful implementation of the Green Fleet Plan.
- Identification of options regarding low-emission, CNG vehicles that have the least environmental and economic cost while meeting related mandates.
- Identification and implementation of best practices related to fuel conservation and low-emission, CNG vehicles, with the goal of exceeding mandates where practical.
- Utilization of grant funding to achieve goals.

#### FY 2020-21 Key Project Accomplishments:

- Continue OC Fleet Services' partnership with Clean Energy LLC, in their effort to provide turnkey operational support for the County's CNG station.

### Organizational Summary

**OC Fleet Services** - Compressed Natural Gas Enterprise Fund - Contract with Clean Energy LLC to operate the County's public access CNG fueling station that will service the needs of the County of Orange departments and the public on a 24/7 basis. Administers a standard preventative maintenance program in accordance with manufacturer's requirements to achieve station uptime of 98 percent.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

The CNG station supports the County's mission to make Orange County, "a safe, healthy, and fulfilling place to live, work, and play", by reducing air pollutants to promote and maintain a healthful environment. The County of Orange will continue to acquire low-emission vehicles and support CNG infrastructure that will promote the County's Green Fleet Plan. On April 1, 2019, Clean Energy LLC commenced operations of the CNG station. The County will receive a royalty fee based on gas-gallon equivalents (GGE) sold. The County will receive the Federal Tax Credit for CNG dispensed at the rate of \$0.50/GGE.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Budget Amount	Percent
Net Position - Beginning Balance	(35,940)	133,352	133,352	264,249	130,897	98.2
Total Revenues	147,672	24,800	131,080	101,890	77,090	310.8
Total Requirements	10,088	158,152	183	366,139	207,987	131.5
Prior Year Encumbrance Cancellations	10,230	0	0	0	0	0.0
Inc/(Dec) to Reserves	(21,478)	0	0	0	0	0.0
Net Position - Ending Balance	133,352	0	264,249	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

### Highlights and Key Trends:

- The construction and implementation of a County of Orange CNG fueling station available to the County and the public and the expansion of the low-emission and alternative-fuel fleet demonstrate the County's continued commitment to the use of alternative fuels and to improve the air quality for the residents of and visitors to Orange County.
- The County has been committed to the adoption and implementation of alternative fuels and clean fuel technologies.
- The County is confident that future alternative-fuel infrastructure projects will proceed smoothly as accumulated knowledge and experience are applied to the implementation of the County's ongoing alternative fuels program.

## 289 - OCIT COUNTYWIDE SERVICES

### Operational Summary

#### Description:

The mission of Orange County Information Technology (OCIT) is to provide innovative, reliable, and secure technology solutions that support County departments in the delivery of quality public services.

Budget Control 289 - OCIT Countywide Services includes Information Security, Data Center Services, Network and Voice Services, Administrative Services, eGov Software Applications, Strategy, Innovation and Architecture, and Client Services (which includes Business Relationship Management, Program/Project Management and Business Analysis).

#### Strategic Goals:

- Provide excellent customer service to OCIT's customers.
- Decrease the County's IT security risks by implementing a comprehensive IT security program.
- Develop uniform, standardized, and efficient processes and policies.
- Establish a program to explore public/private partnerships.
- Unify enterprise service delivery model for Managed and Shared Services.
- Provide opportunities for workforce to advance competencies and growth.
- Implement enterprise-level technology that allows County customers to utilize online services on any device from anywhere.
- Develop technology architecture and road maps that guide IT decision-making and ensure that the County is moving forward in technology.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	105,636,482
Total FY 2020-2021 Projected Expend + Encumb:	93,829,288
Total Recommended FY 2021-2022:	93,772,185
Percent of County General Fund:	N/A
Total Employees:	75.00

## Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>IMPROVED IT SERVICE DELIVERY - NETWORK &amp; VOIP TRANSFORMATION</b> <b>What:</b> Countywide Transformation of the network and VoIP implementation. <b>Why:</b> Replaces the County's aging network and voice infrastructure.	Transformation of all County legacy voice services completed in February 2021.	Conduct network equipment refresh at various County facilities based on a strategic plan.	Transformation of all legacy voice completed and the focus will now shift to refresh of network equipment as planned.
<b>DEPLOY MICROSOFT OFFICE 365, INCLUDING EXCHANGE ONLINE, COUNTYWIDE</b> <b>What:</b> Ensure anytime/anywhere email and file availability by leveraging Office 365 services, including Exchange Online (email), Skype for Business (meetings), and OneDrive for Business (file storage). <b>Why:</b> Enable collaboration with the existing investment in Microsoft Office 365 user licensing.	OCIT continued the implementation of Office 365/Exchange Online for Shared Services departments and provided oversight to Managed Services agencies. Over 10,000 County users are now fully deployed. Teams is deployed in the majority of departments and a training and adoption campaign was initiated.	Complete the migration of mailboxes to Exchange Online at Social Services Agency (SSA). Continue the Teams training and adoption campaign in anticipation of the deprecation of Skype for Business effective July 31, 2021. Move program to full operational status by September 30, 2021.	By July 31, 2021, majority of County agencies will be migrated to Office 365. Three departments have declined to migrate; their aggregate user populations represent approx. 450 employees. OCIT continues to assist departments in adopting Teams and integrating the technology into daily operations.
<b>ORGANIZATIONAL EXCELLENCE</b> <b>What:</b> Establish measures, structures, processes, and rewards to motivate employees to excel in service delivery. <b>Why:</b> Fosters staff development and recognition with the goal of enhanced customer service delivery.	Continued to conduct Employee Engagement Surveys. OCIT leadership conducted a virtual retreat to discuss the challenges and benefits of working remotely. OCIT has implemented some of the ideas to further promote communication and collaboration by utilizing features from the Microsoft Teams platform.	OCIT will continue to enhance employee engagement, productivity, and solutions to find the best balance of remote work practices for our staff and our customers.	In 2020, OCIT and our customers were challenged with moving a substantial workforce to a remote work model as a result of the COVID-19 pandemic. OCIT will continue to support our staff and customers to ensure that remote work capabilities remain available, expandable, and secure.

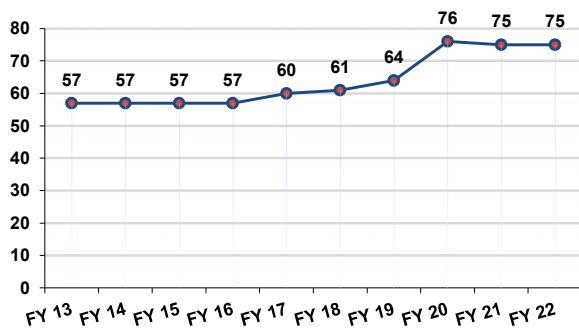
## FY 2020-21 Key Project Accomplishments:

- Provided support to departments for the remote work initiative throughout the COVID-19 pandemic.
- Assisted with the technical effort to get Operation Independence off the ground, with website support and staff resources.
- Worked with County departments on COVID-19 to quickly finalize public-facing technology projects (e.g., website for the grant program for outdoor dining).
- Completed facilities improvement projects in response to COVID-19 physical distancing requirements such as: modifications to the Data Center conference room technical set-up to serve as a local Emergency Operation Center; new outdoor workspaces at the Data Center; cubicle extensions for various workspaces; and remodeling space at OCIT's headquarters to serve as a more conducive breakroom.
- The Cybersecurity function continues to remain vigilant to assess the landscape as it evolves with the aim of protecting information assets as effectively as possible. Some of the key initiatives accomplished include: Conducted the annual Cybersecurity Awareness Training for all County employees and contractors, with a completion rate of over 95% county-wide. Implementation of four individual projects to strengthen the cybersecurity posture of the County's technology environment. As the threat landscape changes and the risk profile for the County increases, these projects will provide needed security capabilities to further protect the County's data and information.
- Implemented an enterprise single sign on strategy with the Microsoft Identity Management (MIM) project, which will significantly improve the way County data can be shared across agency silos.



- Migrated a majority of the County's circuits to a different commercial communications carrier in an effort to save significant cost.
- Continued the County of Orange eGov Website Migration Project, with the following departments completed: OC Public Libraries, OC Waste & Recycling, OC Community Resources (Community Investment, Office on Aging, Veterans Services), Clerk-Recorder, Clerk of the Board, Campaign Finance & Ethics, Internal Audit, OC Public Works, and Child Support Services.
- Migrated the enterprise Storage Area Network and backup solution to a new leading technology solution that utilizes an on-premise and cloud-based storage and archive solution, which will provide greater resiliency, reliability, business continuity and disaster recovery capabilities.
- Implemented new technologies for Data Center and Wide Area Network (WAN) solutions leveraging Software Defined Networking and Software defined WAN technologies, which will deliver a highly available network for County services, to help reduce transport cost in the future.
- Rolled out a Bring Your Own Device (BYOD) initiative to promote managers to utilize their personal mobile device to receive County email, calendar, and contact information for the convenience of having only one device and to realize cost savings to the County.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- During the FY 2021-22 budget process, added 1 position transferred from OCIT Shared Services to align staff within units for workload balancing.  
  
In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 1 position associated with the Voluntary Incentive Program (VIP) was deleted.
- During the FY 2020-21 budget process, added 4 positions transferred from OCIT Shared Services and deleted 1 position transferred to OCIT Shared Services to align staff within units for workload balancing. Deleted 4 vacant positions per CEO recommendation.
- In FY 2019-20, added 10 positions from OC Public Works for Badge Access Control Systems and added 3 positions transferred from OCIT Shared Services offset by deleting 1 position transferred to OCIT Shared Services to align staff within units for workload balancing.
- In FY 2018-19, added 5 positions: 2 positions transferred from OCIT Shared Services and 3 from Probation offset by deleting 2 positions transferred to OCIT Shared Services to align staff within units for workload balancing.
- During the FY 2017-18 budget process, added 1 position transferred from OCIT Shared Services offset by deleting 2 positions transferred to OCIT Shared Services to align staff within units for workload balancing.  
  
In FY 2016-17, added 2 positions transferred from OCIT Shared Services offset by deleting 1 position transferred to OCIT Shared Services to align staff within units for workload balancing and added 1 new position to support OCIT operations.
- In FY 2015-16, added 22 positions: 1 position transferred from OC Road, 3 from OC Community Resources, 2 from County Executive Office, 1 from Human Resources, 5 from Publishing, 1 from Health Care Agency, 7 from OCIT Shared Services and 2 new positions for oversight from OCIT Countywide Services and deleted 19 positions transferred to OCIT Shared Services with the establishment of OCIT Shared Services.
- During the FY 2012-13 budget process, added 1 position transferred from County Executive Office for realignment to meet the business needs of the organization.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Leverage and collaborate with vendors and partners to shift service areas of responsibility to where the County can gain the greatest economies of scale. Partner with departments to understand their business needs and assist them in strategizing business solutions. Foster and develop innovative ideas and solutions while seeking opportunities to reduce costs.

### Changes Included in the Recommended Base Budget:

The FY 2021-22 expense budget is \$88.6 million, which is a \$11.1 million decrease when compared to the FY 2020-21 Modified Budget due to the following: a \$5.7 million decrease in Fixed Assets and Building & Structures due to the leveraging of financed equipment purchases and completion of several large projects, a \$2.1 million decrease in Services and Supplies for Circuits, Software & Maintenance Support and Professional Services, a \$4 million decrease due to Special Items and Depreciation, and a \$664 thousand increase in Salaries and Employee Benefits.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Budget Amount	Percent
Total Positions	72	74	74	75	1	1.4
Net Position - Beginning Balance	(5,390,302)	9,351,413	9,351,413	20,687,427	11,336,014	121.2
Total Revenues	88,065,033	90,831,138	96,114,907	82,252,925	(8,578,213)	(9.4)
Total Expenditures/Encumbrances	76,578,969	99,734,324	93,829,288	93,772,185	(5,962,139)	(6.0)
Prior Year Encumbrance Cancellations	408,010	0	294,439	0	0	0.0
Inc/(Dec) to Reserves	(2,847,642)	448,227	(8,755,956)	9,168,167	8,719,940	1,945.4
Net Position - Ending Balance	9,351,414	0	20,687,428	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

### Highlights and Key Trends:

- Continue to support County departments in identifying tools and developing processes for their remote work initiative, to ensure increased security measures and improved accessibility to the network.
- Continue to promote countywide, collaborative efforts to reduce duplicative technology equipment, applications, and projects in order to gain operational efficiencies and consistent delivery of IT services.
- Continue to focus on cybersecurity to strengthen the information security posture of the County, including our Vulnerability Management and Business Continuity programs.

## 290 - INSURED HEALTH PLANS ISF

### Operational Summary

#### Description:

The Insured Health Plans Internal Service Fund (ISF) provides health benefits to employees, retirees and their dependents enrolled in fully insured health plans.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	191,507,969
Total FY 2020-2021 Projected Expend + Encumb:	179,905,059
Total Recommended FY 2021-2022:	196,187,351
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Fund 290 is one of the funds under Employee Benefits. The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with Federal and State employee benefits regulations.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

In calendar year 2022, the premium rates are projected to increase by 7.0% for employees and 8.0% to 10% for retirees depending on the plan.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Net Position - Beginning Balance	7,374,707	6,752,669	6,752,669	5,232,851	(1,519,818)	(22.5)
Total Revenues	179,781,562	184,755,300	178,385,241	190,954,500	6,199,200	3.4
Total Requirements	180,403,600	191,507,969	179,905,059	196,187,351	4,679,382	2.4
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Reserves	0	0	0	0	0	0.0
Net Position - Ending Balance	6,752,669	0	5,232,851	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

#### Highlights and Key Trends:

- Medical inflation (trend) continues to rise causing an increase in medical, hospital, and prescription drug costs for the County and other employers nationwide. Increases in the cost of current and new prescription drug treatments continue to have a large impact on the overall cost of healthcare. The actual 2021 health plan premium increased 4.0% for Cigna and 8.69% for Kaiser.
- In calendar year 2022, the premium rates are projected to increase by 7.0% for employees and 8.0% to 10% for retirees depending on the plan.

## 291 - UNEMPLOYMENT ISF

### Operational Summary

#### Description:

The Unemployment Internal Service Fund (ISF) provides for self insurance of unemployment claims, administrative fees and related programs associated with the State mandated unemployment insurance program.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	6,331,935
Total FY 2020-2021 Projected Expend + Encumb:	3,690,162
Total Recommended FY 2021-2022:	4,076,361
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of a cost effective and efficient benefits program that educates and empowers employees/retirees in selecting their benefit choices and ensuring compliance with Federal and State employee benefits regulations.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

Unemployment claims experience have increased significantly due to the COVID-19 pandemic. Unemployment claims are unpredictable at this time. Budget is set based upon latest estimates from actuary. The rate holiday is ending and a deduction of 0.10% of payroll is being established in FY 2021-22.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Net Position - Beginning Balance	6,552,306	6,264,135	6,264,135	2,628,861	(3,635,274)	(58.0)
Total Revenues	137,789	67,800	54,671	1,447,500	1,379,700	2,035.0
Total Requirements	425,960	6,331,935	3,690,162	4,076,361	(2,255,574)	(35.6)
Prior Year Encumbrance Cancellations	0	0	217	0	0	0.0
Inc/(Dec) to Reserves	0	0	0	0	0	0.0
Net Position - Ending Balance	6,264,135	0	2,628,861	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

#### Highlights and Key Trends:

- Due to the COVID-19 pandemic and Federal legislation, the number of claims and amount of benefit paid significantly increased in FY 2020-21. Nevertheless, the County remained on a rate holiday for FY 2020-21. Unemployment claims are unpredictable at this time. Budget is set based upon latest estimates from the actuary. The rate holiday is ending and a deduction of 0.10% of payroll is being established in FY 2021-22. The requested budget includes a Confidence Margin to cover unpredictable additional claims due to economic uncertainty and the COVID-19 pandemic.

## 292 - SELF-INSURED PPO HEALTH PLANS ISF

### Operational Summary

#### Description:

The County Self-Insured PPO Health Plans Internal Service Fund (ISF) provides for self-insured health benefits and administrative fees associated with medical and prescription claims from employees, retirees, and their dependents enrolled in the Wellwise Choice, Sharewell Choice, Wellwise Retiree, and Sharewell Retiree health plans.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	92,248,268
Total FY 2020-2021 Projected Expend + Encumb:	77,774,068
Total Recommended FY 2021-2022:	85,236,439
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Fund 292 is one of the funds under Employee Benefits. The Employee Benefits Division supports the County Executive Office/Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with Federal and State employee benefits regulations.

#### FY 2020-21 Key Project Accomplishments:

- Completed a Request for Proposal and negotiated a new contract for the Pharmacy Benefits Administration vendor which is estimated to result in a three years cost savings of \$5,906,000 and an increase of \$6,498,000 in rebates resulting in a total projected cost reduction of \$12,404,000

### Budget Summary

#### Changes Included in the Recommended Base Budget:

In calendar year 2022, the premium rates are projected to increase by 10.6% for employees and 8.0% to 9.1 for retirees depending on the plan.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Net Position - Beginning Balance	15,862,777	14,668,219	14,668,219	8,154,006	(6,514,213)	(44.4)
Total Revenues	69,270,115	77,580,049	71,260,357	77,082,433	(497,616)	(0.6)
Total Requirements	70,464,673	92,248,268	77,774,068	85,236,439	(7,011,829)	(7.6)
Prior Year Encumbrance Cancellations	0	0	(502)	0	0	0.0
Inc/(Dec) to Reserves	0	0	0	0	0	0.0
Net Position - Ending Balance	14,668,219	0	8,154,006	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

#### Highlights and Key Trends:

- Medical inflation (trend) continues to rise causing an increase in medical, hospital, and prescription drug costs for the County and other employers nationwide.
- In calendar year 2022, the premium rates are projected to increase by 10.6% for employees and 8.0% to 9.1 for retirees depending on the plan.

## 293 - WORKERS' COMPENSATION ISF

### Operational Summary

#### Description:

The Workers' Compensation Internal Service Fund (ISF) is a division of CEO Risk Management whose mission is to preserve and protect the human and capital assets of the County of Orange.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	63,377,003
Total FY 2020-2021 Projected Expend + Encumb:	63,065,535
Total Recommended FY 2021-2022:	64,587,970
Percent of County General Fund:	N/A
Total Employees:	21.00

#### Strategic Goals:

- It is the goal of the self-insured Workers' Compensation Program to provide prompt State-mandated benefits and quality medical care to injured County employees. This program also integrates workers' compensation benefits with specific benefits within labor agreements. The Integrated Disability and Absence Management Program administers programs and trainings related to employee absence management to mitigate costs and accelerate the process of returning employees to work.
- The Safety and Loss Prevention Program and the Americans with Disabilities Act (ADAA) Compliance Program strive to provide a safe environment for both County employees and members of the public who visit County facilities and receive County services through its proactive safety, loss prevention, training and inspection programs; develop risk metrics, analyze frequency and severity of accident trends at the department level, determine root cause accident factors and implement risk mitigation strategies based on those findings. This strategy complements current departmental efforts to reduce the total cost of workers' compensation claims.

#### Key Outcome Indicators:

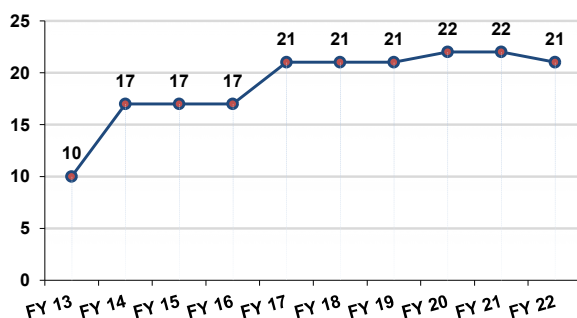
Performance Measure	2020 Business Plan	2021 Business Plan	
	Results	Target	How are we doing?
<b>WORKERS' COMPENSATION PROGRAM LOSS EXPERIENCE (LOSS RATE AND CLAIM FREQUENCY)</b> <b>What:</b> Average loss per \$100 of payroll and average number of claims per \$1 million of payroll. <b>Why:</b> Provides a benchmarking comparison with other California counties.	Loss Rate was \$1.55/\$100 of payroll; Claim Frequency was \$0.86/\$1 million of payroll.	Remain below the benchmark average for other California counties.	Loss Rate was \$1.55/\$100 of payroll and Claim Frequency was \$0.85/\$1 million of payroll, both below the average of \$2.00/\$100 of payroll and \$1.20/\$1 million of payroll, respectively, from a total of 49 California counties included in the benchmarking comparison study performed by an actuarial firm.

#### FY 2020-21 Key Project Accomplishments:

- Continued the Alternate Dispute Resolution (ADR) Program with the Association of Orange County Deputy Sheriffs (AOCDS) to resolve agreed-upon disputes and avoid delay in treatment and costly litigation.
- Continued focus on workers' compensation abuse and fraud resulting in the District Attorney's office accepting one additional case for investigation.
- Continued to work aggressively to expedite resolution of workers' compensation claims for former employees where cost effective to the County and beneficial to the employee.
- Successfully migrated the Workers' Compensation claims system from York Services, Inc. to Sedgwick CMS.
- Established baseline metrics/scorecard for the new Defense Attorney Panel.
- Currently in the process of revising the Medical Management Cost Containment Plan to achieve additional workers' compensation claims cost savings.

- Rolled out an Enterprise Safety Management Database (OC Safety) to additional County departments with plans for a complete roll-out to Countywide in FY 2021-22.
- Enhanced certain features of the OC Safety database to improve efficiency and effectiveness of injury reporting.
- Created 14 new eLearning modules to make Countywide safety training more effective and accessible on-demand to improve compliance efforts.
- Worked with a multi-department team to identify significant opportunities for contractor safety improvements.
- Created templates and checklists to facilitate compliance with Cal-OSHA emergency regulations for COVID-19 exposure prevention.
- Created two new processes to improve reporting and tracking of American with Disabilities Act (ADA) Title II issues to facilitate accountability and trend analyses.
- Currently in the process of implementing and customizing the Cority Disability Case Management System with support from Human Resource Services (HRS), OC Sheriff's Department (OCSD), OC Information Technology (OCIT) and Auditor-Controller.
- Trained HRS/Employee Relations, Return to Work (RTW)/Integrated Disability Absence Management (IDAM) staff for their roles in the Cority Disability Case Management System.
- Worked closely with HRS on COVID-19 related information and training, including Thursday Talks, TEAMS training, Form Development and monthly meetings with Senior Management.
- Continued to collaborate with OC Retirement System (OCERS) to identify a consistent approach for disability retirement applications to ensure early benefit delivery to eligible employees.
- Continued to work closely with HRS to identify long-term leave of absence County employees.
- Finalized the Transitional Work Assignment Policy in collaboration with County Counsel and HRS/Employee Relations for "meet and confer" obligations.
- Collaborated with HRS Recruitment staff in designing a Process Chart to assist in the placement of County employees with permanent restrictions.
- Worked closely with the Workers' Compensation Third Party Administrator (TPA) to identify long-term leave of absence County employees with accepted workers' compensation injuries/settlements.
- Reviewed and revise letters from the TPA to County staff for support of the reasonable accommodation process; hold bi-monthly reviews of County employees in long-term transitional work assignments.
- Continued training HRS and other RTW/IDAM staff focusing on adherence to State and Federal disability laws to ensure consistency in practice throughout County departments.
- Continued to secure Excess Workers' Compensation insurance to mitigate County exposure to catastrophic losses.
- Updated the yearly actuarial study for the Workers' Compensation Program.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 1 position associated with the Voluntary Incentive Program (VIP) was deleted.
- During the FY 2020-21 budget process, 1 vacant position was deleted per CEO recommendation.

In FY 2019-20, 1 position was added to the Integrated Disability and Absence Management program to provide administrative support.



- In FY 2018-19, 1 position was transferred from Human Resource Services to focus on Integrated Disability and Absence Management.
  - During the FY 2016-17 budget process, 1 position was added to increase the level of service provided to departments and continue to improve the efficiency and effectiveness of the Workers Compensation program.
- In FY 2015-16, 1 position was added for SSA and 1 position was transferred from Probation to provide dedicated services to the respective departments.

Additionally, 1 position was transferred from Property and Casualty Risk ISF to better align the position's focus of implement County-wide Safety initiatives.

- FY 2012-13, 7 positions transferred into the Safety and Loss Prevention program from various County departments (2 from OC Community Resources, 1 from Health Care Agency, 1 from Sheriff-Coroner, 1 from OC Public Works, 1 from John Wayne Airport and 1 from OC Waste and Recycling) to centralize the County safety program.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

Support the overall mission of the County Executive Office and the Strategic Financial Plan.

### Changes Included in the Recommended Base Budget:

Workers' Compensation charges to program participants will remain flat in FY 2021-22.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21		Budget Amount	Percent
Total Positions	22	21	21	21	0	0.0
Net Position - Beginning Balance	212,396	304,942	304,942	1,361,709	1,056,767	346.5
Total Revenues	63,951,550	63,048,520	63,932,855	63,202,720	154,200	0.2
Total Requirements	64,163,945	63,377,003	63,065,535	64,587,970	1,210,967	1.9
Prior Year Encumbrance Cancellations	289,817	0	165,906	0	0	0.0
Inc/(Dec) to Reserves	(15,125)	(23,541)	(23,541)	(23,541)	0	0.0
Net Position - Ending Balance	304,942	0	1,361,709	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

### Highlights and Key Trends:

- Workers' Compensation claim costs are increasing due to rising medical costs, however, the County's loss rate and claim frequency are significantly below the benchmark average for other California counties.



## 294 - PROPERTY & CASUALTY RISK ISF

### Operational Summary

#### Description:

The Property & Casualty Risk Internal Service Fund (ISF) is a division of CEO Risk Management whose mission is to pre-serve and protect the human and capital assets of the County of Orange.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	33,684,289
Total FY 2020-2021 Projected Expend + Encumb:	33,916,714
Total Recommended FY 2021-2022:	33,981,378
Percent of County General Fund:	N/A
Total Employees:	12.00

#### Strategic Goals:

- It is the goal of the Property & Casualty Risk ISF to reduce costs associated with damage to County physical assets, bodily injury and property damage claims filed by the public and the management of claims in litigation. This goal is achieved by acquiring commercial insurance, effective liability claims management, prudent administration of the self-insured Liability Program, and providing risk assessment and risk mitigation consultation services to all County departments.

#### Key Outcome Indicators:

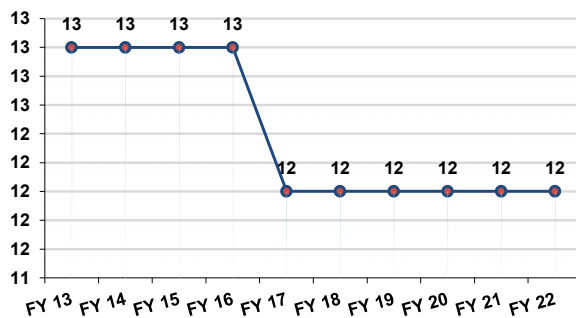
Performance Measure	2020 Business Plan	2021 Business Plan	
	Results	Target	How are we doing?
<b>LIABILITY PROGRAM LOSS EXPERIENCE (LOSS RATE AND CLAIM FREQUENCY)</b> <b>What:</b> Average loss per \$100 of payroll and average number of claims per \$1M of payroll. <b>Why:</b> Provides a benchmarking comparison with other California counties.	Loss Rate was \$0.34/\$100 of payroll; Claim Frequency was \$0.34/\$1M of payroll.	Remain below the benchmark average for other California counties.	Loss Rate was \$0.34/\$100 of payroll and Claim Frequency was \$0.34/\$1M of payroll, both below the average of \$0.46/\$100 of payroll and \$0.55/\$1M of payroll, respectively, from a total of 49 California counties included in the benchmarking comparison study performed by an actuarial firm.

#### FY 2020-21 Key Project Accomplishments:

- Continued to enhance risk metrics, including liability claims and litigation trends for key County departments to aid in their loss prevention efforts through the use of the Risk Management Information System (RMIS).
- Continued to conduct early risk assessments of liability and property claims to identify cases that may be adverse and would benefit from prompt resolution.
- Continued to provide monthly claims and litigation reports to OC Sheriff's department, Social Services Agency, OC Community Resources and Custodial Medical Services.
- Continued training/development on litigation for public entity, immunities, civil rights, and control of attorneys assigned to cases.
- Continued to provide a monthly legal report of all Civil Tort litigation and all Employment litigation cases to the Board of Supervisors.
- Continued to manage the subrogation process to achieve further efficiencies.
- Adjusted internal processes to new Statutory, Superior and District court dates and procedures during the COVID-19 pandemic.
- Reviewed and updated the insurance manual which is available to County departments in SharePoint.
- Continued to work with the OC Sheriff's Department to roll out the County's first Owner Controlled Insurance Program (OCIP) for the James Musick Jail Expansion Project.

- Continued to provide training to County staff on the County's insurance requirements.
- Continued to work closely with the County's Procurement Office to implement a new internal software program to track insurance compliance.
- Continued to work with Health Care Agency and Social Services Agency to develop a new boilerplate for Licensed Specialized Counseling Professionals to assist with insurance compliance.
- Continued to successfully place and evaluate commercial insurance coverage for diverse and complex County needs.
- Updated the yearly actuarial study for the Property & Casualty Risk Program.
- Continued to maintain 75% funding on a Confidence Level basis for the Property & Casualty Risk Program as recommended by the Board in May 2012.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2015-16, 1 position was transferred to the Workers' Compensation ISF to increase the position's focus on County safety initiatives.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	12	12	12	12	0	0.0
Net Position - Beginning Balance	1,852,263	1,816,910	1,816,910	2,711,476	894,566	49.2
Total Revenues	32,569,720	31,867,380	32,192,704	31,269,902	(597,478)	(1.9)
Total Requirements	34,421,983	33,684,289	33,916,714	33,981,378	297,089	0.9
Prior Year Encumbrance Cancellations	1,816,909	0	2,618,576	0	0	0.0
Inc/(Dec) to Reserves	0	0	0	0	0	0.0
Net Position - Ending Balance	1,816,910	1	2,711,476	0	(1)	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

### Highlights and Key Trends:

- Commercial insurance market conditions have hardened in many areas.

### Budget Summary

#### Plan for Support of the County's Strategic Priorities:

Support the overall mission of the County Executive Office and the Strategic Financial Plan.

#### Changes Included in the Recommended Base Budget:

Property & Casualty Risk charges to program participants have been reduced by 2% in FY 2021-22.

## 296 - OC FLEET SERVICES

### Operational Summary

#### Description:

OC Fleet Services mission is to deliver high quality fleet management services to the employees and elected officials serving the County of Orange. OC Fleet Services strive toward the highest levels of safety and reliability in a cost-effective and efficient manner that supports clean air rules and regulations and the County's objectives for reducing emissions.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	53,003,306
Total FY 2020-2021 Projected Expend + Encumb:	37,597,744
Total Recommended FY 2021-2022:	46,864,592
Percent of County General Fund:	N/A
Total Employees:	74.00

#### Strategic Goals:

- Ensure County owned vehicles operate safely and efficiently and are in compliance with South Coast Air Quality Management District's (SCAQMD) emissions standards and the County's clean air objectives.
- Standardize fleet management services Countywide through the establishment of service level agreements to increase efficiency, safety, and reduce cost.
- Measure our success against industry best practices and government fleet standards to promote continuous measurable improvement.

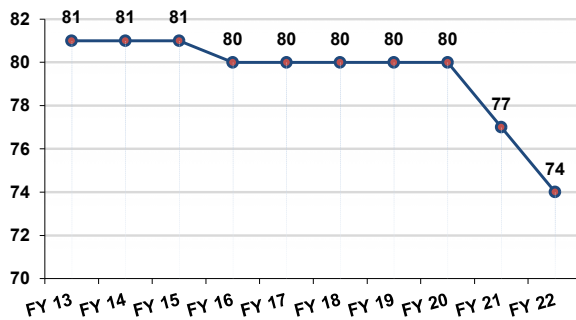
#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>FLEET EQUIPMENT UPTIME</b> <b>What:</b> Measures overall Fleet availability to meet customer service needs <b>Why:</b> Measures overall Fleet efficiency	Achieved 96.5%	Goal 95%	Industry Best Practice is 95%
<b>AVERAGE AGE OF THE FLEET</b> <b>What:</b> Measure of overall average of the Fleet <b>Why:</b> An old Fleet costs more to operate than a new Fleet	6.0 Years	5.7 Years	Fleet Modernization goal is 4.5 years average age
<b>FLEET TECHNICIAN PRODUCTIVE HOURS</b> <b>What:</b> Measures Productive (billable) hours as a percent of total available hours <b>Why:</b> Measures Fleet technician productive hours	78.3% Billable Productivity	77.3% Rate Model Productivity Factor	Achieving Rate Model budgeted billable hours

#### FY 2020-21 Key Project Accomplishments:

- Worked in partnership with County departments to utilize a new Fleet Modernization software tool that provides an objective measurement of each vehicles replacement priority. Points are assigned for vehicle age, maintenance cost, utilization, and mileage. Those vehicles with the highest points are the best candidates for replacement. This enables OC Fleet Services to more accurately budget vehicle requirements and ensure that all vehicles specifications are included in the Capital Cost for purchasing.

### Ten Year Staffing Trend:



- During the FY 2020-21 budget process, 3 vacant positions were deleted per CEO recommendation.
- In FY 2014-15, deleted 5 regular position offset by adding 4 positions: 2 positions transferred from OC Public Works and 2 new positions due to reorganization phases I and II.
- In FY 2013-14, added 2 positions transferred from OC Public Works offset by deleting 2 positions transferred to OC Public Works to align staff within units for work-load balancing.

### Ten Year Staffing Trend Highlights:

- In FY 2020-21, to reduce the budget shortfall due to the pandemic-related revenue losses, 3 positions associated with the Voluntary Incentive Program were deleted.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

OC Fleet Services supports the County's strategic priorities by providing world-class fleet management services to departments, ensuring that County vehicles are ready and operative in a safe and efficient manner to support County departments in their mission to deliver outstanding, cost effective, regional public services. To accomplish this goal, OC Fleet Services performs the following:

1. Support industry Automotive Service Excellence (ASE) Certification and training at County garages and maintain certifications at each garage.
2. Perform routine safety inspections during preventative maintenance and perform repairs as necessary to ensure compliance with vehicle Original Equipment Manufacturer (OEM) standards and warranties.
3. Maintain compliance with Cal/OSHA, Department of Transportation (DOT), and County Risk Management safety regulations.
4. Enforce vehicle replacement schedules to eliminate older and more costly vehicles from the County's fleet.

### Changes Included in the Recommended Base Budget:

OC Fleet Services, Fund 296, FY 2021-22 Recommended Budget of \$46.9 million is \$5.1 million (12.18%) higher than the FY 20-21 Modified Budget. The increase includes, but not limited to, services and supplies of \$500 thousand, equipment of \$2.5 million, special items of \$1.4 million, and depreciation of \$797 thousand.

### Requested Budget Augmentations and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
<b>Purchase of Three OC Animal Care Replacement Vehicles Amount: \$ 192,000</b>	OC Fleet Services requests \$192K in appropriations on behalf of OC Community Resources (OCCR), Budget Control 024, for purchase of three replacement vehicles for the OC Animal Care program.	Replacement of OCCR vehicles would improve the overall reliability of the vehicles and lower repair costs	20662

## Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Total Positions	77	74	74	74	0	0.0
Net Position - Beginning Balance	6,158,083	7,222,456	7,222,456	7,628,011	405,555	5.6
Total Revenues	37,744,795	36,683,780	34,246,572	37,193,115	509,335	1.4
Total Expenditures/Encumbrances	35,295,068	41,773,164	37,597,744	46,864,592	5,091,428	12.2
Prior Year Encumbrance Cancellations	466,450	0	506,115	0	0	0.0
Inc/(Dec) to Reserves	1,851,804	2,133,072	(3,250,611)	(2,043,466)	(4,176,538)	(195.8)
Net Position - Ending Balance	7,222,456	0	7,628,011	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

## 297 - REPROGRAPHICS ISF

### Operational Summary

#### Description:

OC Printing & Graphics, the working title for the official designation of Reprographics Internal Service Fund (ISF), is a division of the Registrar of Voters (ROV). OC Printing & Graphics mission is to provide quality and cost-effective printing services.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	8,939,041
Total FY 2020-2021 Projected Expend + Encumb:	5,568,256
Total Recommended FY 2021-2022:	9,305,549
Percent of County General Fund:	N/A
Total Employees:	18.00

#### Strategic Goals:

- Provide quality printing services by meeting or exceeding customer requirements.
- Enhance operational efficiency and productivity through the use of technology.

#### Key Outcome Indicators:

Performance Measure	2020 Business Plan Results	2021 Business Plan Target	How are we doing?
<b>CUSTOMER SATISFACTION WITH OC PRINTING &amp; GRAPHICS.</b> <b>What:</b> Percentage of customers that are satisfied with their jobs and/or level of service. <b>Why:</b> Indicates customer satisfaction on the services provided by OC Printing & Graphics.	87.6% of customers satisfied.	The target for 2021 is 98%.	Scores went up in quality, but overall satisfaction was lowered due to only a couple of low scores. Following up on the low scores are due to improvements requested in the ordering form, which are currently underway.
<b>OC PRINTING &amp; GRAPHICS EFFICIENCY.</b> <b>What:</b> Percentage of OC Printing & Graphics jobs completed and delivered on time. <b>Why:</b> Indicates efficiency of services provided to customers.	86% of jobs were completed and delivered on time.	The target for 2021 is 90% to complete and deliver jobs on time.	This is another considerable improvement from last year's on time percentage.

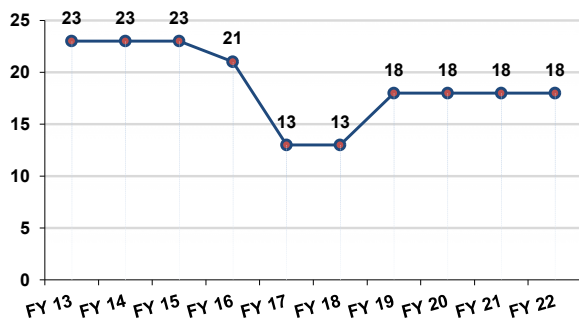
#### FY 2020-21 Key Project Accomplishments:

- Printed translated Voter Information Guides and a portion of the English Voter Information Guides for the 2020 Presidential General Election.
- Printed all Voter Information Guides for 2nd Supervisorial District Vacancy Election.
- Printed all ballots for 2020 Presidential General Election and 2nd Supervisorial District Vacancy Election.
- Printed signs, floor stickers, and posters for agencies throughout the County for COVID-19 mitigations.
- Printed various materials for COVID-19 Vaccination Super POD (Point of Dispensing).
- Printed millions of targeted marketing postcards to inform voters of voting information during COVID-19 for the 2020 Presidential General Election. The postcards had approximately thirty different versions targeted to the individual voters and were mail ready.

### Organizational Summary

**Printing & Graphics** - Prints all election documents including official ballots. In addition, provides quality, on time, and cost-effective design, printing, and bindery services for County of Orange departments and other jurisdictions/organizations.

### Ten Year Staffing Trend:



### Ten Year Staffing Trend Highlights:

- In FY 2020-21, total authorized positions remain constant at 18.
- In FY 2017-18, 5 positions were added to support increased workload.
- During the FY 2016-17 budget process, 1 position was added to support graphic design needs.  
In FY 2015-16, 9 positions were transferred to OCIT Shared Services for OCIT Integration.
- During the FY 2015-16 budget process, 2 positions were transferred to County Executive Office to support procurement functions for CEO Real Estate and Human Resource Services.

## Budget Summary

### Plan for Support of the County's Strategic Priorities:

OC Printing & Graphics supports the County's strategic priorities by providing efficient and cost-effective printing services to departments. We will continue to improve services to meet a wide variety of printing needs for the County.

### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	FY 2021-2022 <sup>(1)</sup> Recommended	Budget Amount	Percent
Total Positions	18	18	18	18	0	0.0
Net Position - Beginning Balance	2,327,269	2,870,176	2,870,176	3,202,165	331,989	11.6
Total Revenues	5,548,393	5,767,567	5,568,256	5,798,384	30,817	0.5
Total Expenditures/Encumbrances	4,739,541	8,939,041	5,568,256	9,305,549	366,508	4.1
Prior Year Encumbrance Cancellations	36,893	0	30,691	0	0	0.0
Inc/(Dec) to Reserves	302,838	(301,298)	(301,298)	(305,000)	(3,702)	1.2
Net Position - Ending Balance	2,870,176	0	3,202,165	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

### Highlights and Key Trends:

- Services available include business cards, variable data statement printing and mailing, NCR forms, complex packet production, poster/banners and signs, reprographics and design.
- Expanded service offerings to include four-color high-speed variable data printing, wide-format posters, banners, sign printing, four-color variable data booklet production, and mailing services.
- Printed in-house ballots for over 1.7 million Orange County voters. Ballots are printed on a high-speed, inkjet, web-press printer.

## 298 - SELF-INSURED BENEFITS INTERNAL SERVICE FUND

### Operational Summary

#### Description:

The Self-Insured Benefits Internal Service Fund (ISF) provides for salary continuance and dental benefits for various employee groups, Long Term Disability (LTD) Insurance premiums, and the administration of the Health Care, Dependent Care, and Judges Reimbursement Accounts. Prior to FY 2017-18 it contained revenue and expenses to support the OC Healthy Steps wellness program.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	10,214,921
Total FY 2020-2021 Projected Expend + Encumb:	4,995,455
Total Recommended FY 2021-2022:	7,692,431
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Fund 298 is managed by Employee Benefits. The Employee Benefits Division supports the County Executive Office/ Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with Federal and State employee benefits regulations.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

Dental claims experience for FY 2020-21 slightly declined due to the COVID-19 pandemic. Dental premiums charged to the departments in FY 2020-21 was set lower than claims to reduce the fund balance to an appropriate level per the State Controller working capital target fund balance.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Net Position - Beginning Balance	4,476,221	5,272,751	5,272,751	4,270,471	(1,002,280)	(19.0)
Total Revenues	4,935,937	4,942,170	3,993,175	3,421,960	(1,520,210)	(30.8)
Total Requirements	4,178,680	10,214,921	4,995,455	7,692,431	(2,522,490)	(24.7)
Prior Year Encumbrance Cancellations	39,274	0	0	0	0	0.0
Inc/(Dec) to Reserves	0	0	0	0	0	0.0
Net Position - Ending Balance	5,272,751	0	4,270,471	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

#### Highlights and Key Trends:

- There is no increase to short-term and long-term disability premiums in 2021.
- Dental claims experience for FY 2020-21 slightly declined due to the COVID-19 pandemic. Dental premiums charged to the departments in FY 2020-21 was set lower than claims to reduce the fund balance to an appropriate level per the State Controller working capital target fund balance.



## 29W - WELLNESS PROGRAM INTERNAL SERVICE FUND

### Operational Summary

#### Description:

The Wellness Program Internal Service Fund (ISF) supports the OC Healthy Steps wellness program. Based on the need to address rising health care costs, Employee Benefits is focusing on improving the health and wellbeing of County employees. The program is designed to help employees become aware of their risk factors and key numbers that impact their health and to provide information, opportunities and motivation to improve or maintain their health.

#### Strategic Goals:

- Fund 29W is managed by Employee Benefits. The Employee Benefits Division supports the County Executive Office/ Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with Federal and State employee benefit regulations.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	6,879,054
Total FY 2020-2021 Projected Expend + Encumb:	1,468,240
Total Recommended FY 2021-2022:	4,314,549
Percent of County General Fund:	N/A
Total Employees:	0.00

The program includes three core components as well as Countywide activity challenges and incentives, an ongoing quarterly newsletter, and an on-site employee Wellness Center.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

Benefits Administration fee is not being collected in FY 2021-22 to draw down fund balance to meet State Controller's target for working capital.

The budget assumes that OC Healthy steps and Wellness contract will not include biometric screening due to the COVID-19 pandemic.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020 Actual	FY 2020-2021 Budget <sup>(1)</sup>	FY 2020-2021 Projected	FY 2021-2022 <sup>(1)</sup> Recommended	Change from FY 2020-2021 Budget	
		As of 3/31/21	At 6/30/21		Amount	Percent
Net Position - Beginning Balance	3,597,464	4,880,402	4,880,402	3,783,549	(1,096,853)	(22.5)
Total Revenues	2,585,580	1,998,653	371,287	531,000	(1,467,653)	(73.4)
Total Requirements	1,302,642	6,879,054	1,468,240	4,314,549	(2,564,505)	(37.3)
Prior Year Encumbrance Cancellations	0	0	100	0	0	0.0
Inc/(Dec) to Reserves	0	0	0	0	0	0.0
Net Position - Ending Balance	4,880,402	1	3,783,549	0	(1)	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

#### Highlights and Key Trends:

- The budget assumes that OC Healthy steps and Wellness contract will not include biometric screening due to the COVID-19 pandemic. The budget also includes \$229,000 for lease costs for the Wellness and Fitness Centers.

## 29Z - LIFE INSURANCE ISF

### Operational Summary

#### Description:

The Life Insurance Internal Service Fund (ISF) provides for life insurance and accidental death & dismemberment insurance (AD&D) coverage to eligible employees.

#### At a Glance:

Total FY 2020-2021 Current Modified Budget:	903,896
Total FY 2020-2021 Projected Expend + Encumb:	813,285
Total Recommended FY 2021-2022:	942,007
Percent of County General Fund:	N/A
Total Employees:	0.00

#### Strategic Goals:

- Fund 29Z is managed by Employee Benefits. The Employee Benefits Division supports the County Executive Office/ Human Resource Services Business and Strategic Plan in the administration of cost effective and efficient benefit programs that educate and empower employees/retirees in selecting their benefit choices and ensuring compliance with Federal and State employee benefit regulations.

### Budget Summary

#### Changes Included in the Recommended Base Budget:

There are no changes to rates for Life and Accidental Death and Disbursement Insurance.

#### Recommended Budget History:

Sources and Uses	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022 <sup>(1)</sup>	Change from FY 2020-2021	
	Actual	Budget <sup>(1)</sup> As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Net Position - Beginning Balance	105,095	81,396	81,396	86,207	4,811	5.9
Total Revenues	836,660	822,500	818,096	855,800	33,300	4.0
Total Requirements	860,359	903,896	813,285	942,007	38,111	4.2
Prior Year Encumbrance Cancellations	0	0	0	0	0	0.0
Inc/(Dec) to Reserves	0	0	0	0	0	0.0
Net Position - Ending Balance	81,396	0	86,207	0	0	0.0

(1) The above totals may not match FY 2019-20 Current Modified Budget and FY 2020-21 Final Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

#### Highlights and Key Trends:

- Basic accidental death and dismemberment insurance in 2020 decreased 17% due to a Request for Proposal and renegotiation of the rates.
- Basic life insurance provided by the County in 2020 decreased 28% and employee purchased coverage decreased by 4%.
- There were no changes for 2021 and 2022.



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## GLOSSARY

**A-C** - Auditor-Controller

**AB** - Assembly Bill

**ACA** - Affordable Care Act

**ACCOUNT** - A classification of expenditure (object) or revenue (revenue source). Example: "Postage" is an account in "Services & Supplies."

**ACCRUAL BASIS** - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

**ACCRUED SALARIES & BENEFITS** - Employee salaries and benefits earned but not paid.

**ACO** - Accumulative Capital Outlay

**ACTIVITY** - A division within a department's organizational structure; usually a unit assigned to specific line of work performed to accomplish a function for which a governmental department is responsible. Example: "Medical Health Services" is an activity performed within the Health Care Agency. The State Controller requires this designation.

**AD&D** - Accidental Death and Dismemberment

**ADA** - Americans with Disabilities Act

**ADOPTED BUDGET** - The final budget amount adopted by the Board of Supervisors in June.

**AFDC FC** - Aid to Families with Dependent Children Foster Care. This program pays for the care and supervision of children in foster care.

**AFDC FG/U** - Aid to Families with Dependent Children Family Group/Unemployed Parents. This program provides financial assistance to families with dependent children when one of the parents is absent from the home, incapacitated, or when the principal wage earning parent is unemployed and program and income eligibility requirements are met.

**APPROPRIATION** - An authorization granted by a legislative body to make expenditures and to incur obligations for a specific purpose. An appropriation is usually limited as to the time when it may be committed or expended. In the County, spending limits are Board authorized, set for the fiscal year and may only be changed with Board approval.

**ARPA** - American Rescue Plan Act

**ASR** - Agenda Staff Report

**ASSESSED VALUATION** - A valuation set upon real estate or other property by government as a basis for levying taxes.

**ASSESSMENT DISTRICT** - A separate unit organized to provide selected services to a specific geographical area such as Irvine Coast or Golden Lantern.

**ASSET** - Resources owned or held by a government which have monetary value.

**ATTRITION** - A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement or means other than layoffs.

**AUGMENTATIONS** - "Modifications to budget requests submitted separately by departments for consideration by the CEO or the Board of Supervisors. The four primary augmentation types are:

- (1) Technical – modifications to a base budget request primarily to reconcile to budget reports or other mid-year budget adjustments;
- (2) Reduce – modifications to reduce a base budget request to comply with established Net County Cost limits;
- (3) Restore – modifications requested to restore budget reductions; and
- (4) Expand – requests for resources above and beyond current funding and staffing levels which may involve new mandates related to existing services, increasing workloads in existing programs or proposals for new services."

**AVAILABLE FINANCING** - All the means of financing a budget (fund balance plus revenues) with the exception of encumbered, general and other reserves.

**BASE BUDGET** - Cost of continuing the existing levels of service in the current budget year.

**BOS** - Board of Supervisors

**BUDGET** - The plan of financial operation with estimates of proposed expenditures and revenues for a given period of time, usually one year.

**BUDGET CONTROL** - A combination of several goal-related units under a single administrative department or organization (formerly referred to as an Agency).

**BUDGET DOCUMENT** - Written instrument used by the budget-making authority to present a comprehensive financial program.

**BUDGET LEVEL** - The organization level at which budgets are created and monitored.

**BUDGET POLICY** - A government's policy with respect to revenues, spending and debt management as these relate to government services, programs and capital investments. Budget policy provides an agreed upon set of principles for the planning and programming of government budgets and their funding.

**BUDGET YEAR** - The County's budget year begins July 1 and ends June 30.

**BUDGETARY CONTROL** - The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

**CAFR** - Comprehensive Annual Financial Report

**CALWIN** - Automated information system used for eligibility determination and case maintenance functions for specific county-administered social services programs in the State of California, including CALWORKS, Food Stamps, Medi-Cal, CAPI (Cash Assistance Program for Immigrants), General Assistance, and Foster Care.

**CALWORKS** - Welfare program that gives cash aid and services to eligible needy California families.

**CAMS** - Computerized Agenda Management System

**CAPITAL ASSET** - An asset of a long-term character such as land, buildings, or equipment costing \$5,000 or more.

**CAPITAL BUDGET** - The appropriation of bonds or operating revenue for improvement to facilities and other infrastructure.

**CAPITAL PROJECTS** - A program itemizing the County's acquisitions, additions and improvements to fixed assets. Examples: building improvements and land purchases.

**CAPS** - County Accounting & Personnel System. Automated system which encompasses accounting, budgeting, cost accounting, payroll, position control, and extended purchasing.

**CAPS+** - CAPS+ Finance and Purchasing System. The accounting and financial portion of CAPS.

**CAPS+ HR** - CAPS+ Human Resources (HR) and Payroll System. The payroll and position control portion of CAPS.

**CARES Act** - Coronavirus Aid, Relief, and Economic Security Act

**CCCS** - Countywide Coordinated Communications System

**CEO** - County Executive Office

**CEQA** - California Environmental Quality Act

**CFD** - Community Facilities District

**CNG** - Compressed Natural Gas

**COB** - Clerk of the Board of Supervisors

**COC** - County Operations Center

**COMMODITIES** - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline and minor equipment.

**CONSUMER PRICE INDEX (CPI)** - A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

**CONTINGENCY** - An amount not to exceed fifteen percent of the fund in which it is allocated, which is appropriated for unforeseen expenditure requirements.

**COP** - Certificate of Participation

**COPS** - Citizens' Option for Public Safety

**COST OF LIVING ADJUSTMENT (COLA)** - An increase in salaries to offset the adverse effect of inflation on compensation.

**COVID-19** - A respiratory disease caused by SARS-CoV-2, a new coronavirus discovered in 2019.

**CSAC** - California State Association of Counties

**CSS** - Child Support Services

**CURRENT MODIFIED BUDGET** - The current fiscal year's Board-approved final budget amount including mid-year adjustments and budget transfers.

**DA** - District Attorney

**DBW** - Division of Boating and Waterways

**DEBT SERVICE FUND** - A fund established to finance and account for the payment of interest and principal on all general obligation bonds.

**DEDICATED FUNDS** - These are revenues to the County's many special district and single purpose funds. Examples are OC Road, OC Flood, OC Parks, OC Waste and Recycling, Airport, Building & Safety, Community Facilities Districts, and Internal Service Funds.

**DEDICATED TAX** - A tax levied to support a specific government program or purpose.

**DEPARTMENT** - An organizational device used by County management to group programs of a like nature.

**DEPARTMENTAL REVENUES** - These are revenues credited to specific departments. They are used to reimburse or offset that particular department's cost. Examples are State and Federal funding programs and grants, Proposition 172 (1/2 cent Public Safety Sales Tax), Health & Welfare Realignment, fees and service charges.

**DEPRECIATION** - The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

**DESIGNATIONS** - Restrictions placed on the unreserved fund balance to indicate tentative plans for financial resource utilization in future periods.

**DISCRETIONARY FUNDS** - These are the general purpose revenues plus General Fund Balance Unassigned. Combined, they are the funding source for the Departmental Net County Cost.

**DPO** - Deputy Probation Officer

**EAP** - Employee Assistance Program

**EAS** - Emergency Alert System

**EMD** - Emergency Management Division

**EMPLOYEE (OR FRINGE) BENEFITS** - Contributions made by a government to meet commitments or obligations for employee fringe benefits. For example, government's share of costs for various pension, medical and life insurance plans.

**ENCUMBRANCE (ENC)** - An obligation in the form of a purchase order, contract or other commitment which is chargeable to an appropriation and for which a part of the appropriation is reserved. In some cases, encumbrances reserves are carried over into succeeding fiscal years.

**ENTERPRISE FUND** - A fund established to finance and account for the operation and maintenance of facilities and services which are predominantly self-supporting by user charges. Examples: Airport and OC Waste and Recycling.

**ENTITLEMENTS** - Payments to which local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually the State or Federal government.

**EOC** - Emergency Operations Center

**EPS** - Extended Purchasing System; this is the materials management portion of the CAPS+ Finance and Purchasing System.

**EXPENDITURE (EXP)** - Designates the cost of goods delivered or services rendered whether paid or unpaid, for governmental funds such as the General Fund and special revenue funds.

**EXPENSE** - Designates the cost of goods delivered or services rendered whether paid or unpaid, for proprietary funds such as enterprise funds.

**EXPENSE BUDGET** - Equivalent to current County appropriations. Includes expense items ranging from regular salaries (Object 0101) to cost of inventory issues (Object 5500).

**FCPP** - Foothill Circulating Phasing Plan

**FEMA** - Federal Emergency Management Agency

**FINAL BUDGET** - Adopted legal spending plan for the fiscal year.

**FISCAL YEAR** - County accounting period which runs from July 1 through June 30 and is designated by the calendar year in which it ends.

**FIXED ASSET (F.A.)** - An asset of a long-term character such as land, buildings, or furniture & other equipment costing \$5,000 or more.

**FULL-TIME EQUIVALENT POSITION (FTE)** - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time employee working for 20 hours per week would be the equivalent to 0.5 of a full-time position.

**FUNCTION** - A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example, the Sheriff's Department and District Attorney are departments under the function of "Public Protection."

**FUND** - An independent fiscal and accounting entity in CAPS+. It is designated by a three-digit code and precedes the department code.

**FUND BALANCE** - The amount of assets available for specific purposes or available for financing the program of expenditures and other requirements of the budget year.

**FUND BALANCE AVAILABLE (FBA)** - This is the amount left in a particular fund on June 30, the end of the fiscal year. It consists of:

- July 1 beginning FBA
- Plus revenues and cancellations in reserves
- Minus all expenditures, encumbrances and increases to reserves

**FY** - Fiscal Year

**GAIN** - Greater Avenues for Independence

**GASB** - Government Accounting Standards Board

**GENERAL FUND** - The main operating fund of the County, which is used to account for expenditures and revenues for Countywide activities.

**GENERAL PURPOSE REVENUES** - The County's General Fund Revenues are from a variety of sources, primarily: property tax, vehicle license fees, interest and sales tax. The use of these revenues is unrestricted, which means that the Board can allocate them to any program under the Board's control.

**GENERAL RELIEF (G.R.)** - Cash assistance program funded totally by Orange County for eligible persons who do not qualify for other financial assistance programs. The program is mandated by the State through the Welfare and Institutions Code starting with Section 17000.

**GIS** - Geographic Information System

**GRWP** - General Relief Work Program

**HCA** - Health Care Agency

**HCS** - Housing & Community Services

**HIPAA** - Health Insurance Portability and Accountability Act

**HMO** - Health Management Organization

**HRC** - Human Relations Commission

**HUD** - Housing and Urban Development

**ICS** - Inventory Control Sub-System - A sub-system within the materials management portion of CAPS+.

**IHSS** - In-Home Supportive Services

**INDIRECT COST** - A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

**INFRASTRUCTURE** - The physical assets of a government (e.g., streets, water, sewer, public buildings, parks, etc.)

**INTERGOVERNMENTAL REVENUE** - Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

**INTERNAL SERVICE CHARGE** - The charges to user departments for internal services provided by another government agency such as data processing or insurance funded from a central pool.

**INTERNAL SERVICE FUND (ISF)** - An organization created to perform specified services for other County departments. The services performed are charged to the user departments. Example: Reprographics Internal Service Fund.

**INTRAFUND TRANSFER** - A transfer of costs from one fund budget to another within the General Fund.

**IRC** - Intake and Release Center, Orange County Jail

**ISF** - Internal Service Fund

**JJC** - Juvenile Justice Commission

**JJCPA** - Juvenile Justice Crime Prevention Act

**JPA** - Joint Powers Authority

**JWA** - John Wayne Airport

**LAFCO** - Local Agency Formation Commission

**LMC** - Labor Management Committee

**MOE** - Maintenance Of Effort

**MOU** - Memorandum Of Understanding

**MPP** - Management Performance Plan

**NCC** - Net County Cost

**NDAPP** - Neighborhood Development and Preservation Program

**NET COUNTY COST / NCC** - This is the difference, for all budget units within the General Fund, between total appropriations and total departmental revenues.

**NIMS** - National Incident Management System

**NLADA** - National Legal Aid & Defender Association

**NOFA** - Notice of Funding Availability

**OBJECT CODE (OBJECT)** - An expenditure or revenue designation used for accounting and budget transactions. Same as Account.

**OBJECTIVE** - Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.

**OBLIGATED FUND BALANCE (OFB)** - An amount in a fund used to meet cash requirements or to meet emergency expenditures. Obligated fund balance is not an appropriation, and there is no limitation on the amount of reserve that can be established. Also referred to as reserves.

**OBLIGATIONS** - Amounts which a government may be legally required to meet out of its resources. This includes not only actual liabilities, but also encumbrances not yet paid.

**OBP** - Optional Benefit Plan

**OC** - Orange County

**OCCR** - Orange County Community Resources

**OCEA** - Orange County Employees Association

**OCERS** - Orange County Employees Retirement System

**OCMA** - Orange County Managers Association

**OCPL** - Orange County Public Library



**OCPW** - Orange County Public Works

**OCWR** - Orange County Waste and Recycling

**OPERATING EXPENSES** - The cost for personnel, materials and equipment required for a department to function.

**OPERATING REVENUE** - Funds that the government receives as income to pay for ongoing operations. It includes items such as taxes, fees, charges for specific services, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

**OTHER CHARGES** - Objects established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: "Support and Care of Persons."

**OTHER COUNTY GROUP** - Group of County funds separate from the General Fund which have specific revenue. Example: OC Public Library.

**PERFORMANCE BUDGETING (PB)** - PB automates the budgeting process for better planning to improve financial and operational performance for critical decision-making and long term forecasting.

**PERFORMANCE MEASURE** - Data collected to determine how effective or efficient a program is in achieving its objectives.

**PIP** - Performance Incentive Plan

**POST** - Police Officer Standardized Training

**PPO** - Preferred Provider Organization

**PROGRAM SECTION** - The County operating funds are grouped into seven sections to provide a method of summarizing information for budget management, evaluation, and presentation.

**PROPOSED BUDGET** - The working document for the fiscal year under discussion. Approval of this document does not allow expenditures for fixed assets and for new permanent employee positions, unless specifically approved by the Board of Supervisors.

**PROPOSITION 13** - Adopted by California voters in 1978. It establishes a base year value for real estate and limits increases in taxable value.

**PROPOSITION 26** - Adopted by California Voters on November 3, 2010, expanded the definition of "taxes" that are subject to voter approval requirements and restricts the types of fees that can be adopted through a vote of a local government's governing board.

**PROPOSITION 36** - The Substance Abuse and Crime Prevention Act approved by California voters on November 7, 2000 to be effective July 1, 2001.

**PROPOSITION 42** - Transportation Congestion Improvement Act

**PROPOSITION 63** - Mental Health Services Expansion Funding Tax on Personal Income above \$1M State of California.

**PROPOSITION 172** - A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to Public Safety.

**PROVISION FOR RESERVES/DESIGNATIONS** - A financing requirement for an increase to an established reserve or designation of fund balance or the creation of a new reserve or designation of fund balance.

**REALIGNMENT FUNDING (HEALTH & WELFARE)** - In FY 1991-92, the State approved the Health & Welfare Realignment Program which involves a shift of program responsibilities from the State to the counties. This shift is funded through a corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

**RECOMMENDED BUDGET** - The County Executive Office's recommended level of funding for a fiscal year before it is adopted by the Board.

**REQUESTED BUDGET** - The department/budget control initial budget estimate/request.

**RESERVE** - An amount in a fund used to meet cash requirements or to meet emergency expenditures. A reserve is not an appropriation, and there is no limitation on the amount of reserve that can be established.

**REVENUE** - Money received to finance ongoing County governmental services. Examples: property taxes, interest, fines, fees, charges for services, etc.

**REVENUE SOURCE CODE** - The revenue code used for accounting and budget transactions. Also known as object or account.

**RFP** - Request for Proposal

**RGET** - Regional Gang Enforcement Team

**RNSP** - Regional Narcotics Suppression Program

**ROG** - Results Oriented Government

**SALARIES & EMPLOYEE BENEFITS (S&EB)** - A category of accounts established for all expenditures for employee-related costs.

**SB** - Senate Bill

**SCAAP** - State Criminal Alien Assistance Program

**SCHEDULE** - A listing of financial data in a form and manner prescribed by the State.

**SECURED TAXES** - Taxes levied on real properties in the County which are "secured" by liens on the properties.

**SERVICES & SUPPLIES (S&S)** - Objects established for the non-salary operating expenditures of County departments and programs.

**SFP** - Strategic Financial Plan

**SNP** - Sheriff's Narcotics Program

**SONGS** - San Onofre Nuclear Generating Station

**SOURCES** - Total amount available for appropriation including estimated revenues, fund transfers, decreases to obligated fund balances or reserves, and beginning net position balances.

**SPECIAL DISTRICT** - Separate unit of local government organized to perform a single function. Examples: Street Lighting, Flood Control.

**SSA** - Social Services Agency

**TANF** - Temporary Assistance to Needy Families

**TAX LEVY** - Amount of tax dollars raised by the imposition of the tax rate on the assessed valuation.

**TAX RATE** - The rate applied to the assessed valuation base necessary to produce the tax levy.

**TAXES** - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit such as special assessments.

**TCF** - Trial Court Funding

**TracKRS** - Taskforce Review Aimed at Catching Killers, Rapists, and Sexual Offenders

**TRANSFERS IN/OUT** - Amounts transferred from one fund to another to assist in financing the services of the recipient fund.

**UNSECURED TAXES** - Taxes levied on properties such as office furniture, equipment, and boats.

**VoIP** - Voice over Internet Protocol

**VVPAT** - Voter Verifiable Paper Audit Trail

**WIA** - Workforce Investment Act. Provides for services through workforce investment systems that increase the employment, retention, and earnings of participants and reduce welfare dependency.

**WTW** - Welfare to Work. Provides employment and training services in accordance with the Welfare-to-Work Local Plan approved by the Orange County Private Industry Council and the Orange County Board of Supervisors.





# BEHAVIORAL HEALTH

# HEALTHCARE

# HOUSING

# COMMUNITY CORRECTIONS

# BENEFITS & SUPPORT SERVICES



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# APPENDIX

## 002 - Assessor

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$ 974,367		\$ 1,254,197		\$ 285,752		\$ 0		\$ (1,254,197)	(100.0)%
Charges For Services Category	92,006		110,000		75,000		110,002		2	0.0
Miscellaneous Revenues Category	2,869		0		0		0		0	0.0
Other Financing Sources Category	524		1,100,000		1,100,000		0		(1,100,000)	(100.0)
<b>Total Revenues</b>	1,069,766		2,464,197		1,460,752		110,002		(2,354,195)	(95.5)
Salaries & Benefits Category	32,870,348		36,613,847		33,871,038		36,288,626		(325,221)	(0.9)
Services & Supplies Category	7,675,706		7,390,906		7,744,785		4,013,837		(3,377,069)	(45.7)
Other Charges Category	0		9,200		0		2,768,055		2,758,855	29,987.5
Equipment Category	118,731		825,760		565,266		180,000		(645,760)	(78.2)
Intangible Assets-Amortizable Category	0		765,000		635,028		0		(765,000)	(100.0)
<b>Total Requirements</b>	40,664,785		45,604,713		42,816,117		43,250,518		(2,354,195)	(5.2)
<b>Net County Cost</b>	\$ 39,595,019		\$ 43,140,516		\$ 41,355,365		\$ 43,140,516		\$ 0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

### Recommended Budget Summary of Business Property:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Salaries & Benefits Category	\$ 5,664,562		\$ 6,600,810		\$ 5,816,596		\$ 6,453,966		\$ (146,844)	(2.2)%
Services & Supplies Category	356,199		365,400		263,375		178,559		(186,841)	(51.1)
<b>Total Requirements</b>	6,020,761		6,966,210		6,079,971		6,632,525		(333,685)	(4.8)
<b>Net County Cost</b>	\$ 6,020,761		\$ 6,966,210		\$ 6,079,971		\$ 6,632,525		\$ (333,685)	(4.8)%

### Recommended Budget Summary of Real Property:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Salaries & Benefits Category	\$ 11,507,575		\$ 12,440,220		\$ 12,070,857		\$ 12,637,913		\$ 197,693	1.6%
Services & Supplies Category	70,067		83,000		30,429		93,447		10,447	12.6
<b>Total Requirements</b>	11,577,642		12,523,220		12,101,286		12,731,360		208,140	1.7
<b>Net County Cost</b>	\$ 11,577,642		\$ 12,523,220		\$ 12,101,286		\$ 12,731,360		\$ 208,140	1.7%

### Recommended Budget Summary of Roll Support:

	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
			Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget	
Revenues/Appropriations		Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Salaries & Benefits Category	\$	9,175,089	\$ 10,383,029	\$ 9,762,726	\$ 10,533,299	\$ 150,270	1.5%
Services & Supplies Category		20,661	61,700	6,938	20,957	(40,743)	(66.0)
<b>Total Requirements</b>		9,195,749	10,444,729	9,769,664	10,554,256	109,527	1.1
<b>Net County Cost</b>	\$	9,195,749	\$ 10,444,729	\$ 9,769,664	\$ 10,554,256	\$ 109,527	1.1%

### Recommended Budget Summary of Quality Assurance:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021					
	Actual	Budget	Projected <sup>(1)</sup>	Budget	Recommended	Amount	Percent				
Salaries & Benefits Category	\$	884,272	\$	949,497	\$	855,952	\$	902,202	\$	(47,295)	(5.0)%
Services & Supplies Category		1,420		15,730		39		0		(15,730)	(100.0)
Total Requirements		885,691		965,227		855,991		902,202		(63,025)	(6.5)
Net County Cost	\$	885,691	\$	965,227	\$	855,991	\$	902,202	\$	(63,025)	(6.5)%

### Recommended Budget Summary of Computer Systems:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	FY 2021-2022			Change from FY 2020-2021	
			Budget	Projected <sup>(1)</sup>				Budget	
		Actual	As of 3/31/21	At 6/30/21		Recommended		Amount	Percent
Salaries & Benefits Category	\$	2,889,648	\$ 3,129,522	\$ 2,649,782	\$	3,045,700	\$	(83,822)	(2.7)%
Services & Supplies Category		57,512	18,944	4,426		3,329		(15,615)	(82.4)
Total Requirements		2,947,160	3,148,466	2,654,208		3,049,029		(99,437)	(3.2)
Net County Cost	\$	2,947,160	\$ 3,148,466	\$ 2,654,208	\$	3,049,029	\$	(99,437)	(3.2)%

## Recommended Budget Summary of Management Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$ 974,367		\$ 1,254,197		\$ 285,752		\$ 0		\$ (1,254,197)	(100.0)%
Charges For Services Category	92,006		110,000		75,000		110,002		2	0.0
Miscellaneous Revenues Category	2,869		0		0		0		0	0.0
Other Financing Sources Category	524		1,100,000		1,100,000		0		(1,100,000)	(100.0)
<b>Total Revenues</b>	1,069,766		2,464,197		1,460,752		110,002		(2,354,195)	(95.5)
Salaries & Benefits Category	2,749,204		3,110,769		2,715,125		2,715,546		(395,223)	(12.7)
Services & Supplies Category	7,169,847		6,846,132		7,439,578		3,717,545		(3,128,587)	(45.7)
Other Charges Category	0		9,200		0		2,768,055		2,758,855	29,987.5
Equipment Category	118,731		825,760		565,266		180,000		(645,760)	(78.2)
Intangible Assets-Amortizable Category	0		765,000		635,028		0		(765,000)	(100.0)
<b>Total Requirements</b>	10,037,782		11,556,861		11,354,997		9,381,146		(2,175,715)	(18.8)
<b>Net County Cost</b>	\$ 8,968,016		\$ 9,092,664		\$ 9,894,245		\$ 9,271,144		\$ 178,480	2.0%

## 003 - Auditor-Controller

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 190,047	\$ 617,993	\$ 523,200	\$ 45,000	\$ (572,993)	(92.7)%
Charges For Services Category	8,027,514	8,581,515	8,775,960	9,286,605	705,090	8.2
Miscellaneous Revenues Category	9,193	6,500	12,723	5,230	(1,270)	(19.5)
Other Financing Sources Category	71	0	0	0	0	0.0
<b>Total Revenues</b>	8,226,826	9,206,008	9,311,883	9,336,835	130,827	1.4
Salaries & Benefits Category	45,427,723	49,355,099	48,592,135	50,247,479	892,380	1.8
Services & Supplies Category	3,692,828	4,245,364	4,229,384	3,604,209	(641,155)	(15.1)
Other Charges Category	5,560	5,034	5,034	5,135	101	2.0
Equipment Category	0	25,000	25,000	15,000	(10,000)	(40.0)
Special Items Category	0	0	0	3,237,606	3,237,606	0.0
Intrafund Transfers Category	(31,903,551)	(34,623,543)	(34,056,883)	(37,919,148)	(3,295,605)	9.5
<b>Total Requirements</b>	17,222,560	19,006,954	18,794,670	19,190,281	183,327	1.0
<b>Net County Cost</b>	\$ 8,995,734	\$ 9,800,946	\$ 9,482,787	\$ 9,853,446	\$ 52,500	0.5%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

### Recommended Budget Summary of Central Accounting Operations:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 0	\$ 159,052	\$ 0	\$ 45,000	\$ (114,052)	(71.7)%
Charges For Services Category	535,743	542,406	559,035	522,436	(19,970)	(3.7)
Miscellaneous Revenues Category	2,730	0	2,730	0	0	0.0
<b>Total Revenues</b>	538,473	701,458	561,765	567,436	(134,022)	(19.1)
Salaries & Benefits Category	7,373,874	7,846,791	7,721,551	8,107,172	260,381	3.3
Services & Supplies Category	1,193,178	917,955	941,688	985,234	67,279	7.3
Special Items Category	0	0	0	364,769	364,769	0.0
Intrafund Transfers Category	(1,097,736)	(1,109,633)	(1,098,062)	(1,169,676)	(60,043)	5.4
<b>Total Requirements</b>	7,469,316	7,655,113	7,565,177	8,287,499	632,386	8.3
<b>Net County Cost</b>	\$ 6,930,842	\$ 6,953,655	\$ 7,003,412	\$ 7,720,063	\$ 766,408	11.0%

### Recommended Budget Summary of Satellite Accounting Operations:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Charges For Services Category	\$ 4,601,461		\$ 5,502,098		\$ 5,273,731		\$ 5,790,971		\$ 288,873	5.3%
<b>Total Revenues</b>	4,601,461		5,502,098		5,273,731		5,790,971		288,873	5.3
Salaries & Benefits Category	27,025,536		29,822,154		28,478,684		29,748,901		(73,253)	(0.3)
Services & Supplies Category	626,747		1,389,465		1,150,902		1,323,304		(66,161)	(4.8)
Special Items Category	0		0		0		2,010,127		2,010,127	0.0
Intrafund Transfers Category	(23,265,815)		(25,938,514)		(24,582,163)		(27,513,482)		(1,574,968)	6.1
<b>Total Requirements</b>	4,386,469		5,273,105		5,047,423		5,568,850		295,745	5.6
<b>Net County Cost</b>	\$ (214,992)		\$ (228,993)		\$ (226,308)		\$ (222,121)		\$ 6,872	(3.0)%

### Recommended Budget Summary of Executive & Administrative Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$ 190,047		\$ 456,200		\$ 523,200		\$ 0		\$ (456,200)	(100.0)%
Charges For Services Category	309,766		305,467		305,467		296,348		(9,119)	(3.0)
Miscellaneous Revenues Category	3,156		2,000		5,273		3,230		1,230	61.5
Other Financing Sources Category	71		0		0		0		0	0.0
<b>Total Revenues</b>	503,040		763,667		833,940		299,578		(464,089)	(60.8)
Salaries & Benefits Category	1,810,174		2,010,423		2,039,015		1,968,142		(42,281)	(2.1)
Services & Supplies Category	1,092,997		1,189,428		1,256,958		530,105		(659,323)	(55.4)
Other Charges Category	5,560		5,034		5,034		5,135		101	2.0
Special Items Category	0		0		0		145,967		145,967	0.0
Intrafund Transfers Category	(373,094)		(351,943)		(420,634)		(420,652)		(68,709)	19.5
<b>Total Requirements</b>	2,535,636		2,852,942		2,880,373		2,228,697		(624,245)	(21.9)
<b>Net County Cost</b>	\$ 2,032,596		\$ 2,089,275		\$ 2,046,433		\$ 1,929,119		\$ (160,156)	(7.7)%

## Recommended Budget Summary of Information Technology:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Intergovernmental Revenues Category	\$ 0	\$ 2,741	\$ 0	\$ 0	\$ (2,741)	(100.0)%
<b>Total Revenues</b>	0	2,741	0	0	(2,741)	(100.0)
Salaries & Benefits Category	7,558,466	7,753,298	8,394,193	8,281,278	527,980	6.8
Services & Supplies Category	505,828	558,175	589,431	492,090	(66,085)	(11.8)
Equipment Category	0	25,000	25,000	15,000	(10,000)	(40.0)
Special Items Category	0	0	0	695,302	695,302	0.0
Intrafund Transfers Category	(7,141,565)	(7,146,707)	(7,926,024)	(8,717,971)	(1,571,264)	22.0
<b>Total Requirements</b>	922,729	1,189,766	1,082,600	765,699	(424,067)	(35.6)
<b>Net County Cost</b>	\$ 922,729	\$ 1,187,025	\$ 1,082,600	\$ 765,699	\$ (421,326)	(35.5)%

## Recommended Budget Summary of Internal Audit:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Salaries & Benefits Category	\$ 269,344	\$ 294,650	\$ 291,593	\$ 286,683	\$ (7,967)	(2.7)%
Services & Supplies Category	13,358	34,037	30,260	23,331	(10,706)	(31.4)
Special Items Category	0	0	0	21,441	21,441	0.0
Intrafund Transfers Category	(25,000)	(30,000)	(30,000)	(30,000)	0	-0.0
<b>Total Requirements</b>	257,702	298,687	291,853	301,455	2,768	0.9
<b>Net County Cost</b>	\$ 257,702	\$ 298,687	\$ 291,853	\$ 301,455	\$ 2,768	0.9%

## Recommended Budget Summary of Property Tax:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Charges For Services Category	\$ 2,580,544	\$ 2,231,544	\$ 2,637,727	\$ 2,676,850	\$ 445,306	20.0%
Miscellaneous Revenues Category	3,307	4,500	4,720	2,000	(2,500)	(55.6)
<b>Total Revenues</b>	2,583,851	2,236,044	2,642,447	2,678,850	442,806	19.8
Salaries & Benefits Category	1,390,328	1,627,783	1,667,099	1,855,303	227,520	14.0
Services & Supplies Category	260,720	156,304	260,145	250,145	93,841	60.0
Intrafund Transfers Category	(340)	(46,746)	0	(67,367)	(20,621)	44.1
<b>Total Requirements</b>	1,650,708	1,737,341	1,927,244	2,038,081	300,740	17.3
<b>Net County Cost</b>	\$ (933,143)	\$ (498,703)	\$ (715,203)	\$ (640,769)	\$ (142,066)	28.5%

## 004 - Miscellaneous

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 1,052,345		\$ 211,320		\$ 668,852		\$ 668,946		\$ 457,626	216.6%
Intergovernmental Revenues Category	65,089,779		83,126,333		87,858,217		209,995,033		126,868,700	152.6
Charges For Services Category	11,689,723		12,707,065		12,607,065		12,618,815		(88,250)	(0.7)
Miscellaneous Revenues Category	5,116,105		12,677,880		17,158,780		24,127,376		11,449,496	90.3
Other Financing Sources Category	9,684,070		8,000,000		7,485,000		9,792,420		1,792,420	22.4
<b>Total Revenues</b>	92,632,022		116,722,598		125,777,914		257,202,590		140,479,992	120.3
Services & Supplies Category	3,471,653		2,089,428		2,294,814		2,322,564		233,136	11.2
Other Charges Category	64,987,382		9,149,469		7,472,313		3,490,595		(5,658,874)	(61.9)
Other Financing Uses Category	14,944,877		35,735,995		65,357,609		8,687,840		(27,048,155)	(75.7)
Special Items Category	0		0		0		203,228,108		203,228,108	0.0
Intrafund Transfers Category	(887,251)		(596,839)		(596,839)		(672,031)		(75,192)	12.6
Appropriation For Contingencies Category	0		9,398,470		0		88,520,628		79,122,158	841.9
<b>Total Requirements</b>	82,516,660		55,776,523		74,527,897		305,577,704		249,801,181	447.9
<b>Net County Cost</b>	\$ (10,115,362)		\$ (60,946,075)		\$ (51,250,017)		\$ 48,375,114		\$ 109,321,189	(179.4)%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.



## 006 - Board of Supervisors - 1st District

### Summary of Recommended Budget by Revenue and Expense Category:

	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
			Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget	
Revenues/Appropriations		Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Salaries & Benefits Category	\$	1,157,800	\$ 1,224,197	\$ 1,178,821	\$ 1,478,820	\$ 254,623	20.8%
Services & Supplies Category		144,056	84,086	84,850	84,086	0	0.0
Total Requirements		1,301,856	1,308,283	1,263,671	1,562,906	254,623	19.5
Net County Cost	\$	1,301,856	\$ 1,308,283	\$ 1,263,671	\$ 1,562,906	\$ 254,623	19.5%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 007 - Board of Supervisors - 2nd District

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Salaries & Benefits Category	\$	1,128,528	\$	1,287,943	\$	1,175,214	\$	1,556,566	\$ 268,623	20.9%
Services & Supplies Category		95,604		20,340		11,214		6,340	(14,000)	(68.8)
<b>Total Requirements</b>		1,224,132		1,308,283		1,186,428		1,562,906	254,623	19.5
<b>Net County Cost</b>	\$	1,224,132	\$	1,308,283	\$	1,186,428	\$	1,562,906	\$ 254,623	19.5%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 008 - Board of Supervisors - 3rd District

### Summary of Recommended Budget by Revenue and Expense Category:

	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
			Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget	
Revenues/Appropriations		Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Salaries & Benefits Category	\$	1,269,895	\$ 1,293,146	\$ 1,261,956	\$ 1,547,769	\$ 254,623	19.7%
Services & Supplies Category		27,172	15,137	30,137	15,137	0	0.0
<b>Total Requirements</b>		1,297,067	1,308,283	1,292,093	1,562,906	254,623	19.5
<b>Net County Cost</b>	\$	1,297,067	\$ 1,308,283	\$ 1,292,093	\$ 1,562,906	\$ 254,623	19.5%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 009 - Board of Supervisors - 4th District

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Salaries & Benefits Category	\$	1,116,583	\$	1,273,161	\$	1,104,472	\$	1,547,784	\$ 274,623	21.6%
Services & Supplies Category		14,647		35,122		35,430		15,122	(20,000)	(56.9)
<b>Total Requirements</b>		1,131,230		1,308,283		1,139,902		1,562,906	254,623	19.5
<b>Net County Cost</b>	\$	1,131,230	\$	1,308,283	\$	1,139,902	\$	1,562,906	\$ 254,623	19.5%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 010 - Board of Supervisors - 5th District

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	FY 2021-2022		Change from FY 2020-2021				
			Budget	Projected <sup>(1)</sup>			Budget				
	Actual		As of 3/31/21	At 6/30/21	Recommended		Amount	Percent			
Miscellaneous Revenues Category	\$	17	\$	0	\$	0	\$	0	0.0%		
<b>Total Revenues</b>		17		0		0		0	0.0		
Salaries & Benefits Category		1,189,795		1,370,102		1,196,680		1,627,748	257,646	18.8	
Services & Supplies Category		10,596		17,362		17,576		17,362	0	0.0	
Intrafund Transfers Category		0		(79,181)		(79,181)		(82,204)	(3,023)	3.8	
<b>Total Requirements</b>		1,200,391		1,308,283		1,135,075		1,562,906	254,623	19.5	
<b>Net County Cost</b>	\$	1,200,374	\$	1,308,283	\$	1,135,075	\$	1,562,906	\$	254,623	19.5%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

## 011 - Clerk of the Board

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$	233,804	\$	223,414	\$	220,000	\$	0	\$ (223,414)	(100.0)%
Charges For Services Category		66,736		69,800		65,000		70,000	200	0.3
Miscellaneous Revenues Category		4,761		2,700		4,000		5,000	2,300	85.2
<b>Total Revenues</b>		305,301		295,914		289,000		75,000	(220,914)	(74.7)
Salaries & Benefits Category		2,818,925		2,996,368		2,996,368		2,960,615	(35,753)	(1.2)
Services & Supplies Category		2,782,288		2,922,463		2,915,549		2,737,302	(185,161)	(6.3)
Other Financing Uses Category		8,991		0		0		0	0	0.0
Intrafund Transfers Category		(338,657)		(330,147)		(330,147)		(330,147)	0	-0.0
<b>Total Requirements</b>		5,271,547		5,588,684		5,581,770		5,367,770	(220,914)	(4.0)
<b>Net County Cost</b>	\$	4,966,246	\$	5,292,770	\$	5,292,770	\$	5,292,770	\$ 0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

### Recommended Budget Summary of COB - Executive:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Salaries & Benefits Category	\$	272,118	\$	535,943	\$	513,878	\$	537,450	\$ 1,507	0.3%
Services & Supplies Category		23,953		60,810		27,590		29,100	(31,710)	(52.1)
<b>Total Requirements</b>		296,072		596,753		541,468		566,550	(30,203)	(5.1)
<b>Net County Cost</b>	\$	296,072	\$	596,753	\$	541,468	\$	566,550	\$ (30,203)	(5.1)%

## Recommended Budget Summary of Board Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Intergovernmental Revenues Category	\$ 233,804	\$ 132,614	\$ 200,000	\$ 0	\$ (132,614)	(100.0)%
Charges For Services Category	65,947	69,800	65,000	70,000	200	0.3
Miscellaneous Revenues Category	242	500	500	0	(500)	(100.0)
<b>Total Revenues</b>	299,993	202,914	265,500	70,000	(132,914)	(65.5)
Salaries & Benefits Category	785,338	527,694	527,694	514,949	(12,745)	(2.4)
Services & Supplies Category	1,859,420	2,133,754	1,788,332	1,945,941	(187,813)	(8.8)
Other Financing Uses Category	8,991	0	0	0	0	0.0
Intrafund Transfers Category	(319,570)	(260,000)	(260,000)	(260,000)	0	-0.0
<b>Total Requirements</b>	2,334,179	2,401,448	2,056,026	2,200,890	(200,558)	(8.3)
<b>Net County Cost</b>	\$ 2,034,186	\$ 2,198,534	\$ 1,790,526	\$ 2,130,890	\$ (67,644)	(3.1)%

## Recommended Budget Summary of Assessment Appeals:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Intergovernmental Revenues Category	\$ 0	\$ 90,800	\$ 20,000	\$ 0	\$ (90,800)	(100.0)%
Charges For Services Category	574	0	0	0	0	0.0
Miscellaneous Revenues Category	4,224	2,200	3,500	5,000	2,800	127.3
<b>Total Revenues</b>	4,798	93,000	23,500	5,000	(88,000)	(94.6)
Salaries & Benefits Category	953,688	957,517	979,582	934,470	(23,047)	(2.4)
Services & Supplies Category	616,327	671,199	741,227	706,514	35,315	5.3
Intrafund Transfers Category	(19,088)	(70,147)	(70,147)	(70,147)	0	-0.0
<b>Total Requirements</b>	1,550,927	1,558,569	1,650,662	1,570,837	12,268	0.8
<b>Net County Cost</b>	\$ 1,546,129	\$ 1,465,569	\$ 1,627,162	\$ 1,565,837	\$ 100,268	6.8%

## Recommended Budget Summary of Administration & Files Management:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Charges For Services Category	\$ 215	\$ 0	\$ 0	\$ 0	\$ 0	0.0%
Miscellaneous Revenues Category	295	0	0	0	0	0.0
<b>Total Revenues</b>	510	0	0	0	0	0.0
Salaries & Benefits Category	807,782	975,214	975,214	973,746	(1,468)	(0.1)
Services & Supplies Category	282,587	56,700	358,400	55,747	(953)	(1.7)
<b>Total Requirements</b>	1,090,368	1,031,914	1,333,614	1,029,493	(2,421)	(0.2)
<b>Net County Cost</b>	\$ 1,089,858	\$ 1,031,914	\$ 1,333,614	\$ 1,029,493	\$ (2,421)	(0.2)%



## 012 - OC Community Resources

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual	Budget	As of 3/31/21	Projected <sup>(1)</sup>	FY 2021-2022	Budget		

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.



## Recommended Budget Summary of OCCR Administrative Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 861,118	\$ 1,732,870	\$ 2,088,274	\$ 0	\$ (1,732,870)	(100.0)%
Charges For Services Category	13,581,298	15,807,969	15,613,466	17,308,140	1,500,171	9.5
Miscellaneous Revenues Category	4,768	4,000	4,700	3,000	(1,000)	(25.0)
Other Financing Sources Category	19,273	5,000	2,976	0	(5,000)	(100.0)
<b>Total Revenues</b>	14,466,457	17,549,839	17,709,416	17,311,140	(238,699)	(1.4)
Salaries & Benefits Category	7,280,792	8,152,166	7,760,212	8,474,750	322,584	4.0
Services & Supplies Category	8,672,436	11,151,432	11,734,256	12,827,363	1,675,931	15.0
Other Charges Category	419	3,000	310,421	377,004	374,004	12,466.8
Equipment Category	18,757	301,000	310,000	340,000	39,000	13.0
Other Financing Uses Category	0	0	0	84,000	84,000	0.0
Intrafund Transfers Category	(37,429)	0	(572,978)	(2,734,218)	(2,734,218)	0.0
<b>Total Requirements</b>	15,934,975	19,607,598	19,541,911	19,368,899	(238,699)	(1.2)
<b>Net County Cost</b>	\$ 1,468,518	\$ 2,057,759	\$ 1,832,495	\$ 2,057,759	\$ 0	0.0%

## Recommended Budget Summary of OC Community Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 23,596,890	\$ 146,940,749	\$ 148,460,707	\$ 24,400,000	\$ (122,540,749)	(83.4)%
Charges For Services Category	2,043,359	2,608,028	2,430,000	2,844,718	236,690	9.1
Miscellaneous Revenues Category	6,359	0	272,376	0	0	0.0
<b>Total Revenues</b>	25,646,608	149,548,777	151,163,083	27,244,718	(122,304,059)	(81.8)
Salaries & Benefits Category	4,977,243	6,257,973	5,333,327	6,248,094	(9,879)	(0.2)
Services & Supplies Category	27,196,571	151,584,860	150,967,066	24,691,052	(126,893,808)	(83.7)
Other Charges Category	660,507	7,117,000	7,116,221	1,000,000	(6,117,000)	(86.0)
Equipment Category	29,169	390,000	348,957	0	(390,000)	(100.0)
Intrafund Transfers Category	(3,937,873)	(2,976,882)	(1,392,618)	(1,811,613)	1,165,269	(39.1)
<b>Total Requirements</b>	28,925,616	162,372,951	162,372,953	30,127,533	(132,245,418)	(81.5)
<b>Net County Cost</b>	\$ 3,279,008	\$ 12,824,174	\$ 11,209,870	\$ 2,882,815	\$ (9,941,359)	(77.5)%

### Recommended Budget Summary of OC Animal Care:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Licenses, Permits & Franchises Category	\$	5,161,612	\$	0	\$	0	\$	0	\$	0.0%
Fines, Forfeitures & Penalties Category		681,205		0		0		0		0.0
Intergovernmental Revenues Category		124,342		0		0		0		0.0
Charges For Services Category		12,959,547		0		0		0		0.0
Miscellaneous Revenues Category		20,716		0		0		0		0.0
Other Financing Sources Category		140,641		0		0		0		0.0
<b>Total Revenues</b>		19,088,062		0		0		0		0.0
Salaries & Benefits Category		12,699,580		0		0		0		0.0
Services & Supplies Category		6,641,426		0		0		0		0.0
Other Charges Category		149,553		0		0		0		0.0
Equipment Category		5,133		0		0		0		0.0
Other Financing Uses Category		280,085		0		0		0		0.0
Intrafund Transfers Category		(10,205)		0		0		0		0.0
<b>Total Requirements</b>		19,765,571		0		0		0		0.0
<b>Net County Cost</b>	\$	677,509	\$	0	\$	0	\$	0	\$	0.0%

### Recommended Budget Summary of OC Housing and Community Development:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$	670,930	\$	0	\$	0	\$	0	\$	0.0%
Charges For Services Category		94,998		0		92,585		92,585		0.0
<b>Total Revenues</b>		765,928		0		92,585		92,585		0.0
Salaries & Benefits Category		349,715		0		(211)		0		0.0
Services & Supplies Category		5,990,090		714,054		390,793		588,669		(17.6)
Intrafund Transfers Category		(536,446)		0		10,000		0		0.0
<b>Total Requirements</b>		5,803,360		714,054		400,582		588,669		(17.6)
<b>Net County Cost</b>	\$	5,037,432	\$	714,054	\$	307,997	\$	496,084	\$	(217,970) (30.5)%

## 014 - CAPS Program

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Charges For Services Category	\$ 0		\$ 385,292		\$ 385,292		\$ 353,705		\$ (31,587)	(8.2)%
Other Financing Sources Category	880,080		10,000		10,000		10,000		0	0.0
<b>Total Revenues</b>	880,080		395,292		395,292		363,705		(31,587)	(8.0)
Services & Supplies Category	11,486,515		11,312,391		11,487,531		11,527,756		215,365	1.9
Other Charges Category	150,000		0		0		0		0	0.0
Equipment Category	81,531		25,000		67,972		125,943		100,943	403.8
Intangible Assets-Amortizable Category	2,102,994		500,340		340,000		1,327,200		826,860	165.3
Other Financing Uses Category	0		0		0		10,000		10,000	0.0
Special Items Category	0		0		0		10,000		10,000	0.0
Intrafund Transfers Category	0		(84,410)		(151,485)		(1,279,165)		(1,194,755)	1,415.4
<b>Total Requirements</b>	13,821,041		11,753,321		11,744,018		11,721,734		(31,587)	(0.3)
<b>Net County Cost</b>	\$ 12,940,961		\$ 11,358,029		\$ 11,348,726		\$ 11,358,029		\$ 0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 015 - Property Tax System Centralized O&M Support

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021						
			Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget					
	Actual		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent				
Other Financing Sources Category	\$	350,000	\$	1,084,195	\$	2,510,004	\$	1,425,809	131.5%		
<b>Total Revenues</b>		350,000		1,084,195		2,510,004		1,425,809	131.5		
Services & Supplies Category		3,523,858		4,537,007		4,562,470		25,463	0.6		
Intangible Assets-Amortizable Category		2,783,020		1,083,052		1,431,985		348,933	32.2		
Other Financing Uses Category		0		41,639		10,000		(31,639)	(76.0)		
Intrafund Transfers Category		(705,524)		0		0		0	0.0		
<b>Total Requirements</b>		5,601,355		5,661,698		6,004,455		342,757	6.0		
<b>Net County Cost</b>	\$	5,251,355	\$	4,577,503	\$	4,550,569	\$	3,494,451	\$	(1,083,052)	(23.7)%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 017 - County Executive Office

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 88	\$ 0	\$ 0	\$ 0	\$ 0	0.0%
Intergovernmental Revenues Category	4,362,523	9,563,476	10,605,706	8,874,520	(688,956)	(7.2)
Charges For Services Category	1,427,913	1,283,579	1,354,477	1,414,826	131,247	10.2
Miscellaneous Revenues Category	142,046	256,500	451,440	456,500	200,000	78.0
<b>Total Revenues</b>	5,932,570	11,103,555	12,411,623	10,745,846	(357,709)	(3.2)
Salaries & Benefits Category	12,819,580	13,575,080	13,571,705	13,255,889	(319,191)	(2.4)
Services & Supplies Category	9,186,585	10,597,617	11,848,112	9,563,614	(1,034,003)	(9.8)
Services & Supplies Reimbursements Category	(4,900)	(10,000)	(4,600)	(10,000)	0	-0.0
Other Charges Category	1,923	0	0	0	0	0.0
Equipment Category	0	17,000	17,000	0	(17,000)	(100.0)
Structures & Improvements Category	0	3,969,183	3,969,183	6,000,000	2,030,817	51.2
Intangible Assets-Amortizable Category	0	0	0	12,031	12,031	0.0
Intrafund Transfers Category	(1,634,606)	(2,355,688)	(2,300,140)	(2,483,286)	(127,598)	5.4
<b>Total Requirements</b>	20,368,583	25,793,192	27,101,260	26,338,248	545,056	2.1
<b>Net County Cost</b>	\$ 14,436,013	\$ 14,689,637	\$ 14,689,637	\$ 15,592,402	\$ 902,765	6.2%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

### Recommended Budget Summary of Government & Community Relations:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 1,871,183	\$ 0	\$ 205,850	\$ 24,698	\$ 24,698	0.0%
Charges For Services Category	254,824	159,060	159,060	159,060	0	0.0
Miscellaneous Revenues Category	(1,754)	0	228	0	0	0.0
<b>Total Revenues</b>	2,124,253	159,060	365,138	183,758	24,698	15.5
Salaries & Benefits Category	3,203,426	3,326,534	3,558,162	3,666,749	340,215	10.2
Services & Supplies Category	2,975,666	1,721,127	2,158,702	2,595,744	874,617	50.8
Intrafund Transfers Category	(746,141)	(428,165)	(428,165)	(417,471)	10,694	(2.5)
<b>Total Requirements</b>	5,432,951	4,619,496	5,288,699	5,845,022	1,225,526	26.5
<b>Net County Cost</b>	\$ 3,308,697	\$ 4,460,436	\$ 4,923,561	\$ 5,661,264	\$ 1,200,828	26.9%

## Recommended Budget Summary of Human Resource Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	FY 2021-2022			Change from FY 2020-2021			
	Actual		Budget	Projected <sup>(1)</sup>	Recommended		Budget	Amount	Percent		
			As of 3/31/21	At 6/30/21							
Salaries & Benefits Category	\$	454,262	\$	445,255	\$	482,399	\$	458,624	\$	13,369	3.0%
Services & Supplies Category		1,505		8,550		(40)		2,150		(6,400)	(74.8)
Intrafund Transfers Category		(258,715)		(287,884)		(287,884)		(308,423)		(20,539)	7.1
Total Requirements		197,053		165,921		194,475		152,351		(13,570)	(8.2)
Net County Cost	\$	197,053	\$	165,921	\$	194,475	\$	152,351	\$	(13,570)	(8.2)%

## Recommended Budget Summary of Information Technology:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
	Actual	Budget	Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget					
		As of 3/31/21		At 6/30/21	Recommended	Amount	Percent				
Salaries & Benefits Category	\$	434,500	\$	428,396	\$	469,979	\$	445,408	\$	17,012	4.0%
Services & Supplies Category		2,903		8,800		0		8,000		(800)	(9.1)
Total Requirements		437,402		437,196		469,979		453,408		16,212	3.7
Net County Cost	\$	437,402	\$	437,196	\$	469,979	\$	453,408	\$	16,212	3.7%

## Recommended Budget Summary of Finance:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget		
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Revenue from Use of Money and Property Category	\$ 88	\$ 0	\$ 0	\$ 0	\$ 0	0.0%	
Intergovernmental Revenues Category	2,491,340	9,563,476	10,399,856	8,849,822	(713,654)	(7.5)	
Charges For Services Category	1,173,089	1,124,519	1,195,417	1,255,766	131,247	11.7	
Miscellaneous Revenues Category	143,233	256,500	451,212	456,500	200,000	78.0	
Total Revenues	3,807,750	10,944,495	12,046,485	10,562,088	(382,407)	(3.5)	
Salaries & Benefits Category	7,557,864	8,061,822	7,932,947	7,495,159	(566,663)	(7.0)	
Services & Supplies Category	6,149,354	8,791,830	9,688,652	6,901,310	(1,890,520)	(21.5)	
Services & Supplies Reimbursements Category	(4,900)	(10,000)	(4,600)	(10,000)	0	-0.0	
Other Charges Category	1,923	0	0	0	0	0.0	
Equipment Category	0	17,000	17,000	0	(17,000)	(100.0)	
Structures & Improvements Category	0	3,969,183	3,969,183	6,000,000	2,030,817	51.2	
Intangible Assets-Amortizable Category	0	0	0	12,031	12,031	0.0	
Intrafund Transfers Category	(580,850)	(1,035,657)	(1,035,657)	(1,290,628)	(254,971)	24.6	
Total Requirements	13,123,392	19,794,178	20,567,525	19,107,872	(686,306)	(3.5)	
Net County Cost	\$ 9,315,642	\$ 8,849,683	\$ 8,521,040	\$ 8,545,784	\$ (303,899)	(3.4)%	

## Recommended Budget Summary of Real Estate:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Miscellaneous Revenues Category	\$ 566	\$ 0	\$ 0	\$ 0	\$ 0	0.0%
<b>Total Revenues</b>	566	0	0	0	0	0.0
Salaries & Benefits Category	733,279	625,717	548,134	457,472	(168,245)	(26.9)
Services & Supplies Category	50,109	9,350	775	9,350	0	0.0
Intrafund Transfers Category	(47,290)	(603,982)	(548,434)	(466,764)	137,218	(22.7)
<b>Total Requirements</b>	736,098	31,085	475	58	(31,027)	(99.8)
<b>Net County Cost</b>	\$ 735,531	\$ 31,085	\$ 475	\$ 58	\$ (31,027)	(99.8)%

## Recommended Budget Summary of Operations:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Salaries & Benefits Category	\$ 436,249	\$ 687,356	\$ 580,084	\$ 732,477	\$ 45,121	6.6%
Services & Supplies Category	7,048	57,960	23	47,060	(10,900)	(18.8)
Intrafund Transfers Category	(1,610)	0	0	0	0	0.0
<b>Total Requirements</b>	441,688	745,316	580,107	779,537	34,221	4.6
<b>Net County Cost</b>	\$ 441,688	\$ 745,316	\$ 580,107	\$ 779,537	\$ 34,221	4.6%

## 019 - Capital Acquisition Financing

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget		
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Revenue from Use of Money and Property Category	\$ 27	\$ 6,918,830	\$ 0	\$ 0	\$ (6,918,830)	(100.0)%	
Miscellaneous Revenues Category	0	0	1,472,411	1,614,900	1,614,900	0.0	
Other Financing Sources Category	2,080	0	0	0	0	0.0	
<b>Total Revenues</b>	2,107	6,918,830	1,472,411	1,614,900	(5,303,930)	(76.7)	
Services & Supplies Category	10,601	49,883	10,000	50,100	217	0.4	
Services & Supplies Reimbursements Category	0	(400)	0	0	400	(100.0)	
Other Charges Category	0	6,299,239	6,295,663	8,345,300	2,046,061	32.5	
Other Financing Uses Category	0	2,805,000	2,805,000	1,635,200	(1,169,800)	(41.7)	
Intrafund Transfers Category	(1,000)	(2,184,892)	(7,628,351)	(8,365,700)	(6,180,808)	282.9	
<b>Total Requirements</b>	9,601	6,968,830	1,482,312	1,664,900	(5,303,930)	(76.1)	
<b>Net County Cost</b>	\$ 7,494	\$ 50,000	\$ 9,901	\$ 50,000	\$ 0	0.0%	

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.



## 022 - Prepaid Pension Obligation

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget	Projected <sup>(1)</sup>		Budget	
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Revenue from Use of Money and Property Category	\$ 15,977	\$ 0	\$ 500	\$ 0	\$ 0	0.0%
Miscellaneous Revenues Category	25,918	21,480	31,705	9,500	(11,980)	(55.8)
Other Financing Sources Category	0	100,000	0	0	(100,000)	(100.0)
<b>Total Revenues</b>	41,895	121,480	32,205	9,500	(111,980)	(92.2)
Services & Supplies Reimbursements Category	(119,253)	(72,170)	(92,350)	(66,000)	6,170	(8.6)
Other Charges Category	9,264,752	8,550,850	4,809,862	891,400	(7,659,450)	(89.6)
Intrafund Transfers Category	(9,119,581)	(8,357,200)	(4,685,807)	(815,900)	7,541,300	(90.2)
<b>Total Requirements</b>	25,918	121,480	31,705	9,500	(111,980)	(92.2)
<b>Net County Cost</b>	\$ (15,977)	\$ 0	\$ (500)	\$ 0	\$ 0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 024 - OC Animal Care

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Licenses, Permits & Franchises Category	\$	0	\$	5,370,900	\$	4,672,651	\$	5,161,400	\$	(209,500) (3.9)%
Fines, Forfeitures & Penalties Category		0		751,000		861,798		809,200		58,200 7.8
Intergovernmental Revenues Category		0		181,300		484,154		0		(181,300) (100.0)
Charges For Services Category		0		15,670,230		14,132,286		15,682,415		12,185 0.1
Miscellaneous Revenues Category		0		49,000		45,258		37,000		(12,000) (24.5)
Other Financing Sources Category		0		143,000		24,341		103,700		(39,300) (27.5)
<b>Total Revenues</b>		0		22,165,430		20,220,488		21,793,715		(371,715) (1.7)
Salaries & Benefits Category		0		14,353,710		13,147,151		14,243,962		(109,748) (0.8)
Services & Supplies Category		0		8,099,837		7,712,191		8,018,403		(81,434) (1.0)
Other Charges Category		0		450,000		0		477,600		27,600 6.1
Other Financing Uses Category		0		455,629		455,629		4,496		(451,133) (99.0)
<b>Total Requirements</b>		0		23,359,176		21,314,971		22,744,461		(614,715) (2.6)
<b>Net County Cost</b>	\$	0	\$	1,193,746	\$	1,094,483	\$	950,746	\$	(243,000) (20.4)%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 025 - County Counsel

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 486,973	\$ 1,127,925	\$ 667,676	\$ 0	\$ (1,127,925)	(100.0)%
Charges For Services Category	3,067,907	3,205,830	3,125,308	3,428,103	222,273	6.9
Miscellaneous Revenues Category	386	0	275	0	0	0.0
Other Financing Sources Category	0	0	1	0	0	0.0
<b>Total Revenues</b>	3,555,266	4,333,755	3,793,260	3,428,103	(905,652)	(20.9)
Salaries & Benefits Category	19,774,372	21,433,800	20,377,731	21,786,405	352,605	1.6
Services & Supplies Category	2,713,632	2,675,784	2,115,835	2,266,986	(408,798)	(15.3)
Other Charges Category	0	0	0	292,866	292,866	0.0
Intrafund Transfers Category	(11,724,709)	(12,750,610)	(12,078,096)	(13,892,935)	(1,142,325)	9.0
<b>Total Requirements</b>	10,763,294	11,358,974	10,415,470	10,453,322	(905,652)	(8.0)
<b>Net County Cost</b>	\$ 7,208,028	\$ 7,025,219	\$ 6,622,210	\$ 7,025,219	\$ 0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

### Recommended Budget Summary of Executive Management:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Salaries & Benefits Category	\$ 492,725	\$ 517,404	\$ 524,786	\$ 532,165	\$ 14,761	2.9%
Services & Supplies Category	2,421	5,000	1,713	5,000	0	0.0
<b>Total Requirements</b>	495,146	522,404	526,499	537,165	14,761	2.8
<b>Net County Cost</b>	\$ 495,146	\$ 522,404	\$ 526,499	\$ 537,165	\$ 14,761	2.8%

### Recommended Budget Summary of DA-PA/Probate, Litigation & PG/Mental Health:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Budget	
			As of 3/31/21		At 6/30/21		Amount	Percent
Charges For Services Category	\$ 15,261	\$	0	\$	60,235	\$	0	0.0%
Miscellaneous Revenues Category	23		0		0		0	0.0
<b>Total Revenues</b>	15,284		0		60,235		0	0.0
Salaries & Benefits Category	4,656,998		4,439,923		5,084,974		309,583	7.0
Services & Supplies Category	586,450		323,000		207,342		0	0.0
Intrafund Transfers Category	(2,686,365)		(2,873,276)		(3,060,257)		(507,411)	17.7
<b>Total Requirements</b>	2,557,084		1,889,647		2,232,059		(197,828)	(10.5)
<b>Net County Cost</b>	\$ 2,541,800	\$	1,889,647	\$	2,171,824	\$	1,691,819	(197,828) (10.5)%

### Recommended Budget Summary of Child Protection Trials, Child Protection AAIT & Development:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Budget	
			As of 3/31/21		At 6/30/21		Amount	Percent
Charges For Services Category	\$ 1,626,699	\$	1,799,122	\$	1,764,609	\$	1,895,971	96,849 5.4%
<b>Total Revenues</b>	1,626,699		1,799,122		1,764,609		1,895,971	96,849 5.4
Salaries & Benefits Category	5,625,825		6,968,478		5,906,415		6,999,599	31,121 0.5
Services & Supplies Category	89,777		253,500		36,342		253,500	0 0.0
Intrafund Transfers Category	(7,074,467)		(7,840,566)		(7,119,912)		(8,344,883)	(504,317) 6.4
<b>Total Requirements</b>	(1,358,865)		(618,588)		(1,177,155)		(1,091,784)	(473,196) 76.5
<b>Net County Cost</b>	\$ (2,985,564)	\$	(2,417,710)	\$	(2,941,764)	\$	(2,987,755)	(570,045) 23.6%

### Recommended Budget Summary of Administration and Support Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Budget	
			As of 3/31/21		At 6/30/21		Amount	Percent
Intergovernmental Revenues Category	\$ 486,973	\$	1,127,925	\$	667,676	\$	0	(1,127,925) (100.0)%
Charges For Services Category	1,793		0		10		0	0.0
Miscellaneous Revenues Category	364		0		275		0	0.0
Other Financing Sources Category	0		0		1		0	0.0
<b>Total Revenues</b>	489,130		1,127,925		667,962		0	(1,127,925) (100.0)
Salaries & Benefits Category	2,668,871		3,218,591		2,584,793		3,041,941	(176,650) (5.5)
Services & Supplies Category	1,766,150		1,906,519		1,688,376		1,497,721	(408,798) (21.4)
Other Charges Category	0		0		0		292,866	292,866 0.0
<b>Total Requirements</b>	4,435,021		5,125,110		4,273,169		4,832,528	(292,582) (5.7)
<b>Net County Cost</b>	\$ 3,945,891	\$	3,997,185	\$	3,605,207	\$	4,832,528	835,343 20.9%

## Recommended Budget Summary of Finance/Administration, Government Services & Human Resources:

	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
			Budget		Projected <sup>(1)</sup>		Budget				
Revenues/Appropriations		Actual		As of 3/31/21		At 6/30/21		Recommended	Amount	Percent	
Charges For Services Category	\$	1,423,809	\$	1,406,708	\$	1,300,454	\$	1,532,132	\$	125,424	8.9%
<b>Total Revenues</b>		1,423,809		1,406,708		1,300,454		1,532,132		125,424	8.9
Salaries & Benefits Category		5,583,671		5,496,855		5,493,999		5,647,937		151,082	2.8
Services & Supplies Category		266,121		177,765		171,985		177,765		0	0.0
Intrafund Transfers Category		(1,963,878)		(2,036,768)		(1,897,927)		(2,167,365)		(130,597)	6.4
<b>Total Requirements</b>		3,885,915		3,637,852		3,768,057		3,658,337		20,485	0.6
<b>Net County Cost</b>	\$	2,462,106	\$	2,231,144	\$	2,467,603	\$	2,126,205	\$	(104,939)	(4.7)%

## Recommended Budget Summary of Fraud Hotline:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual		Budget	Projected <sup>(1)</sup>	Recommended	Budget	
			As of 3/31/21	At 6/30/21		Amount	Percent
Salaries & Benefits Category	\$	343,184	\$ 358,929	\$ 356,312	\$ 364,604	\$ 5,675	1.6%
Services & Supplies Category		2,316	10,000	10,000	10,000	0	0.0
Total Requirements		345,500	368,929	366,312	374,604	5,675	1.5
Net County Cost	\$	345,500	\$ 368,929	\$ 366,312	\$ 374,604	\$ 5,675	1.5%

## Recommended Budget Summary of JWA Advisory:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
		Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget		
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Charges For Services Category	\$ 345	\$ 0	\$ 0	\$ 0	\$ 0	0.0%	
Total Revenues	345	0	0	0	0	0.0	
Salaries & Benefits Category	403,098	433,620	426,452	450,653	17,033	3.9	
Services & Supplies Category	396	0	77	0	0	0.0	
Total Requirements	403,494	433,620	426,529	450,653	17,033	3.9	
Net County Cost	\$ 403,149	\$ 433,620	\$ 426,529	\$ 450,653	\$ 17,033	3.9%	

## 026 - District Attorney - Public Administrator

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget	As of 3/31/21	Projected <sup>(1)</sup>	Recommended	Budget	
						Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 215,859	\$ 194,421	\$ 112,758	\$ 191,142	\$ (3,279)	(1.7)%	
Intergovernmental Revenues Category	81,211,986	71,923,827	78,752,397	86,283,214	14,359,387	20.0	
Charges For Services Category	2,436,583	2,545,506	3,271,284	1,922,751	(622,755)	(24.5)	
Miscellaneous Revenues Category	2,289	0	3,376	1,819	1,819	0.0	
Other Financing Sources Category	4,695,813	13,509,980	8,811,258	13,643,142	133,162	1.0	
Total Revenues	88,562,531	88,173,734	90,951,073	102,042,068	13,868,334	15.7	
Salaries & Benefits Category	144,090,399	150,995,857	151,330,050	158,248,409	7,252,552	4.8	
Services & Supplies Category	20,581,483	21,138,229	25,056,658	20,585,689	(552,540)	(2.6)	
Other Charges Category	2,205,720	1,986,211	1,986,211	526,773	(1,459,438)	(73.5)	
Equipment Category	2,033,025	1,421,037	1,421,037	1,211,000	(210,037)	(14.8)	
Intangible Assets-Amortizable Category	203,284	0	0	0	0	0.0	
Other Financing Uses Category	1,054,980	0	0	225,359	225,359	0.0	
Intrafund Transfers Category	(8,456,964)	(7,572,185)	(9,047,468)	(7,659,976)	(87,791)	1.2	
Total Requirements	161,711,927	167,969,149	170,746,488	173,137,254	5,168,105	3.1	
Net County Cost	\$ 73,149,396	\$ 79,795,415	\$ 79,795,415	\$ 71,095,186	\$ (8,700,229)	(10.9)%	

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Recommended		Budget Amount	Percent
Intergovernmental Revenues Category	\$ 20,804,311		\$ 17,495,934		\$ 20,293,482		\$ 26,337,599		\$ 8,841,665	50.5%
Charges For Services Category	69,211		176,069		1,266,349		58,141		(117,928)	(67.0)
Miscellaneous Revenues Category	1,829		0		1,930		1,819		1,819	0.0
Other Financing Sources Category	246,260		974,665		451,537		1,376,576		401,911	41.2
<b>Total Revenues</b>	21,121,612		18,646,668		22,013,298		27,774,135		9,127,467	49.0
Salaries & Benefits Category	17,975,866		18,508,328		19,039,744		20,090,410		1,582,082	8.6
Services & Supplies Category	11,987,208		11,223,507		15,151,830		12,246,223		1,022,716	9.1
Other Charges Category	2,130,720		1,986,211		1,986,211		0		(1,986,211)	(100.0)
Equipment Category	1,806,213		1,191,000		1,191,000		1,211,000		20,000	1.7
Intangible Assets-Amortizable Category	203,284		0		0		0		0	0.0
Other Financing Uses Category	938,056		0		0		100,000		100,000	0.0
Intrafund Transfers Category	(1,737,899)		(689,666)		(1,782,775)		(689,666)		0	-0.0
<b>Total Requirements</b>	33,303,447		32,219,380		35,586,010		32,957,967		738,587	2.3
<b>Net County Cost</b>	\$ 12,181,835		\$ 13,572,712		\$ 13,572,712		\$ 5,183,832		\$ (8,388,880)	(61.8)%

## Recommended Budget Summary of Bureau Of Investigation:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Recommended		Budget Amount	Percent
Intergovernmental Revenues Category	\$ 22,645,640		\$ 20,472,224		\$ 21,986,330		\$ 23,604,916		\$ 3,132,692	15.3%
Charges For Services Category	568,296		506,012		673,511		659,607		153,595	30.4
Miscellaneous Revenues Category	323		0		0		0		0	0.0
Other Financing Sources Category	766,752		1,013,487		516,019		3,681,786		2,668,299	263.3
<b>Total Revenues</b>	23,981,012		21,991,723		23,175,860		27,946,309		5,954,586	27.1
Salaries & Benefits Category	53,504,043		53,614,860		54,460,958		56,224,316		2,609,456	4.9
Services & Supplies Category	3,278,775		2,880,976		3,508,816		2,873,654		(7,322)	(0.3)
Other Charges Category	0		0		0		103,295		103,295	0.0
Equipment Category	226,812		191,425		191,425		0		(191,425)	(100.0)
Other Financing Uses Category	116,924		0		0		125,359		125,359	0.0
Intrafund Transfers Category	(6,285,889)		(6,706,142)		(6,995,944)		(6,706,142)		0	-0.0
<b>Total Requirements</b>	50,840,664		49,981,119		51,165,255		52,620,482		2,639,363	5.3
<b>Net County Cost</b>	\$ 26,859,653		\$ 27,989,396		\$ 27,989,395		\$ 24,674,173		\$ (3,315,223)	(11.8)%

## Recommended Budget Summary of Prosecution:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 215,859		\$ 194,421		\$ 112,758		\$ 191,142		\$ (3,279)	(1.7)%
Intergovernmental Revenues Category	37,762,035		33,955,669		36,472,585		36,340,699		2,385,030	7.0
Charges For Services Category	1,799,076		1,863,425		1,331,424		1,205,003		(658,422)	(35.3)
Miscellaneous Revenues Category	137		0		1,446		0		0	0.0
Other Financing Sources Category	3,682,801		11,521,828		7,843,702		8,584,780		(2,937,048)	(25.5)
<b>Total Revenues</b>	43,459,907		47,535,343		45,761,915		46,321,624		(1,213,719)	(2.5)
Salaries & Benefits Category	72,610,490		78,872,669		77,829,348		81,933,683		3,061,014	3.9
Services & Supplies Category	5,315,501		7,033,746		6,396,012		5,465,812		(1,567,934)	(22.3)
Other Charges Category	75,000		0		0		423,478		423,478	0.0
Equipment Category	0		38,612		38,612		0		(38,612)	(100.0)
Intrafund Transfers Category	(433,175)		(176,377)		(268,749)		(264,168)		(87,791)	49.8
<b>Total Requirements</b>	77,567,815		85,768,650		83,995,223		87,558,805		1,790,155	2.1
<b>Net County Cost</b>	\$ 34,107,908		\$ 38,233,307		\$ 38,233,308		\$ 41,237,181		\$ 3,003,874	7.9%



## 027 - Department of Child Support Services

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$ 52,300,047		\$ 52,062,727		\$ 50,995,966		\$ 50,548,701		\$ (1,514,026)	(2.9)%
Miscellaneous Revenues Category	22,760		5,000		4,879		5,000		0	0.0
Other Financing Sources Category	3,792,181		7,778,449		3,726,536		6,246,299		(1,532,150)	(19.7)
<b>Total Revenues</b>	56,114,988		59,846,176		54,727,381		56,800,000		(3,046,176)	(5.1)
Salaries & Benefits Category	44,561,724		46,154,124		43,298,411		45,270,327		(883,797)	(1.9)
Services & Supplies Category	10,083,527		12,396,303		10,139,913		10,084,403		(2,311,900)	(18.6)
Services & Supplies Reimbursements Category	0		0		(103)		0		0	0.0
Other Charges Category	1,362,045		1,400,699		1,400,699		1,455,328		54,629	3.9
Equipment Category	107,388		0		0		20,000		20,000	0.0
Intangible Assets-Amortizable Category	0		0		0		60,629		60,629	0.0
Intrafund Transfers Category	0		(104,950)		(111,539)		(90,687)		14,263	(13.6)
<b>Total Requirements</b>	56,114,683		59,846,176		54,727,381		56,800,000		(3,046,176)	(5.1)
<b>Net County Cost</b>	\$ (305)		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

### Recommended Budget Summary of Case Management Operations:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Salaries & Benefits Category	\$ 16,997,844		\$ 16,966,550		\$ 43,261,345		\$ 16,522,747		\$ (443,803)	(2.6)%
Services & Supplies Category	23,370		0		0		0		0	0.0
<b>Total Requirements</b>	17,021,214		16,966,550		43,261,345		16,522,747		(443,803)	(2.6)
<b>Net County Cost</b>	\$ 17,021,214		\$ 16,966,550		\$ 43,261,345		\$ 16,522,747		\$ (443,803)	(2.6)%

### Recommended Budget Summary of Customer Support Operations:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Salaries & Benefits Category	\$	15,169,155	\$	16,354,526	\$	0	\$	15,757,951	\$	(596,575) (3.6)%
Services & Supplies Category		28,534		0		0		0		0 0.0
<b>Total Requirements</b>		15,197,689		16,354,526		0		15,757,951		(596,575) (3.6)
<b>Net County Cost</b>	\$	15,197,689	\$	16,354,526	\$	0	\$	15,757,951	\$	(596,575) (3.6)%

### Recommended Budget Summary of Program Support Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$	52,300,047	\$	52,062,727	\$	50,995,966	\$	50,548,701	\$	(1,514,026) (2.9)%
Miscellaneous Revenues Category		22,760		5,000		4,879		5,000		0 0.0
Other Financing Sources Category		3,792,181		7,778,449		3,726,536		6,246,299		(1,532,150) (19.7)
<b>Total Revenues</b>		56,114,988		59,846,176		54,727,381		56,800,000		(3,046,176) (5.1)
Salaries & Benefits Category		9,118,969		9,228,075		37,066		9,267,111		39,036 0.4
Services & Supplies Category		10,016,839		12,396,303		10,139,913		10,084,403		(2,311,900) (18.6)
Services & Supplies Reimbursements Category		0		0		(103)		0		0 0.0
Other Charges Category		1,362,045		1,400,699		1,400,699		1,455,328		54,629 3.9
Equipment Category		107,388		0		0		20,000		20,000 0.0
Intangible Assets-Amortizable Category		0		0		0		60,629		60,629 0.0
Intrafund Transfers Category		0		(104,950)		(111,539)		(90,687)		14,263 (13.6)
<b>Total Requirements</b>		20,605,242		22,920,127		11,466,036		20,796,784		(2,123,343) (9.3)
<b>Net County Cost</b>	\$	(35,509,747)	\$	(36,926,049)	\$	(43,261,345)	\$	(36,003,216)	\$	922,833 (2.5)%

### Recommended Budget Summary of Legal Services Attorneys:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Salaries & Benefits Category	\$	3,275,755	\$	3,604,973	\$	0	\$	3,722,518	\$	117,545 3.3%
Services & Supplies Category		14,783		0		0		0		0 0.0
<b>Total Requirements</b>		3,290,539		3,604,973		0		3,722,518		117,545 3.3
<b>Net County Cost</b>	\$	3,290,539	\$	3,604,973	\$	0	\$	3,722,518	\$	117,545 3.3%

## 029 - Public Administrator

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 623,286	\$	450,000	\$	450,841	\$	300,000	\$	(150,000)	(33.3)%
Charges For Services Category	914,983		850,000		850,000		1,096,000		246,000	28.9
Miscellaneous Revenues Category	0		48,000		48,000		35,000		(13,000)	(27.1)
<b>Total Revenues</b>	1,538,268		1,348,000		1,348,841		1,431,000		83,000	6.2
Salaries & Benefits Category	2,240,366		2,532,696		2,498,611		2,613,575		80,879	3.2
Services & Supplies Category	1,644,149		1,537,022		1,612,502		1,642,139		105,117	6.8
Services & Supplies Reimbursements Category	0		(50,000)		0		0		50,000	(100.0)
Equipment Category	60,173		50,000		50,000		0		(50,000)	(100.0)
Intangible Assets-Amortizable Category	0		0		0		2,691		2,691	0.0
Other Financing Uses Category	0		0		0		51,000		51,000	0.0
Intrafund Transfers Category	(316,408)		(265,478)		(356,873)		(422,165)		(156,687)	59.0
<b>Total Requirements</b>	3,628,279		3,804,240		3,804,240		3,887,240		83,000	2.2
<b>Net County Cost</b>	\$ 2,090,011	\$	2,456,240	\$	2,455,399	\$	2,456,240	\$	0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 030 - Health Care Agency - Public Guardian

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget	As of 3/31/21	Projected <sup>(1)</sup>	FY 2021-2022	Budget	
					Recommended	Amount	Percent
Revenue from Use of Money and Property Category	\$ 286,872	\$ 210,000	\$ 175,000	\$ 210,000	\$ 0	0.0%	
Intergovernmental Revenues Category	69,513	275,620	264,364	106,631	(168,989)	(61.3)	
Charges For Services Category	393,213	557,821	459,358	459,158	(98,663)	(17.7)	
Miscellaneous Revenues Category	10	0	0	0	0	0.0	
Other Financing Sources Category	123	3,616	3,616	200	(3,416)	(94.5)	
Total Revenues	749,731	1,047,057	902,338	775,989	(271,068)	(25.9)	
Salaries & Benefits Category	3,353,947	4,293,854	3,914,319	4,292,344	(1,510)	(0.0)	
Services & Supplies Category	3,532,316	4,391,047	4,654,740	4,509,598	118,551	2.7	
Other Charges Category	1,780	2,229	2,229	59,632	57,403	2,575.3	
Other Financing Uses Category	0	56,497	56,497	0	(56,497)	(100.0)	
Intrafund Transfers Category	(1,773,831)	(2,942,724)	(3,079,241)	(3,331,739)	(389,015)	13.2	
Total Requirements	5,114,212	5,800,903	5,548,544	5,529,835	(271,068)	(4.7)	
Net County Cost	\$ 4,364,481	\$ 4,753,846	\$ 4,646,206	\$ 4,753,846	\$ 0	0.0%	

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 031 - Registrar of Voters

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Fines, Forfeitures & Penalties Category	\$ (870)	\$ 4,000	\$ 4,000	\$ 4,000	\$ 0	0.0%
Intergovernmental Revenues Category	16,820,816	2,800,100	1,949,247	364,302	(2,435,798)	(87.0)
Charges For Services Category	4,043,896	12,644,884	13,446,440	2,399,400	(10,245,484)	(81.0)
Miscellaneous Revenues Category	39,493	4,000	16,395	11,900	7,900	197.5
Other Financing Sources Category	73	0	98	0	0	0.0
<b>Total Revenues</b>	20,903,408	15,452,984	15,416,180	2,779,602	(12,673,382)	(82.0)
Salaries & Benefits Category	9,897,674	11,808,241	11,824,314	10,669,454	(1,138,787)	(9.6)
Services & Supplies Category	15,618,211	14,281,850	16,877,878	10,252,013	(4,029,837)	(28.2)
Other Charges Category	13,671	0	0	33,000	33,000	0.0
Equipment Category	16,712,362	1,444,414	70,758	0	(1,444,414)	(100.0)
Structures & Improvements Category	217,202	542	503	0	(542)	(100.0)
Intangible Assets-Amortizable Category	193,552	193,552	193,552	193,552	0	0.0
Other Financing Uses Category	53,913	0	0	33,910	33,910	0.0
Intrafund Transfers Category	(16,274)	0	(904)	0	0	0.0
<b>Total Requirements</b>	42,690,310	27,728,599	28,966,101	21,181,929	(6,546,670)	(23.6)
<b>Net County Cost</b>	\$ 21,786,902	\$ 12,275,615	\$ 13,549,921	\$ 18,402,327	\$ 6,126,712	49.9%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## Recommended Budget Summary of Registrar Of Voters:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 0	\$ 0	\$ 4,000	\$ 0	\$ 0	0.0%
Intergovernmental Revenues Category	147,862	1,023,352	1,949,247	194,302	(829,050)	(81.0)
Charges For Services Category	822	6,238,775	13,446,440	0	(6,238,775)	(100.0)
Miscellaneous Revenues Category	14,569	2,000	16,395	11,900	9,900	495.0
Other Financing Sources Category	0	0	98	0	0	0.0
<b>Total Revenues</b>	163,254	7,264,127	15,416,180	206,202	(7,057,925)	(97.2)
Salaries & Benefits Category	462,239	358,351	11,824,314	355,600	(2,751)	(0.8)
Services & Supplies Category	1,429,762	6,712,192	16,877,878	1,806,968	(4,905,224)	(73.1)
Other Charges Category	13,671	0	0	33,000	33,000	0.0
Equipment Category	14,495,294	0	70,758	0	0	0.0
Structures & Improvements Category	217,202	542	503	0	(542)	(100.0)
Intangible Assets-Amortizable Category	0	0	193,552	0	0	0.0
Other Financing Uses Category	53,913	0	0	33,910	33,910	0.0
Intrafund Transfers Category	(1,646)	0	(904)	0	0	0.0
<b>Total Requirements</b>	16,670,434	7,071,085	28,966,101	2,229,478	(4,841,607)	(68.5)
<b>Net County Cost</b>	\$ 16,507,180	\$ (193,042)	\$ 13,549,921	\$ 2,023,276	\$ 2,216,318	(1,148.1)%

## Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 183,390	\$ 160,000	\$ 0	\$ 170,000	\$ 10,000	6.3%
Charges For Services Category	41,612	57,000	0	60,400	3,400	6.0
Miscellaneous Revenues Category	2,887	2,000	0	0	(2,000)	(100.0)
Other Financing Sources Category	73	0	0	0	0	0.0
<b>Total Revenues</b>	227,962	219,000	0	230,400	11,400	5.2
Salaries & Benefits Category	832,817	1,007,829	0	872,783	(135,046)	(13.4)
Services & Supplies Category	1,095,537	608,067	0	644,801	36,734	6.0
<b>Total Requirements</b>	1,928,354	1,615,896	0	1,517,584	(98,312)	(6.1)
<b>Net County Cost</b>	\$ 1,700,392	\$ 1,396,896	\$ 0	\$ 1,287,184	\$ (109,712)	(7.8)%

## Recommended Budget Summary of Election Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Recommended		Budget Amount	Percent
Intergovernmental Revenues Category	\$ 16,489,564	\$	1,616,748	\$	0	\$	0	\$	(1,616,748)	(100.0)%
Charges For Services Category	3,544,863		5,950,000		0		1,930,000		(4,020,000)	(67.6)
Miscellaneous Revenues Category	8,004		0		0		0		0	0.0
<b>Total Revenues</b>	20,042,432		7,566,748		0		1,930,000		(5,636,748)	(74.5)
Salaries & Benefits Category	4,804,478		5,966,683		0		5,299,490		(667,193)	(11.2)
Services & Supplies Category	10,744,242		6,336,435		0		6,965,272		628,837	9.9
Equipment Category	2,217,068		1,414,414		0		0		(1,414,414)	(100.0)
Intrafund Transfers Category	(14,410)		0		0		0		0	0.0
<b>Total Requirements</b>	17,751,379		13,717,532		0		12,264,762		(1,452,770)	(10.6)
<b>Net County Cost</b>	\$ (2,291,053)	\$	6,150,784	\$	0	\$	10,334,762	\$	4,183,978	68.0%

## Recommended Budget Summary of Information & Technology:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Recommended		Budget Amount	Percent
Charges For Services Category	\$ 16,901	\$	20,000	\$	0	\$	0	\$	(20,000)	(100.0)%
Miscellaneous Revenues Category	6,000		0		0		0		0	0.0
<b>Total Revenues</b>	22,901		20,000		0		0		(20,000)	(100.0)
Salaries & Benefits Category	2,122,984		2,379,302		0		2,250,062		(129,240)	(5.4)
Services & Supplies Category	318,609		342,971		0		563,762		220,791	64.4
Equipment Category	0		30,000		0		0		(30,000)	(100.0)
Intangible Assets-Amortizable Category	193,552		193,552		0		193,552		0	0.0
Intrafund Transfers Category	(81)		0		0		0		0	0.0
<b>Total Requirements</b>	2,635,063		2,945,825		0		3,007,376		61,551	2.1
<b>Net County Cost</b>	\$ 2,612,163	\$	2,925,825	\$	0	\$	3,007,376	\$	81,551	2.8%

### Recommended Budget Summary of Candidate & Voter Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Fines, Forfeitures & Penalties Category	\$ (870)	\$ 4,000	\$ 0	\$ 4,000	\$ 0	0.0%
Charges For Services Category	439,697	379,109	0	409,000	29,891	7.9
<b>Total Revenues</b>	438,827	383,109	0	413,000	29,891	7.8
Salaries & Benefits Category	759,775	889,478	0	876,575	(12,903)	(1.5)
Services & Supplies Category	320,123	93,550	0	87,710	(5,840)	(6.2)
<b>Total Requirements</b>	1,079,898	983,028	0	964,285	(18,743)	(1.9)
<b>Net County Cost</b>	\$ 641,071	\$ 599,919	\$ 0	\$ 551,285	\$ (48,634)	(8.1)%

### Recommended Budget Summary of Community Outreach:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Miscellaneous Revenues Category	\$ 8,032	\$ 0	\$ 0	\$ 0	\$ 0	0.0%
<b>Total Revenues</b>	8,032	0	0	0	0	0.0
Salaries & Benefits Category	915,573	1,206,598	0	1,014,944	(191,654)	(15.9)
Services & Supplies Category	1,709,938	188,635	0	183,500	(5,135)	(2.7)
Intrafund Transfers Category	(137)	0	0	0	0	0.0
<b>Total Requirements</b>	2,625,375	1,395,233	0	1,198,444	(196,789)	(14.1)
<b>Net County Cost</b>	\$ 2,617,343	\$ 1,395,233	\$ 0	\$ 1,198,444	\$ (196,789)	(14.1)%

### Recommended Budget Summary of Printing & Graphics:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Salaries & Benefits Category	\$ (192)	\$ 0	\$ 0	\$ 0	\$ 0	0.0%
<b>Total Requirements</b>	(192)	0	0	0	0	0.0
<b>Net County Cost</b>	\$ (192)	\$ 0	\$ 0	\$ 0	\$ 0	0.0%



## 032 - Emergency Management Division

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$ 1,668,610	\$	0	\$	0	\$	0	\$	0	0.0%
Miscellaneous Revenues Category	510,176		0		0		0		0	0.0
<b>Total Revenues</b>	2,178,786		0		0		0		0	0.0
Salaries & Benefits Category	2,599,325		0		0		0		0	0.0
Services & Supplies Category	891,336		0		0		0		0	0.0
Intrafund Transfers Category	(1,125)		0		0		0		0	0.0
<b>Total Requirements</b>	3,489,537		0		0		0		0	0.0
<b>Net County Cost</b>	\$ 1,310,751	\$	0	\$	0	\$	0	\$	0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 034 - OC Watersheds

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
	Actual		Budget		Projected <sup>(1)</sup>		FY 2021-2022	Budget			
			As of 3/31/21		At 6/30/21		Recommended	Amount	Percent		
Fines, Forfeitures & Penalties Category	\$	0	\$	6,000	\$	0	\$	6,000	\$	0	0.0%
Intergovernmental Revenues Category		6,784,234		9,790,044		8,412,546		9,421,957		(368,087)	(3.8)
Charges For Services Category		4,655,623		4,607,788		4,493,507		4,233,162		(374,626)	(8.1)
Miscellaneous Revenues Category		0		0		5,000		0		0	0.0
Other Financing Sources Category		3,126,405		3,544,804		3,548,847		3,546,010		1,206	0.0
<b>Total Revenues</b>		14,566,261		17,948,636		16,459,900		17,207,129		(741,507)	(4.1)
Salaries & Benefits Category		5,409,385		6,064,806		5,514,564		6,262,042		197,236	3.3
Services & Supplies Category		8,950,553		10,967,163		10,138,278		10,548,620		(418,543)	(3.8)
Other Charges Category		394,182		717,176		608,276		406,217		(310,959)	(43.4)
Equipment Category		75,972		28,000		28,000		72,000		44,000	157.1
Intangible Assets-Amortizable Category		134,980		0		0		0		0	0.0
Other Financing Uses Category		167,558		113,000		113,000		0		(113,000)	(100.0)
Special Items Category		0		133,491		133,491		0		(133,491)	(100.0)
Intrafund Transfers Category		(250,052)		(75,000)		(75,709)		(81,750)		(6,750)	9.0
<b>Total Requirements</b>		14,882,579		17,948,636		16,459,900		17,207,129		(741,507)	(4.1)
<b>Net County Cost</b>	\$	316,317	\$	0	\$	0	\$	0	\$	0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 035 - CEO Real Estate

### Summary of Recommended Budget by Revenue and Expense Category:

	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
		Budget		Projected <sup>(1)</sup>	FY 2021-2022	Budget	
Revenues/Appropriations	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Intergovernmental Revenues Category	\$ 575,669	\$ 618,000	\$ 843,091	\$ 0	\$ (618,000)	(100.0)%	
Charges For Services Category	4,644,999	4,064,105	4,971,769	4,899,321	835,216	20.6	
Miscellaneous Revenues Category	1,000	1,000	1,000	0	(1,000)	(100.0)	
Total Revenues	5,221,668	4,683,105	5,815,860	4,899,321	216,216	4.6	
Salaries & Benefits Category	4,840,130	5,374,745	5,052,537	5,197,677	(177,068)	(3.3)	
Services & Supplies Category	4,540,812	4,572,170	5,093,105	4,134,251	(437,919)	(9.6)	
Other Charges Category	10,224	623,518	623,518	683,107	59,589	9.6	
Intangible Assets-Amortizable Category	0	0	0	4,749	4,749	0.0	
Intrafund Transfers Category	(976,061)	(1,943,130)	(1,009,102)	(1,176,265)	766,865	(39.5)	
Total Requirements	8,415,106	8,627,303	9,760,058	8,843,519	216,216	2.5	
Net County Cost	\$ 3,193,438	\$ 3,944,198	\$ 3,944,198	\$ 3,944,198	\$ 0	0.0%	

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.

## 036 - Capital Projects

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual		Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget	
			As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Charges For Services Category	\$	425,804	\$ 0	\$ 0	\$ 0	\$ 0	0.0%
Miscellaneous Revenues Category		234,199		352,680	0	0	0.0
Other Financing Sources Category		59,444,836	5,000,000	5,000,000	0	(5,000,000)	(100.0)
<b>Total Revenues</b>		60,104,839	5,000,000	5,352,680	0	(5,000,000)	(100.0)
Services & Supplies Category		11,930,830	0	0	0	0	0.0
Other Charges Category		28,035,309	0	0	0	0	0.0
Structures & Improvements Category		19,307,344	0	0	0	0	0.0
Other Financing Uses Category		65,621,504	29,958,893	30,311,573	17,990,893	(11,968,000)	(40.0)
<b>Total Requirements</b>		124,894,987	29,958,893	30,311,573	17,990,893	(11,968,000)	(40.0)
<b>Net County Cost</b>	\$	64,790,148	\$ 24,958,893	\$ 24,958,893	\$ 17,990,893	\$ (6,968,000)	(27.9)%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 037 - OCIT Shared Services

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021						
			Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget					
	Actual		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent				
Charges For Services Category	\$	3,193,261	\$	3,036,410	\$	4,068,236	\$	3,771,603	\$	735,193	24.2%
Total Revenues		3,193,261		3,036,410		4,068,236		3,771,603		735,193	24.2
Salaries & Benefits Category		19,624,264		24,307,387		22,553,272		24,198,026		(109,361)	(0.5)
Services & Supplies Category		1,352,352		1,117,687		1,114,847		1,292,167		174,480	15.6
Equipment Category		7,400		15,000		15,000		15,000		0	0.0
Other Financing Uses Category		75,256		0		0		0		0	0.0
Intrafund Transfers Category		(17,867,373)		(22,403,664)		(19,614,883)		(21,733,590)		670,074	(3.0)
Total Requirements		3,191,899		3,036,410		4,068,236		3,771,603		735,193	24.2
Net County Cost	\$	(1,362)	\$	0	\$	0	\$	0	\$	0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 038 - Data Systems Development Projects

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
			Budget		Projected <sup>(1)</sup>		FY 2021-2022	Budget			
	Actual		As of 3/31/21		At 6/30/21		Recommended	Amount	Percent		
Miscellaneous Revenues Category	\$	1,159,321	\$	0	\$	0	\$	0	0.0%		
Other Financing Sources Category		5,340,016		0		0		0	0.0		
Total Revenues		6,499,337		0		0		0	0.0		
Services & Supplies Category		3,474,988		0		0		0	0.0		
Other Financing Uses Category		7,024,348		4,000,000		4,000,000		4,000,000	0	0.0	
Total Requirements		10,499,337		4,000,000		4,000,000		4,000,000	0	0.0	
Net County Cost	\$	4,000,000	\$	4,000,000	\$	4,000,000	\$	4,000,000	\$	0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 039 - IBM Mainframe

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021				
			Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget			
	Actual		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent		
Services & Supplies Category	\$	2,395,550	\$	2,395,550	\$	2,395,550	\$	0	0.0%
Total Requirements		2,395,550		2,395,550		2,395,550		0	0.0
Net County Cost	\$	2,395,550	\$	2,395,550	\$	2,395,550	\$	0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 040 - Utilities

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$ 7,139		\$ 0		\$ 17,122		\$ 0		\$ 0	0.0%
Charges For Services Category	6,420,680		6,761,700		6,574,114		6,920,000		158,300	2.3
Miscellaneous Revenues Category	701,428		0		490		0		0	0.0
Other Financing Sources Category	0		4,213,072		1,180,102		4,549,259		336,187	8.0
<b>Total Revenues</b>	7,129,246		10,974,772		7,771,828		11,469,259		494,487	4.5
Salaries & Benefits Category	2,980,012		3,379,587		3,243,757		3,208,089		(171,498)	(5.1)
Services & Supplies Category	30,383,346		34,215,296		32,619,655		31,748,938		(2,466,358)	(7.2)
Services & Supplies Reimbursements Category	(7,206,349)		(7,390,200)		(7,596,769)		(7,600,000)		(209,800)	2.8
Other Charges Category	4,837,674		5,152,000		4,861,365		5,094,250		(57,750)	(1.1)
Structures & Improvements Category	0		0		0		4,513,289		4,513,289	0.0
Other Financing Uses Category	1,148,051		448,100		448,100		450,000		1,900	0.4
Special Items Category	0		929,982		0		0		(929,982)	(100.0)
Intrafund Transfers Category	(6,016,329)		(6,347,100)		(6,391,390)		(6,532,414)		(185,314)	2.9
<b>Total Requirements</b>	26,126,404		30,387,665		27,184,718		30,882,152		494,487	1.6
<b>Net County Cost</b>	\$ 18,997,158		\$ 19,412,893		\$ 19,412,890		\$ 19,412,893		\$ 0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.



## 041 - Grand Jury

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual	Budget	Projected <sup>(1)</sup>	Budget	Recommended	Budget	Percent	
		As of 3/31/21	At 6/30/21			Amount		
Salaries & Benefits Category	\$	2,120	\$	0	\$	0	0.0%	
Services & Supplies Category		583,765		585,885		583,663	585,885	
						0	0.0	
<b>Total Requirements</b>		585,885		585,885		583,663	585,885	
						0	0.0	
<b>Net County Cost</b>	\$	585,885	\$	585,885	\$	583,663	\$	
						585,885	\$	
						0	0.0%	

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 042 - Health Care Agency

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Licenses, Permits & Franchises Category	\$ 1,431,076		\$ 1,591,308		\$ 1,303,812		\$ 1,403,851		\$ (187,457)	(11.8)%
Fines, Forfeitures & Penalties Category	27,984		34,339		14,172		32,589		(1,750)	(5.1)
Revenue from Use of Money and Property Category	2,128,140		1,966,214		1,995,811		1,966,214		0	0.0
Intergovernmental Revenues Category	291,053,039		640,495,344		739,160,124		354,048,061		(286,447,283)	(44.7)
Charges For Services Category	116,178,741		117,193,916		125,328,966		129,315,111		12,121,195	10.3
Miscellaneous Revenues Category	3,197,437		2,338,021		3,271,813		2,669,205		331,184	14.2
Other Financing Sources Category	274,970,120		331,633,914		252,483,040		306,736,966		(24,896,948)	(7.5)
<b>Total Revenues</b>	688,986,538		1,095,253,056		1,123,557,738		796,171,997		(299,081,059)	(27.3)
Salaries & Benefits Category	307,460,374		364,674,951		334,222,144		363,703,715		(971,236)	(0.3)
Services & Supplies Category	437,849,296		809,819,570		850,610,608		533,836,879		(275,982,691)	(34.1)
Services & Supplies Reimbursements Category	0		(8,000)		(8,000)		(8,000)		0	-0.0
Other Charges Category	5,518,931		7,632,434		6,819,360		18,506,800		10,874,366	142.5
Equipment Category	2,213,262		11,174,000		12,393,769		1,013,200		(10,160,800)	(90.9)
Intangible Assets-Amortizable Category	0		0		0		5,810,560		5,810,560	0.0
Other Financing Uses Category	58,991,015		800,000		4,213,987		800,000		0	0.0
Intrafund Transfers Category	(16,913,348)		(24,893,090)		(22,096,195)		(26,857,175)		(1,964,085)	7.9
<b>Total Requirements</b>	795,119,529		1,169,199,865		1,186,155,673		896,805,979		(272,393,886)	(23.3)
<b>Net County Cost</b>	\$ 106,132,992		\$ 73,946,809		\$ 62,597,935		\$ 100,633,982		\$ 26,687,173	36.1%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## Recommended Budget Summary of Public Health Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Recommended		Budget Amount	Percent
Licenses, Permits & Franchises Category	\$ 67,648		\$ 65,790		\$ 75,265		\$ 67,106		\$ 1,316	2.0%
Fines, Forfeitures & Penalties Category	27,288		32,589		14,172		32,589		0	0.0
Intergovernmental Revenues Category	94,127,032		161,554,272		235,199,616		83,512,820		(78,041,452)	(48.3)
Charges For Services Category	13,965,299		12,060,105		11,949,921		36,511,324		24,451,219	202.7
Miscellaneous Revenues Category	24,696		399		40,658		230,075		229,676	57,562.9
Other Financing Sources Category	3,543,018		6,443,026		2,763,179		11,709,311		5,266,285	81.7
<b>Total Revenues</b>	111,754,980		180,156,181		250,042,811		132,063,225		(48,092,956)	(26.7)
Salaries & Benefits Category	76,666,014		88,899,034		84,404,837		93,156,102		4,257,068	4.8
Services & Supplies Category	39,405,781		90,365,903		168,105,970		44,439,497		(45,926,406)	(50.8)
Other Charges Category	912,982		1,348,562		947,333		2,177,043		828,481	61.4
Equipment Category	465,256		4,374,000		3,272,664		120,000		(4,254,000)	(97.3)
Intangible Assets-Amortizable Category	0		0		0		2,470,823		2,470,823	0.0
Other Financing Uses Category	35,672		0		0		600,000		600,000	0.0
Intrafund Transfers Category	(3,824,146)		(6,207,370)		(5,267,896)		(5,848,645)		358,725	(5.8)
<b>Total Requirements</b>	113,661,559		178,780,129		251,462,908		137,114,820		(41,665,309)	(23.3)
<b>Net County Cost</b>	\$ 1,906,578		\$ (1,376,052)		\$ 1,420,097		\$ 5,051,595		\$ 6,427,647	(467.1)%

## Recommended Budget Summary of Behavioral Health Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 1,778,307	\$ 1,616,214	\$ 1,645,811	\$ 1,616,214	\$ 0	0.0%
Intergovernmental Revenues Category	127,696,150	191,703,373	177,842,374	163,134,209	(28,569,164)	(14.9)
Charges For Services Category	77,431,684	82,520,387	89,563,017	92,470,078	9,949,691	12.1
Miscellaneous Revenues Category	2,813,687	1,733,633	1,926,523	1,990,000	256,367	14.8
Other Financing Sources Category	236,147,146	267,010,975	213,779,426	248,118,709	(18,892,266)	(7.1)
<b>Total Revenues</b>	445,866,974	544,584,582	484,757,151	507,329,210	(37,255,372)	(6.8)
Salaries & Benefits Category	127,558,782	144,727,315	135,470,278	149,119,493	4,392,178	3.0
Services & Supplies Category	279,127,721	403,153,602	349,013,035	356,004,873	(47,148,729)	(11.7)
Other Charges Category	4,583,078	6,281,722	5,241,240	13,136,842	6,855,120	109.1
Equipment Category	1,284,923	4,097,000	3,185,843	500,000	(3,597,000)	(87.8)
Intangible Assets-Amortizable Category	0	0	0	1,556,116	1,556,116	0.0
Other Financing Uses Category	52,230,663	200,000	3,613,987	200,000	0	0.0
Intrafund Transfers Category	(7,321,387)	(7,872,449)	(7,097,035)	(7,787,010)	85,439	(1.1)
<b>Total Requirements</b>	457,463,780	550,587,190	489,427,348	512,730,314	(37,856,876)	(6.9)
<b>Net County Cost</b>	\$ 11,596,807	\$ 6,002,608	\$ 4,670,197	\$ 5,401,104	\$ (601,504)	(10.0)%

## Recommended Budget Summary of Correctional Health Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 0	\$ 1,750	\$ 0	\$ 0	\$ (1,750)	(100.0)%
Intergovernmental Revenues Category	31,957,824	69,539,937	63,439,680	35,086,741	(34,453,196)	(49.5)
Charges For Services Category	79,565	93,514	19,199	12,523	(80,991)	(86.6)
Miscellaneous Revenues Category	172,317	15,000	114,539	15,000	0	0.0
Other Financing Sources Category	1,290,624	2,635,449	1,362,860	2,619,489	(15,960)	(0.6)
<b>Total Revenues</b>	33,500,330	72,285,650	64,936,278	37,733,753	(34,551,897)	(47.8)
Salaries & Benefits Category	50,922,045	71,713,555	57,119,053	63,347,667	(8,365,888)	(11.7)
Services & Supplies Category	39,390,400	50,315,261	45,457,190	44,291,906	(6,023,355)	(12.0)
Other Charges Category	17,226	2,150	44,959	211,331	209,181	9,729.4
Equipment Category	157,870	0	469,614	0	0	0.0
Intrafund Transfers Category	(2,274,331)	(2,311,653)	(953,121)	(2,453,936)	(142,283)	6.2
<b>Total Requirements</b>	88,213,210	119,719,313	102,137,695	105,396,968	(14,322,345)	(12.0)
<b>Net County Cost</b>	\$ 54,712,880	\$ 47,433,663	\$ 37,201,417	\$ 67,663,215	\$ 20,229,552	42.6%

## Recommended Budget Summary of Integrated Care Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 14,614,303	\$ 100,766,615	\$ 93,856,753	\$ 37,659,187	\$ (63,107,428)	(62.6)%
Charges For Services Category	0	415,610	0	0	(415,610)	(100.0)
Miscellaneous Revenues Category	0	0	19,826	0	0	0.0
Other Financing Sources Category	4,240,650	6,200,000	4,869,379	3,368,000	(2,832,000)	(45.7)
<b>Total Revenues</b>	18,854,953	107,382,225	98,745,958	41,027,187	(66,355,038)	(61.8)
Salaries & Benefits Category	1,119,470	2,462,382	2,388,949	2,791,818	329,436	13.4
Services & Supplies Category	33,683,369	125,425,821	113,394,442	61,218,706	(64,207,115)	(51.2)
Other Charges Category	624	0	576,094	0	0	0.0
Equipment Category	0	0	164,437	0	0	0.0
Other Financing Uses Category	5,887,650	0	0	0	0	0.0
Intrafund Transfers Category	(1,951,067)	(6,318,895)	(6,688,184)	(8,693,111)	(2,374,216)	37.6
<b>Total Requirements</b>	38,740,046	121,569,308	109,835,738	55,317,413	(66,251,895)	(54.5)
<b>Net County Cost</b>	\$ 19,885,093	\$ 14,187,083	\$ 11,089,780	\$ 14,290,226	\$ 103,143	0.7%

## Recommended Budget Summary of Regulatory/Medical Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises Category	\$ 1,363,429	\$ 1,525,518	\$ 1,228,547	\$ 1,336,745	\$ (188,773)	(12.4)%
Fines, Forfeitures & Penalties Category	696	0	0	0	0	0.0
Intergovernmental Revenues Category	21,083,692	116,931,147	150,935,046	34,655,104	(82,276,043)	(70.4)
Charges For Services Category	24,593,064	21,875,575	23,622,623	85,600	(21,789,975)	(99.6)
Miscellaneous Revenues Category	25,131	231,811	1,047,209	24	(231,787)	(100.0)
Other Financing Sources Category	28,066,353	38,240,567	28,306,144	28,754,068	(9,486,499)	(24.8)
<b>Total Revenues</b>	75,132,365	178,804,618	205,139,569	64,831,541	(113,973,077)	(63.7)
Salaries & Benefits Category	26,593,910	30,350,176	27,816,970	26,487,487	(3,862,689)	(12.7)
Services & Supplies Category	65,059,136	153,428,470	180,911,570	45,226,778	(108,201,692)	(70.5)
Services & Supplies Reimbursements Category	0	(8,000)	(8,000)	(8,000)	0	-0.0
Other Charges Category	749	0	5,128	1,687,121	1,687,121	0.0
Equipment Category	95,686	2,703,000	4,917,763	14,000	(2,689,000)	(99.5)
Other Financing Uses Category	837,030	600,000	600,000	0	(600,000)	(100.0)
Intrafund Transfers Category	(1,061,482)	(1,500,250)	(1,551,959)	(1,492,000)	8,250	(0.6)
<b>Total Requirements</b>	91,525,029	185,573,396	212,691,472	71,915,386	(113,658,010)	(61.3)
<b>Net County Cost</b>	\$ 16,392,665	\$ 6,768,778	\$ 7,551,903	\$ 7,083,845	\$ 315,067	4.7%



## Recommended Budget Summary of HCA Administration:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual	Budget	As of 3/31/21	Projected <sup>(1)</sup>	FY 2021-2022	Budget		
					Recommended	Amount	Percent	
Revenue from Use of Money and Property Category	\$ 349,832	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 0	0.0%	
Intergovernmental Revenues Category	1,574,038	0	17,886,655	0	0	0	0.0	
Charges For Services Category	109,129	228,725	174,206	235,586	6,861	3.0		
Miscellaneous Revenues Category	161,606	357,178	123,058	434,106	76,928	21.5		
Other Financing Sources Category	1,682,330	11,103,897	1,402,052	12,167,389	1,063,492	9.6		
Total Revenues	3,876,936	12,039,800	19,935,971	13,187,081	1,147,281	9.5		
Salaries & Benefits Category	24,600,152	26,522,489	27,022,057	28,801,148	2,278,659	8.6		
Services & Supplies Category	(18,817,112)	(12,869,487)	(6,271,599)	(17,344,881)	(4,475,394)	34.8		
Other Charges Category	4,273	0	4,606	1,294,463	1,294,463	0.0		
Equipment Category	209,527	0	383,448	379,200	379,200	0.0		
Intangible Assets-Amortizable Category	0	0	0	1,783,621	1,783,621	0.0		
Intrafund Transfers Category	(480,935)	(682,473)	(538,000)	(582,473)	100,000	(14.7)		
Total Requirements	5,515,905	12,970,529	20,600,512	14,331,078	1,360,549	10.5		
Net County Cost	\$ 1,638,970	\$ 930,729	\$ 664,541	\$ 1,143,997	\$ 213,268	22.9%		

## 045 - Juvenile Justice Commission

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual		Budget	Projected <sup>(1)</sup>		Budget	
			As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Services & Supplies Category	\$	180,151	\$ 180,151	\$ 180,151	\$ 180,151	\$ 0	0.0%
Total Requirements		180,151	180,151	180,151	180,151	0	0.0
Net County Cost	\$	180,151	\$ 180,151	\$ 180,151	\$ 180,151	\$ 0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 047 - Sheriff Court Operations

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$ 44,504,563		\$ 0		\$ 0		\$ 0		\$ 0	0.0%
Charges For Services Category	29,824		0		0		0		0	0.0
Miscellaneous Revenues Category	82		0		0		0		0	0.0
<b>Total Revenues</b>	44,534,470		0		0		0		0	0.0
Salaries & Benefits Category	59,223,038		0		0		0		0	0.0
Services & Supplies Category	2,064,549		0		0		0		0	0.0
Other Financing Uses Category	158,266		0		0		0		0	0.0
Intrafund Transfers Category	(436,685)		0		0		0		0	0.0
<b>Total Requirements</b>	61,009,169		0		0		0		0	0.0
<b>Net County Cost</b>	\$ 16,474,699		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions. Columns may not total correctly due to rounding.



## 048 - Detention Release

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget		
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Charges For Services Category	\$	21,072	\$	10,000	\$	0	0.0%
Total Revenues		21,072		10,000		0	0.0
Services & Supplies Category		2,038,285		1,698,715		0	0.0
Total Requirements		2,038,285		1,698,715		0	0.0
Net County Cost	\$	2,017,213	\$	1,688,715	\$	0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 050 - Performance Audit

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Services & Supplies Category	\$	360,171	\$	802,766	\$	480,000	\$	0	\$ (802,766)	(100.0)%
<b>Total Requirements</b>		360,171		802,766		480,000		0	(802,766)	(100.0)
<b>Net County Cost</b>	\$	360,171	\$	802,766	\$	480,000	\$	0	\$ (802,766)	(100.0)%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 051 - Office of Independent Review

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	FY 2021-2022			Change from FY 2020-2021	
	Actual		Budget	Projected <sup>(1)</sup>	Recommended			Budget	
			As of 3/31/21	At 6/30/21				Amount	Percent
Salaries & Benefits Category	\$	38,961	\$ 537,176	\$ 519,996	\$ 594,402		\$ 57,226		10.7%
Services & Supplies Category		55,268	39,219	30,928	32,548		(6,671)		(17.0)
Other Charges Category		0	10,781	36,252	0		(10,781)		(100.0)
<b>Total Requirements</b>		94,229	587,176	587,176	626,950		39,774		6.8
<b>Net County Cost</b>	\$	94,229	\$ 587,176	\$ 587,176	\$ 626,950	\$	39,774		6.8%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 052 - OC Campaign Finance and Ethics Commission

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget		
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Charges For Services Category	\$ 4,950	\$ 3,750	\$ 3,750	\$ 3,750	\$ 0	0.0%	
Total Revenues	4,950	3,750	3,750	3,750	0	0.0	
Salaries & Benefits Category	410,097	423,802	423,802	436,358	12,556	3.0	
Services & Supplies Category	22,752	31,604	26,448	19,048	(12,556)	(39.7)	
Total Requirements	432,850	455,406	450,250	455,406	0	0.0	
Net County Cost	\$ 427,900	\$ 451,656	\$ 446,500	\$ 451,656	\$ 0	0.0%	

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 054 - Human Resource Services

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$ 469,224	\$	778,671	\$	6,095,225	\$	0	\$	(778,671)	(100.0)%
Charges For Services Category	2,293,988		2,788,491		2,177,945		2,269,054		(519,437)	(18.6)
Miscellaneous Revenues Category	472		0		222		0		0	0.0
<b>Total Revenues</b>	2,763,684		3,567,162		8,273,392		2,269,054		(1,298,108)	(36.4)
Salaries & Benefits Category	19,002,859		20,732,607		24,834,243		20,684,503		(48,104)	(0.2)
Services & Supplies Category	3,344,412		3,995,650		4,181,680		4,434,272		438,622	11.0
Intangible Assets-Amortizable Category	0		0		0		23,587		23,587	0.0
Intrafund Transfers Category	(15,670,688)		(16,774,572)		(16,356,008)		(18,422,660)		(1,648,088)	9.8
<b>Total Requirements</b>	6,676,584		7,953,685		12,659,915		6,719,702		(1,233,983)	(15.5)
<b>Net County Cost</b>	\$ 3,912,900	\$	4,386,523	\$	4,386,523	\$	4,450,648	\$	64,125	1.5%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 056 - Employee Benefits

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 57,987	\$ 0	\$ 143,617	\$ 52,813	\$ 52,813	0.0%
Charges For Services Category	1,253,069	1,574,854	1,458,475	1,769,879	195,025	12.4
Miscellaneous Revenues Category	268,770	52,813	55,700	0	(52,813)	(100.0)
<b>Total Revenues</b>	1,579,826	1,627,667	1,657,792	1,822,692	195,025	12.0
Salaries & Benefits Category	3,682,935	3,956,003	3,825,904	3,974,933	18,930	0.5
Services & Supplies Category	3,690,648	5,763,606	5,407,936	6,153,850	390,244	6.8
Intrafund Transfers Category	(5,526,903)	(7,627,059)	(7,444,199)	(7,841,208)	(214,149)	2.8
<b>Total Requirements</b>	1,846,681	2,092,550	1,789,641	2,287,575	195,025	9.3
<b>Net County Cost</b>	\$ 266,855	\$ 464,883	\$ 131,849	\$ 464,883	\$ 0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 057 - Probation

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 5,069,118		\$ 5,425,850		\$ 3,916,084		\$ 139,424		\$ (5,286,426)	(97.4)%
Revenue from Use of Money and Property Category	234		1,600		250		250		(1,350)	(84.4)
Intergovernmental Revenues Category	75,901,328		78,115,701		80,233,648		87,352,656		9,236,955	11.8
Charges For Services Category	1,480,207		1,548,408		515,595		340,227		(1,208,181)	(78.0)
Miscellaneous Revenues Category	221,070		29,330		259,586		61,445		32,115	109.5
Other Financing Sources Category	116,316		397,811		383,848		183,184		(214,627)	(54.0)
<b>Total Revenues</b>	<b>82,788,272</b>		<b>85,518,700</b>		<b>85,309,011</b>		<b>88,077,186</b>		<b>2,558,486</b>	<b>3.0</b>
Salaries & Benefits Category	143,855,487		154,409,220		146,843,114		151,717,841		(2,691,379)	(1.7)
Services & Supplies Category	41,373,902		40,254,335		37,876,384		41,433,123		1,178,788	2.9
Other Charges Category	428,946		531,181		409,791		491,013		(40,168)	(7.6)
Equipment Category	334,783		210,765		26,981		0		(210,765)	(100.0)
Intangible Assets-Amortizable Category	0		0		0		157,985		157,985	0.0
Other Financing Uses Category	626,271		453,387		453,387		613,047		159,660	35.2
Intrafund Transfers Category	(1,185,800)		(1,178,228)		(1,167,022)		(1,188,628)		(10,400)	0.9
<b>Total Requirements</b>	<b>185,433,590</b>		<b>194,680,660</b>		<b>184,442,635</b>		<b>193,224,381</b>		<b>(1,456,279)</b>	<b>(0.8)</b>
<b>Net County Cost</b>	<b>\$ 102,645,317</b>		<b>\$ 109,161,960</b>		<b>\$ 99,133,624</b>		<b>\$ 105,147,195</b>		<b>\$ (4,014,765)</b>	<b>(3.7)%</b>

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

### Recommended Budget Summary of Chief Probation Officer Bureau:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Miscellaneous Revenues Category	\$ 712		\$ 500		\$ 500		\$ 500		\$ 0	0.0%
<b>Total Revenues</b>	<b>712</b>		<b>500</b>		<b>500</b>		<b>500</b>		<b>0</b>	<b>0.0</b>
Salaries & Benefits Category	816,353		1,240,512		1,281,041		1,257,593		17,081	1.4
Services & Supplies Category	(827,416)		(1,256,331)		(1,299,125)		(1,276,013)		(19,682)	1.6
Other Charges Category	11,982		16,319		18,584		18,920		2,601	15.9
<b>Total Requirements</b>	<b>920</b>		<b>500</b>		<b>500</b>		<b>500</b>		<b>0</b>	<b>0.0</b>
<b>Net County Cost</b>	<b>\$ 208</b>		<b>\$ 0</b>		<b>\$ 0</b>		<b>\$ 0</b>		<b>\$ 0</b>	<b>0.0%</b>

## Recommended Budget Summary of Adult Operations Bureau:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 4,932,818		\$ 5,290,000		\$ 3,801,685		\$ 95,000		\$ (5,195,000)	(98.2)%
Revenue from Use of Money and Property Category	234		1,600		250		250		(1,350)	(84.4)
Intergovernmental Revenues Category	21,679,772		21,626,008		21,927,337		27,975,469		6,349,461	29.4
Charges For Services Category	334,882		440,300		220,924		63,750		(376,550)	(85.5)
Miscellaneous Revenues Category	114		0		180,348		0		0	0.0
Other Financing Sources Category	1,054		21,730		21,730		400		(21,330)	(98.2)
<b>Total Revenues</b>	26,948,873		27,379,638		26,152,274		28,134,869		755,231	2.8
Salaries & Benefits Category	41,652,932		44,495,803		44,937,832		45,112,284		616,481	1.4
Services & Supplies Category	27,779,706		26,794,604		26,127,005		28,146,672		1,352,068	5.0
Other Charges Category	87,673		171,939		65,650		140,608		(31,331)	(18.2)
Equipment Category	225,927		0		0		0		0	0.0
Other Financing Uses Category	88,378		9,453		9,453		133,320		123,867	1,310.3
Intrafund Transfers Category	(1,084,946)		(1,078,228)		(1,074,728)		(1,088,628)		(10,400)	1.0
<b>Total Requirements</b>	68,749,670		70,393,571		70,065,212		72,444,256		2,050,685	2.9
<b>Net County Cost</b>	\$ 41,800,797		\$ 43,013,933		\$ 43,912,938		\$ 44,309,387		\$ 1,295,454	3.0%

## Recommended Budget Summary of Juvenile Operations Bureau:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 0		\$ 0		\$ 30		\$ 0		\$ 0	0.0%
Intergovernmental Revenues Category	52,701,268		52,019,153		57,149,950		58,784,111		6,764,958	13.0
Charges For Services Category	878,362		766,399		97,049		82,000		(684,399)	(89.3)
Miscellaneous Revenues Category	94,936		3,930		2,271		2,795		(1,135)	(28.9)
Other Financing Sources Category	114,661		371,182		357,819		182,184		(188,998)	(50.9)
<b>Total Revenues</b>	53,789,228		53,160,664		57,607,119		59,051,090		5,890,426	11.1
Salaries & Benefits Category	67,198,139		74,830,438		69,163,547		72,797,313		(2,033,125)	(2.7)
Services & Supplies Category	47,602,752		46,277,118		43,663,481		47,074,803		797,685	1.7
Other Charges Category	77,263		95,425		87,306		96,351		926	1.0
Equipment Category	6,205		5,765		5,765		0		(5,765)	(100.0)
Other Financing Uses Category	83,587		0		0		20,431		20,431	0.0
Intrafund Transfers Category	(100,000)		(100,000)		(92,294)		(100,000)		0	-0.0
<b>Total Requirements</b>	114,867,945		121,108,746		112,827,805		119,888,898		(1,219,848)	(1.0)
<b>Net County Cost</b>	\$ 61,078,718		\$ 67,948,082		\$ 55,220,686		\$ 60,837,808		\$ (7,110,274)	(10.5)%



## Recommended Budget Summary of Operations Support Bureau:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 136,300	\$ 135,850	\$ 114,369	\$ 44,424	\$ (91,426)	(67.3)%
Intergovernmental Revenues Category	1,520,288	4,470,540	1,156,361	593,076	(3,877,464)	(86.7)
Charges For Services Category	266,963	341,709	197,622	194,477	(147,232)	(43.1)
Miscellaneous Revenues Category	125,308	24,900	76,467	58,150	33,250	133.5
Other Financing Sources Category	601	4,899	4,299	600	(4,299)	(87.8)
<b>Total Revenues</b>	2,049,460	4,977,898	1,549,118	890,727	(4,087,171)	(82.1)
Salaries & Benefits Category	34,188,063	33,842,467	31,460,694	32,550,651	(1,291,816)	(3.8)
Services & Supplies Category	(33,181,140)	(31,561,056)	(30,614,977)	(32,512,339)	(951,283)	3.0
Other Charges Category	252,028	247,498	238,251	235,134	(12,364)	(5.0)
Equipment Category	102,651	205,000	21,216	0	(205,000)	(100.0)
Intangible Assets-Amortizable Category	0	0	0	157,985	157,985	0.0
Other Financing Uses Category	454,306	443,934	443,934	459,296	15,362	3.5
Intrafund Transfers Category	(853)	0	0	0	0	0.0
<b>Total Requirements</b>	1,815,055	3,177,843	1,549,118	890,727	(2,287,116)	(72.0)
<b>Net County Cost</b>	\$ (234,405)	\$ (1,800,055)	\$ 0	\$ 0	\$ 1,800,055	(100.0)%

## 058 - Public Defender

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$ 5,038,888	\$	6,586,041	\$	6,506,231	\$	5,547,940	\$	(1,038,101)	(15.8)%
Charges For Services Category	148,259		85,000		23,741		0		(85,000)	(100.0)
Miscellaneous Revenues Category	8,664		0		14,008		0		0	0.0
Other Financing Sources Category	568		0		0		0		0	0.0
<b>Total Revenues</b>	5,196,378		6,671,041		6,543,980		5,547,940		(1,123,101)	(16.8)
Salaries & Benefits Category	69,300,617		74,325,411		73,553,104		71,971,385		(2,354,026)	(3.2)
Services & Supplies Category	13,395,612		14,647,033		14,910,573		14,732,783		85,750	0.6
Other Charges Category	7,241		10,000		10,000		10,000		0	0.0
Equipment Category	950,745		826,800		826,800		1,150,400		323,600	39.1
Intrafund Transfers Category	(1,453,181)		(67,775)		(67,775)		(73,000)		(5,225)	7.7
<b>Total Requirements</b>	82,201,034		89,741,469		89,232,702		87,791,568		(1,949,901)	(2.2)
<b>Net County Cost</b>	\$ 77,004,655	\$	83,070,428	\$	82,688,722	\$	82,243,628	\$	(826,800)	(1.0)%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

### Recommended Budget Summary of Executive Management:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Salaries & Benefits Category	\$ 467,072	\$	476,255	\$	0	\$	510,400	\$	34,145	7.2%
Services & Supplies Category	3,376		0		0		0		0	0.0
<b>Total Requirements</b>	470,448		476,255		0		510,400		34,145	7.2
<b>Net County Cost</b>	\$ 470,448	\$	476,255	\$	0	\$	510,400	\$	34,145	7.2%

### Recommended Budget Summary of Public Defender Unit:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$ 5,038,888		\$ 6,586,041		\$ 6,506,231		\$ 5,547,940		\$ (1,038,101)	(15.8)%
Charges For Services Category	148,259		85,000		23,741		0		(85,000)	(100.0)
Miscellaneous Revenues Category	8,664		0		14,008		0		0	0.0
Other Financing Sources Category	568		0		0		0		0	0.0
<b>Total Revenues</b>	5,196,378		6,671,041		6,543,980		5,547,940		(1,123,101)	(16.8)
Salaries & Benefits Category	58,473,815		62,737,619		73,553,104		59,718,183		(3,019,436)	(4.8)
Services & Supplies Category	13,367,096		14,647,033		14,910,573		14,732,783		85,750	0.6
Other Charges Category	6,756		10,000		10,000		10,000		0	0.0
Equipment Category	950,745		826,800		826,800		1,150,400		323,600	39.1
Intrafund Transfers Category	(1,453,181)		(67,775)		(67,775)		(73,000)		(5,225)	7.7
<b>Total Requirements</b>	71,345,231		78,153,677		89,232,702		75,538,366		(2,615,311)	(3.4)
<b>Net County Cost</b>	\$ 66,148,853		\$ 71,482,636		\$ 82,688,722		\$ 69,990,426		\$ (1,492,210)	(2.1)%

### Recommended Budget Summary of Alternate Defender:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Salaries & Benefits Category	\$ 9,175,718		\$ 9,959,106		0		\$ 10,581,940		\$ 622,834	6.3%
Services & Supplies Category	21,835		0		0		0		0	0.0
Other Charges Category	485		0		0		0		0	0.0
<b>Total Requirements</b>	9,198,038		9,959,106		0		10,581,940		622,834	6.3
<b>Net County Cost</b>	\$ 9,198,038		\$ 9,959,106		0		\$ 10,581,940		\$ 622,834	6.3%

### Recommended Budget Summary of Associate Defender:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Salaries & Benefits Category	\$ 1,184,013		\$ 1,152,431		0		\$ 1,160,862		\$ 8,431	0.7%
Services & Supplies Category	3,305		0		0		0		0	0.0
<b>Total Requirements</b>	1,187,317		1,152,431		0		1,160,862		8,431	0.7
<b>Net County Cost</b>	\$ 1,187,317		\$ 1,152,431		0		\$ 1,160,862		\$ 8,431	0.7%

## 059 - Clerk-Recorder

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Budget	
			As of 3/31/21		At 6/30/21		Amount	Percent
Licenses, Permits & Franchises Category	\$ 603,734	\$	615,000	\$	828,929	\$	761,000	\$ 146,000 23.7%
Intergovernmental Revenues Category	380,160		591,356		442,227		0	(591,356) (100.0)
Charges For Services Category	11,229,906		11,248,828		17,254,699		16,134,000	4,885,172 43.4
Miscellaneous Revenues Category	46,416		55,000		4,444		55,000	0 0.0
Other Financing Sources Category	3,833,981		5,262,402		4,300,036		6,050,000	787,598 15.0
<b>Total Revenues</b>	16,094,197		17,772,586		22,830,335		23,000,000	5,227,414 29.4
Salaries & Benefits Category	10,062,249		10,933,727		10,410,112		11,423,404	489,677 4.5
Services & Supplies Category	3,781,041		5,169,830		4,870,305		5,015,063	(154,767) (3.0)
Other Charges Category	357		922,029		882,307		1,264,533	342,504 37.1
Equipment Category	11,180		287,000		60,547		337,000	50,000 17.4
Other Financing Uses Category	2,279,323		502,000		6,622,177		5,002,000	4,500,000 896.4
Intrafund Transfers Category	(39,953)		(42,000)		(15,113)		(42,000)	0 -0.0
<b>Total Requirements</b>	16,094,197		17,772,586		22,830,335		23,000,000	5,227,414 29.4
<b>Net County Cost</b>	\$ 0	\$	0	\$	0	\$	0	\$ 0 0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

### Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Budget	
			As of 3/31/21		At 6/30/21		Amount	Percent
Intergovernmental Revenues Category	\$ 40,260	\$	591,356	\$	17,486	\$	0	\$ (591,356) (100.0)%
Charges For Services Category	(2,650)		0		(1,017)		0	0 0.0
Miscellaneous Revenues Category	4,657		5,000		4,444		5,000	0 0.0
Other Financing Sources Category	10,981		962,402		36		1,000,000	37,598 3.9
<b>Total Revenues</b>	53,248		1,558,758		20,949		1,005,000	(553,758) (35.5)
Salaries & Benefits Category	1,158,529		1,508,968		1,197,209		1,286,275	(222,693) (14.8)
Services & Supplies Category	1,780,066		2,351,051		2,202,190		2,563,215	212,164 9.0
Other Charges Category	357		922,029		882,307		1,264,533	342,504 37.1
Other Financing Uses Category	2,279,323		502,000		6,622,177		5,002,000	4,500,000 896.4
<b>Total Requirements</b>	5,218,274		5,284,048		10,903,883		10,116,023	4,831,975 91.4
<b>Net County Cost</b>	\$ 5,165,026	\$	3,725,290	\$	10,882,934	\$	9,111,023	\$ 5,385,733 144.6%

### Recommended Budget Summary of Recorder Operations:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 24,918	\$ 0	\$ 20,924	\$ 0	\$ 0	0.0%
Charges For Services Category	7,326,892	6,695,000	13,620,666	11,840,000	5,145,000	76.8
Other Financing Sources Category	3,593,000	4,000,000	4,000,000	4,750,000	750,000	18.8
<b>Total Revenues</b>	10,944,810	10,695,000	17,641,590	16,590,000	5,895,000	55.1
Salaries & Benefits Category	2,609,238	2,696,220	2,722,791	3,082,958	386,738	14.3
Services & Supplies Category	233,247	262,629	182,872	282,629	20,000	7.6
Intrafund Transfers Category	(15,668)	(20,000)	(487)	(20,000)	0	-0.0
<b>Total Requirements</b>	2,826,817	2,938,849	2,905,176	3,345,587	406,738	13.8
<b>Net County Cost</b>	\$ (8,117,993)	\$ (7,756,151)	\$ (14,736,414)	\$ (13,244,413)	\$ (5,488,262)	70.8%

### Recommended Budget Summary of Clerk Operations:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises Category	\$ 603,734	\$ 615,000	\$ 828,929	\$ 761,000	\$ 146,000	23.7%
Intergovernmental Revenues Category	215,586	0	271,550	0	0	0.0
Charges For Services Category	3,025,150	3,702,828	2,510,301	2,980,100	(722,728)	(19.5)
Miscellaneous Revenues Category	41,759	50,000	0	50,000	0	0.0
Other Financing Sources Category	230,000	300,000	300,000	300,000	0	0.0
<b>Total Revenues</b>	4,116,229	4,667,828	3,910,780	4,091,100	(576,728)	(12.4)
Salaries & Benefits Category	3,270,856	3,642,693	3,206,806	3,554,483	(88,210)	(2.4)
Services & Supplies Category	752,556	1,229,663	1,339,341	947,700	(281,963)	(22.9)
Intrafund Transfers Category	(21,046)	(19,800)	(11,387)	(19,800)	0	-0.0
<b>Total Requirements</b>	4,002,366	4,852,556	4,534,760	4,482,383	(370,173)	(7.6)
<b>Net County Cost</b>	\$ (113,863)	\$ 184,728	\$ 623,980	\$ 391,283	\$ 206,555	111.8%

### Recommended Budget Summary of Information Systems:

Revenues/Appropriations	FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	FY 2019-2020 <sup>(1)</sup>	Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Intergovernmental Revenues Category	\$ 40,623	\$ 0	\$ 96,782	\$ 0	\$ 0	0.0%
Charges For Services Category	880,061	850,000	1,124,373	1,312,900	462,900	54.5
<b>Total Revenues</b>	920,683	850,000	1,221,155	1,312,900	462,900	54.5
Salaries & Benefits Category	1,765,598	1,879,163	1,984,524	2,181,223	302,060	16.1
Services & Supplies Category	887,226	1,116,504	957,596	984,036	(132,468)	(11.9)
Equipment Category	11,180	287,000	60,547	337,000	50,000	17.4
Intrafund Transfers Category	(3,239)	(2,200)	(3,239)	(2,200)	0	-0.0
<b>Total Requirements</b>	2,660,766	3,280,467	2,999,428	3,500,059	219,592	6.7
<b>Net County Cost</b>	\$ 1,740,082	\$ 2,430,467	\$ 1,778,273	\$ 2,187,159	\$ (243,308)	(10.0)%

### Recommended Budget Summary of Financial Services:

Revenues/Appropriations	FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	FY 2019-2020 <sup>(1)</sup>	Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Intergovernmental Revenues Category	\$ 55,806	\$ 0	\$ 34,597	\$ 0	\$ 0	0.0%
<b>Total Revenues</b>	55,806	0	34,597	0	0	0.0
Salaries & Benefits Category	971,380	933,445	1,009,563	1,025,638	92,193	9.9
Services & Supplies Category	122,077	148,600	125,564	173,100	24,500	16.5
<b>Total Requirements</b>	1,093,457	1,082,045	1,135,127	1,198,738	116,693	10.8
<b>Net County Cost</b>	\$ 1,037,650	\$ 1,082,045	\$ 1,100,530	\$ 1,198,738	\$ 116,693	10.8%

### Recommended Budget Summary of Archives:

Revenues/Appropriations	FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	FY 2019-2020 <sup>(1)</sup>	Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Intergovernmental Revenues Category	\$ 2,966	\$ 0	\$ 888	\$ 0	\$ 0	0.0%
Charges For Services Category	454	1,000	376	1,000	0	0.0
<b>Total Revenues</b>	3,420	1,000	1,264	1,000	0	0.0
Salaries & Benefits Category	286,648	273,238	289,219	292,827	19,589	7.2
Services & Supplies Category	5,870	61,383	62,742	64,383	3,000	4.9
<b>Total Requirements</b>	292,518	334,621	351,961	357,210	22,589	6.8
<b>Net County Cost</b>	\$ 289,098	\$ 333,621	\$ 350,697	\$ 356,210	\$ 22,589	6.8%

## 060 - Sheriff-Coroner

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Licenses, Permits & Franchises Category	\$ 559,473		\$ 730,500		\$ 940,283		\$ 973,705		\$ 243,205	33.3%
Fines, Forfeitures & Penalties Category	1,519,849		1,767,556		986,686		1,088,467		(679,089)	(38.4)
Revenue from Use of Money and Property Category	248,827		244,331		88,656		240,734		(3,597)	(1.5)
Intergovernmental Revenues Category	311,999,926		332,262,610		381,640,305		394,895,275		62,632,665	18.9
Charges For Services Category	199,858,683		205,692,764		196,038,022		211,433,517		5,740,753	2.8
Miscellaneous Revenues Category	1,061,044		2,081,499		2,910,571		1,643,375		(438,124)	(21.1)
Other Financing Sources Category	17,680,995		17,921,364		10,431,779		18,710,200		788,836	4.4
<b>Total Revenues</b>	532,928,797		560,700,624		593,036,302		628,985,273		68,284,649	12.2
Salaries & Benefits Category	640,294,564		715,643,571		733,465,344		673,960,708		(41,682,863)	(5.8)
Services & Supplies Category	101,613,481		110,598,073		114,902,171		121,746,611		11,148,538	10.1
Other Charges Category	189,010		1,298,509		1,106,881		918,222		(380,287)	(29.3)
Equipment Category	2,775,470		6,756,424		6,615,511		16,635,500		9,879,076	146.2
Structures & Improvements Category	0		750,000		563,346		0		(750,000)	(100.0)
Intangible Assets-Amortizable Category	471,815		2,473,557		0		2,473,557		0	0.0
Other Financing Uses Category	8,834,803		5,464,560		32,784,290		7,934,680		2,470,120	45.2
Intrafund Transfers Category	(13,294,290)		(10,002,272)		(8,351,341)		(9,862,973)		139,299	(1.4)
<b>Total Requirements</b>	740,884,854		832,982,422		881,086,202		813,806,305		(19,176,117)	(2.3)
<b>Net County Cost</b>	\$ 207,956,058		\$ 272,281,798		\$ 288,049,900		\$ 184,821,032		\$ (87,460,766)	(32.1)%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

## Recommended Budget Summary of Field Operations & Investigative Services Command:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 327,605	\$ 394,837	\$ 0	\$ 180,669	\$ (214,168)	(54.2)%
Intergovernmental Revenues Category	2,727,019	4,751,716	0	3,663,735	(1,087,981)	(22.9)
Charges For Services Category	187,957,504	195,371,311	0	203,580,112	8,208,801	4.2
Miscellaneous Revenues Category	62,220	2,096	0	22,403	20,307	968.9
Other Financing Sources Category	130,090	202,643	0	215,325	12,682	6.3
<b>Total Revenues</b>	191,204,438	200,722,603	0	207,662,244	6,939,641	3.5
Salaries & Benefits Category	217,560,799	235,106,587	0	244,084,623	8,978,036	3.8
Services & Supplies Category	4,949,616	6,052,836	0	6,183,536	130,700	2.2
Other Charges Category	713	0	0	343,941	343,941	0.0
Equipment Category	29,072	485,100	0	867,000	381,900	78.7
Other Financing Uses Category	556,367	556,367	0	744,670	188,303	33.9
Intrafund Transfers Category	(12,613,408)	(8,181,272)	0	(8,353,973)	(172,701)	2.1
<b>Total Requirements</b>	210,483,158	234,019,618	0	243,869,797	9,850,179	4.2
<b>Net County Cost</b>	\$ 19,278,720	\$ 33,297,015	\$ 0	\$ 36,207,553	\$ 2,910,538	8.7%



## Recommended Budget Summary of Investigations & Special Operations Command:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Recommended		Budget Amount	Percent
Licenses, Permits & Franchises Category	\$ 0	\$	0	\$	940,283	\$	0	\$	0	0.0%
Fines, Forfeitures & Penalties Category	790,261		914,553		986,686		654,624		(259,929)	(28.4)
Revenue from Use of Money and Property Category	36,412		36,336		88,656		43,236		6,900	19.0
Intergovernmental Revenues Category	2,875,016		7,425,009		334,074,260		5,325,482		(2,099,527)	(28.3)
Charges For Services Category	1,726,173		1,369,065		196,038,022		1,501,660		132,595	9.7
Miscellaneous Revenues Category	36,454		747,088		2,910,518		702,575		(44,513)	(6.0)
Other Financing Sources Category	1,129,435		1,920,000		10,431,779		2,090,000		170,000	8.8
<b>Total Revenues</b>	6,593,750		12,412,051		545,470,204		10,317,577		(2,094,474)	(16.9)
Salaries & Benefits Category	82,689,902		89,690,061		673,399,464		91,089,577		1,399,516	1.6
Services & Supplies Category	11,708,692		14,533,904		113,228,457		15,346,468		812,564	5.6
Other Charges Category	128,297		1,245,000		1,106,881		520,772		(724,228)	(58.2)
Equipment Category	1,466,745		2,603,243		6,615,511		3,413,500		810,257	31.1
Structures & Improvements Category	0		0		563,346		0		0	0.0
Other Financing Uses Category	523,265		518,138		32,749,127		510,298		(7,840)	(1.5)
Intrafund Transfers Category	(15,895)		(24,000)		(8,351,341)		(12,000)		12,000	(50.0)
<b>Total Requirements</b>	96,501,006		108,566,346		819,311,445		110,868,615		2,302,269	2.1
<b>Net County Cost</b>	\$ 89,907,256	\$	96,154,295	\$	273,841,241	\$	100,551,038	\$	4,396,743	4.6%

## Recommended Budget Summary of Professional Services Command:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Licenses, Permits & Franchises Category	\$ 399,462		\$ 591,995		\$ 0		\$ (142,995)	(24.1)%
Fines, Forfeitures & Penalties Category	401,983		458,166		0		(204,992)	(44.7)
Revenue from Use of Money and Property Category	20,694		24,770		0		(24,288)	(98.0)
Intergovernmental Revenues Category	217,304		284,089		0		(59,621)	(21.0)
Charges For Services Category	1,453,178		902,159		0		115,075	12.8
Miscellaneous Revenues Category	456,741		461,569		0		(53,703)	(11.6)
Other Financing Sources Category	0		26,000		0		(26,000)	(100.0)
<b>Total Revenues</b>	2,949,363		2,748,748		0		(396,524)	(14.4)
Salaries & Benefits Category	42,206,619		50,444,964		0		9,124,793	18.1
Services & Supplies Category	4,514,877		4,913,506		0		632,866	12.9
Equipment Category	7,294		26,000		0		5,474,000	21,053.8
Intrafund Transfers Category	(33,354)		(75,500)		0		0	-0.0
<b>Total Requirements</b>	46,695,436		55,308,970		0		15,231,659	27.5
<b>Net County Cost</b>	\$ 43,746,073		\$ 52,560,222		\$ 0		\$ 15,628,183	29.7%

## Recommended Budget Summary of Custody Operations Command:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Intergovernmental Revenues Category	\$ 16,408,407		\$ 16,373,223		\$ 0		\$ (188,801)	(1.1)%
Charges For Services Category	5,091,885		4,274,435		0		(2,149,840)	(50.3)
Miscellaneous Revenues Category	123,520		274,611		0		(117,770)	(42.9)
Other Financing Sources Category	5,232,712		1,124,927		0		0	0.0
<b>Total Revenues</b>	26,856,524		22,047,196		0		(2,456,411)	(11.1)
Salaries & Benefits Category	142,135,284		145,599,208		0		(23,024,608)	(15.8)
Services & Supplies Category	13,013,431		12,847,369		0		400,812	3.1
Other Charges Category	0		50,500		0		0	0.0
Equipment Category	15,546		0		0		450,000	450,000
Other Financing Uses Category	200,000		200,000		0		0	0.0
Intrafund Transfers Category	(189,133)		(6,500)		0		0	-0.0
<b>Total Requirements</b>	155,175,127		158,690,577		0		(22,173,796)	(14.0)
<b>Net County Cost</b>	\$ 128,318,603		\$ 136,643,381		\$ 0		\$ (19,717,385)	(14.4)%

## Recommended Budget Summary of Administrative Services Command:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	FY 2021-2022 Recommended	Budget Amount	Percent
Licenses, Permits & Franchises Category	\$ 160,011	\$ 138,505	\$ 0	\$ 524,705	\$ 386,200	278.8%
Revenue from Use of Money and Property Category	191,721	183,225	0	197,016	13,791	7.5
Intergovernmental Revenues Category	265,487,181	231,054,666	0	286,425,229	55,370,563	24.0
Charges For Services Category	2,577,263	2,516,280	0	2,401,308	(114,972)	(4.6)
Miscellaneous Revenues Category	291,739	523,281	0	321,901	(201,380)	(38.5)
Other Financing Sources Category	2,349,304	5,463,374	0	5,972,024	508,650	9.3
<b>Total Revenues</b>	271,057,220	239,879,331	0	295,842,183	55,962,852	23.3
Salaries & Benefits Category	62,018,674	48,305,719	0	11,428,283	(36,877,436)	(76.3)
Services & Supplies Category	65,307,979	68,112,117	0	77,175,404	9,063,287	13.3
Other Charges Category	60,000	3,009	0	3,009	0	0.0
Equipment Category	1,247,306	3,642,081	0	6,405,000	2,762,919	75.9
Structures & Improvements Category	0	750,000	0	0	(750,000)	(100.0)
Intangible Assets-Amortizable Category	471,815	2,473,557	0	2,473,557	0	0.0
Other Financing Uses Category	7,555,171	4,154,892	0	6,367,309	2,212,417	53.3
Intrafund Transfers Category	(258,707)	(1,280,000)	0	(1,280,000)	0	-0.0
<b>Total Requirements</b>	136,402,238	126,161,375	0	102,572,562	(23,588,813)	(18.7)
<b>Net County Cost</b>	\$ (134,654,981)	\$ (113,717,956)	\$ 0	\$ (193,269,621)	\$ (79,551,665)	70.0%

## Recommended Budget Summary of Corrections & Court Operations Command:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	FY 2021-2022 Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 24,284,999	\$ 72,373,907	\$ 47,566,045	\$ 83,071,939	\$ 10,698,032	14.8%
Charges For Services Category	1,052,680	1,259,514	0	808,608	(450,906)	(35.8)
Miscellaneous Revenues Category	90,369	72,854	53	31,789	(41,065)	(56.4)
Other Financing Sources Category	8,839,454	9,184,420	0	9,307,924	123,504	1.3
<b>Total Revenues</b>	34,267,502	82,890,695	47,566,098	93,220,260	10,329,565	12.5
Salaries & Benefits Category	93,683,287	146,497,032	60,065,880	145,213,868	(1,283,164)	(0.9)
Services & Supplies Category	2,118,887	4,138,341	1,673,714	4,246,650	108,309	2.6
Equipment Category	9,508	0	0	0	0	0.0
Other Financing Uses Category	0	35,163	35,163	112,403	77,240	219.7
Intrafund Transfers Category	(183,792)	(435,000)	0	(135,000)	300,000	(69.0)
<b>Total Requirements</b>	95,627,889	150,235,536	61,774,757	149,437,921	(797,615)	(0.5)
<b>Net County Cost</b>	\$ 61,360,387	\$ 67,344,841	\$ 14,208,659	\$ 56,217,661	\$ (11,127,180)	(16.5)%

## 063 - Social Services Agency

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 45,044	\$	57,905	\$	52,905	\$	57,905	\$ 0 0.0%
Intergovernmental Revenues Category	846,055,523		939,580,157		909,067,267		940,909,058	1,328,901 0.1
Charges For Services Category	58,412		50,700		1,326,850		1,100,200	1,049,500 2,070.0
Miscellaneous Revenues Category	4,112,664		3,383,553		3,879,078		3,594,813	211,260 6.2
Other Financing Sources Category	18,761,339		42,732,873		20,415,171		34,367,748	(8,365,125) (19.6)
<b>Total Revenues</b>	869,032,983		985,805,188		934,741,271		980,029,724	(5,775,464) (0.6)
Salaries & Benefits Category	402,122,265		423,622,923		411,355,553		448,349,682	24,726,759 5.8
Services & Supplies Category	182,480,023		248,114,023		214,975,119		209,612,072	(38,501,951) (15.5)
Other Charges Category	341,884,287		370,833,901		356,422,241		373,048,013	2,214,112 0.6
Equipment Category	377,555		173,100		172,935		90,000	(83,100) (48.0)
Structures & Improvements Category	1,822,499		3,838,714		3,891,916		5,880,000	2,041,286 53.2
Other Financing Uses Category	10,078,880		9,720,163		9,900,928		11,026,763	1,306,600 13.4
Intrafund Transfers Category	(3,815,309)		(4,139,528)		(2,184,995)		(1,618,698)	2,520,830 (60.9)
<b>Total Requirements</b>	934,950,200		1,052,163,296		994,533,697		1,046,387,832	(5,775,464) (0.6)
<b>Net County Cost</b>	\$ 65,917,218	\$	66,358,108	\$	59,792,426	\$	66,358,108	\$ 0 0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

### Recommended Budget Summary of Family Self-Sufficiency / Adult Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Intergovernmental Revenues Category	\$ 319,306,665	\$	351,860,423	\$	335,217,053	\$	360,589,635	\$ 8,729,212 2.5%
Charges For Services Category	7,828		0		6,187		0	0 0.0
Miscellaneous Revenues Category	856,687		967,801		869,746		842,576	(125,225) (12.9)
<b>Total Revenues</b>	320,171,181		352,828,224		336,092,986		361,432,211	8,603,987 2.4
Salaries & Benefits Category	80,382,823		87,633,874		85,278,099		94,148,070	6,514,196 7.4
Services & Supplies Category	39,092,583		65,048,460		47,085,835		60,331,888	(4,716,572) (7.3)
Other Charges Category	206,090,493		222,049,895		219,799,813		236,283,436	14,233,541 6.4
Other Financing Uses Category	518,318		473,000		473,000		473,000	0 0.0
Intrafund Transfers Category	0		0		0		0	0 0.0
<b>Total Requirements</b>	326,084,217		375,205,229		352,636,747		391,236,394	16,031,165 4.3
<b>Net County Cost</b>	\$ 5,913,036	\$	22,377,005	\$	16,543,761	\$	29,804,183	\$ 7,427,178 33.2%

## Recommended Budget Summary of Assistance Programs:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 41,180	\$ 47,905	\$ 47,905	\$ 47,905	\$ 0	0.0%
Intergovernmental Revenues Category	243,817,909	249,696,340	234,336,944	263,698,230	14,001,890	5.6
Miscellaneous Revenues Category	1,037,442	1,132,724	1,162,984	1,021,541	(111,183)	(9.8)
<b>Total Revenues</b>	244,896,531	250,876,969	235,547,833	264,767,676	13,890,707	5.5
Salaries & Benefits Category	140,376,278	145,113,945	142,208,283	153,098,880	7,984,935	5.5
Services & Supplies Category	15,895,537	17,772,830	15,229,828	17,286,342	(486,488)	(2.7)
Other Charges Category	20,521,150	24,942,370	14,116,578	14,828,270	(10,114,100)	(40.5)
Intrafund Transfers Category	(46,166)	(115,309)	(28,938)	(28,938)	86,371	(74.9)
<b>Total Requirements</b>	176,746,799	187,713,836	171,525,751	185,184,554	(2,529,282)	(1.4)
<b>Net County Cost</b>	\$ (68,149,732)	\$ (63,163,133)	\$ (64,022,082)	\$ (79,583,122)	\$ (16,419,989)	26.0%

## Recommended Budget Summary of Children & Family Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21	Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 265,154,276	\$ 289,046,020	\$ 300,297,239	\$ 308,181,739	\$ 19,135,719	6.6%
Charges For Services Category	50,584	50,700	1,309,094	1,100,200	1,049,500	2,070.0
Miscellaneous Revenues Category	1,587,001	1,262,768	1,787,661	1,710,436	447,668	35.5
Other Financing Sources Category	16,259,367	38,172,711	15,593,899	31,347,930	(6,824,781)	(17.9)
<b>Total Revenues</b>	283,051,229	328,532,199	318,987,893	342,340,305	13,808,106	4.2
Salaries & Benefits Category	128,067,499	135,464,249	132,019,185	144,436,070	8,971,821	6.6
Services & Supplies Category	47,487,210	50,202,154	48,548,099	51,509,090	1,306,936	2.6
Other Charges Category	114,574,792	119,760,564	115,674,988	119,756,127	(4,437)	0.0
Equipment Category	101,879	0	0	0	0	0.0
Structures & Improvements Category	1,651,551	2,358,714	2,377,593	5,880,000	3,521,286	149.3
Other Financing Uses Category	9,181,514	9,179,108	9,359,873	10,493,972	1,314,864	14.3
Intrafund Transfers Category	(3,396,535)	(3,231,841)	(1,567,206)	(1,224,760)	2,007,081	(62.1)
<b>Total Requirements</b>	297,667,911	313,732,948	306,412,532	330,850,499	17,117,551	5.5
<b>Net County Cost</b>	\$ 14,616,682	\$ (14,799,251)	\$ (12,575,361)	\$ (11,489,806)	\$ 3,309,445	(22.4)%

## Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 3,863	\$ 10,000	\$ 5,000	\$ 10,000	\$ 0	0.0%
Intergovernmental Revenues Category	17,776,673	48,977,374	39,216,031	8,439,454	(40,537,920)	(82.8)
Charges For Services Category	0	0	11,569	0	0	0.0
Miscellaneous Revenues Category	631,534	20,260	58,687	20,260	0	0.0
Other Financing Sources Category	2,501,972	4,560,162	4,821,272	3,019,818	(1,540,344)	(33.8)
<b>Total Revenues</b>	20,914,042	53,567,796	44,112,559	11,489,532	(42,078,264)	(78.5)
Salaries & Benefits Category	53,295,665	55,410,855	51,849,986	56,666,662	1,255,807	2.3
Services & Supplies Category	80,004,693	115,090,579	104,111,357	80,484,752	(34,605,827)	(30.1)
Other Charges Category	697,852	4,081,072	6,830,862	2,180,180	(1,900,892)	(46.6)
Equipment Category	275,675	173,100	172,935	90,000	(83,100)	(48.0)
Structures & Improvements Category	170,948	1,480,000	1,514,323	0	(1,480,000)	(100.0)
Other Financing Uses Category	379,048	68,055	68,055	59,791	(8,264)	(12.1)
Intrafund Transfers Category	(372,607)	(792,378)	(588,851)	(365,000)	427,378	(53.9)
<b>Total Requirements</b>	134,451,274	175,511,283	163,958,667	139,116,385	(36,394,898)	(20.7)
<b>Net County Cost</b>	\$ 113,537,231	\$ 121,943,487	\$ 119,846,108	\$ 127,626,853	\$ 5,683,366	4.7%

## 071 - Building & Safety General Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Licenses, Permits & Franchises Category	\$ 11,892,271		\$ 13,726,459		\$ 11,881,092		\$ 14,337,052		\$ 610,593	4.5%
Intergovernmental Revenues Category	44,410		2,500		32,883		2,500		0	0.0
Charges For Services Category	309,120		435,500		158,979		256,500		(179,000)	(41.1)
Miscellaneous Revenues Category	5,583		6,000		3,145		6,000		0	0.0
Other Financing Sources Category	800,907		188,782		463,738		350,000		161,218	85.4
<b>Total Revenues</b>	13,052,291		14,359,241		12,539,837		14,952,052		592,811	4.1
Salaries & Benefits Category	5,779,982		6,640,584		5,976,194		6,804,499		163,915	2.5
Services & Supplies Category	7,853,414		7,544,753		6,428,942		8,063,706		518,953	6.9
Other Charges Category	240		667,538		665,216		585,063		(82,475)	(12.4)
Intangible Assets-Amortizable Category	0		0		0		6,015		6,015	0.0
Other Financing Uses Category	72,363		8,366		7,366		23,769		15,403	184.1
Intrafund Transfers Category	(569,708)		(418,000)		(453,881)		(447,000)		(29,000)	6.9
<b>Total Requirements</b>	13,136,291		14,443,241		12,623,837		15,036,052		592,811	4.1
<b>Net County Cost</b>	\$ 84,000		\$ 84,000		\$ 84,000		\$ 84,000		\$ 0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 073 - Alternate Defense

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021			
	Actual	Budget	Projected <sup>(1)</sup>		Budget	Amount	Percent		
Charges For Services Category	\$	53,889	\$	48,500	\$	48,500	\$	0	0.0%
Total Revenues		53,889		48,500		48,500		0	0.0
Services & Supplies Category		5,382,280		5,726,891		5,726,891		0	0.0
Total Requirements		5,382,280		5,726,891		5,726,891		0	0.0
Net County Cost	\$	5,328,391	\$	5,678,391	\$	5,678,391	\$	0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.



## 074 - Treasurer-Tax Collector

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 904,176		\$ 842,000		\$ 818,770		\$ 842,000		\$ 0	0.0%
Revenue from Use of Money and Property Category	18,301		9,495		10,912		9,495		0	0.0
Intergovernmental Revenues Category	0		110,000		102,268		0		(110,000)	(100.0)
Charges For Services Category	9,618,249		10,969,490		10,496,953		11,440,741		471,251	4.3
Miscellaneous Revenues Category	75,641		55,220		56,249		55,220		0	0.0
Other Financing Sources Category	0		0		0		600,000		600,000	0.0
<b>Total Revenues</b>	10,616,368		11,986,205		11,485,152		12,947,456		961,251	8.0
Salaries & Benefits Category	7,120,257		8,831,671		7,260,875		8,978,534		146,863	1.7
Services & Supplies Category	7,130,205		7,319,308		7,188,921		6,696,377		(622,931)	(8.5)
Other Charges Category	0		1,280,322		1,280,322		1,447,520		167,198	13.1
Equipment Category	15,351		40,000		47,560		0		(40,000)	(100.0)
Intangible Assets-Amortizable Category	0		600,000		0		600,000		0	0.0
Other Financing Uses Category	0		0		600,000		0		0	0.0
Intrafund Transfers Category	(1,725,271)		(2,361,968)		(2,361,968)		(1,942,250)		419,718	(17.8)
<b>Total Requirements</b>	12,540,542		15,709,333		14,015,710		15,780,181		70,848	0.5
<b>Net County Cost</b>	\$ 1,924,175		\$ 3,723,128		\$ 2,530,558		\$ 2,832,725		\$ (890,403)	(23.9)%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## Recommended Budget Summary of Treasury Division:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 882,381	\$ 0	\$ 814,357	\$ 0	\$ 0	0.0%
Revenue from Use of Money and Property Category	18,301	0	10,912	0	0	0.0
Intergovernmental Revenues Category	0	0	10,960	0	0	0.0
Charges For Services Category	9,498,059	8,556,580	8,930,552	8,556,580	0	0.0
Miscellaneous Revenues Category	48,993	10,025	34,875	10,025	0	0.0
Other Financing Sources Category	0	0	0	600,000	600,000	0.0
<b>Total Revenues</b>	10,447,733	8,566,605	9,801,656	9,166,605	600,000	7.0
Salaries & Benefits Category	2,946,653	3,529,955	7,260,875	3,802,121	272,166	7.7
Services & Supplies Category	3,010,523	813,908	7,188,921	632,003	(181,905)	(22.4)
Other Charges Category	0	0	1,280,322	0	0	0.0
Equipment Category	0	40,000	47,560	0	(40,000)	(100.0)
Intangible Assets-Amortizable Category	0	600,000	0	600,000	0	0.0
Other Financing Uses Category	0	0	600,000	0	0	0.0
Intrafund Transfers Category	(794,787)	(20,000)	(2,361,968)	(20,000)	0	-0.0
<b>Total Requirements</b>	5,162,389	4,963,863	14,015,710	5,014,124	50,261	1.0
<b>Net County Cost</b>	\$ (5,285,345)	\$ (3,602,742)	\$ 4,214,054	\$ (4,152,481)	\$ (549,739)	15.3%

## Recommended Budget Summary of Tax and Central Collections:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 21,795	\$ 842,000	\$ 4,413	\$ 842,000	\$ 0	0.0%
Revenue from Use of Money and Property Category	0	9,495	0	9,495	0	0.0
Intergovernmental Revenues Category	0	110,000	89,838	0	(110,000)	(100.0)
Charges For Services Category	120,191	2,412,910	1,566,401	2,884,161	471,251	19.5
Miscellaneous Revenues Category	26,648	45,195	19,411	45,195	0	0.0
<b>Total Revenues</b>	168,634	3,419,600	1,680,063	3,780,851	361,251	10.6
Salaries & Benefits Category	3,723,881	4,556,996	0	4,448,344	(108,652)	(2.4)
Services & Supplies Category	3,633,260	6,054,726	0	5,821,651	(233,075)	(3.9)
Other Charges Category	0	1,280,322	0	1,447,520	167,198	13.1
Equipment Category	15,351	0	0	0	0	0.0
Intrafund Transfers Category	(930,484)	(2,341,968)	0	(1,922,250)	419,718	(17.9)
<b>Total Requirements</b>	6,442,008	9,550,076	0	9,795,265	245,189	2.6
<b>Net County Cost</b>	\$ 6,273,374	\$ 6,130,476	\$ (1,680,063)	\$ 6,014,414	\$ (116,062)	(1.9)%

## Recommended Budget Summary of Investments Division:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
	Actual		Budget		Projected <sup>(1)</sup>		FY 2021-2022				
			As of 3/31/21		At 6/30/21		Recommended	Budget	Percent		
Intergovernmental Revenues Category	\$	0	\$	0	\$	1,470	\$	0	0.0%		
Miscellaneous Revenues Category		0		0		1,963		0	0.0		
<b>Total Revenues</b>		0		0		3,433		0	0.0		
Salaries & Benefits Category		449,723		744,720		0		728,069	(16,651)	(2.2)	
Services & Supplies Category		486,423		450,674		0		242,723	(207,951)	(46.1)	
<b>Total Requirements</b>		936,146		1,195,394		0		970,792	(224,602)	(18.8)	
<b>Net County Cost</b>	\$	936,146	\$	1,195,394	\$	(3,433)	\$	970,792	\$	(224,602)	(18.8)%

## 079 - Internal Audit

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget	Projected <sup>(1)</sup>	Budget	Recommended	Amount	Percent
Charges For Services Category	\$ 0	\$ 0	\$ 0	\$ 25,000	\$ 25,000		0.0%
Total Revenues	0	0	0	25,000	25,000		0.0
Salaries & Benefits Category	2,027,723	2,225,489	2,076,143	2,273,280	47,791		2.1
Services & Supplies Category	394,656	466,906	344,512	442,218	(24,688)		(5.3)
Other Charges Category	0	113,660	113,660	113,657	(3)		0.0
Intangible Assets-Amortizable Category	0	0	0	1,900	1,900		0.0
Total Requirements	2,422,379	2,806,055	2,534,315	2,831,055	25,000		0.9
Net County Cost	\$ 2,422,379	\$ 2,806,055	\$ 2,534,315	\$ 2,806,055	\$ 0		0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## 080 - OC Public Works

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Licenses, Permits & Franchises Category	\$ 1,937,219		\$ 2,293,163		\$ 2,067,314		\$ 2,379,163		\$ 86,000	3.8%
Fines, Forfeitures & Penalties Category	37,948		86,300		111,335		88,705		2,405	2.8
Revenue from Use of Money and Property Category	0		0		101		0		0	0.0
Intergovernmental Revenues Category	4,366,190		7,239,450		4,956,285		3,394,331		(3,845,119)	(53.1)
Charges For Services Category	28,574,017		37,893,518		31,569,209		38,614,804		721,286	1.9
Miscellaneous Revenues Category	165,867		8,500		63,551		3,519		(4,981)	(58.6)
Other Financing Sources Category	16,338		0		52,307		0		0	0.0
<b>Total Revenues</b>	35,097,579		47,520,931		38,820,102		44,480,522		(3,040,409)	(6.4)
Salaries & Benefits Category	31,614,738		35,633,938		32,449,590		35,149,813		(484,125)	(1.4)
Services & Supplies Category	34,993,538		39,495,834		33,721,263		35,761,599		(3,734,235)	(9.4)
Services & Supplies Reimbursements Category	(693)		0		(290)		(300)		(300)	0.0
Other Charges Category	6,123		4,180,294		1,253,955		1,650,093		(2,530,201)	(60.5)
Equipment Category	79,386		189,600		73,240		319,000		129,400	68.3
Structures & Improvements Category	183,896		201,687		201,687		0		(201,687)	(100.0)
Other Financing Uses Category	286,049		154,778		154,657		0		(154,778)	(100.0)
Special Items Category	0		0		0		1,218,806		1,218,806	0.0
Intrafund Transfers Category	(15,849,435)		(15,423,092)		(12,349,171)		(13,011,159)		2,411,933	(15.6)
<b>Total Requirements</b>	51,313,603		64,433,039		55,504,931		61,087,852		(3,345,187)	(5.2)
<b>Net County Cost</b>	\$ 16,216,024		\$ 16,912,108		\$ 16,684,829		\$ 16,607,330		\$ (304,778)	(1.8)%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

## Recommended Budget Summary of Director:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$ 18,118	\$	0	\$	16,539	\$	0	\$	0	0.0%
Charges For Services Category	1,684,937		2,024,884		1,737,119		2,339,806		314,922	15.6
<b>Total Revenues</b>	<b>1,703,056</b>		<b>2,024,884</b>		<b>1,753,658</b>		<b>2,339,806</b>		<b>314,922</b>	<b>15.6</b>
Salaries & Benefits Category	1,118,706		781,127		1,033,434		1,147,220		366,093	46.9
Services & Supplies Category	921,014		1,087,243		667,330		1,037,152		(50,091)	(4.6)
Other Charges Category	57		157,514		155,428		155,434		(2,080)	(1.3)
Intrafund Transfers Category	(117,338)		(1,000)		(102,534)		0		1,000	(100.0)
<b>Total Requirements</b>	<b>1,922,439</b>		<b>2,024,884</b>		<b>1,753,658</b>		<b>2,339,806</b>		<b>314,922</b>	<b>15.6</b>
<b>Net County Cost</b>	<b>\$ 219,384</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>0.0%</b>

## Recommended Budget Summary of OC Development Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 29,011	\$	23,000	\$	6,307	\$	23,000	\$	0	0.0%
Intergovernmental Revenues Category	320,559		0		(267,359)		70,000		70,000	0.0
Charges For Services Category	1,718,037		1,976,031		1,876,692		2,250,319		274,288	13.9
Miscellaneous Revenues Category	2,709		3,000		0		3,000		0	0.0
Other Financing Sources Category	0		0		4,329		0		0	0.0
<b>Total Revenues</b>	<b>2,070,317</b>		<b>2,002,031</b>		<b>1,619,969</b>		<b>2,346,319</b>		<b>344,288</b>	<b>17.2</b>
Salaries & Benefits Category	2,867,635		3,253,270		2,865,688		2,780,410		(472,860)	(14.5)
Services & Supplies Category	3,761,364		4,199,711		3,985,871		4,599,753		400,042	9.5
Other Charges Category	145		397,907		392,801		469,058		71,151	17.9
Intrafund Transfers Category	(843,243)		(729,000)		(615,489)		(644,000)		85,000	(11.7)
<b>Total Requirements</b>	<b>5,785,901</b>		<b>7,121,888</b>		<b>6,628,871</b>		<b>7,205,221</b>		<b>83,333</b>	<b>1.2</b>
<b>Net County Cost</b>	<b>\$ 3,715,585</b>	<b>\$</b>	<b>5,119,857</b>	<b>\$</b>	<b>5,008,902</b>	<b>\$</b>	<b>4,858,902</b>	<b>\$</b>	<b>(260,955)</b>	<b>(5.1)%</b>

## Recommended Budget Summary of Administrative Services:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Licenses, Permits & Franchises Category	\$ 65,486	\$ 30,000	\$ 29,191	\$ 30,000	\$ 0	0.0%
Intergovernmental Revenues Category	306,672	3,567,700	1,578,250	0	(3,567,700)	(100.0)
Charges For Services Category	13,154,423	18,273,025	14,024,771	18,075,461	(197,564)	(1.1)
Miscellaneous Revenues Category	22,697	5,000	4,950	0	(5,000)	(100.0)
Other Financing Sources Category	581	0	369	0	0	0.0
<b>Total Revenues</b>	13,549,859	21,875,725	15,637,531	18,105,461	(3,770,264)	(17.2)
Salaries & Benefits Category	6,550,004	8,002,059	7,218,313	7,725,056	(277,003)	(3.5)
Services & Supplies Category	9,513,402	13,889,924	10,320,544	11,455,791	(2,434,133)	(17.5)
Other Charges Category	5,788	3,261,810	603,761	667,337	(2,594,473)	(79.5)
Equipment Category	65,441	172,000	73,240	319,000	147,000	85.5
Structures & Improvements Category	183,896	201,687	201,687	0	(201,687)	(100.0)
Other Financing Uses Category	152,225	0	0	0	0	0.0
Special Items Category	0	0	0	1,218,806	1,218,806	0.0
Intrafund Transfers Category	(3,404,554)	(3,375,735)	(2,503,995)	(3,004,509)	371,226	(11.0)
<b>Total Requirements</b>	13,066,202	22,151,745	15,913,550	18,381,481	(3,770,264)	(17.0)
<b>Net County Cost</b>	\$ (483,657)	\$ 276,020	\$ 276,019	\$ 276,020	\$ 0	0.0%

## Recommended Budget Summary of OC Facilities - Design & Construction:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 0	\$ 0	\$ 101	\$ 0	\$ 0	0.0%
Intergovernmental Revenues Category	142,955	0	93,143	0	0	0.0
Charges For Services Category	2,596,088	3,974,592	4,489,969	4,390,465	415,873	10.5
Miscellaneous Revenues Category	76	0	0	0	0	0.0
Other Financing Sources Category	2,370	0	7,159	0	0	0.0
<b>Total Revenues</b>	2,741,488	3,974,592	4,590,372	4,390,465	415,873	10.5
Salaries & Benefits Category	6,615,918	6,150,005	6,405,735	6,134,272	(15,733)	(0.3)
Services & Supplies Category	2,084,048	574,041	(746,548)	(296,993)	(871,034)	(151.7)
Services & Supplies Reimbursements Category	(368)	0	0	0	0	0.0
Other Charges Category	132	363,063	101,965	358,264	(4,799)	(1.3)
Other Financing Uses Category	12,557	24,657	24,657	0	(24,657)	(100.0)
Intrafund Transfers Category	(4,424,608)	(2,541,500)	(856,164)	(950,000)	1,591,500	(62.6)
<b>Total Requirements</b>	4,287,680	4,570,266	4,929,645	5,245,543	675,277	14.8
<b>Net County Cost</b>	\$ 1,546,191	\$ 595,674	\$ 339,273	\$ 855,078	\$ 259,404	43.5%

## Recommended Budget Summary of OC Facilities - Maintenance & CUF:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Intergovernmental Revenues Category	\$ 261,092	\$ 370,700	\$ 172,178	\$ 0	\$ (370,700)	(100.0)%
Charges For Services Category	4,147,512	5,824,223	5,267,484	5,710,500	(113,723)	(2.0)
Miscellaneous Revenues Category	139,134	0	27,817	0	0	0.0
Other Financing Sources Category	3,581	0	13,206	0	0	0.0
<b>Total Revenues</b>	4,551,319	6,194,923	5,480,685	5,710,500	(484,423)	(7.8)
Salaries & Benefits Category	9,642,374	12,394,681	9,948,249	12,285,330	(109,351)	(0.9)
Services & Supplies Category	11,643,838	12,285,320	13,483,656	11,175,026	(1,110,294)	(9.0)
Services & Supplies Reimbursements Category	(325)	0	(290)	(300)	(300)	0.0
Equipment Category	13,945	0	0	0	0	0.0
Other Financing Uses Category	72,171	130,121	130,000	0	(130,121)	(100.0)
Intrafund Transfers Category	(6,869,785)	(8,643,207)	(8,178,949)	(8,280,000)	363,207	(4.2)
<b>Total Requirements</b>	14,502,218	16,166,915	15,382,666	15,180,056	(986,859)	(6.1)
<b>Net County Cost</b>	\$ 9,950,899	\$ 9,971,992	\$ 9,901,981	\$ 9,469,556	\$ (502,436)	(5.0)%

## Recommended Budget Summary of OC Infrastructure Programs:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected <sup>(1)</sup> At 6/30/21		Budget Amount	Percent
Intergovernmental Revenues Category	\$ 172	\$ 0	\$ 0	\$ 0	\$ 0	0.0%
Charges For Services Category	74,821	145,000	39,710	145,000	0	0.0
<b>Total Revenues</b>	74,993	145,000	39,710	145,000	0	0.0
Services & Supplies Category	131,751	145,400	71,099	145,400	0	0.0
Intrafund Transfers Category	(196)	(400)	(40)	(400)	0	-0.0
<b>Total Requirements</b>	131,556	145,000	71,059	145,000	0	0.0
<b>Net County Cost</b>	\$ 56,563	\$ 0	\$ 31,349	\$ 0	\$ 0	0.0%



### Recommended Budget Summary of OC Construction:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Recommended		Budget Amount	Percent
Intergovernmental Revenues Category	\$ 776	\$	0	\$	0	\$	0	\$	0	0.0%
Charges For Services Category	323,918		599,500		132,471		499,000		(100,500)	(16.8)
Miscellaneous Revenues Category	0		0		76		0		0	0.0
Other Financing Sources Category	9,806		0		15,899		0		0	0.0
<b>Total Revenues</b>	334,500		599,500		148,446		499,000		(100,500)	(16.8)
Services & Supplies Category	453,172		615,000		201,407		514,500		(100,500)	(16.3)
Intrafund Transfers Category	(10,890)		(15,500)		(9,562)		(15,500)		0	-0.0
<b>Total Requirements</b>	442,282		599,500		191,845		499,000		(100,500)	(16.8)
<b>Net County Cost</b>	\$ 107,782	\$	0	\$	43,399	\$	0	\$	0	0.0%

### Recommended Budget Summary of OC Operations & Maintenance:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Recommended		Budget Amount	Percent
Intergovernmental Revenues Category	\$ 115,997	\$	0	\$	425	\$	0	\$	0	0.0%
Charges For Services Category	4,197,834		4,005,000		3,434,031		4,004,500		(500)	(0.0)
<b>Total Revenues</b>	4,313,831		4,005,000		3,434,456		4,004,500		(500)	(0.0)
Salaries & Benefits Category	(33)		0		0		0		0	0.0
Services & Supplies Category	3,955,527		4,014,450		3,224,634		4,013,950		(500)	(0.0)
Intrafund Transfers Category	(10,689)		(9,450)		(2,616)		(9,450)		0	-0.0
<b>Total Requirements</b>	3,944,806		4,005,000		3,222,018		4,004,500		(500)	(0.0)
<b>Net County Cost</b>	\$ (369,025)	\$	0	\$	(212,438)	\$	0	\$	0	0.0%

### Recommended Budget Summary of OC Survey:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected <sup>(1)</sup> At 6/30/21		Recommended		Budget Amount	Percent
Charges For Services Category	\$ 32,497	\$	400,500	\$	265,055	\$	503,500	\$	103,000	25.7%
<b>Total Revenues</b>	32,497		400,500		265,055		503,500		103,000	25.7
Services & Supplies Category	318,182		400,500		415,831		503,500		103,000	25.7
Intrafund Transfers Category	(15,298)		0		(228)		0		0	0.0
<b>Total Requirements</b>	302,884		400,500		415,603		503,500		103,000	25.7
<b>Net County Cost</b>	\$ 270,387	\$	0	\$	150,548	\$	0	\$	0	0.0%

## Recommended Budget Summary of OC Environmental Resources:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021						
	Actual		Budget	Projected <sup>(1)</sup>	FY 2021-2022	Budget					
			As of 3/31/21	At 6/30/21	Recommended	Amount	Percent				
Licenses, Permits & Franchises Category	\$	1,871,734	\$	2,263,163	\$	2,038,123	\$	2,349,163	\$	86,000	3.8%
Fines, Forfeitures & Penalties Category		8,936		63,300		105,028		65,705		2,405	3.8
Intergovernmental Revenues Category		3,199,849		3,301,050		3,363,109		3,324,331		23,281	0.7
Charges For Services Category		643,950		670,763		301,907		696,253		25,490	3.8
Miscellaneous Revenues Category		1,250		500		30,708		519		19	3.8
Other Financing Sources Category		0		0		11,345		0		0	0.0
Total Revenues		5,725,719		6,298,776		5,850,220		6,435,971		137,195	2.2
Salaries & Benefits Category		4,820,133		5,052,796		4,978,171		5,077,525		24,729	0.5
Services & Supplies Category		2,211,240		2,284,245		2,097,439		2,613,520		329,275	14.4
Equipment Category		0		17,600		0		0		(17,600)	(100.0)
Other Financing Uses Category		49,096		0		0		0		0	0.0
Intrafund Transfers Category		(152,835)		(107,300)		(79,594)		(107,300)		0	-0.0
Total Requirements		6,927,635		7,247,341		6,996,016		7,583,745		336,404	4.6
Net County Cost	\$	1,201,916	\$	948,565	\$	1,145,796	\$	1,147,774	\$	199,209	21.0%

## 081 - Trial Courts

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 4,627,460		\$ 4,906,492		\$ 3,604,882		\$ 4,149,997		\$ (756,495)	(15.4)%
Revenue from Use of Money and Property Category	53,758		35,248		37,544		37,581		2,333	6.6
Intergovernmental Revenues Category	5,562,534		4,470,170		4,741,893		4,991,994		521,824	11.7
Charges For Services Category	11,327,429		11,719,262		11,859,515		12,601,316		882,054	7.5
Miscellaneous Revenues Category	9,692		0		131		0		0	0.0
<b>Total Revenues</b>	21,580,872		21,131,172		20,243,965		21,780,888		649,716	3.1
Services & Supplies Category	6,738,996		6,358,545		6,504,309		6,809,347		450,802	7.1
Other Charges Category	59,150,068		59,150,068		59,150,068		59,150,068		0	0.0
Other Financing Uses Category	996,662		1,217,286		1,292,622		1,416,200		198,914	16.3
<b>Total Requirements</b>	66,885,726		66,725,899		66,946,999		67,375,615		649,716	1.0
<b>Net County Cost</b>	\$ 45,304,854		\$ 45,594,727		\$ 46,703,034		\$ 45,594,727		\$ 0	0.0%

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.  
Columns may not total correctly due to rounding.

# 100 - General Fund

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020 <sup>(1)</sup>		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected <sup>(1)</sup>		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Taxes Category	\$ 799,734,851		\$ 816,508,000		\$ 836,922,000		\$ 863,258,000		\$ 46,750,000	5.7%
Licenses, Permits & Franchises Category	2,668,391		2,651,956		2,651,652		2,651,655		(301)	(0.0)
Fines, Forfeitures & Penalties Category	22,502,135		18,304,000		21,377,000		21,377,000		3,073,000	16.8
Revenue from Use of Money and Property Category	13,431,056		9,300,000		6,640,000		6,640,000		(2,660,000)	(28.6)
Intergovernmental Revenues Category	3,829,284		2,802,000		3,533,000		3,533,000		731,000	26.1
Charges For Services Category	20,154,833		20,780,000		20,485,000		20,485,000		(295,000)	(1.4)
Miscellaneous Revenues Category	2,266,369		1,855,000		2,389,000		1,600,000		(255,000)	(13.8)
Other Financing Sources Category	9,320,173		11,412,437		5,000		6,006,000		(5,406,437)	(47.4)
Obligated Fund Balances	47,855,248		17,464,217		47,245,337		1,095,840		(16,368,377)	(93.7)
Fund Balance Unassigned	23,722,727		0		0		0		0	0.0
<b>Total Revenues</b>	<b>945,485,067</b>		<b>901,077,610</b>		<b>941,247,989</b>		<b>926,646,495</b>		<b>25,568,885</b>	<b>2.8</b>
Obligated Fund Balances	44,591,176		0		58,606,508		2,555,420		2,555,420	0.0
<b>Total Requirements</b>	<b>44,591,176</b>		<b>0</b>		<b>58,606,508</b>		<b>2,555,420</b>		<b>2,555,420</b>	<b>0.0</b>
Beginning Fund Balance - Unassigned	23,722,727		0		0		0		0	0.0
Current Year Revenue	873,907,092		883,613,393		894,002,652		925,550,655		41,937,262	4.7
Current Year Expenses	0		0		0		0		0	0.0
Prior Year Expenses	(25,528,049)		0		(30,772,384)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	3,689,257		0		39,447,724		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	3,264,072		17,464,217		(11,361,171)		(1,459,580)		(18,923,797)	(108.4)
<b>Net County Cost</b>	<b>\$ 879,055,099</b>		<b>\$ 901,077,610</b>		<b>\$ 891,316,821</b>		<b>\$ 924,091,075</b>		<b>\$ 23,013,465</b>	<b>2.5%</b>

(1) Prior year encumbrances and expenditures are included in Budget Control 100 - County General Fund-Level Transactions.

Columns may not total correctly due to rounding.

## 102 - Santa Ana Regional Center Lease Conveyance

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 121,264	\$ 96,521	\$ 43,764	\$ 7,193	\$ (89,328)	(92.5)%
Obligated Fund Balances	1,578,257	2,024,798	2,077,436	2,574,982	550,184	27.2
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	1,699,521	2,121,319	2,121,200	2,582,175	460,856	21.7
Services & Supplies Category	3,634	3,000	2,881	1,500	(1,500)	(50.0)
Other Financing Uses Category	1,695,887	2,118,319	2,118,319	2,580,675	462,356	21.8
<b>Total Requirements</b>	1,699,521	2,121,319	2,121,200	2,582,175	460,856	21.7
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	121,264	96,521	43,764	7,193	(89,328)	(92.5)
Current Year Expenses	(1,699,521)	(2,121,319)	(2,121,200)	(2,582,175)	(460,856)	21.7
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	1,578,257	2,024,798	2,077,436	2,574,982	550,184	27.2
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

# 104 - Criminal Justice Facilities - Accumulative Capital Outlay

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Fines, Forfeitures & Penalties Category	\$	822,296	\$	1,000,000	\$	750,000	\$	750,000	\$ (250,000)	(25.0)%
Revenue from Use of Money and Property Category		197,364		100,000		100,000		100,000	0	0.0
Intergovernmental Revenues Category		0		13,585,833		8,619,780		8,880,220	(4,705,613)	(34.6)
Other Financing Sources Category		8,000,000		3,988,000		3,988,000		4,095,840	107,840	2.7
Obligated Fund Balances		0		9,810,184		4,690,756		5,054,915	(4,755,269)	(48.5)
Fund Balance Unassigned		0		0		0		0	0	0.0
<b>Total Revenues</b>		9,019,659		28,484,017		18,148,536		18,880,975	(9,603,042)	(33.7)
Services & Supplies Category		727,912		2,099,349		84,425		1,132,719	(966,630)	(46.0)
Other Charges Category		2,607,254		2,602,503		2,602,502		2,597,575	(4,928)	(0.2)
Structures & Improvements Category		5,027,634		23,782,165		15,526,122		10,070,681	(13,711,484)	(57.6)
Other Financing Uses Category		0		0		0		5,080,000	5,080,000	0.0
Obligated Fund Balances		780,099		0		0		0	0	0.0
<b>Total Requirements</b>		9,142,899		28,484,017		18,213,049		18,880,975	(9,603,042)	(33.7)
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.0
Current Year Revenue		9,019,659		18,673,833		13,457,780		13,826,060	(4,847,773)	(26.0)
Current Year Expenses		(7,555,188)		(28,484,017)		(15,802,743)		(18,880,975)	9,603,042	(33.7)
Prior Year Expenses		(1,583,201)		0		(1,720,430)		0	0	0.0
Decrease/(Increase) Reserve for Encumbrances		898,829		0		(625,364)		0	0	0.0
Decrease/(Increase) to Obligated Fund Balances		(780,099)		9,810,184		4,690,756		5,054,915	(4,755,269)	(48.5)
<b>Ending Fund Balance - Unassigned</b>	\$	1	\$	0	\$	0	\$	0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 106 - County Tidelands - Newport Bay

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Licenses, Permits & Franchises Category	\$ 13,424		\$ 13,000		\$ 21,703		\$ 13,481		\$ 481	3.7%
Fines, Forfeitures & Penalties Category	5,577		2,000		17,150		2,074		74	3.7
Revenue from Use of Money and Property Category	5,532,473		4,590,000		4,570,158		4,663,488		73,488	1.6
Charges For Services Category	18,397		19,500		24,055		20,166		666	3.4
Miscellaneous Revenues Category	4,923		0		0		0		0	0.0
Other Financing Sources Category	1,200,000		2,783,300		2,016,195		2,207,113		(576,187)	(20.7)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	6,774,794		7,407,800		6,649,261		6,906,322		(501,478)	(6.8)
Services & Supplies Category	6,528,496		7,394,800		6,636,261		6,893,322		(501,478)	(6.8)
Other Charges Category	11,108		13,000		13,000		13,000		0	0.0
Structures & Improvements Category	(13,550)		0		0		0		0	0.0
Obligated Fund Balances	335,879		0		47,765		0		0	0.0
<b>Total Requirements</b>	6,861,932		7,407,800		6,697,026		6,906,322		(501,478)	(6.8)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	6,774,794		7,407,800		6,649,261		6,906,322		(501,478)	(6.8)
Current Year Expenses	(6,358,336)		(7,407,800)		(6,649,261)		(6,906,322)		501,478	(6.8)
Prior Year Expenses	(294,907)		0		(134,092)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	214,328		0		181,857		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(335,879)		0		(47,765)		0		0	0.0
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

## 107 - Remittance Processing Equipment Replacement

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 19,165	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0	0.0%
Obligated Fund Balances	0	280,920	0	430,920	150,000	53.4
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	19,165	300,920	20,000	450,920	150,000	49.8
Services & Supplies Category	659	920	920	920	0	0.0
Equipment Category	0	300,000	0	450,000	150,000	50.0
Obligated Fund Balances	18,506	0	19,080	0	0	0.0
<b>Total Requirements</b>	19,165	300,920	20,000	450,920	150,000	49.9
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	19,165	20,000	20,000	20,000	0	0.0
Current Year Expenses	(659)	(300,920)	(920)	(450,920)	(150,000)	49.8
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(18,506)	280,920	(19,080)	430,920	150,000	53.4
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.



## 108 - OC Dana Point Harbor

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	FY 2019-2020	Budget	Projected	FY 2021-2022	Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 2,113	\$ 3,000	\$ 1,090	\$ 3,000	\$ 0	0.0%
Revenue from Use of Money and Property Category	3,578,040	4,000,000	3,171,887	2,547,497	(1,452,503)	(36.3)
Intergovernmental Revenues Category	25,850	0	0	0	0	0.0
Charges For Services Category	66,792	0	27,895	50,000	50,000	0.0
Miscellaneous Revenues Category	66,445	0	6,000	55,000	55,000	0.0
Other Financing Sources Category	35,953	0	0	0	0	0.0
Obligated Fund Balances	38,035,285	18,516,661	754,890	17,608,001	(908,660)	(4.9)
Fund Balance Unassigned	0	0	0	0	0	0.0
Total Revenues	41,810,476	22,519,661	3,961,762	20,263,498	(2,256,163)	(10.0)
Services & Supplies Category	6,486,193	7,901,194	3,962,068	7,139,031	(762,163)	(9.7)
Structures & Improvements Category	0	14,600,000	0	13,106,000	(1,494,000)	(10.2)
Other Financing Uses Category	704	18,467	0	18,467	0	0.0
Obligated Fund Balances	35,536,544	0	0	0	0	0.0
Total Requirements	42,023,441	22,519,661	3,962,068	20,263,498	(2,256,163)	(10.0)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	3,775,191	4,003,000	3,206,872	2,655,497	(1,347,503)	(33.7)
Current Year Expenses	(6,456,036)	(22,519,661)	(3,962,068)	(20,263,498)	2,256,163	(10.0)
Prior Year Expenses	(44,025)	0	(67,609)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	226,129	0	67,915	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	2,498,741	18,516,661	754,890	17,608,001	(908,660)	(4.9)
Ending Fund Balance - Unassigned	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 109 - County Automated Fingerprint Identification

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	FY 2019-2020	Budget	Projected		FY 2021-2022	Budget		
	Actual	As of 3/31/21	At 6/30/21		Recommended	Amount	Percent	
Fines, Forfeitures & Penalties Category	\$ 0	\$ 87,000	\$ 0	\$ 0	\$ 0	\$ (87,000)	(100.0)%	
Revenue from Use of Money and Property Category	5,442	0	5,232		4,000	4,000	0.0	
Intergovernmental Revenues Category	0	0	3,017		0	0	0.0	
Other Financing Sources Category	1,580,000	2,152,091	1,828,023		1,902,964	(249,127)	(11.6)	
Obligated Fund Balances	0	149,740	0		423,444	273,704	182.8	
Fund Balance Unassigned	0	0	0		0	0	0.0	
<b>Total Revenues</b>	1,585,442	2,388,831	1,836,272		2,330,408	(58,423)	(2.4)	
Salaries & Benefits Category	1,433,194	1,547,021	1,522,670		1,732,995	185,974	12.0	
Services & Supplies Category	86,885	131,242	40,003		100,839	(30,403)	(23.2)	
Other Charges Category	0	60,000	0		60,000	0	0.0	
Intangible Assets-Amortizable Category	0	0	0		2,058	2,058	0.0	
Special Items Category	0	650,568	0		434,516	(216,052)	(33.2)	
Obligated Fund Balances	67,969	0	273,704		0	0	0.0	
<b>Total Requirements</b>	1,588,047	2,388,831	1,836,377		2,330,408	(58,423)	(2.5)	
Beginning Fund Balance - Unassigned	0	0	0		0	0	0.0	
Current Year Revenue	1,585,442	2,239,091	1,836,272		1,906,964	(332,127)	(14.8)	
Current Year Expenses	(1,490,394)	(2,388,831)	(1,562,673)		(2,330,408)	58,423	(2.4)	
Prior Year Expenses	0	0	(29,669)		0	0	0.0	
Decrease/(Increase) Reserve for Encumbrances	(27,080)	0	29,774		0	0	0.0	
Decrease/(Increase) to Obligated Fund Balances	(67,969)	149,740	(273,704)		423,444	273,704	182.8	
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%	

Columns may not total correctly due to rounding.

## 113 - Building and Safety

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Licenses, Permits & Franchises Category	\$ 350,084		\$ 8,800		\$ 92,566		\$ 12,000		\$ 3,200	36.4%
Revenue from Use of Money and Property Category	201,252		205,000		92,168		80,000		(125,000)	(61.0)
Charges For Services Category	106,036		0		14,076		0		0	0.0
Miscellaneous Revenues Category	5		0		50		0		0	0.0
Other Financing Sources Category	0		1,000		0		1,000		0	0.0
Obligated Fund Balances	173,402		0		257,767		263,500		263,500	0.0
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	<b>830,779</b>		<b>214,800</b>		<b>456,627</b>		<b>356,500</b>		<b>141,700</b>	<b>66.0</b>
Services & Supplies Category	6,107		6,500		6,114		6,500		0	0.0
Other Financing Uses Category	796,754		188,782		450,513		350,000		161,218	85.4
Special Items Category	0		19,518		0		0		(19,518)	(100.0)
Obligated Fund Balances	27,917		0		0		0		0	0.0
<b>Total Requirements</b>	<b>830,779</b>		<b>214,800</b>		<b>456,627</b>		<b>356,500</b>		<b>141,700</b>	<b>66.0</b>
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	657,377		214,800		198,860		93,000		(121,800)	(56.7)
Current Year Expenses	(802,862)		(214,800)		(456,627)		(356,500)		(141,700)	66.0
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	145,485		0		257,767		263,500		263,500	0.0
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

# 115 - OC Road

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Licenses, Permits & Franchises Category	\$ 4,683	\$ 0	\$ 0	\$ 0	\$ 0	0.0%
Fines, Forfeitures & Penalties Category	2,615	3,500	1,334	3,500	0	0.0
Revenue from Use of Money and Property Category	2,196,348	1,600,000	1,070,878	1,000,000	(600,000)	(37.5)
Intergovernmental Revenues Category	61,770,041	64,392,954	59,170,603	64,773,079	380,125	0.6
Charges For Services Category	21,512,954	9,317,000	12,434,543	9,676,000	359,000	3.9
Miscellaneous Revenues Category	977,245	0	11,870	0	0	0.0
Other Financing Sources Category	139,612	0	80,409	20,000	20,000	0.0
Obligated Fund Balances	0	1,586,598	0	1,630,312	43,714	2.8
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	86,603,498	76,900,052	72,769,637	77,102,891	202,839	0.3
Salaries & Benefits Category	19,902,332	21,668,929	20,486,872	22,128,870	459,941	2.1
Services & Supplies Category	34,190,500	42,680,780	41,475,304	38,894,696	(3,786,084)	(8.9)
Other Charges Category	(3,839,717)	4,428,983	4,403,378	5,024,467	595,484	13.4
Equipment Category	406,888	163,000	164,674	188,000	25,000	15.3
Other Financing Uses Category	22,022,534	7,958,360	7,958,360	10,866,858	2,908,498	36.5
Obligated Fund Balances	15,584,258	0	392,596	0	0	0.0
<b>Total Requirements</b>	88,266,795	76,900,052	74,881,184	77,102,891	202,839	0.3
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	86,603,498	75,313,454	72,769,637	75,472,579	159,125	0.2
Current Year Expenses	(69,671,684)	(76,900,052)	(74,488,588)	(77,102,891)	(202,839)	0.3
Prior Year Expenses	(21,517,936)	0	(11,274,686)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	20,170,381	0	13,386,233	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(15,584,258)	1,586,598	(392,596)	1,630,312	43,714	2.8
<b>Ending Fund Balance - Unassigned</b>	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 116 - Narcotic Forfeiture and Seizure

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 413,416		\$ 479,009		\$ 216,094		\$ 198,072		\$ (280,937)	(58.6)%
Revenue from Use of Money and Property Category	21,402		25,000		8,818		10,000		(15,000)	(60.0)
Obligated Fund Balances	0		49,982		306,174		535,886		485,904	972.2
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	434,818		553,991		531,086		743,958		189,967	34.3
Services & Supplies Category	188,472		246,378		246,378		240,792		(5,586)	(2.3)
Equipment Category	20,688		100,000		100,000		20,000		(80,000)	(80.0)
Other Financing Uses Category	21,813		207,613		207,613		483,166		275,553	132.7
Obligated Fund Balances	205,900		0		1		0		0	0.0
<b>Total Requirements</b>	436,873		553,991		553,992		743,958		189,967	34.3
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	434,818		504,009		224,912		208,072		(295,937)	(58.7)
Current Year Expenses	(219,740)		(553,991)		(464,007)		(743,958)		(189,967)	34.3
Prior Year Expenses	(4,733)		0		(9,757)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	(4,445)		0		(57,322)		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(205,900)		49,982		306,173		535,886		485,904	972.2
<b>Ending Fund Balance - Unassigned</b>	\$ (1)		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 117 - OC Housing Authority - Operating Reserves

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual	Budget	As of 3/31/21	Projected	FY 2021-2022	Budget	Amount	Percent
Revenue from Use of Money and Property Category	\$ 171,924	\$ 158,197	\$ 110,866	\$ 162,012	\$ 3,815	2.4%		
Miscellaneous Revenues Category	102,583	100,000	111,618	100,000	0	0.0		
Other Financing Sources Category	349	0	0	0	0	0.0		
Obligated Fund Balances	282,592	3,883,407	639,732	3,243,673	(639,734)	(16.5)		
Fund Balance Unassigned	0	0	0	0	0	0.0		
Total Revenues	557,447	4,141,604	862,216	3,505,685	(635,919)	(15.4)		
Services & Supplies Category	453,365	3,541,604	269,216	2,905,685	(635,919)	(18.0)		
Other Charges Category	104,083	100,000	100,000	100,000	0	0.0		
Intangible Assets-Amortizable Category	0	500,000	500,000	500,000	0	0.0		
Total Requirements	557,448	4,141,604	869,216	3,505,685	(635,919)	(15.4)		
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0		
Current Year Revenue	274,855	258,197	222,484	262,012	3,815	1.5		
Current Year Expenses	(557,448)	(4,141,604)	(869,216)	(3,505,685)	635,919	(15.4)		
Prior Year Expenses	0	0	0	0	0	0.0		
Decrease/(Increase) Reserve for Encumbrances	0	0	7,000	0	0	0.0		
Decrease/(Increase) to Obligated Fund Balances	282,592	3,883,407	639,732	3,243,673	(639,734)	(16.5)		
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%		

Columns may not total correctly due to rounding.

## 119 - OC Public Libraries - Capital

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 85,220	\$ 90,000	\$ 80,741	\$ 47,058	\$ (42,942)	(47.7)%
Miscellaneous Revenues Category	158,206	391,000	0	391,000	0	0.0
Other Financing Sources Category	3,717,008	4,644,179	4,644,179	12,600,000	7,955,821	171.3
Obligated Fund Balances	0	7,260,486	4,641,325	0	(7,260,486)	(100.0)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	3,960,435	12,385,665	9,366,245	13,038,058	652,393	5.3
Services & Supplies Category	749,943	658,377	642,186	1,902,108	1,243,731	188.9
Structures & Improvements Category	44,993	11,727,288	8,724,059	11,135,950	(591,338)	(5.0)
Obligated Fund Balances	3,208,555	0	0	0	0	0.0
<b>Total Requirements</b>	4,003,491	12,385,665	9,366,245	13,038,058	652,393	5.3
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	3,960,435	5,125,179	4,724,920	13,038,058	7,912,879	154.4
Current Year Expenses	(60,267)	(12,385,665)	(564,903)	(13,038,058)	(652,393)	5.3
Prior Year Expenses	(33,439)	0	(759,092)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	(658,173)	0	(8,042,250)	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(3,208,555)	7,260,486	4,641,325	0	(7,260,486)	(100.0)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

# 120 - OC Public Libraries

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Taxes Category	\$ 60,647,576	\$	59,933,875	\$	63,028,584	\$	65,381,297	\$	5,447,422	9.1%
Fines, Forfeitures & Penalties Category	9,464		12,000		12,000		12,000		0	0.0
Revenue from Use of Money and Property Category	1,235,718		1,100,719		696,506		247,722		(852,997)	(77.5)
Intergovernmental Revenues Category	438,657		4,351,974		712,241		542,068		(3,809,906)	(87.5)
Charges For Services Category	497,456		818,380		222,039		294,707		(523,673)	(64.0)
Miscellaneous Revenues Category	409,616		671,347		574,583		468,321		(203,026)	(30.2)
Other Financing Sources Category	4,820		5,000		5,000		5,000		0	0.0
Obligated Fund Balances	0		5,430,626		3,632,785		8,414,344		2,983,718	54.9
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	63,243,307		72,323,921		68,883,738		75,365,459		3,041,538	4.2
Salaries & Benefits Category	28,705,437		31,586,078		29,732,821		32,872,891		1,286,813	4.1
Services & Supplies Category	21,987,487		32,417,368		27,168,788		29,060,866		(3,356,502)	(10.4)
Other Charges Category	31,847		43,550		43,550		540,952		497,402	1,142.1
Equipment Category	0		2,345,000		1,846,351		198,750		(2,146,250)	(91.5)
Other Financing Uses Category	3,818,271		4,910,179		4,910,179		12,692,000		7,781,821	158.5
Special Items Category	0		1,021,746		0		0		(1,021,746)	(100.0)
Obligated Fund Balances	10,017,538		0		5,787,736		0		0	0.0
<b>Total Requirements</b>	64,560,580		72,323,921		69,489,425		75,365,459		3,041,538	4.2
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	63,243,307		66,893,295		65,250,953		66,951,115		57,820	0.1
Current Year Expenses	(49,295,802)		(72,323,921)		(54,841,451)		(75,365,459)		(3,041,538)	4.2
Prior Year Expenses	(2,281,299)		0		(4,835,277)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	(1,648,668)		0		(3,419,274)		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(10,017,538)		5,430,626		(2,154,951)		8,414,344		2,983,718	54.9
<b>Ending Fund Balance - Unassigned</b>	\$ 1	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.



## 121 - OC Animal Care Donations

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 1,779	\$ 2,000	\$ 650	\$ 1,000	\$ (1,000)	(50.0)%
Miscellaneous Revenues Category	134,533	158,000	85,000	119,000	(39,000)	(24.7)
Obligated Fund Balances	5,579	0	0	0	0	0.0
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	141,891	160,000	85,650	120,000	(40,000)	(25.0)
Services & Supplies Category	6,138	20,000	20,000	20,000	0	0.0
Other Financing Uses Category	135,753	140,000	20,000	100,000	(40,000)	(28.6)
Obligated Fund Balances	0	0	45,650	0	0	0.0
<b>Total Requirements</b>	141,891	160,000	85,650	120,000	(40,000)	(25.0)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	136,312	160,000	85,650	120,000	(40,000)	(25.0)
Current Year Expenses	(141,891)	(160,000)	(40,000)	(120,000)	40,000	(25.0)
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	5,579	0	(45,650)	0	0	0.0
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 122 - Motor Vehicle Theft Task Force

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	FY 2019-2020		Budget		Projected		Budget	
	Actual		As of 3/31/21		At 6/30/21		Amount	Percent
Revenue from Use of Money and Property Category	\$ 33,426	\$	37,000	\$	13,467	\$	12,000	\$ (25,000) (67.6)%
Intergovernmental Revenues Category	2,864,918		3,000,000		3,000,000		5,193,392	2,193,392 73.1
Obligated Fund Balances	256,709		543,726		519,295		80,134	(463,592) (85.3)
Fund Balance Unassigned	0		0		0		0	0 0.0
<b>Total Revenues</b>	<b>3,155,053</b>		<b>3,580,726</b>		<b>3,532,762</b>		<b>5,285,526</b>	<b>1,704,800 47.6</b>
Services & Supplies Category	2,311,614		2,548,848		2,540,681		3,847,152	1,298,304 50.9
Equipment Category	0		0		0		203,000	203,000 0.0
Other Financing Uses Category	935,319		1,031,878		1,040,044		1,235,374	203,496 19.7
Obligated Fund Balances	0		0		2		0	0 0.0
<b>Total Requirements</b>	<b>3,246,933</b>		<b>3,580,726</b>		<b>3,580,727</b>		<b>5,285,526</b>	<b>1,704,800 47.6</b>
Beginning Fund Balance - Unassigned	0		0		0		0	0 0.0
Current Year Revenue	2,898,344		3,037,000		3,013,467		5,205,392	2,168,392 71.4
Current Year Expenses	(3,171,499)		(3,580,726)		(3,580,725)		(5,285,526)	(1,704,800) 47.6
Prior Year Expenses	(46,601)		0		(30,050)		0	0 0.0
Decrease/(Increase) Reserve for Encumbrances	63,048		0		78,014		0	0 0.0
Decrease/(Increase) to Obligated Fund Balances	256,709		543,726		519,293		80,134	(463,592) (85.3)
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$ 0 0.0%</b>

Columns may not total correctly due to rounding.

## 123 - Dispute Resolution Program

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 8,330	\$ 5,000	\$ 3,000	\$ 5,000	\$ 0	0.0%
Charges For Services Category	612,544	700,000	450,000	700,000	0	0.0
Obligated Fund Balances	76,334	252,723	241,124	11,598	(241,125)	(95.4)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	697,208	957,723	694,124	716,598	(241,125)	(25.2)
Services & Supplies Category	717,255	957,723	698,150	716,598	(241,125)	(25.2)
<b>Total Requirements</b>	717,255	957,723	698,150	716,598	(241,125)	(25.2)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	620,874	705,000	453,000	705,000	0	0.0
Current Year Expenses	(717,255)	(957,723)	(698,150)	(716,598)	241,125	(25.2)
Prior Year Expenses	(6,792)	0	4,026	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	26,839	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	76,334	252,723	241,124	11,598	(241,125)	(95.4)
<b>Ending Fund Balance - Unassigned</b>	\$ 1	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 124 - Domestic Violence Program

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	FY 2019-2020		Budget		Projected		FY 2021-2022		Budget	
	Actual		As of 3/31/21		At 6/30/21		Recommended		Amount	Percent
Licenses, Permits & Franchises Category	\$ 680,918	\$	745,000	\$	745,000	\$	745,000	\$	0	0.0%
Revenue from Use of Money and Property Category	9,131		7,000		3,000		3,000		(4,000)	(57.1)
Obligated Fund Balances	139,587		186,499		35,131		151,368		(35,131)	(18.8)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	829,636		938,499		783,131		899,368		(39,131)	(4.2)
Services & Supplies Category	832,884		938,499		790,036		899,368		(39,131)	(4.2)
<b>Total Requirements</b>	832,884		938,499		790,036		899,368		(39,131)	(4.2)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	690,049		752,000		748,000		748,000		(4,000)	(0.5)
Current Year Expenses	(822,130)		(938,499)		(790,036)		(899,368)		39,131	(4.2)
Prior Year Expenses	35		0		(3,850)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	(7,541)		0		10,755		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	139,587		186,499		35,131		151,368		(35,131)	(18.8)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 126 - Regional Narcotics Suppression Program - Other

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 33,392	\$ 32,000	\$ 19,738	\$ 25,000	\$ (7,000)	(21.9)%
Intergovernmental Revenues Category	1,388,987	1,301,833	1,503,336	1,352,000	50,167	3.9
Miscellaneous Revenues Category	234	0	476	0	0	0.0
Obligated Fund Balances	0	1,861,159	0	2,156,822	295,663	15.9
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	1,422,613	3,194,992	1,523,550	3,533,822	338,830	10.6
Services & Supplies Category	986,614	1,330,155	1,115,078	1,417,000	86,845	6.5
Equipment Category	235,568	108,000	79,458	456,000	348,000	322.2
Other Financing Uses Category	0	167,000	67,000	100,000	(67,000)	(40.1)
Special Items Category	0	1,589,837	0	1,560,822	(29,015)	(1.8)
Obligated Fund Balances	274,597	0	295,663	0	0	0.0
<b>Total Requirements</b>	1,496,778	3,194,992	1,557,199	3,533,822	338,830	10.6
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	1,422,613	1,333,833	1,523,550	1,377,000	43,167	3.2
Current Year Expenses	(1,118,681)	(3,194,992)	(1,261,536)	(3,533,822)	(338,830)	10.6
Prior Year Expenses	(47,459)	0	(88,902)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	18,123	0	122,551	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(274,597)	1,861,159	(295,663)	2,156,822	295,663	15.9
<b>Ending Fund Balance - Unassigned</b>	<b>\$ (1)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

## 128 - Survey Monument Preservation

### Summary of Recommended Budget by Revenue and Expense Category:

	FY 2019-2020		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
		Budget				Budget	
Revenues/Appropriations	Actual	As of 3/31/21	At 6/30/21	FY 2021-2022		Amount	Percent
Revenue from Use of Money and Property Category	\$ 5,604	\$ 7,000	\$ 2,036	\$ 7,000	\$ 0		0.0%
Charges For Services Category	69,724	75,000	74,572	75,000	0		0.0
Obligated Fund Balances	106,845	55,189	41,348	12,200	(42,989)		(77.9)
Fund Balance Unassigned	0	0	0	0	0		0.0
Total Revenues	182,173	137,189	117,956	94,200	(42,989)		(31.3)
Services & Supplies Category	182,173	127,189	117,956	94,200	(32,989)		(25.9)
Special Items Category	0	10,000	0	0	(10,000)		(100.0)
Total Requirements	182,173	137,189	117,956	94,200	(42,989)		(31.3)
Beginning Fund Balance - Unassigned	0	0	0	0	0		0.0
Current Year Revenue	75,328	82,000	76,608	82,000	0		0.0
Current Year Expenses	(182,173)	(137,189)	(117,956)	(94,200)	42,989		(31.3)
Prior Year Expenses	0	0	0	0	0		0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0		0.0
Decrease/(Increase) to Obligated Fund Balances	106,845	55,189	41,348	12,200	(42,989)		(77.9)
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0		0.0%

Columns may not total correctly due to rounding.

## 12A - MHSA Housing Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 34,974	\$ 19,552	\$ 301,293	\$ 114,900	\$ 95,348	487.7%
Other Financing Sources Category	35,323,290	0	0	0	0	0.0
Obligated Fund Balances	0	5,830,715	0	6,089,204	258,489	4.4
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	35,358,264	5,850,267	301,293	6,204,104	353,837	6.0
Services & Supplies Category	1,141	1,323,267	17,804	2,177,104	853,837	64.5
Other Charges Category	4,525,000	4,527,000	25,000	4,027,000	(500,000)	(11.0)
Obligated Fund Balances	30,832,123	0	258,489	0	0	0.0
<b>Total Requirements</b>	35,358,264	5,850,267	301,293	6,204,104	353,837	6.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	35,358,264	19,552	301,293	114,900	95,348	487.7
Current Year Expenses	(4,516,789)	(5,850,267)	(42,804)	(6,204,104)	(353,837)	6.0
Prior Year Expenses	0	0	4,881	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	(9,352)	0	(4,881)	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(30,832,123)	5,830,715	(258,489)	6,089,204	258,489	4.4
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 12C - Child Support Program Development

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 406,837	\$	450,000	\$	220,000	\$	251,489	\$	(198,511)	(44.1)%
Intergovernmental Revenues Category	2,205,090		952,165		3,535,240		456,592		(495,573)	(52.0)
Obligated Fund Balances	1,193,371		6,392,284		0		5,552,207		(840,077)	(13.1)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	<b>3,805,298</b>		<b>7,794,449</b>		<b>3,755,240</b>		<b>6,260,288</b>		<b>(1,534,161)</b>	<b>(19.7)</b>
Services & Supplies Category	13,141		16,000		12,802		13,989		(2,011)	(12.6)
Other Financing Uses Category	3,792,156		7,778,449		3,726,415		6,246,299		(1,532,150)	(19.7)
Obligated Fund Balances	0		0		16,023		0		0	0.0
<b>Total Requirements</b>	<b>3,805,298</b>		<b>7,794,449</b>		<b>3,755,240</b>		<b>6,260,288</b>		<b>(1,534,161)</b>	<b>(19.7)</b>
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	2,611,927		1,402,165		3,755,240		708,081		(694,084)	(49.5)
Current Year Expenses	(3,805,298)		(7,794,449)		(3,739,217)		(6,260,288)		1,534,161	(19.7)
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	1,193,371		6,392,284		(16,023)		5,552,207		(840,077)	(13.1)
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.



## 12D - Clerk-Recorder Special Revenue Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
		Budget			FY 2021-2022	Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Revenue from Use of Money and Property Category	\$ 309,406	\$ 300,000	\$ 300,000	\$ 300,000	\$ 0	0.0%	
Intergovernmental Revenues Category	880,354	1,179,139	963,332	965,000	(214,139)	(18.2)	
Charges For Services Category	4,041,688	4,411,766	5,661,217	6,351,000	1,939,234	44.0	
Other Financing Sources Category	453	2,000	453	2,000	0	0.0	
Obligated Fund Balances	226,293	1,735,561	0	1,635,924	(99,637)	(5.7)	
Fund Balance Unassigned	0	0	0	0	0	0.0	
Total Revenues	5,458,194	7,628,466	6,925,002	9,253,924	1,625,458	21.3	
Services & Supplies Category	1,520,028	2,016,466	2,036,785	2,901,924	885,458	43.9	
Other Charges Category	339	2,000	339	2,000	0	0.0	
Equipment Category	44,718	200,000	181,642	200,000	0	0.0	
Other Financing Uses Category	3,905,854	4,410,000	4,280,000	5,150,000	740,000	16.8	
Special Items Category	0	1,000,000	0	1,000,000	0	0.0	
Obligated Fund Balances	0	0	431,206	0	0	0.0	
Total Requirements	5,470,940	7,628,466	6,929,972	9,253,924	1,625,458	21.3	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0	
Current Year Revenue	5,231,901	5,892,905	6,925,002	7,618,000	1,725,095	29.3	
Current Year Expenses	(5,454,540)	(7,628,466)	(6,498,766)	(9,253,924)	(1,625,458)	21.3	
Prior Year Expenses	(1,336)	0	(11,430)	0	0	0.0	
Decrease/(Increase) Reserve for Encumbrances	(2,318)	0	16,400	0	0	0.0	
Decrease/(Increase) to Obligated Fund Balances	226,293	1,735,561	(431,206)	1,635,924	(99,637)	(5.7)	
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%	

Columns may not total correctly due to rounding.

## 12E - Clerk-Recorder Operating Reserve Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 40,625	\$ 85,000	\$ 42,000	\$ 85,000	\$ 0	0.0%
Other Financing Sources Category	2,278,870	500,000	6,621,724	5,000,000	4,500,000	900.0
Obligated Fund Balances	0	382,402	0	0	(382,402)	(100.0)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	2,319,495	967,402	6,663,724	5,085,000	4,117,598	425.6
Services & Supplies Category	1,225	5,000	3,000	5,000	0	0.0
Other Financing Uses Category	10,921	962,402	0	1,000,000	37,598	3.9
Special Items Category	0	0	0	4,080,000	4,080,000	0.0
Obligated Fund Balances	2,307,350	0	6,660,724	0	0	0.0
<b>Total Requirements</b>	2,319,496	967,402	6,663,724	5,085,000	4,117,598	425.6
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	2,319,495	585,000	6,663,724	5,085,000	4,500,000	769.2
Current Year Expenses	(12,146)	(967,402)	(3,000)	(5,085,000)	(4,117,598)	425.6
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(2,307,350)	382,402	(6,660,724)	0	(382,402)	(100.0)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 12G - Real Estate Prosecution Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 9,018	\$ 10,000	\$ 10,479	\$ 10,500	\$ 500	5.0%
Charges For Services Category	1,702,935	2,000,000	2,000,000	2,200,000	200,000	10.0
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	1,711,953	2,010,000	2,010,479	2,210,500	200,500	10.0
Services & Supplies Category	282	1,280	642	800	(480)	(37.5)
Other Financing Uses Category	1,415,058	2,008,720	2,009,720	1,320,000	(688,720)	(34.3)
Special Items Category	0	0	0	889,700	889,700	0.0
Obligated Fund Balances	296,612	0	117	0	0	0.0
<b>Total Requirements</b>	1,711,952	2,010,000	2,010,479	2,210,500	200,500	10.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	1,711,953	2,010,000	2,010,479	2,210,500	200,500	10.0
Current Year Expenses	(1,415,340)	(2,010,000)	(2,010,362)	(2,210,500)	(200,500)	10.0
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(296,612)	0	(117)	0	0	0.0
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 12H - Proposition 64 - Consumer Protection

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Fines, Forfeitures & Penalties Category	\$	503,287	\$	2,674,818	\$	1,337,409	\$	1,500,000	\$ (1,174,818)	(43.9)%
Revenue from Use of Money and Property Category		172,127		190,000		80,905		90,000	(100,000)	(52.6)
Obligated Fund Balances		695,477		2,315,300		2,551,977		2,915,000	599,700	25.9
Fund Balance Unassigned		0		0		0		0	0	0.0
<b>Total Revenues</b>		1,370,891		5,180,118		3,970,291		4,505,000	(675,118)	(13.0)
Services & Supplies Category		201,928		5,300		4,870		5,000	(300)	(5.7)
Other Financing Uses Category		1,168,962		5,174,818		3,974,818		4,243,632	(931,186)	(18.0)
Obligated Fund Balances		0		0		1		256,368	256,368	0.0
<b>Total Requirements</b>		1,370,890		5,180,118		3,979,689		4,505,000	(675,118)	(13.0)
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.0
Current Year Revenue		675,414		2,864,818		1,418,314		1,590,000	(1,274,818)	(44.5)
Current Year Expenses		(1,370,890)		(5,180,118)		(3,979,688)		(4,248,632)	931,486	(18.0)
Prior Year Expenses		0		0		0		0	0	0.0
Decrease/(Increase) Reserve for Encumbrances		0		0		9,398		0	0	0.0
Decrease/(Increase) to Obligated Fund Balances		695,477		2,315,300		2,551,976		2,658,632	343,332	14.8
<b>Ending Fund Balance - Unassigned</b>	\$	0	\$	0	\$	0	\$	0	0	0.0%

Columns may not total correctly due to rounding.

## 12J - Proposition 69 - DNA Identification Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 53,133		\$ 50,000		\$ 21,000		\$ 25,000		\$ (25,000)	(50.0)%
Charges For Services Category	516,288		515,000		415,000		455,000		(60,000)	(11.7)
Obligated Fund Balances	201,423		530,245		0		591,642		61,397	11.6
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	770,844		1,095,245		436,000		1,071,642		(23,603)	(2.1)
Services & Supplies Category	1,601		2,000		1,300		1,500		(500)	(25.0)
Other Charges Category	293,056		449,103		125,000		400,000		(49,103)	(10.9)
Other Financing Uses Category	476,187		644,142		201,603		670,142		26,000	4.0
Obligated Fund Balances	0		0		108,097		0		0	0.0
<b>Total Requirements</b>	770,844		1,095,245		436,000		1,071,642		(23,603)	(2.2)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	569,421		565,000		436,000		480,000		(85,000)	(15.0)
Current Year Expenses	(770,844)		(1,095,245)		(327,903)		(1,071,642)		23,603	(2.2)
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	201,423		530,245		(108,097)		591,642		61,397	11.6
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

## 12P - Assessor Property Characteristics Revenue

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
	Actual	Budget	Projected	FY 2021-2022	Budget						
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent					
Charges For Services Category	\$	127,248	\$	200,000	\$	150,000	\$	200,000	\$	0	0.0%
Fund Balance Unassigned		0		0		0		0		0	0.0
Total Revenues		127,248		200,000		150,000		200,000		0	0.0
Services & Supplies Category		0		100,000		0		100,000		0	0.0
Equipment Category		0		100,000		0		100,000		0	0.0
Obligated Fund Balances		127,248		0		150,000		0		0	0.0
Total Requirements		127,248		200,000		150,000		200,000		0	0.0
Beginning Fund Balance - Unassigned		0		0		0		0		0	0.0
Current Year Revenue		127,248		200,000		150,000		200,000		0	0.0
Current Year Expenses		0		(200,000)		0		(200,000)		0	0.0
Prior Year Expenses		0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances		(127,248)		0		(150,000)		0		0	0.0
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 12S - SSA Donations & Fees

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Intergovernmental Revenues Category	\$ 65,612		\$ 68,124		\$ 65,612		\$ 65,612		\$ (2,512)	(3.7)%
Charges For Services Category	678,229		809,910		504,866		504,866		(305,044)	(37.7)
Miscellaneous Revenues Category	385,455		24,000		50,779		24,000		0	0.0
Obligated Fund Balances	0		480,118		681,448		223,522		(256,596)	(53.4)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	1,129,296		1,382,152		1,302,705		818,000		(564,152)	(40.8)
Services & Supplies Category	50,191		148,000		68,553		98,000		(50,000)	(33.8)
Other Financing Uses Category	927,615		1,234,152		1,234,152		720,000		(514,152)	(41.7)
Obligated Fund Balances	151,490		0		0		0		0	0.0
<b>Total Requirements</b>	1,129,296		1,382,152		1,302,705		818,000		(564,152)	(40.8)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	1,129,296		902,034		621,257		594,478		(307,556)	(34.1)
Current Year Expenses	(977,806)		(1,382,152)		(1,302,705)		(818,000)		564,152	(40.8)
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(151,490)		480,118		681,448		223,522		(256,596)	(53.4)
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

# 12W - SSA Wraparound

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$	621,235	\$	663,034	\$	288,225	\$	128,182	\$	(534,852) (80.7)%
Intergovernmental Revenues Category		8,067,438		7,612,729		8,458,166		9,010,263		1,397,534 18.4
Other Financing Sources Category		9,181,514		9,179,108		9,359,873		10,447,005		1,267,897 13.8
Obligated Fund Balances		0		21,368,328		0		6,283,487		(15,084,841) (70.6)
Fund Balance Unassigned		0		0		0		0		0 0.0
<b>Total Revenues</b>		17,870,187		38,823,199		18,106,264		25,868,937		(12,954,262) (33.4)
Services & Supplies Category		18,961		18,552		18,041		21,007		2,455 13.2
Other Financing Uses Category		14,525,157		36,201,754		13,089,075		25,847,930		(10,353,824) (28.6)
Special Items Category		0		2,602,893		0		0		(2,602,893) (100.0)
Obligated Fund Balances		3,326,068		0		4,999,148		0		0 0.0
<b>Total Requirements</b>		17,870,187		38,823,199		18,106,264		25,868,937		(12,954,262) (33.4)
Beginning Fund Balance - Unassigned		0		0		0		0		0 0.0
Current Year Revenue		17,870,187		17,454,871		18,106,264		19,585,450		2,130,579 12.2
Current Year Expenses		(14,544,119)		(38,823,199)		(13,107,116)		(25,868,937)		12,954,262 (33.4)
Prior Year Expenses		0		0		0		0		0 0.0
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0		0 0.0
Decrease/(Increase) to Obligated Fund Balances		(3,326,068)		21,368,328		(4,999,148)		6,283,487		(15,084,841) (70.6)
<b>Ending Fund Balance - Unassigned</b>	\$	0	\$	0	\$	0	\$	0	\$	0 0.0%

Columns may not total correctly due to rounding.



## 132 - Sheriff Narcotics Program - Department of Justice

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 0	\$ 0	\$ 49	\$ 0	\$ 0	0.0%
Intergovernmental Revenues Category	5,177,176	438,814	688,187	0	(438,814)	(100.0)
Miscellaneous Revenues Category	0	0	20	0	0	0.0
Other Financing Sources Category	63,938	0	618,587	0	0	0.0
Obligated Fund Balances	0	12,189,415	1,392,581	11,147,396	(1,042,019)	(8.6)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	5,241,114	12,628,229	2,699,424	11,147,396	(1,480,833)	(11.7)
Services & Supplies Category	841,393	2,173,241	1,153,431	2,088,999	(84,242)	(3.9)
Other Charges Category	150,000	150,000	143,582	150,000	0	0.0
Equipment Category	6,500	917,000	556,719	1,447,000	530,000	57.8
Other Financing Uses Category	734,406	1,500,000	500,000	1,000,000	(500,000)	(33.3)
Special Items Category	0	7,887,988	0	6,461,397	(1,426,591)	(18.1)
Obligated Fund Balances	3,514,266	0	350,562	0	0	0.0
<b>Total Requirements</b>	5,246,565	12,628,229	2,704,294	11,147,396	(1,480,833)	(11.7)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	5,241,114	438,814	1,306,843	0	(438,814)	(100.0)
Current Year Expenses	(1,710,075)	(12,628,229)	(2,353,732)	(11,147,396)	1,480,833	(11.7)
Prior Year Expenses	0	0	(17,355)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	(16,774)	0	22,225	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(3,514,266)	12,189,415	1,042,019	11,147,396	(1,042,019)	(8.5)
<b>Ending Fund Balance - Unassigned</b>	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 133 - Sheriff Narcotics Program - Other

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 49,613	\$	55,000	\$	29,027	\$	35,000	\$	(20,000)	(36.4)%
Intergovernmental Revenues Category	224,722		53,575		199,142		0		(53,575)	(100.0)
Obligated Fund Balances	0		2,597,126		544,013		2,053,113		(544,013)	(20.9)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	274,335		2,705,701		772,182		2,088,113		(617,588)	(22.8)
Services & Supplies Category	57,495		220,330		69,103		166,416		(53,914)	(24.5)
Other Charges Category	0		0		53,079		0		0	0.0
Equipment Category	0		260,000		0		230,000		(30,000)	(11.5)
Other Financing Uses Category	4,236		1,150,000		650,000		1,150,000		0	0.0
Special Items Category	0		1,075,371		0		541,697		(533,674)	(49.6)
Obligated Fund Balances	212,605		0		0		0		0	0.0
<b>Total Requirements</b>	274,336		2,705,701		772,182		2,088,113		(617,588)	(22.8)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	274,335		108,575		228,169		35,000		(73,575)	(67.8)
Current Year Expenses	(57,731)		(2,705,701)		(772,182)		(2,088,113)		617,588	(22.8)
Prior Year Expenses	(20,000)		0		(4,000)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	16,000		0		4,000		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(212,605)		2,597,126		544,013		2,053,113		(544,013)	(20.9)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 134 - Orange County Jail Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 0	\$ 231,000	\$ 199	\$ 231,000	\$ 0	0.0%
Revenue from Use of Money and Property Category	3,633	5,000	0	5,000	0	0.0
Obligated Fund Balances	171,623	4,271	178	4,093	(178)	(4.2)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	175,256	240,271	377	240,093	(178)	(0.1)
Services & Supplies Category	256	672	377	494	(178)	(26.5)
Other Financing Uses Category	175,000	239,599	0	239,599	0	0.0
<b>Total Requirements</b>	175,256	240,271	377	240,093	(178)	(0.1)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	3,633	236,000	199	236,000	0	0.0
Current Year Expenses	(175,256)	(240,271)	(377)	(240,093)	178	(0.1)
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	171,623	4,271	178	4,093	(178)	(4.2)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 135 - Real Estate Development Program

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget As of 3/31/21		Projected At 6/30/21		Recommended		Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 935,939	\$	500,000	\$	884,120	\$	500,000	\$	0	0.0%
Intergovernmental Revenues Category	0		0		1,183		0		0	0.0
Charges For Services Category	230,825		100,000		74,098		100,000		0	0.0
Miscellaneous Revenues Category	215,850		0		56		0		0	0.0
Other Financing Sources Category	355,446		360,000		360,000		360,000		0	0.0
Obligated Fund Balances	0		805,290		533,515		1,287,902		482,612	59.9
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	1,738,060		1,765,290		1,852,972		2,247,902		482,612	27.3
Services & Supplies Category	764,753		465,290		912,972		947,902		482,612	103.7
Other Financing Uses Category	0		1,300,000		940,000		1,300,000		0	0.0
Obligated Fund Balances	973,306		0		0		0		0	0.0
<b>Total Requirements</b>	1,738,059		1,765,290		1,852,972		2,247,902		482,612	27.3
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	1,738,060		960,000		1,319,457		960,000		0	0.0
Current Year Expenses	(764,753)		(1,765,290)		(1,852,972)		(2,247,902)		(482,612)	27.3
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(973,306)		805,290		533,515		1,287,902		482,612	59.9
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 137 - Parking Facilities

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 5,745,727		\$ 5,648,954		\$ 4,590,702		\$ 5,343,845		\$ (305,109)	(5.4)%
Intergovernmental Revenues Category	444,119		0		0		0		0	0.0
Charges For Services Category	1,033,268		0		160,111		140,600		140,600	0.0
Miscellaneous Revenues Category	0		0		814		0		0	0.0
Obligated Fund Balances	1,596,136		0		78,951		0		0	0.0
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	8,819,250		5,648,954		4,830,578		5,484,445		(164,509)	(2.9)
Salaries & Benefits Category	560,886		398,950		448,804		423,331		24,381	6.1
Services & Supplies Category	5,232,064		3,950,124		3,713,440		4,064,140		114,016	2.9
Other Charges Category	2,400		92,028		76,602		74,000		(18,028)	(19.6)
Equipment Category	303,045		0		0		10,000		10,000	0.0
Structures & Improvements Category	1,565,076		11,521		0		0		(11,521)	(100.0)
Intangible Assets-Amortizable Category	0		0		0		475		475	0.0
Other Financing Uses Category	1,179,402		1,179,402		600,000		600,000		(579,402)	(49.1)
Special Items Category	0		16,929		0		312,499		295,570	1,745.9
<b>Total Requirements</b>	8,842,873		5,648,954		4,838,846		5,484,445		(164,509)	(2.9)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	7,223,114		5,648,954		4,751,627		5,484,445		(164,509)	(2.9)
Current Year Expenses	(7,756,557)		(5,648,954)		(4,838,846)		(5,484,445)		164,509	(2.9)
Prior Year Expenses	(659,808)		0		(1,130,843)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	(402,886)		0		1,139,111		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	1,596,136		0		78,951		0		0	0.0
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

## 138 - Medi-Cal Administrative Activities/Targeted Case Management

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
		Budget		Projected		Budget		
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent		
Revenue from Use of Money and Property Category	\$ 136,491	\$ 200,000	\$ 200,000	\$ 200,000	\$ 0	0.0%		
Intergovernmental Revenues Category	651,456	878,784	776,658	840,796	(37,988)	(4.3)		
Obligated Fund Balances	0	0	0	58,863	58,863	0.0		
Fund Balance Unassigned	0	0	0	0	0	0.0		
Total Revenues	787,948	1,078,784	976,658	1,099,659	20,875	1.9		
Services & Supplies Category	611,273	852,938	690,995	873,813	20,875	2.5		
Other Financing Uses Category	139,611	225,846	225,846	225,846	0	0.0		
Obligated Fund Balances	37,064	0	59,817	0	0	0.0		
Total Requirements	787,948	1,078,784	976,658	1,099,659	20,875	1.9		
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0		
Current Year Revenue	787,948	1,078,784	976,658	1,040,796	(37,988)	(3.5)		
Current Year Expenses	(750,884)	(1,078,784)	(916,841)	(1,099,659)	(20,875)	1.9		
Prior Year Expenses	0	0	0	0	0	0.0		
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0		
Decrease/(Increase) to Obligated Fund Balances	(37,064)	0	(59,817)	58,863	58,863	0.0		
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%		

Columns may not total correctly due to rounding.

## 139 - Sheriff Narcotics Program - CALMMET - Treasury

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 38,954		\$ 42,000		\$ 17,146		\$ 20,000		\$ (22,000)	(52.4)%
Intergovernmental Revenues Category	330,679		0		6,547		0		0	0.0
Other Financing Sources Category	0		0		6,735		0		0	0.0
Obligated Fund Balances	441,399		1,545,897		66,057		1,479,840		(66,057)	(4.3)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	811,032		1,587,897		96,485		1,499,840		(88,057)	(5.5)
Services & Supplies Category	41,281		290,624		96,485		219,379		(71,245)	(24.5)
Equipment Category	474,018		100,000		0		100,000		0	0.0
Other Financing Uses Category	295,733		120,000		0		120,000		0	0.0
Special Items Category	0		1,077,273		0		1,060,461		(16,812)	(1.6)
<b>Total Requirements</b>	811,032		1,587,897		96,485		1,499,840		(88,057)	(5.5)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	369,633		42,000		30,428		20,000		(22,000)	(52.4)
Current Year Expenses	(811,032)		(1,587,897)		(96,485)		(1,499,840)		88,057	(5.5)
Prior Year Expenses	(35,861)		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	35,861		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	441,399		1,545,897		66,057		1,479,840		(66,057)	(4.3)
<b>Ending Fund Balance - Unassigned</b>	\$ (1)		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 13B - Traffic Violator Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
	Actual		Budget		Projected		FY 2021-2022	Budget			
			As of 3/31/21		At 6/30/21		Recommended	Amount	Percent		
Fines, Forfeitures & Penalties Category	\$	113,640	\$	126,809	\$	144,634	\$	144,634	\$	17,825	14.1%
Revenue from Use of Money and Property Category		17,104		19,523		7,533		7,533		(11,990)	(61.4)
Obligated Fund Balances		0		860,980		48,400		812,580		(48,400)	(5.6)
Fund Balance Unassigned		0		0		0		0		0	0.0
Total Revenues		130,744		1,007,312		200,567		964,747		(42,565)	(4.2)
Services & Supplies Category		575		526		536		536		10	1.9
Other Financing Uses Category		130,090		202,643		200,031		215,325		12,682	6.3
Special Items Category		0		804,143		0		748,886		(55,257)	(6.9)
Obligated Fund Balances		79		0		0		0		0	0.0
Total Requirements		130,743		1,007,312		200,567		964,747		(42,565)	(4.2)
Beginning Fund Balance - Unassigned		0		0		0		0		0	0.0
Current Year Revenue		130,744		146,332		152,167		152,167		5,835	4.0
Current Year Expenses		(130,664)		(1,007,312)		(200,567)		(964,747)		42,565	(4.2)
Prior Year Expenses		0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances		(79)		860,980		48,400		812,580		(48,400)	(5.6)
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.



## 13N - OC Tobacco Settlement Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
			Budget		Projected		FY 2021-2022	Budget			
		Actual		As of 3/31/21		At 6/30/21	Recommended	Amount	Percent		
Miscellaneous Revenues Category	\$	29,606,734	\$	26,848,740	\$	26,848,739	\$	27,466,262	\$	617,522	2.3%
Obligated Fund Balances		0		17,596,235		0		17,688,541		92,306	0.5
Fund Balance Unassigned		0		0		0		0		0	0.0
Total Revenues		29,606,734		44,444,975		26,848,739		45,154,803		709,828	1.6
Other Financing Uses Category		29,324,360		44,444,975		26,756,435		45,154,803		709,828	1.6
Obligated Fund Balances		282,374		0		92,304		0		0	0.0
Total Requirements		29,606,734		44,444,975		26,848,739		45,154,803		709,828	1.6
Beginning Fund Balance - Unassigned		0		0		0		0		0	0.0
Current Year Revenue		29,606,734		26,848,740		26,848,739		27,466,262		617,522	2.3
Current Year Expenses		(29,324,360)		(44,444,975)		(26,756,435)		(45,154,803)		(709,828)	1.6
Prior Year Expenses		0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances		(282,374)		17,596,235		(92,304)		17,688,541		92,306	0.5
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 13P - State Criminal Alien Assistance Program (SCAAP)

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 30,618	\$ 6,000	\$ 963	\$ 6,000	\$ 0	0.0%
Intergovernmental Revenues Category	4,975,363	2,500,000	0	2,500,000	0	0.0
Obligated Fund Balances	0	189,046	0	189,953	907	0.5
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	5,005,981	2,695,046	963	2,695,953	907	0.0
Services & Supplies Category	2,083	5,000	56	5,000	0	0.0
Other Financing Uses Category	4,975,363	2,500,000	0	2,500,000	0	0.0
Special Items Category	0	190,046	0	190,953	907	0.5
Obligated Fund Balances	28,536	0	907	0	0	0.0
<b>Total Requirements</b>	5,005,982	2,695,046	963	2,695,953	907	0.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	5,005,981	2,506,000	963	2,506,000	0	0.0
Current Year Expenses	(4,977,446)	(2,695,046)	(56)	(2,695,953)	(907)	0.0
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(28,536)	189,046	(907)	189,953	907	0.5
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 13R - Sheriff-Coroner Replacement & Maintenance Fund (SCRAM)

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 361,962	\$ 400,000	\$ 168,310	\$ 174,000	\$ (226,000)	(56.5)%
Charges For Services Category	1,238,621	1,145,000	1,139,685	1,160,000	15,000	1.3
Other Financing Sources Category	1,441,530	1,441,530	1,441,530	1,454,870	13,340	0.9
Obligated Fund Balances	0	19,302,465	0	21,058,035	1,755,570	9.1
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	3,042,113	22,288,995	2,749,525	23,846,905	1,557,910	7.0
Services & Supplies Category	37,413	375,000	437,222	410,000	35,000	9.3
Equipment Category	1,348,736	9,300,000	589,968	9,900,000	600,000	6.5
Special Items Category	0	12,613,995	0	13,536,905	922,910	7.3
Obligated Fund Balances	1,656,128	0	1,755,570	0	0	0.0
<b>Total Requirements</b>	3,042,277	22,288,995	2,782,760	23,846,905	1,557,910	7.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	3,042,113	2,986,530	2,749,525	2,788,870	(197,660)	(6.6)
Current Year Expenses	(758,189)	(22,288,995)	(1,027,190)	(23,846,905)	(1,557,910)	7.0
Prior Year Expenses	0	0	(169,922)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	(627,797)	0	203,157	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(1,656,128)	19,302,465	(1,755,570)	21,058,035	1,755,570	9.1
<b>Ending Fund Balance - Unassigned</b>	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 13S - Emergency Medical Services

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
			Budget		Projected		Budget				
	Actual		As of 3/31/21		At 6/30/21		Recommended	Amount	Percent		
Fines, Forfeitures & Penalties Category	\$	6,834,277	\$	7,622,337	\$	6,291,654	\$	7,622,337	\$	0	0.0%
Revenue from Use of Money and Property Category		120,312		102,201		55,134		102,201		0	0.0
Fund Balance Unassigned		0		0		0		0		0	0.0
Total Revenues		6,954,588		7,724,538		6,346,788		7,724,538		0	0.0
Services & Supplies Category		3,636		9,712		3,095		9,712		0	0.0
Other Financing Uses Category		6,946,788		7,714,826		6,343,693		7,714,826		0	0.0
Obligated Fund Balances		4,165		0		0		0		0	0.0
Total Requirements		6,954,589		7,724,538		6,346,788		7,724,538		0	0.0
Beginning Fund Balance - Unassigned		0		0		0		0		0	0.0
Current Year Revenue		6,954,588		7,724,538		6,346,788		7,724,538		0	0.0
Current Year Expenses		(6,950,424)		(7,724,538)		(6,346,788)		(7,724,538)		0	0.0
Prior Year Expenses		0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances		(4,165)		0		0		0		0	0.0
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 13T - HCA Purpose Restricted Revenues

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 387,141		\$ 150,000		\$ 500,000		\$ 500,000		\$ 350,000	233.3%
Charges For Services Category	986,062		1,125,000		875,000		875,000		(250,000)	(22.2)
Miscellaneous Revenues Category	0		312,500		0		250,000		(62,500)	(20.0)
Other Financing Sources Category	883,772		710,000		680,000		700,000		(10,000)	(1.4)
Obligated Fund Balances	0		8,421,908		2,913,632		5,682,281		(2,739,627)	(32.5)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	<b>2,256,976</b>		<b>10,719,408</b>		<b>4,968,632</b>		<b>8,007,281</b>		<b>(2,712,127)</b>	<b>(25.3)</b>
Other Financing Uses Category	885,070		10,119,408		4,968,632		7,407,281		(2,712,127)	(26.8)
Special Items Category	0		600,000		0		600,000		0	0.0
Obligated Fund Balances	1,371,906		0		0		0		0	0.0
<b>Total Requirements</b>	<b>2,256,976</b>		<b>10,719,408</b>		<b>4,968,632</b>		<b>8,007,281</b>		<b>(2,712,127)</b>	<b>(25.3)</b>
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	2,256,976		2,297,500		2,055,000		2,325,000		27,500	1.2
Current Year Expenses	(885,070)		(10,719,408)		(4,968,632)		(8,007,281)		2,712,127	(25.3)
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(1,371,906)		8,421,908		2,913,632		5,682,281		(2,739,627)	(32.5)
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>		<b>\$ 0</b>		<b>\$ 0</b>		<b>\$ 0</b>		<b>\$ 0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

# 13U - HCA Interest Bearing Purpose Restricted Revenue

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021	
	Actual	Budget	Projected	FY 2021-2022	Budget	
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Revenue from Use of Money and Property Category	\$ 121,801	\$ 140,000	\$ 140,000	\$ 220,000	\$ 80,000	57.1%
Intergovernmental Revenues Category	8,564,754	8,664,174	8,502,787	0	(8,664,174)	(100.0)
Other Financing Sources Category	359,571	3,120,000	3,120,000	0	(3,120,000)	(100.0)
Obligated Fund Balances	0	3,200,000	0	3,178,000	(22,000)	(0.7)
Fund Balance Unassigned	0	0	0	0	0	0.0
Total Revenues	9,046,126	15,124,174	11,762,787	3,398,000	(11,726,174)	(77.5)
Services & Supplies Category	6,953	25,000	15,000	30,000	5,000	20.0
Other Financing Uses Category	6,374,686	12,364,174	10,872,166	3,368,000	(8,996,174)	(72.8)
Special Items Category	0	2,735,000	0	0	(2,735,000)	(100.0)
Obligated Fund Balances	2,664,487	0	875,621	0	0	0.0
Total Requirements	9,046,126	15,124,174	11,762,787	3,398,000	(11,726,174)	(77.5)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	9,046,126	11,924,174	11,762,787	220,000	(11,704,174)	(98.2)
Current Year Expenses	(6,381,639)	(15,124,174)	(10,887,166)	(3,398,000)	11,726,174	(77.5)
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(2,664,487)	3,200,000	(875,621)	3,178,000	(22,000)	(0.7)
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 13W - HCA Realignment

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Obligated Fund Balances	\$	6,943,231	\$	1,000,000	\$	0	\$	0	\$ (1,000,000)	(100.0)%
Fund Balance Unassigned		0		0		0		0	0	0.0
<b>Total Revenues</b>		6,943,231		1,000,000		0		0	(1,000,000)	(100.0)
Other Financing Uses Category		0		1,000,000		0		0	(1,000,000)	(100.0)
Obligated Fund Balances		6,943,231		0		0		0	0	0.0
<b>Total Requirements</b>		6,943,231		1,000,000		0		0	(1,000,000)	(100.0)
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.0
Current Year Revenue		0		0		0		0	0	0.0
Current Year Expenses		0		(1,000,000)		0		0	1,000,000	(100.0)
Prior Year Expenses		0		0		0		0	0	0.0
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0	0	0.0
Decrease/(Increase) to Obligated Fund Balances		0		1,000,000		0		0	(1,000,000)	(100.0)
<b>Ending Fund Balance - Unassigned</b>	\$	0	\$	0	\$	0	\$	0	\$ 0	0.0%

Columns may not total correctly due to rounding.

# 13Y - Mental Health Services Act

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 4,171,141		\$ 4,000,000		\$ 1,881,787		\$ 1,724,806		\$ (2,275,194)	(56.9)%
Intergovernmental Revenues Category	143,331,594		181,600,000		181,600,000		207,556,427		25,956,427	14.3
Obligated Fund Balances	84,279,705		71,285,497		21,015,611		35,203,116		(36,082,381)	(50.6)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	<b>231,782,440</b>		<b>256,885,497</b>		<b>204,497,398</b>		<b>244,484,349</b>		<b>(12,401,148)</b>	<b>(4.8)</b>
Services & Supplies Category	124,925		157,000		110,580		111,194		(45,806)	(29.2)
Other Financing Uses Category	231,657,515		256,728,497		204,386,818		244,373,155		(12,355,342)	(4.8)
<b>Total Requirements</b>	<b>231,782,440</b>		<b>256,885,497</b>		<b>204,497,398</b>		<b>244,484,349</b>		<b>(12,401,148)</b>	<b>(4.8)</b>
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	147,502,735		185,600,000		183,481,787		209,281,233		23,681,233	12.8
Current Year Expenses	(231,782,440)		(256,885,497)		(204,497,398)		(244,484,349)		12,401,148	(4.8)
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	84,279,705		71,285,497		21,015,611		35,203,116		(36,082,381)	(50.6)
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.



## 13Z - Bioterrorism Center for Disease Control Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 5,030	\$ 5,000	\$ 5,000	\$ 5,000	\$ 0	0.0%
Intergovernmental Revenues Category	5,551,676	4,406,536	4,295,237	3,986,907	(419,629)	(9.5)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	5,556,706	4,411,536	4,300,237	3,991,907	(419,629)	(9.5)
Services & Supplies Category	381	5,000	500	5,000	0	0.0
Other Financing Uses Category	5,551,676	4,406,536	4,299,737	3,986,907	(419,629)	(9.5)
Obligated Fund Balances	4,649	0	0	0	0	0.0
<b>Total Requirements</b>	5,556,706	4,411,536	4,300,237	3,991,907	(419,629)	(9.5)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	5,556,706	4,411,536	4,300,237	3,991,907	(419,629)	(9.5)
Current Year Expenses	(5,552,057)	(4,411,536)	(4,300,237)	(3,991,907)	419,629	(9.5)
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(4,649)	0	0	0	0	0.0
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

# 140 - Air Quality Improvement

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$	5,037	\$	5,400	\$	3,449	\$	5,100	\$	(300) (5.6)%
Intergovernmental Revenues Category		162,350		165,000		162,859		165,000		0 0.0
Obligated Fund Balances		1,941		37,860		9,423		80,950		43,090 113.8
Fund Balance Unassigned		0		0		0		0		0 0.0
<b>Total Revenues</b>		169,327		208,260		175,731		251,050		42,790 20.5
Services & Supplies Category		38,362		48,060		35,731		49,050		990 2.1
Equipment Category		130,966		160,200		140,000		202,000		41,800 26.1
<b>Total Requirements</b>		169,327		208,260		175,731		251,050		42,790 20.6
Beginning Fund Balance - Unassigned		0		0		0		0		0 0.0
Current Year Revenue		167,386		170,400		166,308		170,100		(300) (0.2)
Current Year Expenses		(38,362)		(208,260)		(175,731)		(251,050)		(42,790) 20.5
Prior Year Expenses		0		0		(131,065)		0		0 0.0
Decrease/(Increase) Reserve for Encumbrances		(130,966)		0		131,065		0		0 0.0
Decrease/(Increase) to Obligated Fund Balances		1,941		37,860		9,423		80,950		43,090 113.8
<b>Ending Fund Balance - Unassigned</b>	\$	0	\$	0	\$	0	\$	0	\$	0 0.0%

Columns may not total correctly due to rounding.

## 141 - Sheriff's Substations Fee Program

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 29,180		\$ 34,000		\$ 12,647		\$ 13,000		\$ (21,000)	(61.8)%
Obligated Fund Balances	80,229		961,861		833,775		128,086		(833,775)	(86.7)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	109,409		995,861		846,422		141,086		(854,775)	(85.8)
Services & Supplies Category	11,681		551,000		486,422		1,000		(550,000)	(99.8)
Other Financing Uses Category	97,728		360,000		360,000		0		(360,000)	(100.0)
Special Items Category	0		84,861		0		140,086		55,225	65.1
<b>Total Requirements</b>	109,409		995,861		846,422		141,086		(854,775)	(85.8)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	29,180		34,000		12,647		13,000		(21,000)	(61.8)
Current Year Expenses	(98,709)		(995,861)		(846,422)		(141,086)		854,775	(85.8)
Prior Year Expenses	0		0		(10,700)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	(10,700)		0		10,700		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	80,229		961,861		833,775		128,086		(833,775)	(86.7)
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

## 142 - Sheriff's Court Ops - Special Collections

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual	Budget	As of 3/31/21	Projected	FY 2021-2022	Budget		

Columns may not total correctly due to rounding.

## 143 - Jail Commissary

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 94,797		\$ 100,000		\$ 51,071		\$ 100,000		\$ 0	0.0%
Intergovernmental Revenues Category	62,872		0		217,965		0		0	0.0
Charges For Services Category	962,066		989,000		952,631		989,000		0	0.0
Miscellaneous Revenues Category	5,905,415		6,676,352		5,347,007		6,676,352		0	0.0
Other Financing Sources Category	9,362		0		1,302		0		0	0.0
Obligated Fund Balances	114,365		3,681,801		1,324,916		2,356,885		(1,324,916)	(36.0)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	7,148,878		11,447,153		7,894,892		10,122,237		(1,324,916)	(11.6)
Salaries & Benefits Category	3,498,885		3,925,747		3,658,013		4,066,506		140,759	3.6
Services & Supplies Category	3,458,502		4,172,429		3,251,389		4,089,562		(82,867)	(2.0)
Other Charges Category	0		687,933		687,933		0		(687,933)	(100.0)
Equipment Category	43,844		300,000		223,311		300,000		0	0.0
Intangible Assets-Amortizable Category	0		0		0		4,907		4,907	0.0
Other Financing Uses Category	8,991		644,935		144,935		524,946		(119,989)	(18.6)
Special Items Category	0		1,716,109		0		1,136,316		(579,793)	(33.8)
Obligated Fund Balances	142,274		0		0		0		0	0.0
<b>Total Requirements</b>	7,152,497		11,447,153		7,965,581		10,122,237		(1,324,916)	(11.6)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	7,034,513		7,765,352		6,569,976		7,765,352		0	0.0
Current Year Expenses	(6,728,965)		(11,447,153)		(8,047,206)		(10,122,237)		1,324,916	(11.6)
Prior Year Expenses	(118,303)		0		(212,106)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	(159,336)		0		364,420		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(27,909)		3,681,801		1,324,916		2,356,885		(1,324,916)	(36.0)
<b>Ending Fund Balance - Unassigned</b>	\$ 0		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 144 - Inmate Welfare Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 3,568,836	\$	4,221,546	\$	3,724,528	\$	3,786,396	\$	(435,150)	(10.3)%
Intergovernmental Revenues Category	0		0		39,058		0		0	0.0
Charges For Services Category	729,611		629,149		627,633		629,149		0	0.0
Miscellaneous Revenues Category	475		0		0		0		0	0.0
Other Financing Sources Category	0		500,000		0		500,000		0	0.0
Obligated Fund Balances	0		11,672,733		165,958		11,506,775		(165,958)	(1.4)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	<b>4,298,922</b>		<b>17,023,428</b>		<b>4,557,177</b>		<b>16,422,320</b>		<b>(601,108)</b>	<b>(3.5)</b>
Salaries & Benefits Category	1,922,579		3,309,217		1,983,003		3,388,349		79,132	2.4
Services & Supplies Category	1,832,273		2,454,344		1,855,462		2,222,160		(232,184)	(9.5)
Other Charges Category	0		686,558		686,558		0		(686,558)	(100.0)
Equipment Category	0		58,000		13,725		58,000		0	0.0
Intangible Assets-Amortizable Category	0		0		0		2,216		2,216	0.0
Other Financing Uses Category	11,433		78,000		19,946		27,613		(50,387)	(64.6)
Special Items Category	0		10,437,309		0		10,723,982		286,673	2.8
Obligated Fund Balances	536,551		0		0		0		0	0.0
<b>Total Requirements</b>	<b>4,302,836</b>		<b>17,023,428</b>		<b>4,558,694</b>		<b>16,422,320</b>		<b>(601,108)</b>	<b>(3.5)</b>
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	4,298,922		5,350,695		4,391,219		4,915,545		(435,150)	(8.1)
Current Year Expenses	(3,504,290)		(17,023,428)		(4,558,694)		(16,422,320)		601,108	(3.5)
Prior Year Expenses	(87,237)		0		(260,478)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	(170,844)		0		261,995		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(536,551)		11,672,733		165,958		11,506,775		(165,958)	(1.4)
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

## 146 - Workforce Investment Act

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent
Revenue from Use of Money and Property Category	\$ 4,346	\$ 0	\$ 3,000	\$ 0	\$ 0	0.0%
Intergovernmental Revenues Category	9,819,021	14,274,060	13,396,095	13,716,659	(557,401)	(3.9)
Miscellaneous Revenues Category	71,424	50,000	30,000	20,000	(30,000)	(60.0)
Fund Balance Unassigned	(194,070)	(188,948)	(188,948)	0	188,948	(100.0)
<b>Total Revenues</b>	9,700,721	14,135,112	13,240,147	13,736,659	(398,453)	(2.8)
Services & Supplies Category	9,699,128	11,485,112	10,788,070	11,736,659	251,547	2.2
Other Charges Category	667,979	2,650,000	2,638,025	2,000,000	(650,000)	(24.5)
Obligated Fund Balances	0	0	527,817	0	0	0.0
<b>Total Requirements</b>	10,367,107	14,135,112	13,953,912	13,736,659	(398,453)	(2.8)
Beginning Fund Balance - Unassigned	(194,070)	(188,948)	(188,948)	0	188,948	(100.0)
Current Year Revenue	9,894,791	14,324,060	13,429,095	13,736,659	(587,401)	(4.1)
Current Year Expenses	(10,193,773)	(14,135,112)	(13,426,095)	(13,736,659)	398,453	(2.8)
Prior Year Expenses	283,983	0	540,431	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	20,121	0	173,334	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	0	0	(527,817)	0	0	0.0
<b>Ending Fund Balance - Unassigned</b>	\$ (188,948)	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

# 148 - Foothill Circulation Phasing Plan

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 21,863	\$ 10,000	\$ 10,000	\$ 10,082	\$ 82	0.8%
Charges For Services Category	56,198	100,000	100,000	100,000	0	0.0
Obligated Fund Balances	0	137,605	0	412,091	274,486	199.5
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	78,061	247,605	110,000	522,173	274,568	110.9
Services & Supplies Category	54,487	97,605	88,152	372,173	274,568	281.3
Special Items Category	0	150,000	0	150,000	0	0.0
Obligated Fund Balances	23,574	0	21,848	0	0	0.0
<b>Total Requirements</b>	78,061	247,605	110,000	522,173	274,568	110.9
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	78,061	110,000	110,000	110,082	82	0.1
Current Year Expenses	(54,487)	(247,605)	(88,152)	(522,173)	(274,568)	110.9
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(23,574)	137,605	(21,848)	412,091	274,486	199.5
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.



## 14D - CAL-ID Operational Costs

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 19,601	\$ 4,072	\$ 7,235	\$ 7,272	\$ 3,200	78.6%
Charges For Services Category	1,549,812	1,442,691	1,442,652	1,271,777	(170,914)	(11.9)
Other Financing Sources Category	73,265	68,138	68,138	60,298	(7,840)	(11.5)
Obligated Fund Balances	0	544,108	0	770,143	226,035	41.5
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	1,642,678	2,059,009	1,518,025	2,109,490	50,481	2.5
Services & Supplies Category	2,488	2,263	1,990	2,558	295	13.0
Other Financing Uses Category	1,580,000	1,614,068	1,290,000	1,332,075	(281,993)	(17.5)
Special Items Category	0	442,678	0	774,857	332,179	75.0
Obligated Fund Balances	60,190	0	226,035	0	0	0.0
<b>Total Requirements</b>	1,642,678	2,059,009	1,518,025	2,109,490	50,481	2.5
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	1,642,678	1,514,901	1,518,025	1,339,347	(175,554)	(11.6)
Current Year Expenses	(1,582,488)	(2,059,009)	(1,291,990)	(2,109,490)	(50,481)	2.5
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(60,190)	544,108	(226,035)	770,143	226,035	41.5
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 14E - CAL-ID System Costs

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget	As of 3/31/21	Projected	Recommended	Budget	Percent
Revenue from Use of Money and Property Category	\$ 689,052	\$ 400,000	\$ 386,410	\$ 400,000	\$ 0	0.0%	
Intergovernmental Revenues Category	2,947,759	3,000,000	2,912,770	3,000,000	0	0.0	
Other Financing Sources Category	0	0	556	0	0	0.0	
Obligated Fund Balances	0	37,874,584	0	37,965,206	90,622	0.2	
Fund Balance Unassigned	0	0	0	0	0	0.0	
Total Revenues	3,636,811	41,274,584	3,299,736	41,365,206	90,622	0.2	
Services & Supplies Category	465,637	1,963,034	483,573	1,708,894	(254,140)	(12.9)	
Other Charges Category	2,994	153,220	5,000	153,220	0	0.0	
Equipment Category	466,432	13,128,768	2,262,518	9,175,000	(3,953,768)	(30.1)	
Other Financing Uses Category	0	538,023	538,023	570,889	32,866	6.1	
Special Items Category	0	25,491,539	0	29,757,203	4,265,664	16.7	
Obligated Fund Balances	2,764,717	0	90,622	0	0	0.0	
Total Requirements	3,699,780	41,274,584	3,379,736	41,365,206	90,622	0.2	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0	
Current Year Revenue	3,636,811	3,400,000	3,299,736	3,400,000	0	0.0	
Current Year Expenses	(918,419)	(41,274,584)	(3,289,114)	(41,365,206)	(90,622)	0.2	
Prior Year Expenses	0	0	(66,576)	0	0	0.0	
Decrease/(Increase) Reserve for Encumbrances	46,324	0	146,576	0	0	0.0	
Decrease/(Increase) to Obligated Fund Balances	(2,764,717)	37,874,584	(90,622)	37,965,206	90,622	0.2	
Ending Fund Balance - Unassigned	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.0%	

Columns may not total correctly due to rounding.

## 14G - Sheriff's Supplemental Law Enforcement Services

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 18,579	\$ 12,573	\$ 6,256	\$ 6,340	\$ (6,233)	(49.6)%
Intergovernmental Revenues Category	1,695,481	1,845,991	1,696,932	1,693,859	(152,132)	(8.2)
Obligated Fund Balances	86,989	17,481	0	719,569	702,088	4,016.3
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	<b>1,801,049</b>	<b>1,876,045</b>	<b>1,703,188</b>	<b>2,419,768</b>	<b>543,723</b>	<b>29.0</b>
Services & Supplies Category	1,049	3,696	1,100	1,150	(2,546)	(68.9)
Other Financing Uses Category	1,800,000	1,000,000	1,000,000	1,000,000	0	0.0
Special Items Category	0	872,349	0	1,418,618	546,269	62.6
Obligated Fund Balances	0	0	702,088	0	0	0.0
<b>Total Requirements</b>	<b>1,801,049</b>	<b>1,876,045</b>	<b>1,703,188</b>	<b>2,419,768</b>	<b>543,723</b>	<b>29.0</b>
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	1,714,060	1,858,564	1,703,188	1,700,199	(158,365)	(8.5)
Current Year Expenses	(1,801,049)	(1,876,045)	(1,001,100)	(2,419,768)	(543,723)	29.0
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	86,989	17,481	(702,088)	719,569	702,088	4,016.3
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

# 14H - District Attorney's Supp Law Enforcement Services

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 30,691	\$ 35,000	\$ 18,407	\$ 21,000	\$ (14,000)	(40.0)%
Intergovernmental Revenues Category	1,389,857	1,389,698	1,390,801	1,442,602	52,904	3.8
Obligated Fund Balances	0	0	0	239,915	239,915	0.0
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	<b>1,420,548</b>	<b>1,424,698</b>	<b>1,409,208</b>	<b>1,703,517</b>	<b>278,819</b>	<b>19.6</b>
Services & Supplies Category	1,202	1,203	1,372	1,869	666	55.4
Other Financing Uses Category	1,030,955	1,423,495	1,196,193	1,701,648	278,153	19.5
Obligated Fund Balances	388,391	0	211,643	0	0	0.0
<b>Total Requirements</b>	<b>1,420,548</b>	<b>1,424,698</b>	<b>1,409,208</b>	<b>1,703,517</b>	<b>278,819</b>	<b>19.6</b>
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	1,420,548	1,424,698	1,409,208	1,463,602	38,904	2.7
Current Year Expenses	(1,032,157)	(1,424,698)	(1,197,565)	(1,703,517)	(278,819)	19.6
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(388,391)	0	(211,643)	239,915	239,915	0.0
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

## 14J - Excess Public Safety Sales Tax

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 43,966	\$ 45,000	\$ 0	\$ 30,000	\$ (15,000)	(33.3)%
Miscellaneous Revenues Category	0	0	2,144,793	0	0	0.0
Other Financing Sources Category	938,056	0	0	100,000	100,000	0.0
Obligated Fund Balances	0	3,204,814	0	4,232,180	1,027,366	32.1
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	982,022	3,249,814	2,144,793	4,362,180	1,112,366	34.2
Services & Supplies Category	1,645	4,500	0	3,000	(1,500)	(33.3)
Other Financing Uses Category	0	3,245,314	0	4,359,180	1,113,866	34.3
Obligated Fund Balances	980,378	0	2,144,793	0	0	0.0
<b>Total Requirements</b>	982,023	3,249,814	2,144,793	4,362,180	1,112,366	34.2
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	982,022	45,000	2,144,793	130,000	85,000	188.9
Current Year Expenses	(1,645)	(3,249,814)	0	(4,362,180)	(1,112,366)	34.2
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(980,378)	3,204,814	(2,144,793)	4,232,180	1,027,366	32.1
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

# 14Q - Sheriff-Coroner Construction and Facility Development

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 292,994	\$ 100,000	\$ 159,296	\$ 100,000	\$ 0	0.0%
Intergovernmental Revenues Category	1,181,304	97,903,691	64,646,394	126,534,421	28,630,730	29.2
Charges For Services Category	227,790	0	0	0	0	0.0
Other Financing Sources Category	20,457,912	65,821,863	82,051,675	83,672,393	17,850,530	27.1
Obligated Fund Balances	0	9,491,404	490,287	4,816,802	(4,674,602)	(49.3)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	22,160,000	173,316,958	147,347,652	215,123,616	41,806,658	24.1
Services & Supplies Category	33,062	99,845	38,868	10,000	(89,845)	(90.0)
Structures & Improvements Category	14,860,196	161,548,787	140,297,965	204,813,616	43,264,829	26.8
Other Financing Uses Category	3,754,846	11,668,326	11,668,326	10,300,000	(1,368,326)	(11.7)
Obligated Fund Balances	4,054,028	0	0	0	0	0.0
<b>Total Requirements</b>	22,702,131	173,316,958	152,005,159	215,123,616	41,806,658	24.1
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	22,160,000	163,825,554	146,857,365	210,306,814	46,481,260	28.4
Current Year Expenses	(11,012,992)	(173,316,958)	(152,005,159)	(215,123,616)	(41,806,658)	24.1
Prior Year Expenses	(6,585,825)	0	(11,818,971)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	(507,155)	0	16,476,478	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(4,054,028)	9,491,404	490,287	4,816,802	(4,674,602)	(49.3)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 14R - Ward Welfare

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 8,422		\$ 9,000		\$ 4,390		\$ 5,000		\$ (4,000)	(44.4)%
Miscellaneous Revenues Category	106,452		105,500		122,897		105,500		0	0.0
Obligated Fund Balances	0		7,647		0		71,934		64,287	840.7
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	114,874		122,147		127,287		182,434		60,287	49.4
Services & Supplies Category	257		300		239		250		(50)	(16.7)
Other Financing Uses Category	109,800		121,847		108,484		182,184		60,337	49.5
Obligated Fund Balances	4,816		0		18,564		0		0	0.0
<b>Total Requirements</b>	114,873		122,147		127,287		182,434		60,287	49.4
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	114,874		114,500		127,287		110,500		(4,000)	(3.5)
Current Year Expenses	(110,057)		(122,147)		(108,723)		(182,434)		(60,287)	49.4
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(4,816)		7,647		(18,564)		71,934		64,287	840.7
<b>Ending Fund Balance - Unassigned</b>	\$ 0		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

# 14T - Facilities Development And Maintenance Fund

## Summary of Recommended Budget by Revenue and Expense Category:

	FY 2020-2021		FY 2020-2021		Change from FY 2020-2021		
	FY 2019-2020	Budget	Projected	FY 2021-2022	Budget		
Revenues/Appropriations	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Revenue from Use of Money and Property Category	\$ 718,001	\$ 666,763	\$ 435,376	\$ 300,803	\$ (365,960)	(54.9)%	
Other Financing Sources Category	200,000	200,000	200,000	200,000	0	0.0	
Obligated Fund Balances	706,929	2,325,247	3,350,392	4,729,300	2,404,053	103.4	
Fund Balance Unassigned	0	0	0	0	0	0.0	
Total Revenues	1,624,930	3,192,010	3,985,768	5,230,103	2,038,093	63.8	
Services & Supplies Category	13,527	13,362	13,362	10,960	(2,402)	(18.0)	
Other Financing Uses Category	1,611,402	3,178,648	3,972,406	5,219,143	2,040,495	64.2	
Total Requirements	1,624,929	3,192,010	3,985,768	5,230,103	2,038,093	63.9	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0	
Current Year Revenue	918,001	866,763	635,376	500,803	(365,960)	(42.2)	
Current Year Expenses	(1,624,929)	(3,192,010)	(3,985,768)	(5,230,103)	(2,038,093)	63.8	
Prior Year Expenses	0	0	0	0	0	0.0	
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0	
Decrease/(Increase) to Obligated Fund Balances	706,929	2,325,247	3,350,392	4,729,300	2,404,053	103.4	
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%	

Columns may not total correctly due to rounding.



## 151 - South County Roadway Improvement Program (SCRIP)

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Charges For Services Category	\$ 4,503,016	\$	3,000,000	\$	826,770	\$	2,700,000	\$	(300,000)	(10.0)%
Miscellaneous Revenues Category	0		51,146,022		0		50,819,252		(326,770)	(0.6)
Fund Balance Unassigned	(43,311,352)		(43,846,022)		(43,846,022)		(45,519,252)		(1,673,230)	3.8
<b>Total Revenues</b>	(38,808,336)		10,300,000		(43,019,252)		8,000,000		(2,300,000)	(22.3)
Services & Supplies Category	5,037,687		10,300,000		2,500,000		8,000,000		(2,300,000)	(22.3)
<b>Total Requirements</b>	5,037,687		10,300,000		2,500,000		8,000,000		(2,300,000)	(22.3)
Beginning Fund Balance - Unassigned	(43,311,352)		(43,846,022)		(43,846,022)		(45,519,252)		(1,673,230)	3.8
Current Year Revenue	4,503,016		54,146,022		826,770		53,519,252		(626,770)	(1.2)
Current Year Expenses	(5,037,687)		(10,300,000)		(2,500,000)		(8,000,000)		2,300,000	(22.3)
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	0		0		0		0		0	0.0
<b>Ending Fund Balance - Unassigned</b>	\$ (43,846,022)	\$	0	\$	(45,519,252)	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 15B - CEO Single Family Housing

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 59,336	\$ 15,000	\$ 40,000	\$ 15,000	\$ 0	0.0%
Other Financing Sources Category	5,000,000	0	0	0	0	0.0
Obligated Fund Balances	2,442,563	1,000,000	0	1,500,000	500,000	50.0
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	<b>7,501,899</b>	<b>1,015,000</b>	<b>40,000</b>	<b>1,515,000</b>	<b>500,000</b>	<b>49.3</b>
Services & Supplies Category	1,900	15,000	2,800	15,000	0	0.0
Other Charges Category	0	1,000,000	0	1,000,000	0	0.0
Other Financing Uses Category	3,500,000	0	0	0	0	0.0
Special Items Category	0	0	0	500,000	500,000	0.0
Obligated Fund Balances	4,000,000	0	37,200	0	0	0.0
<b>Total Requirements</b>	<b>7,501,900</b>	<b>1,015,000</b>	<b>40,000</b>	<b>1,515,000</b>	<b>500,000</b>	<b>49.3</b>
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	5,059,336	15,000	40,000	15,000	0	0.0
Current Year Expenses	(3,501,900)	(1,015,000)	(2,800)	(1,515,000)	(500,000)	49.3
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(1,557,437)	1,000,000	(37,200)	1,500,000	500,000	50.0
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

## 15D - Countywide Capital Projects Non-General Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Intergovernmental Revenues Category	\$ 0	\$ 3,500,000	\$ 3,978,590	\$ 0	\$ (3,500,000)	(100.0)%
Charges For Services Category	2,854,359	474,906	474,906	0	(474,906)	(100.0)
Other Financing Sources Category	74,454,573	65,209,781	123,561,646	30,462,540	(34,747,241)	(53.3)
Obligated Fund Balances	0	48,790,220	0	120,993,886	72,203,666	148.0
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	77,308,932	117,974,907	128,015,142	151,456,426	33,481,519	28.4
Services & Supplies Category	8,665	12,913,692	5,003,279	31,117,080	18,203,388	141.0
Other Charges Category	0	200	0	0	(200)	(100.0)
Structures & Improvements Category	999	39,048,057	29,179,898	18,644,137	(20,403,920)	(52.3)
Other Financing Uses Category	57,219,791	33,886,458	17,790,014	88,245,209	54,358,751	160.4
Special Items Category	0	32,126,500	0	0	(32,126,500)	(100.0)
Obligated Fund Balances	20,165,382	0	76,041,951	13,450,000	13,450,000	0.0
<b>Total Requirements</b>	77,394,837	117,974,907	128,015,142	151,456,426	33,481,519	28.4
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	77,308,932	69,184,687	128,015,142	30,462,540	(38,722,147)	(56.0)
Current Year Expenses	(57,229,455)	(117,974,907)	(50,435,405)	(138,006,426)	(20,031,519)	17.0
Prior Year Expenses	(88,461)	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	174,365	0	(1,537,786)	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(20,165,382)	48,790,220	(76,041,951)	107,543,886	58,753,666	120.4
<b>Ending Fund Balance - Unassigned</b>	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 15F - Orange County Housing Authority (OCHA)

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 13,877	\$ 16,700	\$ 9,485	\$ 10,365	\$ (6,335)	(37.9)%
Intergovernmental Revenues Category	199,499,228	233,138,183	216,532,948	242,390,231	9,252,048	4.0
Charges For Services Category	235	0	3,143	2,845	2,845	0.0
Miscellaneous Revenues Category	70,548	200,000	5,453	22,328	(177,672)	(88.8)
Other Financing Sources Category	5,112	0	0	0	0	0.0
Obligated Fund Balances	0	6,499,500	0	12,917,694	6,418,194	98.8
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	199,588,999	239,854,383	216,551,029	255,343,463	15,489,080	6.5
Salaries & Benefits Category	9,492,084	11,464,382	9,639,156	10,952,707	(511,675)	(4.5)
Services & Supplies Category	3,954,607	10,951,467	5,081,491	18,424,379	7,472,912	68.2
Other Charges Category	184,433,911	217,328,534	195,443,571	225,839,813	8,511,279	3.9
Equipment Category	0	40,000	0	40,000	0	0.0
Intangible Assets-Amortizable Category	0	0	0	14,564	14,564	0.0
Other Financing Uses Category	43,541	70,000	0	72,000	2,000	2.9
Obligated Fund Balances	1,699,895	0	6,418,191	0	0	0.0
<b>Total Requirements</b>	199,624,039	239,854,383	216,582,409	255,343,463	15,489,080	6.5
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	199,588,999	233,354,883	216,551,029	242,425,769	9,070,886	3.9
Current Year Expenses	(197,845,993)	(239,854,383)	(210,164,218)	(255,343,463)	(15,489,080)	6.5
Prior Year Expenses	(16,128)	0	(46,771)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	(26,982)	0	78,150	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(1,699,895)	6,499,500	(6,418,191)	12,917,694	6,418,194	98.7
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 1</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

## 15G - OC Housing

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 37,763		\$ 43,000		\$ 20,622		\$ 6,150		\$ (36,850)	(85.7)%
Intergovernmental Revenues Category	3,535,376		38,667,589		33,638,507		14,618,596		(24,048,993)	(62.2)
Charges For Services Category	1,837,100		1,952,259		1,853,010		1,738,527		(213,732)	(10.9)
Miscellaneous Revenues Category	20,221		3,072,000		3,072,331		0		(3,072,000)	(100.0)
Obligated Fund Balances	418,981		976,642		0		1,212,091		235,449	24.1
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	<b>5,849,441</b>		<b>44,711,490</b>		<b>38,584,470</b>		<b>17,575,364</b>		<b>(27,136,126)</b>	<b>(60.7)</b>
Salaries & Benefits Category	1,535,152		1,982,210		1,607,788		1,955,024		(27,186)	(1.4)
Services & Supplies Category	2,534,801		25,599,130		22,303,734		10,962,063		(14,637,067)	(57.2)
Other Charges Category	1,933,979		5,672,963		4,260,118		4,136,796		(1,536,167)	(27.1)
Structures & Improvements Category	0		7,920,000		7,920,000		0		(7,920,000)	(100.0)
Other Financing Uses Category	0		3,537,185		3,537,185		521,481		(3,015,704)	(85.3)
Obligated Fund Balances	0		0		235,450		0		0	0.0
<b>Total Requirements</b>	<b>6,003,932</b>		<b>44,711,488</b>		<b>39,864,275</b>		<b>17,575,364</b>		<b>(27,136,124)</b>	<b>(60.7)</b>
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	5,430,460		43,734,848		38,584,470		16,363,273		(27,371,575)	(62.6)
Current Year Expenses	(4,749,598)		(44,711,488)		(39,628,825)		(17,575,364)		27,136,124	(60.7)
Prior Year Expenses	(146,698)		0		66,757		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	(953,145)		0		1,213,048		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	418,981		976,642		(235,450)		1,212,091		235,449	24.1
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>		<b>\$ 2</b>		<b>\$ 0</b>		<b>\$ 0</b>		<b>\$ (2)</b>	<b>(100.0)%</b>

Columns may not total correctly due to rounding.

## 15H - CalHome Program Reuse Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
	Actual	Budget	Projected	FY 2021-2022	Budget		
		As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Revenue from Use of Money and Property Category	\$ 15,933	\$ 10,781	\$ 5,660	\$ 1,984	\$ (8,797)	(81.6)%	
Miscellaneous Revenues Category	25,896	0	25	0	0	0.0	
Obligated Fund Balances	0	1,149,744	0	1,154,752	5,008	0.4	
Fund Balance Unassigned	0	0	0	0	0	0.0	
Total Revenues	41,829	1,160,525	5,685	1,156,736	(3,789)	(0.3)	
Services & Supplies Category	308	1,160,525	677	1,156,736	(3,789)	(0.3)	
Obligated Fund Balances	41,521	0	5,008	0	0	0.0	
Total Requirements	41,829	1,160,525	5,685	1,156,736	(3,789)	(0.3)	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0	
Current Year Revenue	41,829	10,781	5,685	1,984	(8,797)	(81.6)	
Current Year Expenses	(308)	(1,160,525)	(677)	(1,156,736)	3,789	(0.3)	
Prior Year Expenses	0	0	0	0	0	0.0	
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0	
Decrease/(Increase) to Obligated Fund Balances	(41,521)	1,149,744	(5,008)	1,154,752	5,008	0.4	
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%	

Columns may not total correctly due to rounding.

## 15I - Countywide IT Projects Non-General Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	FY 2019-2020		Budget		Projected		FY 2021-2022		Budget	
	Actual		As of 3/31/21		At 6/30/21		Recommended		Amount	Percent
Charges For Services Category	\$ 0	\$	0	\$	465,589	\$	0	\$	0	0.0%
Other Financing Sources Category	7,024,348		4,041,639		4,641,639		4,020,000		(21,639)	(0.5)
Obligated Fund Balances	0		8,362,710		1,718,285		5,744,424		(2,618,286)	(31.3)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	7,024,348		12,404,349		6,825,513		9,764,424		(2,639,925)	(21.3)
Services & Supplies Category	0		8,633,488		4,844,666		4,446,873		(4,186,615)	(48.5)
Other Financing Uses Category	6,570,016		3,254,169		1,380,847		3,874,131		619,962	19.1
Special Items Category	0		516,692		0		1,443,420		926,728	179.4
Obligated Fund Balances	454,332		0		600,000		0		0	0.0
<b>Total Requirements</b>	7,024,348		12,404,349		6,825,513		9,764,424		(2,639,925)	(21.3)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	7,024,348		4,041,639		5,107,228		4,020,000		(21,639)	(0.5)
Current Year Expenses	(6,570,016)		(12,404,349)		(6,225,513)		(9,764,424)		2,639,925	(21.3)
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(454,332)		8,362,710		1,118,285		5,744,424		(2,618,286)	(31.3)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 15J - Pension Obligation Bonds Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$	8,080,796	\$	8,638,050	\$	8,637,959	\$	1,974,645	\$ (6,663,405)	(77.1)%
Obligated Fund Balances		6,421,307		6,864,972		6,864,344		1,571,365	(5,293,607)	(77.1)
Fund Balance Unassigned		0		0		0		0	0	0.0
<b>Total Revenues</b>		14,502,103		15,503,022		15,502,303		3,546,010	(11,957,012)	(77.1)
Services & Supplies Category		2,104		3,022		2,303		3,005	(17)	(0.6)
Other Charges Category		14,500,000		15,500,000		15,500,000		3,543,005	(11,956,995)	(77.1)
<b>Total Requirements</b>		14,502,104		15,503,022		15,502,303		3,546,010	(11,957,012)	(77.1)
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.0
Current Year Revenue		8,080,796		8,638,050		8,637,959		1,974,645	(6,663,405)	(77.1)
Current Year Expenses		(14,502,104)		(15,503,022)		(15,502,303)		(3,546,010)	11,957,012	(77.1)
Prior Year Expenses		0		0		0		0	0	0.0
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0	0	0.0
Decrease/(Increase) to Obligated Fund Balances		6,421,307		6,864,972		6,864,344		1,571,365	(5,293,607)	(77.1)
<b>Ending Fund Balance - Unassigned</b>	\$	0	\$	0	\$	0	\$	0	\$ 0	0.0%

Columns may not total correctly due to rounding.



## 15K - Limestone Regional Park Mitigation Endowment

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	FY 2019-2020		Budget		Projected		FY 2021-2022		Budget	
	Actual		As of 3/31/21		At 6/30/21		Recommended		Amount	Percent
Revenue from Use of Money and Property Category	\$ 6,947	\$	6,865	\$	3,400	\$	6,800	\$	(65)	(0.9)%
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	6,947		6,865		3,400		6,800		(65)	(0.9)
Services & Supplies Category	210		300		204		250		(50)	(16.7)
Special Items Category	0		6,565		0		6,550		(15)	(0.2)
Obligated Fund Balances	6,737		0		3,196		0		0	0.0
<b>Total Requirements</b>	6,947		6,865		3,400		6,800		(65)	(0.9)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	6,947		6,865		3,400		6,800		(65)	(0.9)
Current Year Expenses	(210)		(6,865)		(204)		(6,800)		65	(0.9)
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(6,737)		0		(3,196)		0		0	0.0
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

# 15L - 800 MHz CCCS

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 188,262		\$ 150,000		\$ 123,630		\$ 125,000		\$ (25,000)	(16.7)%
Intergovernmental Revenues Category	5,367,816		3,343,938		5,490,000		3,883,946		540,008	16.1
Charges For Services Category	1,076,323		2,246,062		1,180,099		2,056,220		(189,842)	(8.4)
Miscellaneous Revenues Category	0		0		10		0		0	0.0
Other Financing Sources Category	886,594		0		135		0		0	0.0
Obligated Fund Balances	0		5,335,574		0		7,933,949		2,598,375	48.7
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	7,518,995		11,075,574		6,793,874		13,999,115		2,923,541	26.4
Services & Supplies Category	1,006,035		1,658,760		1,204,206		1,683,760		25,000	1.5
Equipment Category	1,258,071		950,000		921,421		624,000		(326,000)	(34.3)
Other Financing Uses Category	2,061,482		3,931,118		2,100,000		3,498,467		(432,651)	(11.0)
Special Items Category	0		4,535,696		0		8,192,888		3,657,192	80.6
Obligated Fund Balances	3,205,245		0		2,598,375		0		0	0.0
<b>Total Requirements</b>	7,530,832		11,075,574		6,824,002		13,999,115		2,923,541	26.4
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	7,518,995		5,740,000		6,793,874		6,065,166		325,166	5.7
Current Year Expenses	(4,173,820)		(11,075,574)		(4,225,627)		(13,999,115)		(2,923,541)	26.4
Prior Year Expenses	(32,771)		0		(141,340)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	(107,159)		0		171,467		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(3,205,245)		5,335,574		(2,598,375)		7,933,949		2,598,375	48.7
<b>Ending Fund Balance - Unassigned</b>	\$ 0		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 15N - Delta Special Revenue

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$	2,857	\$	3,300	\$	1,482	\$	700	\$	(2,600) (78.8)%
Obligated Fund Balances		2,841		14,600		4,827		16,645		2,045 14.0
Fund Balance Unassigned		0		0		0		0		0 0.0
<b>Total Revenues</b>		5,698		17,900		6,309		17,345		(555) (3.1)
Services & Supplies Category		6,150		7,900		7,345		7,345		(555) (7.0)
Special Items Category		0		10,000		0		10,000		0 0.0
<b>Total Requirements</b>		6,150		17,900		7,345		17,345		(555) (3.1)
Beginning Fund Balance - Unassigned		0		0		0		0		0 0.0
Current Year Revenue		2,857		3,300		1,482		700		(2,600) (78.8)
Current Year Expenses		(4,799)		(17,900)		(7,345)		(17,345)		555 (3.1)
Prior Year Expenses		(1,271)		0		(1,111)		0		0 0.0
Decrease/(Increase) Reserve for Encumbrances		372		0		2,146		0		0 0.0
Decrease/(Increase) to Obligated Fund Balances		2,841		14,600		4,827		16,645		2,045 14.0
<b>Ending Fund Balance - Unassigned</b>	\$	0	\$	0	\$	0	\$	0	\$	0 0.0%

Columns may not total correctly due to rounding.

## 15T - El Toro Improvement Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 88,193	\$ 100,000	\$ 52,019	\$ 75,000	\$ (25,000)	(25.0)%
Intergovernmental Revenues Category	2,612,088	3,255,477	3,255,477	3,385,696	130,219	4.0
Miscellaneous Revenues Category	0	0	979,624	0	0	0.0
Obligated Fund Balances	0	3,716,426	2,261,434	1,460,354	(2,256,072)	(60.7)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	2,700,280	7,071,903	6,548,554	4,921,050	(2,150,853)	(30.4)
Services & Supplies Category	1,564,106	4,455,395	4,456,156	2,035,000	(2,420,395)	(54.3)
Structures & Improvements Category	0	2,117,000	2,092,398	0	(2,117,000)	(100.0)
Special Items Category	0	499,508	0	2,886,050	2,386,542	477.8
Obligated Fund Balances	1,136,175	0	0	0	0	0.0
<b>Total Requirements</b>	2,700,281	7,071,903	6,548,554	4,921,050	(2,150,853)	(30.4)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	2,700,280	3,355,477	4,287,120	3,460,696	105,219	3.1
Current Year Expenses	(1,564,106)	(7,071,903)	(6,548,554)	(4,921,050)	2,150,853	(30.4)
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(1,136,175)	3,716,426	2,261,434	1,460,354	(2,256,072)	(60.7)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 15U - Strategic Priority Affordable Housing

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
		Budget		Projected		Budget		
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent		
Revenue from Use of Money and Property Category	\$ 242,125	\$ 37,167	\$ 51,275	\$ 57,450	\$ 20,283	54.6%		
Miscellaneous Revenues Category	1,250	1,250	0	0	(1,250)	(100.0)		
Obligated Fund Balances	0	293,828	0	295,103	1,275	0.4		
Fund Balance Unassigned	0	0	0	0	0	0.0		
Total Revenues	243,375	332,245	51,275	352,553	20,308	6.1		
Services & Supplies Category	50,000	332,245	50,000	352,553	20,308	6.1		
Obligated Fund Balances	193,375	0	1,275	0	0	0.0		
Total Requirements	243,375	332,245	51,275	352,553	20,308	6.1		
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0		
Current Year Revenue	243,375	38,417	51,275	57,450	19,033	49.5		
Current Year Expenses	(50,000)	(332,245)	(50,000)	(352,553)	(20,308)	6.1		
Prior Year Expenses	0	0	0	0	0	0.0		
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0		
Decrease/(Increase) to Obligated Fund Balances	(193,375)	293,828	(1,275)	295,103	1,275	0.4		
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%		

Columns may not total correctly due to rounding.

# 15Y - Teeter Series A Debt Service Fund

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Fines, Forfeitures & Penalties Category	\$ 6,927,162		\$ 7,400,000		\$ 6,000,000		\$ 4,000,000		\$ (3,400,000)	(46.0)%
Revenue from Use of Money and Property Category	1,813,393		1,200,000		900,000		500,000		(700,000)	(58.3)
Other Financing Sources Category	83,708,000		41,000,000		50,725,000		85,000,000		44,000,000	107.3
Obligated Fund Balances	0		18,152,000		0		33,007,000		14,855,000	81.8
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	92,448,555		67,752,000		57,625,000		122,507,000		54,755,000	80.8
Services & Supplies Category	275,410		252,000		175,301		252,000		0	0.0
Other Charges Category	79,816,872		40,000,000		43,540,872		94,355,000		54,355,000	135.9
Other Financing Uses Category	9,230,000		11,407,937		11,407,937		6,000,000		(5,407,937)	(47.4)
Special Items Category	0		16,092,063		0		21,900,000		5,807,937	36.1
Obligated Fund Balances	3,126,273		0		2,500,890		0		0	0.0
<b>Total Requirements</b>	92,448,555		67,752,000		57,625,000		122,507,000		54,755,000	80.8
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	92,448,555		49,600,000		57,625,000		89,500,000		39,900,000	80.4
Current Year Expenses	(89,322,282)		(67,752,000)		(55,124,110)		(122,507,000)		(54,755,000)	80.8
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(3,126,273)		18,152,000		(2,500,890)		33,007,000		14,855,000	81.8
<b>Ending Fund Balance - Unassigned</b>	\$ 0		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 16D - OC Animal Shelter Construction Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 153,918	\$ 106,882	\$ 109,682	\$ 87,882	\$ (19,000)	(17.8)%
Intergovernmental Revenues Category	2,467,538	2,467,538	2,467,538	2,467,538	0	0.0
Other Financing Sources Category	12,700,000	2,192,736	1,984,932	0	(2,192,736)	(100.0)
Obligated Fund Balances	6,488	0	0	209,073	209,073	0.0
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	15,327,944	4,767,156	4,562,152	2,764,493	(2,002,663)	(42.0)
Services & Supplies Category	27,944	26,741	26,741	26,000	(741)	(2.8)
Structures & Improvements Category	0	104,793	0	183,073	78,280	74.7
Other Financing Uses Category	15,300,000	4,635,622	4,535,411	2,555,420	(2,080,202)	(44.9)
<b>Total Requirements</b>	15,327,944	4,767,156	4,562,152	2,764,493	(2,002,663)	(42.0)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	15,321,456	4,767,156	4,562,152	2,555,420	(2,211,736)	(46.4)
Current Year Expenses	(15,327,944)	(4,767,156)	(4,562,152)	(2,764,493)	2,002,663	(42.0)
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	6,488	0	0	209,073	209,073	0.0
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

# 170 - Housing Asset Fund

## Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	FY 2019-2020		Budget		Projected		FY 2021-2022		Budget	
	Actual		As of 3/31/21		At 6/30/21		Recommended		Amount	Percent
Revenue from Use of Money and Property Category	\$ 529,871		\$ 257,984		\$ 287,193		\$ 288,000		\$ 30,016	11.6%
Miscellaneous Revenues Category	(137,248)		0		0		0		0	0.0
Obligated Fund Balances	235,119		11,215,373		2,767,743		8,447,629		(2,767,744)	(24.7)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	627,742		11,473,357		3,054,936		8,735,629		(2,737,728)	(23.9)
Services & Supplies Category	760,811		11,473,357		3,100,001		8,735,629		(2,737,728)	(23.9)
<b>Total Requirements</b>	760,811		11,473,357		3,100,001		8,735,629		(2,737,728)	(23.9)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	392,623		257,984		287,193		288,000		30,016	11.6
Current Year Expenses	(715,746)		(11,473,357)		(3,100,001)		(8,735,629)		2,737,728	(23.9)
Prior Year Expenses	(3,145)		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	91,149		0		45,065		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	235,119		11,215,373		2,767,743		8,447,629		(2,767,744)	(24.7)
<b>Ending Fund Balance - Unassigned</b>	\$ 0		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.



## 174 - OC Road - Capital Improvement Projects

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 604,239	\$ 240,000	\$ 403,971	\$ 365,516	\$ 125,516	52.3%
Intergovernmental Revenues Category	42,057,519	39,925,882	42,825,160	49,716,414	9,790,532	24.5
Charges For Services Category	1,050,581	6,855,000	3,467,713	3,265,000	(3,590,000)	(52.4)
Miscellaneous Revenues Category	55,572	0	501,853	0	0	0.0
Other Financing Sources Category	20,176,162	6,680,360	6,680,360	10,347,858	3,667,498	54.9
Obligated Fund Balances	0	0	0	2,881,481	2,881,481	0.0
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	63,944,072	53,701,242	53,879,057	66,576,269	12,875,027	24.0
Services & Supplies Category	25,493,653	33,721,016	30,573,854	31,809,909	(1,911,107)	(5.7)
Other Charges Category	1,636,382	4,352,152	2,587,000	6,925,010	2,572,858	59.1
Land Category	12,427	625,000	238,861	267,000	(358,000)	(57.3)
Structures & Improvements Category	18,089,836	14,503,074	12,420,414	27,574,350	13,071,276	90.1
Intangible Assets-Non-Amortizable Category	0	500,000	0	0	(500,000)	(100.0)
Obligated Fund Balances	18,711,774	0	8,058,928	0	0	0.0
<b>Total Requirements</b>	63,944,072	53,701,242	53,879,057	66,576,269	12,875,027	24.0
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	63,944,072	53,701,242	53,879,057	63,694,788	9,993,546	18.6
Current Year Expenses	(22,626,011)	(53,701,242)	(45,820,129)	(66,576,269)	(12,875,027)	24.0
Prior Year Expenses	0	0	(13,634,141)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	(22,606,288)	0	13,634,141	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(18,711,774)	0	(8,058,928)	2,881,481	2,881,481	0.0
<b>Ending Fund Balance - Unassigned</b>	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 270 - Compressed Natural Gas Enterprise Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Taxes				
6290	Other Taxes	49,650	13,646	25,000
	Total Taxes	49,650	13,646	25,000
Revenue from Use of Money and Property				
6630	Royalties	95,462	115,619	76,000
	Total Revenue from Use of Money and Property	95,462	115,619	76,000
<b>TOTAL OPERATING REVENUES</b>		145,112	129,265	101,000
<b>OPERATING EXPENSES</b>				
Services & Supplies				
1300	Maintenance Equipment - Non-IT Maintenance	443	81	0
1900	Professional and Specialized Services	773	183	81
1911	CWCAP Charges	1,476	0	10,040
1912	Investment Administrative Fees	11	0	50
2100	Rents and Leases - Equipment	0	32	0
2400	Special Departmental Expense	7,828	0	0
	Total Services & Supplies	10,531	296	10,171
<b>TOTAL OPERATING EXPENSES</b>		10,531	296	10,171
<b>OPERATING INCOME (LOSS)</b>		134,581	128,969	90,829
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	326	1,815	890
	Total Revenue from Use of Money and Property	326	1,815	890
Miscellaneous Revenues				
7670	Miscellaneous Revenue	2,233	0	0
	Total Miscellaneous Revenues	2,233	0	0
<b>TOTAL NON-OPERATING REVENUES</b>		2,559	1,815	890
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	0	355,968
	Total Special Items	0	0	355,968
<b>TOTAL NON-OPERATING EXPENSES</b>		0	0	355,968
<b>NON-OPERATING INCOME (LOSS)</b>		2,559	1,815	(355,078)
<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		137,140	130,784	(264,249)
Changes to Reserves - Encumbrance - (Inc)/Dec.		10,673	113	0
Changes to Reserves - Net Position - Reserved - (Inc)/Dec.		21,478	0	0
<b>CHANGE IN NET POSITION</b>		169,291	130,897	(264,249)
Net Position - Beginning Balance		(35,939)	133,352	264,249
Net Position - Ending Balance		133,352	264,249	0

Columns may not total correctly due to rounding.

## 273 - OCWR Capital Project Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING EXPENSES</b>				
Services & Supplies				
1402	Minor Alterations and Improvements	(2,736)	0	0
1912	Investment Administrative Fees	13,579	20,000	25,000
	Total Services & Supplies	10,843	20,000	25,000
Capital Assets				
Buildings & Improvements				
4200	Buildings and Improvements	0	0	60,764,332
	Total Buildings & Improvements	0	0	60,764,332
	Total Capital Assets	0	0	60,764,332
Miscellaneous				
5300	Depreciation	6,136,262	6,245,162	0
	Total Miscellaneous	6,136,262	6,245,162	0
	<b>TOTAL OPERATING EXPENSES</b>	6,147,105	6,265,162	60,789,332
	<b>OPERATING INCOME (LOSS) - Note 1</b>	(6,147,105)	(6,265,162)	(60,789,332)
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	451,301	285,000	180,000
	Total Revenue from Use of Money and Property	451,301	285,000	180,000
	<b>TOTAL NON-OPERATING REVENUES</b>	451,301	285,000	180,000
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	0	17,989,110
	Total Special Items	0	0	17,989,110
	<b>TOTAL NON-OPERATING EXPENSES</b>	0	0	17,989,110
	<b>NON-OPERATING INCOME (LOSS)</b>	451,301	285,000	(17,809,110)
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2</b>	(5,695,804)	(5,980,162)	(78,598,442)
	7812 Transfers In - from Funds 2AA-299	16,234,447	26,536,000	51,070,000
	4802 Transfers Out - to Funds 2AA-299	(166,924)	0	0
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(2,884,399)	(2,155,592)	0
	Changes to Reserves - Net Investment in Capital Assets - (Inc)/Dec.	(24,956)	(19,817,013)	0
	<b>CHANGE IN NET POSITION</b>	7,462,364	(1,416,767)	(27,528,442)
	Net Position - Beginning Balance	21,482,845	28,945,209	27,528,442
	Net Position - Ending Balance	28,945,209	27,528,442	0
<b>CAPITAL ASSET ACQUISITIONS</b>				
4200 Buildings and Improvements				
P732	Prima ZN4 Phase Mass Excavation/GW	0	100,000	5,000,000

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
P738	FRB Phase VIII-A Groundwater Projection & Stockpile Project	627,995	8,456,384	17,000,000
P741	Prima Steel Materials Storage Structure	1,280,168	50,925	0
P743	OAL Front Slope Improvement Project - Phase 2	(9,403)	0	0
P746	FRB Crew Quarters Trailer And Parking Lot Project	577,050	0	0
P752	Prima Sycamore/Oak Tree Installation	0	300,000	600,000
P753	Olinda LFG Header Improvements	0	0	2,400,000
P755	FRB IGP Storm Water Compliance Upgrades	0	635,000	0
P759	Prima View Shed Phase IV	463,143	0	0
P765	FRB Water Tank Relocation	0	0	130,000
P771	FRB VIII B South East Perimeter Road Construction	0	2,200,000	0
P772	Prima Re-Power	0	300,000	200,000
P776	Bee Canyon Greenery	1,110,670	4,927,519	0
P777	Capistrano Greenery	791,641	3,550,024	0
P778	Prima Litter Fence Odor Control Misting System	0	678,573	0
P779	Valencia Greenery	0	0	4,834,332
P781	Prima Deshecha Flare Replacement	0	350,000	1,200,000
P782	Fee Booth Replacement	0	1,100,000	4,000,000
P783	FRB LINER RESTORATION FROM FIRE DAMAGE	0	3,413,750	0
P784	FRB East Drainage Remediation	0	0	15,000,000
P785	FRB Sewer Line and Water Treatment System	0	0	3,000,000
P786	FRB Infrastructure Relocation	0	0	2,000,000
P787	Prima Infrastructure Phase I	0	0	3,000,000
P789	Prima Zone 1 Phase D2 Liner & Groundwater	0	0	2,400,000
Total 4200 Buildings and Improvements		4,841,264	26,062,175	60,764,332
<b>TOTAL CAPITAL ASSET ACQUISITIONS</b>		4,841,264	26,062,175	60,764,332

**Note 1** - Operating Loss is overstated in the 2021-22 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

**Note 2** - Loss Before Capital Contributions and Transfers is overstated in the 2021-22 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

## 274 - OCWR Corrective Action Escrow

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	166,785	80,000	40,000
	Total Revenue from Use of Money and Property	166,785	80,000	40,000
	<b>TOTAL NON-OPERATING REVENUES</b>	166,785	80,000	40,000
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	0	652,581
	Total Special Items	0	0	652,581
	<b>TOTAL NON-OPERATING EXPENSES</b>	0	0	652,581
	<b>NON-OPERATING INCOME (LOSS)</b>	166,785	80,000	(612,581)
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	166,785	80,000	(612,581)
	<b>CHANGE IN NET POSITION</b>	166,785	80,000	(612,581)
	Net Position - Beginning Balance	365,795	532,580	612,581
	Net Position - Ending Balance	532,580	612,580	0

Columns may not total correctly due to rounding.

## 275 - OCWR - Environmental Reserve

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING EXPENSES</b>				
Services & Supplies				
1912	Investment Administrative Fees	35,599	37,000	30,000
	Total Services & Supplies	35,599	37,000	30,000
	<b>TOTAL OPERATING EXPENSES</b>	35,599	37,000	30,000
	<b>OPERATING INCOME (LOSS)</b>	(35,599)	(37,000)	(30,000)
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	1,175,715	600,000	300,000
	Total Revenue from Use of Money and Property	1,175,715	600,000	300,000
	<b>TOTAL NON-OPERATING REVENUES</b>	1,175,715	600,000	300,000
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	0	10,570,000
	Total Special Items	0	0	10,570,000
	<b>TOTAL NON-OPERATING EXPENSES</b>	0	0	10,570,000
	<b>NON-OPERATING INCOME (LOSS)</b>	1,175,715	600,000	(10,270,000)
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	1,140,116	563,000	(10,300,000)
	7812 Transfers In - from Funds 2AA-299	0	0	10,300,000
	4802 Transfers Out - to Funds 2AA-299	0	(30,000,000)	0
	Changes to Reserves - Net Position - Reserved - (Inc)/Dec.	0	18,941,356	0
	<b>CHANGE IN NET POSITION</b>	1,140,116	(10,495,644)	0
	Net Position - Beginning Balance	9,355,528	10,495,644	0
	Net Position - Ending Balance	10,495,644	0	0

Columns may not total correctly due to rounding.

## 279 - OCWR - Landfill Post-Closure Maintenance

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING EXPENSES</b>				
Services & Supplies				
0740	Enterprise Telephone Service Charges	0	0	9,000
1001	Household Expense - Trash	0	0	6,000
1400	Maintenance - Buildings and Improvements	73,768	334,238	1,715,500
1900	Professional and Specialized Services	(41,401)	0	2,860,000
1912	Investment Administrative Fees	72,180	100,000	200,000
2100	Rents and Leases - Equipment	0	0	7,500
2400	Special Departmental Expense	1,968,036	370	1,400,000
2490	Landfill Closure/Postclosure Costs	5,286,156	8,500,000	6,800,000
2602	Garage Expense	202	0	40,000
2801	Utilities - Purchased Electricity	0	0	200,000
2803	Utilities - Purchased Water	0	0	75,000
	Total Services & Supplies	7,358,941	8,934,608	13,313,000
Other Charges				
3700	Taxes and Assessments	0	0	120,000
	Total Other Charges	0	0	120,000
	<b>TOTAL OPERATING EXPENSES</b>	7,358,941	8,934,608	13,433,000
	<b>OPERATING INCOME (LOSS)</b>	(7,358,941)	(8,934,608)	(13,433,000)
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	2,388,076	1,400,000	840,000
	Total Revenue from Use of Money and Property	2,388,076	1,400,000	840,000
Miscellaneous Revenues				
7670	Miscellaneous Revenue	0	23,148	0
	Total Miscellaneous Revenues	0	23,148	0
	<b>TOTAL NON-OPERATING REVENUES</b>	2,388,076	1,423,148	840,000
	<b>NON-OPERATING INCOME (LOSS)</b>	2,388,076	1,423,148	840,000
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	(4,970,865)	(7,511,460)	(12,593,000)
	7810 Transfers In - from Fund 100	185,227	208,133	0
	7811 Transfers In - from Funds 101-199	19,054,846	4,635,622	15,380,000
	7812 Transfers In - from Funds 2AA-299	9,636,854	34,800,000	0
	4801 Transfers Out - to Funds 101-199	(13,500,000)	(40,000,000)	0
	4802 Transfers Out - to Funds 2AA-299	0	0	(10,300,000)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(213,966)	435,973	0
	Changes to Reserves - Net Position - Reserved - (Inc)/Dec.	0	(5,080,818)	5,385,823
	Changes to Reserves - Net Position - Restricted - (Inc)/Dec.	(1,212,000)	0	2,025,812
	<b>CHANGE IN NET POSITION</b>	8,980,096	(12,512,550)	(101,365)
	Net Position - Beginning Balance	3,633,819	12,613,915	101,365
	Net Position - Ending Balance	12,613,915	101,365	0

Columns may not total correctly due to rounding.

## 280 - Airport - Operating Enterprise

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6620	Rents and Concessions	100,888,038	76,772,641	96,005,108
	Total Revenue from Use of Money and Property	100,888,038	76,772,641	96,005,108
Charges For Services				
7590	Other Charges for Services	20,125,756	12,418,960	20,502,257
	Total Charges For Services	20,125,756	12,418,960	20,502,257
	<b>TOTAL OPERATING REVENUES</b>	<b>121,013,794</b>	<b>89,191,601</b>	<b>116,507,365</b>
<b>OPERATING EXPENSES</b>				
Salaries & Benefits				
0100	Salaries and Wages	(41,217)	0	0
0101	Regular Salaries	14,079,544	12,940,049	14,794,501
0102	Extra Help	287,995	366,921	159,000
0103	Overtime	619,515	716,673	665,850
0104	Annual Leave Payoffs	159,147	269,914	322,778
0105	Vacation Payoffs	120,781	170,456	50,000
0111	Other Pay	147,548	230,680	210,236
0200	Retirement	4,119,568	4,237,223	5,265,467
0204	County Paid Executive Deferred Compensation Plan	20,305	21,041	20,102
0205	1.62% Retirement ER Contribution 401(A) Plan	57,762	74,577	147,240
0206	Retiree Medical	526,026	444,553	503,950
0207	Health Reimbursement Account	0	126,082	0
0208	Pension Prepayment Discount	(183,168)	(206,077)	(281,279)
0301	Unemployment Insurance	0	0	14,793
0305	Salary Continuance Insurance	28,103	8,230	18,382
0306	Health Insurance	1,802,076	1,680,949	1,969,356
0308	Dental Insurance	36,649	26,191	40,896
0309	Life Insurance	3,291	2,610	3,648
0310	Accidental Death and Dismemberment Insurance	726	640	1,224
0319	Other Insurance	99,083	83,673	95,784
0352	Workers Compensation - General	365,448	1,298,820	294,080
0401	Medicare	218,949	214,623	214,962
0402	Executive Car Allowance	18,360	18,360	18,360
0403	Optional Benefit Program	130,153	145,208	136,224
	Total Salaries & Benefits	22,616,644	22,871,396	24,665,554
Services & Supplies				
0600	Clothing and Personal Supplies	50,775	59,543	42,200



## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
0740	Enterprise Telephone Service Charges	39,442	71,877	40,000
0741	Telephone Service Charges from Vendors	156,569	294,750	300,000
0742	Cell Phones, Pagers, Blackberry Devices	97,052	95,311	95,100
0900	Food	2,362	484	1,350
1000	Household Expense	5,803,829	6,600,152	7,199,844
1100	Insurance	1,279,390	1,727,947	2,025,899
1300	Maintenance Equipment - Non-IT Maintenance	96,181	129,809	102,281
1340	Software Maintenance & Support	597,188	929,371	1,020,493
1341	Hardware Maintenance & Support	1,910,324	5,154,110	3,375,448
1400	Maintenance - Buildings and Improvements	10,362,382	15,070,105	13,262,000
1402	Minor Alterations and Improvements	2,525,923	1,782,906	1,275,000
1404	Major Alterations and Improvements	92,199	127,054	0
1600	Memberships	136,559	213,833	166,134
1800	Office Expense	228,078	373,670	238,863
1801	Duplicating Services (Publishing Services)	4,666	2,524	2,500
1802	Periodicals and Journals	11,259	1,400	0
1803	Postage	6,861	13,603	12,000
1809	Minor Office Equipment to be Controlled	90,297	70,515	28,600
1840	IT Hardware Purchases (Purchases under \$5,000)	277,112	769,313	393,000
1900	Professional and Specialized Services	42,404,095	43,389,425	48,487,936
1908	Temporary Help	12,227	660	0
1911	CWCAP Charges	608,283	633,896	692,542
1912	Investment Administrative Fees	96,607	96,255	95,000
1913	Merchant Fees	608,346	300,164	750,000
1940	Enterprise IT Services	268,527	484,291	1,001,296
1941	IT Professional Services Contracts	1,113,800	1,106,651	1,231,694
2000	Publications and Legal Notices	16,731	25,799	28,900
2100	Rents and Leases - Equipment	99,684	121,018	0
2110	Short-Term Leases-Equipment	0	0	104,600
2140	Software Leases & Licenses	365,279	452,609	434,823
2200	Rents and Leases - Buildings and Improvements	15,836	18,000	0
2210	Short-Term Lease-Buildings and Improvements	0	0	18,038
2300	Small Tools and Instruments	36,826	49,868	27,350
2400	Special Departmental Expense	691,668	648,891	1,216,850
2600	Transportation and Travel - General	134,257	197,865	213,000
2601	Private Auto Mileage	2,001	1,181	2,450
2602	Garage Expense	518,559	413,480	431,144
2700	Transportation and Travel - Meetings/Conferences	82,148	49,442	94,343
2800	Utilities	1,677	3,736	2,000
2801	Utilities - Purchased Electricity	1,765,487	2,670,831	2,000,000
2802	Utilities - Purchased Gas	1,358,888	1,346,264	1,300,000
2803	Utilities - Purchased Water	465,368	450,633	450,000



## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
Total Services & Supplies		74,434,742	85,949,236	88,162,678
Other Charges				
3100	Contributions to Non-County Government Agencies	0	0	4,849,632
3700	Taxes and Assessments	160,246	180,000	180,000
Total Other Charges		160,246	180,000	5,029,632
Capital Assets				
Equipment				
4000	Equipment (Purchases over \$5,000)	0	0	3,143,337
4040	IT Equipment (Purchases over \$5,000)	0	0	1,308,044
Total Equipment		0	0	4,451,381
Buildings & Improvements				
4200	Buildings and Improvements	0	0	0
Total Buildings & Improvements		0	0	0
Intangible Assets - Amortizable				
4251	Commercially Acquired Multi-Year Software Amortizable	0	0	832,000
4252	Internally Generated Computer Software	0	0	523,270
Total Intangible Assets - Amortizable		0	0	1,355,270
Total Capital Assets		0	0	5,806,651
Miscellaneous				
5300	Depreciation	32,621,978	36,199,211	39,490,813
5350	Amortization	618,919	0	0
Total Miscellaneous		33,240,897	36,199,211	39,490,813
<b>TOTAL OPERATING EXPENSES</b>		<b>130,452,529</b>	<b>145,199,843</b>	<b>163,155,328</b>
<b>OPERATING INCOME (LOSS) - Note 1</b>		<b>(9,438,735)</b>	<b>(56,008,242)</b>	<b>(46,647,963)</b>
<b>NON-OPERATING REVENUES</b>				
Fines, Forfeitures & Penalties				
6530	Forfeitures and Penalties	426,850	189,133	121,401
Total Fines, Forfeitures & Penalties		426,850	189,133	121,401
Revenue from Use of Money and Property				
6610	Interest	3,184,052	1,172,683	1,172,683
Total Revenue from Use of Money and Property		3,184,052	1,172,683	1,172,683
Intergovernmental Revenues				
7050	Federal - Construction	423,343	463,147	3,529,295
7060	Federal - Disaster Relief	4,781,701	21,184,341	19,338,507
7110	Federal - Other	75,750	75,750	151,500
Total Intergovernmental Revenues		5,280,794	21,723,238	23,019,302
Miscellaneous Revenues				
7670	Miscellaneous Revenue	70,468	34,212	35,478
7680	Six-Month Expired (Outlawed) Checks	185	119	0
7690	Returned Check Charges	107	(35)	0
Total Miscellaneous Revenues		70,760	34,296	35,478
Other Financing Sources				

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
7852	Capital Asset Sales - Non-Taxable - Resale	0	4,078	0
7950	Adjustments Due to Reclassification	6,360	0	0
	Total Other Financing Sources	6,360	4,078	0
	<b>TOTAL NON-OPERATING REVENUES</b>	8,968,816	23,123,428	24,348,864
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	0	18,942,460
	Total Special Items	0	0	18,942,460
Miscellaneous				
5400	Loss or (Gain) on Disposition of Assets	(1,951)	4,127	0
	Total Miscellaneous	(1,951)	4,127	0
	<b>TOTAL NON-OPERATING EXPENSES</b>	(1,951)	4,127	18,942,460
	<b>NON-OPERATING INCOME (LOSS)</b>	8,970,767	23,119,301	5,406,404
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2</b>	(467,968)	(32,888,941)	(41,241,559)
	7812 Transfers In - from Funds 2AA-299	12,906,103	0	0
	4802 Transfers Out - to Funds 2AA-299	(28,259,252)	(6,233,500)	(29,671,536)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(7,310,935)	17,577,488	0
	Changes to Reserves - Net Position - Reserved - (Inc)/Dec.	(11,349,300)	(6,112,923)	0
	Changes to Reserves - Net Investment in Capital Assets - (Inc)/Dec.	20,157,588	27,095,158	39,490,813
	<b>CHANGE IN NET POSITION</b>	(14,323,764)	(562,718)	(31,422,282)
	Net Position - Beginning Balance	46,308,764	31,985,000	31,422,282
	Net Position - Ending Balance	31,985,000	31,422,282	0
<b>CAPITAL ASSET ACQUISITIONS</b>				
Equipment				
	4000 Equipment	251,637	3,868,197	3,143,337
	4040 IT Equipment (Purchases over \$5,000)	345,215	3,036,811	1,308,044
	Total Equipment	596,852	6,905,008	4,451,381
Intangible Assets-Amortizable				
4251 Commercially Acquired Multi-Year Software Amortizable				
0370	Information Systems	4,309	139,905	82,000
I201	Identity Management Software	333,213	231,837	0
I502	Emergency Phone System Upgrade	0	244,000	0
I503	Building Automation System Platform Upgrade	31,273	93,778	0
I505	Baggage Handling System Replacement & Upgrades	0	750,000	750,000
	Total 4251 Commercially Acquired Multi-Year Software Amortizable	368,795	1,459,520	832,000
4252 Internally Generated Computer Software				
I201	Identity Management Software	40,752	116,813	0
I501	Computerized Maintenance Management Software	401,750	630,917	500,000

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
0600	Budget & Finance	0	0	23,270
	Total 4252 Internally Generated Computer Software	442,502	747,730	523,270
	Total Intangible Assets-Amortizable	811,297	2,207,250	1,355,270
	<b>TOTAL CAPITAL ASSET ACQUISITIONS</b>	1,408,149	9,112,258	5,806,651

**Note 1** - Operating Loss is overstated in the 2021-22 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

**Note 2** - Loss Before Capital Contributions and Transfers is overstated in the 2021-22 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

## 281 - Airport Construction Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING EXPENSES</b>				
Services & Supplies				
1900	Professional and Specialized Services	3,701	0	0
1912	Investment Administrative Fees	24,584	35,000	35,000
	<b>Total Services &amp; Supplies</b>	<b>28,285</b>	<b>35,000</b>	<b>35,000</b>
Capital Assets				
Buildings & Improvements				
4200	Buildings and Improvements	0	0	35,448,000
	<b>Total Buildings &amp; Improvements</b>	<b>0</b>	<b>0</b>	<b>35,448,000</b>
	<b>Total Capital Assets</b>	<b>0</b>	<b>0</b>	<b>35,448,000</b>
	<b>TOTAL OPERATING EXPENSES</b>	<b>28,285</b>	<b>35,000</b>	<b>35,483,000</b>
	<b>OPERATING INCOME (LOSS) - Note 1</b>	<b>(28,285)</b>	<b>(35,000)</b>	<b>(35,483,000)</b>
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	830,623	332,325	332,325
	<b>Total Revenue from Use of Money and Property</b>	<b>830,623</b>	<b>332,325</b>	<b>332,325</b>
Intergovernmental Revenues				
7050	Federal - Construction	237,906	5,845,414	8,528,741
	<b>Total Intergovernmental Revenues</b>	<b>237,906</b>	<b>5,845,414</b>	<b>8,528,741</b>
	<b>TOTAL NON-OPERATING REVENUES</b>	<b>1,068,529</b>	<b>6,177,739</b>	<b>8,861,066</b>
	<b>NON-OPERATING INCOME (LOSS)</b>	<b>1,068,529</b>	<b>6,177,739</b>	<b>8,861,066</b>
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2</b>	<b>1,040,244</b>	<b>6,142,739</b>	<b>(26,621,934)</b>
	7812 Transfers In - from Funds 2AA-299	22,013,802	0	24,170,036
	4802 Transfer Out - to Funds 2AA-299	(12,906,103)	0	0
	Changes to Reserves - Encumbrance - (Inc)/Dec.	4,425,636	11,297,103	0
	Changes to Reserves - Net Investment in Capital Assets - (Inc)/Dec.	(19,382,877)	(41,878,117)	0
	Changes to Net Position, Unrestricted - Inc/(Dec.) - Note 3	(72,908,063)	0	0
	<b>CHANGE IN NET POSITION</b>	<b>(77,717,361)</b>	<b>(24,438,275)</b>	<b>(2,451,898)</b>
	<b>Net Position - Beginning Balance</b>	<b>104,607,534</b>	<b>26,890,173</b>	<b>2,451,898</b>
	<b>Net Position - Ending Balance</b>	<b>26,890,173</b>	<b>2,451,898</b>	<b>0</b>
<b>CAPITAL ASSET ACQUISITIONS</b>				
4200 Buildings and Improvements				
P101	Program PM/Consultant Services	21,148	448,551	4,350,000
P107	Testing & Inspection	42,620	43,665	1,800,000
P202	Terminal Improvements	744,635	483,287	0
P211	Paularino Gate Improvements	43,036	0	0
P403	Central Plant - 12KV Distribution Improvements	22,165	230,295	0



## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
P404	Central Plant-Generator Engines Blackstart	1,781,214	7,235,803	4,303,000
P409	Airport Operations Center	11,274,576	4,357,233	1,084,000
P410	Taxiway B Resurfacing	(31,333)	39,221	0
P415	Airfield Lighting & Signage Improvements	481,459	6,147,517	1,000
P416	Parking Structures A1, A2 & B2 Repairs	0	0	30,000
P418	Terminal Gate 14 Holdroom Improvements	608,693	44,668	0
P419	Upgrade Common Use Passenger Processing System	0	5,200	0
P421	Apron Flood Light Pole Addition	0	18,045	0
P422	Terminal C Taxi Staging Area	0	16,321	0
P424	Taxiways A-D-E Reconstruction	698	300,000	1,500,000
P426	Replace Terminals A & B Air Handlers	3,798,127	91,687	0
P428	Airport Exterior Lighting Improvements	3,250	229,567	0
P429	Main St Parking Lot Restroom and Equipment Room Renovations	0	0	400,000
P431	Taxi Lot Restroom Facility	73,992	5,219	0
P433	BEDS Facility Improvements	101,140	56,487	417,000
P434	AVI Upgrades	4,267	3,000	0
P435	Concession Development - Infrastructure Work	9,812,130	1,803,901	10,000
P438	General Aviation Infrastructure Improvements	0	100,000	0
P439	Bldg. 3160 Reception Area Security Improvements	37,836	4,897	0
P440	Facility Accessibility Improvements	257,203	278,147	2,000,000
P441	Terminals A+B HVAC Ducting Refurbishments	1,086,876	500	0
P442	Terminal A&B Inbound Baggage System Improvements	185,467	303,171	2,807,000
P443	Repair Terminal Roof and Replace Expansion Joints	116,622	584,200	4,900,000
P445	Modify/Enhance Terminal Seating Electrical Power	21,323	400,000	2,000
P446	Rental Car Reconfiguration	1,744,898	10,776,141	2,000
P447	Terminal Building Curtain Wall Modification	60,641	7,656,867	1,930,000
P448	Terminal Floors Expansion Joints Improvements	0	200,000	2,000
P449	Centralized Post-Security Receiving and Storage Facility	0	0	0
P450	Biffy Dump Redesign	0	14,529	10,000
P451	EV Charging Infrastructure - Main St and T-Lot	0	0	7,000,000
P452	Plumbing Infrastructure Replacement	0	0	1,000,000
P453	Methacrylate Road Protection Coating	0	0	1,500,000
P454	Electric Bus Driveway Modifications	0	0	400,000
	Total 4200 Buildings and Improvements	32,292,683	41,878,119	35,448,000
<b>TOTAL CAPITAL ASSET ACQUISITIONS</b>		32,292,683	41,878,119	35,448,000

**Note 1** - Operating Loss is overstated in the 2021-22 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

**Note 2** - Loss Before Capital Contributions and Transfers is overstated in the 2021-22 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

**Note 3** - In FY 2019-20, a journal voucher correction to Net Position was made by the Department. The correction was related to the reversal of a FY 2018-19 year end accrual of a Transfer In from fund 283 for \$72.9 million. Columns may not total correctly due to rounding.

## 283 - Airport Debt Service Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING EXPENSES</b>				
Services & Supplies				
1900	Professional and Specialized Services	0	5,250	6,375
1912	Investment Administrative Fees	36,326	39,321	50,000
	Total Services & Supplies	36,326	44,571	56,375
	<b>TOTAL OPERATING EXPENSES</b>	36,326	44,571	56,375
	<b>OPERATING INCOME (LOSS)</b>	(36,326)	(44,571)	(56,375)
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	1,279,826	280,486	280,486
	Total Revenue from Use of Money and Property	1,279,826	280,486	280,486
Miscellaneous Revenues				
7720	Passenger Facility Charge	13,868,696	3,481,882	11,582,804
	Total Miscellaneous Revenues	13,868,696	3,481,882	11,582,804
	<b>TOTAL NON-OPERATING REVENUES</b>	15,148,522	3,762,368	11,863,290
<b>NON-OPERATING EXPENSES</b>				
Other Charges				
3200	Bond Redemption	0	0	6,750,000
3300	Interest on Bonds	1,997,807	1,739,920	3,000,500
	Total Other Charges	1,997,807	1,739,920	9,750,500
Special Items				
5000	Special Items	0	0	70,441,650
	Total Special Items	0	0	70,441,650
	<b>TOTAL NON-OPERATING EXPENSES</b>	1,997,807	1,739,920	80,192,150
	<b>NON-OPERATING INCOME (LOSS)</b>	13,150,715	2,022,448	(68,328,860)
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 1</b>	13,114,389	1,977,877	(68,385,235)
	7812 Transfers In - from Funds 2AA-299	6,245,450	6,233,500	5,501,500
	Changes to Reserves - Net Position - Reserved - (Inc)/Dec.	0	0	0
	Changes to Reserves - Net Investment in Capital Assets - (Inc)/Dec.	(4,616,755)	(11,815,000)	0
	Net Position, Restricted - (Inc)/Dec.	0	0	0
	Changes to Net Position, Unrestricted - Inc/(Dec.) - Note 2	72,908,063	0	0
	<b>CHANGE IN NET POSITION</b>	87,651,147	(3,603,623)	(62,883,735)
	Net Position - Beginning Balance	(21,163,789)	66,487,358	62,883,735
	Net Position - Ending Balance	66,487,358	62,883,735	0

**Note 1** - Loss Before Capital Contributions and Transfers is overstated in the 2021-22 Recommended and Adopted by the Board of Supervisors columns due to bond redemption expenditures that will be capitalized at year-end.

**Note 2** - In FY 2019-20, a journal voucher correction to Net Position was made by the Department. The correction was related to the reversal of a FY 2018-19 year end accrual of a Transfer In from fund 283 for \$72.9 million.

Columns may not total correctly due to rounding.

## 284 - OCWR-FRB/Bee Canyon Landfill Escrow

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING EXPENSES</b>				
Services & Supplies				
2490	Landfill Closure/Postclosure Costs	837,084	800,000	1,200,000
	Total Services & Supplies	837,084	800,000	1,200,000
	<b>TOTAL OPERATING EXPENSES</b>	837,084	800,000	1,200,000
	<b>OPERATING INCOME (LOSS)</b>	(837,084)	(800,000)	(1,200,000)
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	592,866	272,000	136,000
	Total Revenue from Use of Money and Property	592,866	272,000	136,000
	<b>TOTAL NON-OPERATING REVENUES</b>	592,866	272,000	136,000
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	0	636,126
	Total Special Items	0	0	636,126
	<b>TOTAL NON-OPERATING EXPENSES</b>	0	0	636,126
	<b>NON-OPERATING INCOME (LOSS)</b>	592,866	272,000	(500,126)
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	(244,218)	(528,000)	(1,700,126)
	Changes to Reserves - Net Position - Restricted - (Inc)/Dec.	1,051,427	0	(800,000)
	<b>CHANGE IN NET POSITION</b>	807,209	(528,000)	(2,500,126)
	Net Position - Beginning Balance	2,220,917	3,028,126	2,500,126
	Net Position - Ending Balance	3,028,126	2,500,126	0

Columns may not total correctly due to rounding.



## 286 - OCWR - Brea/Olinda Landfill Escrow

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING EXPENSES</b>				
Services & Supplies				
2490	Landfill Closure/Postclosure Costs	1,374,783	1,300,000	2,000,000
	Total Services & Supplies	1,374,783	1,300,000	2,000,000
	<b>TOTAL OPERATING EXPENSES</b>	1,374,783	1,300,000	2,000,000
	<b>OPERATING INCOME (LOSS)</b>	(1,374,783)	(1,300,000)	(2,000,000)
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	790,051	362,000	181,000
	Total Revenue from Use of Money and Property	790,051	362,000	181,000
	<b>TOTAL NON-OPERATING REVENUES</b>	790,051	362,000	181,000
	<b>NON-OPERATING INCOME (LOSS)</b>	790,051	362,000	181,000
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	(584,732)	(938,000)	(1,819,000)
	Changes to Reserves - Net Position - Restricted (Inc)/Dec.	1,287,852	0	1,350,278
	<b>CHANGE IN NET POSITION</b>	703,120	(938,000)	(468,722)
	Net Position - Beginning Balance	703,602	1,406,722	468,722
	Net Position - Ending Balance	1,406,722	468,722	0

Columns may not total correctly due to rounding.

## 287 - OCWR - Prima Deshecha Landfill Escrow

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING EXPENSES</b>				
Services & Supplies				
2490	Landfill Closure/Postclosure Costs	805,643	800,001	1,300,000
	Total Services & Supplies	805,643	800,001	1,300,000
	<b>TOTAL OPERATING EXPENSES</b>	805,643	800,001	1,300,000
	<b>OPERATING INCOME (LOSS)</b>	(805,643)	(800,001)	(1,300,000)
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	417,553	362,000	181,000
	Total Revenue from Use of Money and Property	417,553	362,000	181,000
	<b>TOTAL NON-OPERATING REVENUES</b>	417,553	362,000	181,000
	<b>NON-OPERATING INCOME (LOSS)</b>	417,553	362,000	181,000
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	(388,090)	(438,001)	(1,119,000)
	Changes to Reserves - Net Position - Restricted (Inc)/Dec.	117,110	203,703	1,119,000
	<b>CHANGE IN NET POSITION</b>	(270,980)	(234,298)	0
	Net Position - Beginning Balance	505,278	234,298	0
	Net Position - Ending Balance	234,298	0	0

Columns may not total correctly due to rounding.

## 289 - OCIT Countywide Services

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6620	Rents and Concessions	1,525,271	1,535,089	1,645,260
	Total Revenue from Use of Money and Property	1,525,271	1,535,089	1,645,260
Charges For Services				
7590	Other Charges for Services	85,088,932	86,924,223	79,648,538
	Total Charges For Services	85,088,932	86,924,223	79,648,538
	<b>TOTAL OPERATING REVENUES</b>	86,614,203	88,459,312	81,293,798
<b>OPERATING EXPENSES</b>				
Salaries & Benefits				
0100	Salaries and Wages	242,911	0	304,396
0101	Regular Salaries	7,126,052	7,750,733	8,192,043
0102	Extra Help	236,914	(107)	0
0103	Overtime	75,023	84,052	69,667
0104	Annual Leave Payoffs	47,853	48,269	57,463
0105	Vacation Payoffs	122,804	83,083	104,570
0111	Other Pay	7	0	0
0200	Retirement	2,092,837	2,542,593	2,939,627
0204	County Paid Executive Deferred Compensation Plan	8,520	8,910	8,430
0205	1.62% Retirement ER Contribution 401(A) Plan	26,257	32,430	49,703
0206	Retiree Medical	263,153	263,959	278,704
0208	Pension Prepayment Discount	(75,996)	(130,829)	(144,915)
0301	Unemployment Insurance	0	0	8,218
0305	Salary Continuance Insurance	14,494	6,011	11,974
0306	Health Insurance	779,531	869,969	938,460
0308	Dental Insurance	33,355	36,082	36,348
0309	Life Insurance	2,811	2,453	3,036
0310	Accidental Death and Dismemberment Insurance	661	598	864
0319	Other Insurance	22,630	22,106	22,344
0352	Workers Compensation - General	27,257	26,009	26,766
0401	Medicare	109,134	112,666	118,854
0402	Executive Car Allowance	8,415	9,907	9,180
0403	Optional Benefit Program	115,873	118,116	123,732
	Total Salaries & Benefits	11,280,496	11,887,010	13,159,464
Services & Supplies				
0740	Enterprise Telephone Service Charges	242,903	244,387	259,607
0741	Telephone Service Charges from Vendors	9,947,021	8,096,958	7,287,024

## Summary of Recommended Budget by Revenue and Expense Category:

		FY 2019-2020	FY 2020-2021	FY 2021-2022
Operating Detail		Actual	Estimate	Recommended Budget
0742	Cell Phones, Pagers, Blackberry Devices	1,495	10,544	9,300
0900	Food	104	0	2,500
1000	Household Expense	359,865	273,171	286,628
1001	Household Expense - Trash	10,223	6,227	11,965
1100	Insurance	134,512	134,512	176,148
1300	Maintenance Equipment - Non-IT Maintenance	2,619	16,322	3,400
1340	Software Maintenance & Support	1,119,625	1,869,923	2,166,994
1341	Hardware Maintenance & Support	1,995,418	1,253,476	1,396,928
1400	Maintenance - Buildings and Improvements	373,799	309,561	313,000
1402	Minor Alterations and Improvements	767,489	957,555	200,370
1500	Medical, Dental and Laboratory Supplies	0	0	200
1600	Memberships	32,688	36,048	39,284
1700	Miscellaneous Expense	0	0	2,000
1800	Office Expense	58,256	73,181	106,600
1801	Duplicating Services (Publishing Services)	490	1,760	1,520
1802	Periodicals and Journals	0	485	0
1803	Postage	985	1,269	1,300
1809	Minor Office Equipment to be Controlled	0	0	3,500
1840	IT Hardware Purchases (Purchases under \$5,000)	844,880	1,587,723	561,077
1900	Professional and Specialized Services	5,261,070	5,186,868	6,098,521
1908	Temporary Help	50,400	0	234,000
1911	CWCAP Charges	511,766	550,000	512,000
1912	Investment Administrative Fees	6,514	10,234	6,600
1920	Non-Claimable Administrative Expense	19,486	19,486	20,000
1940	Enterprise IT Services	8,446,172	10,919,596	10,308,586
1941	IT Professional Services Contracts	28,010,354	39,211,709	38,776,144
2100	Rents and Leases - Equipment	3,298	15,365	0
2110	Short-Term Leases-Equipment	0	0	20,300
2140	Software Leases & Licenses	3,192,769	3,373,932	5,437,462
2141	IT Hardware Leases	19,935	49,775	0
2142	Short-Term Lease-IT Equipment	0	0	1,200
2200	Rents and Leases - Buildings and Improvements	12,563	2,204	0
2210	Short-Term Lease-Buildings and Improvements	0	0	11,524
2300	Small Tools and Instruments	1,357	4,900	4,200
2400	Special Departmental Expense	29,268	123,925	93,500
2600	Transportation and Travel - General	17,453	9,946	16,950
2601	Private Auto Mileage	1,483	1,600	2,000
2602	Garage Expense	100,937	54,911	103,817
2700	Transportation and Travel - Meetings/Conferences	13,469	11,385	38,000
2740	IT Training & Travel	12,650	54,917	38,900
2800	Utilities	5,337	0	15,500

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020	FY 2020-2021	FY 2021-2022
		Actual	Estimate	Recommended Budget
2801	Utilities - Purchased Electricity	1,035,528	1,008,637	1,103,895
2802	Utilities - Purchased Gas	2,836	2,114	2,900
2803	Utilities - Purchased Water	40,449	29,510	42,220
2890	Intra-Agency Services & Supplies Billing Offsets	(10,731,932)	(13,342,908)	(12,386,513)
	Total Services & Supplies	51,955,534	62,171,208	63,331,051
Capital Assets				
Equipment				
4040	IT Equipment (Purchases over \$5,000)	0	0	4,360,000
	Total Equipment	0	0	4,360,000
Buildings & Improvements				
4200	Buildings and Improvements	0	0	2,789,800
	Total Buildings & Improvements	0	0	2,789,800
Intangible Assets-Amortizable				
4251	Commercially Acquired Multi-Year Software Amortizable	0	0	0
	Total Intangible Assets-Amortizable	0	0	0
	Total Capital Assets	0	0	7,149,800
Miscellaneous				
5300	Depreciation	14,968,547	8,755,956	5,515,209
	Total Miscellaneous	14,968,547	8,755,956	5,515,209
<b>TOTAL OPERATING EXPENSES</b>		<b>78,204,577</b>	<b>82,814,174</b>	<b>89,155,524</b>
<b>OPERATING INCOME (LOSS) - Note 1</b>		<b>8,409,626</b>	<b>5,645,138</b>	<b>(7,861,726)</b>
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	204,569	151,919	205,000
	Total Revenue from Use of Money and Property	204,569	151,919	205,000
Intergovernmental Revenues				
7060	Federal - Disaster Relief	752,670	1,885,935	0
7130	Other Governmental Agencies	255,565	227,216	0
	Total Intergovernmental Revenues	1,008,235	2,113,151	0
Miscellaneous Revenues				
7662	Other Sales - Non-Taxable - Resale	17,611	2,585	0
	Total Miscellaneous Revenues	17,611	2,585	0
<b>TOTAL NON-OPERATING REVENUES</b>		<b>1,230,415</b>	<b>2,267,655</b>	<b>205,000</b>
<b>NON-OPERATING EXPENSES</b>				
Other Charges				
3200	Bond Redemption	0	51,262	30,575
3251	Lease Purchase Principal Payment	135,402	95,903	135,500
3300	Interest on Bonds	0	109,751	72,620
3351	Lease Purchase Interest Payment	48,474	28,710	50,000
3700	Taxes and Assessments	45	0	0
	Total Other Charges	183,921	285,626	288,695

## Summary of Recommended Budget by Revenue and Expense Category:

		FY 2019-2020	FY 2020-2021	FY 2021-2022
Operating Detail		Actual	Estimate	Recommended Budget
Miscellaneous				
5400	Loss or (Gain) on Disposition of Assets	(2,361,540)	0	0
	Total Miscellaneous	(2,361,540)	0	0
<b>TOTAL NON-OPERATING EXPENSES</b>		(2,177,619)	285,626	288,695
<b>NON-OPERATING INCOME (LOSS)</b>		3,408,034	1,982,029	(83,695)
<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2</b>		11,817,660	7,627,167	(7,945,421)
	7805 Capital Contributions	220,414	0	0
	7811 Transfers In - from Funds 101-199	0	5,387,940	754,127
	4800 Transfers Out - to Fund 100	(82,347)	0	0
	4801 Transfers Out - to Funds 101-199	0	0	(4,327,966)
	4802 Transfers Out - to Funds 2AA-299	(65,970)	0	0
	Changes to Reserves - Encumbrance - (Inc)/Dec.	4,316	1,087,065	0
	Changes to Reserves - Net Position - Reserved (Inc)/Dec.	0	0	(14,683,376)
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	2,847,642	(2,766,157)	5,515,209
<b>CHANGE IN NET POSITION</b>		14,741,715	11,336,015	(20,687,427)
	Net Position - Beginning Balance	(5,390,302)	9,351,413	20,687,427
	Net Position - Ending Balance	9,351,413	20,687,428	0
<b>CAPITAL ASSET ACQUISITIONS</b>				
Equipment				
	4040 IT Equipment (Purchases over \$5,000)	350,482	5,813,537	4,360,000
	Total Equipment	350,482	5,813,537	4,360,000
4200 Buildings and Improvements				
P640	KVA Back-Up Generator Project	0	0	1,250,000
P641	Cooling Plant Refresh Project	34,633	0	0
P646	Relocation of Water Shut-Off Valve	0	0	150,000
P648	MeeFog - Humidification System	0	434,545	0
P649	Computer Room Air Handler Refresh & Upgrade	0	250,000	64,800
P650	Redundant Bus and ATS Installation and Upgrade	177,494	4,375,991	0
P651	OCDC Roof Replacement	0	0	1,260,000
P653	OCDC Replace Supply Fan & Exhaust	298,114	172,081	0
P654	OCDC Parking Lit Slurry & Stripping	0	0	65,000
	Total Buildings and Improvements	510,241	5,232,617	2,789,800
Intangible Assets-Amortizable				
4251	Commercially Acquired Multi-Year Software Amortizable	0	475,960	0
	Total Intangible Assets-Amortizable	0	475,960	0
<b>TOTAL CAPITAL ASSET ACQUISITIONS</b>		860,723	11,522,114	7,149,800

**Note 1** - Operating Loss is overstated in the 2021-22 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

**Note 2** - Loss Before Capital Contributions and Transfers is overstated in the 2021-22 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Columns may not total correctly due to rounding.

## 290 - Insured Health Plans ISF

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Miscellaneous Revenues				
7710	Insurance Premiums	179,781,562	178,385,241	190,954,500
	Total Miscellaneous Revenues	179,781,562	178,385,241	190,954,500
	<b>TOTAL OPERATING REVENUES</b>	179,781,562	178,385,241	190,954,500
<b>OPERATING EXPENSES</b>				
Other Charges				
3530	Insurance Premiums	180,403,600	179,905,059	190,954,500
	Total Other Charges	180,403,600	179,905,059	190,954,500
	<b>TOTAL OPERATING EXPENSES</b>	180,403,600	179,905,059	190,954,500
	<b>OPERATING INCOME (LOSS)</b>	(622,038)	(1,519,818)	0
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	0	5,232,851
	Total Special Items	0	0	5,232,851
	<b>TOTAL NON-OPERATING EXPENSES</b>	0	0	5,232,851
	<b>NON-OPERATING INCOME (LOSS)</b>	0	0	(5,232,851)
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	(622,038)	(1,519,818)	(5,232,851)
	<b>CHANGE IN NET POSITION</b>	(622,038)	(1,519,818)	(5,232,851)
	Net Position - Beginning Balance	7,374,707	6,752,669	5,232,851
	Net Position - Ending Balance	6,752,669	5,232,851	0

Columns may not total correctly due to rounding.

## 291 - Unemployment ISF

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Miscellaneous Revenues				
7710	Insurance Premiums	0	0	1,426,000
	Total Miscellaneous Revenues	0	0	1,426,000
	<b>TOTAL OPERATING REVENUES</b>	0	0	1,426,000
<b>OPERATING EXPENSES</b>				
Services & Supplies				
1900	Professional and Specialized Services	39,071	68,616	65,835
1911	CWCAP Charges	2,667	1,595	1,595
1912	Investment Administrative Fees	4,154	3,587	3,587
	Total Services & Supplies	45,892	73,798	71,017
Other Charges				
3520	Insurance Claims	376,105	3,620,110	1,303,832
	Total Other Charges	376,105	3,620,110	1,303,832
	<b>TOTAL OPERATING EXPENSES</b>	421,997	3,693,908	1,374,849
	<b>OPERATING INCOME (LOSS)</b>	(421,997)	(3,693,908)	51,151
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	137,789	54,671	21,500
	Total Revenue from Use of Money and Property	137,789	54,671	21,500
	<b>TOTAL NON-OPERATING REVENUES</b>	137,789	54,671	21,500
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	0	2,701,512
	Total Special Items	0	0	2,701,512
	<b>TOTAL NON-OPERATING EXPENSES</b>	0	0	2,701,512
	<b>NON-OPERATING INCOME (LOSS)</b>	137,789	54,671	(2,680,012)
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	(284,208)	(3,639,237)	(2,628,861)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(3,963)	3,963	0
	<b>CHANGE IN NET POSITION</b>	(288,171)	(3,635,274)	(2,628,861)
	Net Position - Beginning Balance	6,552,306	6,264,135	2,628,861
	Net Position - Ending Balance	6,264,135	2,628,861	0

Columns may not total correctly due to rounding.



## 292 - Self-Insured PPO Health Plans ISF

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Miscellaneous Revenues				
7710	Insurance Premiums	64,632,662	63,982,881	70,017,000
	Total Miscellaneous Revenues	64,632,662	63,982,881	70,017,000
	<b>TOTAL OPERATING REVENUES</b>	64,632,662	63,982,881	70,017,000
<b>OPERATING EXPENSES</b>				
Services & Supplies				
1800	Office Expense	0	0	31,500
1900	Professional and Specialized Services	3,275,957	3,331,275	3,082,297
1911	CWCAP Charges	105,636	162,874	162,874
1912	Investment Administrative Fees	15,675	13,480	4,811
2400	Special Departmental Expense	905,624	942,822	851,711
2700	Transportation and Travel - Meetings/Conferences	0	0	10,759
	Total Services & Supplies	4,302,892	4,450,451	4,143,952
Other Charges				
3520	Insurance Claims	66,109,532	73,375,365	72,873,400
	Total Other Charges	66,109,532	73,375,365	72,873,400
	<b>TOTAL OPERATING EXPENSES</b>	70,412,424	77,825,816	77,017,352
	<b>OPERATING INCOME (LOSS)</b>	(5,779,762)	(13,842,935)	(7,000,352)
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	521,805	222,424	65,233
	Total Revenue from Use of Money and Property	521,805	222,424	65,233
Intergovernmental Revenues				
7040	Federal - Health Administration	833,917	1,024,100	1,000,200
	Total Intergovernmental Revenues	833,917	1,024,100	1,000,200
Miscellaneous Revenues				
7670	Miscellaneous Revenue	3,281,732	6,030,952	6,000,000
	Total Miscellaneous Revenues	3,281,732	6,030,952	6,000,000
	<b>TOTAL NON-OPERATING REVENUES</b>	4,637,454	7,277,476	7,065,433
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	0	8,219,087
	Total Special Items	0	0	8,219,087
	<b>TOTAL NON-OPERATING EXPENSES</b>	0	0	8,219,087
	<b>NON-OPERATING INCOME (LOSS)</b>	4,637,454	7,277,476	(1,153,654)
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	(1,142,308)	(6,565,459)	(8,154,006)

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail	FY 2019-2020	FY 2020-2021	FY 2021-2022
	Actual	Estimate	Recommended Budget
Changes to Reserves - Encumbrance - (Inc)/Dec.	(52,250)	51,246	0
<b>CHANGE IN NET POSITION</b>	(1,194,558)	(6,514,213)	(8,154,006)
Net Position - Beginning Balance	15,862,777	14,668,219	8,154,006
Net Position - Ending Balance	14,668,219	8,154,006	0

Columns may not total correctly due to rounding.

## 293 - Workers' Compensation ISF

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Charges For Services				
7590	Other Charges for Services	933,199	18,895	18,895
	Total Charges For Services	933,199	18,895	18,895
Miscellaneous Revenues				
7710	Insurance Premiums	60,540,644	60,583,825	60,583,825
	Total Miscellaneous Revenues	60,540,644	60,583,825	60,583,825
<b>TOTAL OPERATING REVENUES</b>		<b>61,473,843</b>	<b>60,602,720</b>	<b>60,602,720</b>
<b>OPERATING EXPENSES</b>				
Salaries & Benefits				
0100	Salaries and Wages	(31,973)	0	0
0101	Regular Salaries	1,948,859	2,259,250	2,253,120
0103	Overtime	9,837	21,793	17,500
0104	Annual Leave Payoffs	38,837	50,000	50,000
0105	Vacation Payoffs	12,898	75,000	75,000
0111	Other Pay	1,678	5,516	3,360
0200	Retirement	580,557	1,188,954	1,594,000
0205	1.62% Retirement ER Contribution 401(A) Plan	12,957	22,304	24,212
0206	Retiree Medical	72,343	74,845	76,671
0208	Pension Prepayment Discount	(26,355)	39,127	(82,862)
0301	Unemployment Insurance	0	0	2,250
0305	Salary Continuance Insurance	3,431	2,796	2,990
0306	Health Insurance	177,652	220,596	190,236
0308	Dental Insurance	8,155	2,136	8,544
0309	Life Insurance	691	0	672
0310	Accidental Death and Dismemberment Insurance	152	0	192
0319	Other Insurance	7,414	1,872	14,976
0352	Workers Compensation - General	39,422	43,342	90,822
0401	Medicare	29,039	32,073	71,340
0403	Optional Benefit Program	28,000	7,008	31,536
	Total Salaries & Benefits	2,913,594	4,046,612	4,424,559
Services & Supplies				
0740	Enterprise Telephone Service Charges	11,724	6,000	15,374
0742	Cell Phones, Pagers, Blackberry Devices	7,551	13,664	8,000
0900	Food	312	1,000	1,000
1000	Household Expense	20,814	0	0
1001	Household Expense - Trash	390	0	0



## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
1100	Insurance	279,630	287,094	326,413
1300	Maintenance Equipment - Non-IT Maintenance	14	500	500
1340	Software Maintenance & Support	18,792	0	25,000
1341	Hardware Maintenance & Support	0	0	500
1400	Maintenance - Buildings and Improvements	2,643	0	500
1402	Minor Alterations and Improvements	20	0	500
1600	Memberships	4,241	0	5,100
1800	Office Expense	6,703	12,225	11,000
1801	Duplicating Services (Publishing Services)	326	5,330	5,000
1802	Periodicals and Journals	886	1,000	1,000
1803	Postage	1,104	3,000	3,000
1809	Minor Office Equipment to be Controlled	5,846	10,000	10,000
1900	Professional and Specialized Services	5,521,245	6,225,366	6,922,145
1908	Temporary Help	11,553	0	10,000
1911	CWCAP Charges	179,233	0	200,000
1912	Investment Administrative Fees	59,337	0	70,000
1913	Merchant Fees	947	0	0
1940	Enterprise IT Services	112,310	0	341,047
2100	Rents and Leases - Equipment	131	0	0
2110	Short-Term Leases-Equipment	0	0	2,000
2140	Software Leases & Licenses	6,294	0	5,000
2200	Rents and Leases - Buildings and Improvements	35,933	0	0
2300	Small Tools and Instruments	0	0	5,500
2400	Special Departmental Expense	3,979	57,000	57,000
2600	Transportation and Travel - General	14,011	10,000	6,000
2601	Private Auto Mileage	621	2,500	5,000
2602	Garage Expense	10,331	7,230	13,598
2700	Transportation and Travel - Meetings/Conferences	3,033	0	12,000
2800	Utilities	0	0	27,986
2801	Utilities - Purchased Electricity	1,306	0	0
2803	Utilities - Purchased Water	87	0	0
2890	Intra-Agency Services & Supplies Billing Offsets	(55,525)	96,831	(62,237)
	Total Services & Supplies	6,265,822	6,738,740	8,027,926
Other Charges				
3100	Contributions to Non-County Government Agencies	0	714,329	720,000
3520	Insurance Claims - Note 1	54,726,218	51,543,441	51,211,944
	Total Other Charges	54,726,218	52,257,770	51,931,944
Miscellaneous				
5350	Amortization	23,573	23,541	23,541
	Total Miscellaneous	23,573	23,541	23,541
<b>TOTAL OPERATING EXPENSES</b>		<b>63,929,207</b>	<b>63,066,663</b>	<b>64,407,970</b>
<b>OPERATING INCOME (LOSS)</b>		<b>(2,455,364)</b>	<b>(2,463,943)</b>	<b>(3,805,250)</b>

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	1,943,268	1,800,000	1,800,000
	Total Revenue from Use of Money and Property	1,943,268	1,800,000	1,800,000
Intergovernmental Revenues				
7060	Federal - Disaster Relief	87,597	809,549	400,000
	Total Intergovernmental Revenues	87,597	809,549	400,000
Miscellaneous Revenues				
7670	Miscellaneous Revenue	366,577	320,586	100,000
	Total Miscellaneous Revenues	366,577	320,586	100,000
	<b>TOTAL NON-OPERATING REVENUES</b>	2,397,442	2,930,135	2,300,000
<b>NON-OPERATING EXPENSES</b>				
Other Charges				
3200	Bond Redemption	0	51,008	60,000
3300	Interest on Bonds	0	114,539	120,000
	Total Other Charges	0	165,547	180,000
	<b>TOTAL NON-OPERATING EXPENSES</b>	0	165,547	180,000
	<b>NON-OPERATING INCOME (LOSS)</b>	2,397,442	2,764,588	2,120,000
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	(57,922)	300,645	(1,685,250)
	7810 Transfers In - from Fund 100	80,262	400,000	300,000
	Changes to Reserves - Encumbrance - (Inc)/Dec.	55,081	332,581	0
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	15,125	23,541	23,541
	<b>CHANGE IN NET POSITION</b>	92,546	1,056,767	(1,361,709)
	Net Position - Beginning Balance	212,396	304,942	1,361,709
	Net Position - Ending Balance	304,942	1,361,709	0

**Note 1** - The County has adopted a policy of including in the fiscal year-end expense accruals an amount equal to claims "incurred but not reported" (IBNR) as well as reported claims.

Columns may not total correctly due to rounding.

## 294 - Property & Casualty Risk ISF

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Charges For Services				
7590	Other Charges for Services	114,043	131,598	138,836
	Total Charges For Services	114,043	131,598	138,836
Miscellaneous Revenues				
7710	Insurance Premiums	30,087,213	30,235,782	29,631,066
	Total Miscellaneous Revenues	30,087,213	30,235,782	29,631,066
<b>TOTAL OPERATING REVENUES</b>		<b>30,201,256</b>	<b>30,367,380</b>	<b>29,769,902</b>
<b>OPERATING EXPENSES</b>				
Salaries & Benefits				
0100	Salaries and Wages	3,501	0	0
0101	Regular Salaries	1,077,175	1,193,440	1,142,910
0103	Overtime	8,351	10,468	10,000
0104	Annual Leave Payoffs	4,385	25,000	25,000
0105	Vacation Payoffs	23,609	50,000	50,000
0111	Other Pay	838	23,513	1,680
0200	Retirement	311,950	389,061	821,658
0205	1.62% Retirement ER Contribution 401(A) Plan	6,780	8,315	6,292
0206	Retiree Medical	39,788	42,348	38,888
0207	Health Reimbursement Account	0	19,157	0
0208	Pension Prepayment Discount	(12,772)	14,396	(41,172)
0301	Unemployment Insurance	0	0	2,302
0305	Salary Continuance Insurance	2,381	1,826	1,752
0306	Health Insurance	134,552	148,136	124,668
0308	Dental Insurance	6,410	6,824	6,408
0309	Life Insurance	539	534	504
0310	Accidental Death and Dismemberment Insurance	119	151	144
0319	Other Insurance	3,773	3,909	7,488
0352	Workers Compensation - General	5,180	5,768	10,650
0401	Medicare	14,573	15,901	33,140
0403	Optional Benefit Program	21,000	3,524	21,024
0450	Accrued Salaries and Benefits	0	64,152	0
	Total Salaries & Benefits	1,652,132	2,026,423	2,263,336
Services & Supplies				
0740	Enterprise Telephone Service Charges	13,850	15,000	15,374
0742	Cell Phones, Pagers, Blackberry Devices	1,359	3,242	2,500
1000	Household Expense	17,580	69,148	67,148
1001	Household Expense - Trash	332	469	2,000

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
1100	Insurance	8,563,431	15,256,021	15,256,022
1300	Maintenance Equipment - Non-IT Maintenance	14	500	1,000
1340	Software Maintenance & Support	23,875	59,419	110,000
1341	Hardware Maintenance & Support	0	1,000	1,000
1400	Maintenance - Buildings and Improvements	3,594	6,810	8,000
1402	Minor Alterations and Improvements	1,280	5,000	2,500
1600	Memberships	668	1,000	1,000
1800	Office Expense	14,777	11,126	11,000
1801	Duplicating Services (Publishing Services)	222	5,000	5,000
1802	Periodicals and Journals	589	0	0
1803	Postage	783	4,000	4,000
1809	Minor Office Equipment to be Controlled	2,952	10,000	5,000
1900	Professional and Specialized Services	265,226	612,262	415,718
1908	Temporary Help	3,305	0	0
1911	CWCAP Charges	170,614	200,000	200,000
1912	Investment Administrative Fees	40,186	50,000	50,000
1940	Enterprise IT Services	180,038	164,834	200,611
2100	Rents and Leases - Equipment	7,624	12,490	0
2110	Short-Term Leases-Equipment	0	0	12,000
2140	Software Leases & Licenses	58,097	85,000	85,000
2200	Rents and Leases - Buildings and Improvements	23,956	0	0
2400	Special Departmental Expense	4,090	35,000	35,000
2412	Facilities and Warehouse Supplies	249	0	0
2600	Transportation and Travel - General	5,905	12,000	10,000
2601	Private Auto Mileage	0	500	2,500
2602	Garage Expense	0	2,500	2,500
2700	Transportation and Travel - Meetings/Conferences	14	0	3,000
2800	Utilities	0	18,657	0
2801	Utilities - Purchased Electricity	1,216	2,760	15,657
2803	Utilities - Purchased Water	103	101	3,000
2890	Intra-Agency Services & Supplies Billing Offsets	(6,245)	(10,619)	(9,161)
	Total Services & Supplies	9,399,684	16,633,220	16,517,369
Services & Supplies Reimbursements				
2900	Services and Supplies Reimbursement	(5,862)	(5,000)	(5,000)
	Total Services & Supplies Reimbursements	(5,862)	(5,000)	(5,000)
Other Charges				
3100	Contributions to Non-County Government Agencies	0	354,933	380,000
3500	Judgments and Damages - Note 1	20,622,133	15,749,418	14,705,673
3700	Taxes and Assessments	112	0	0
	Total Other Charges	20,622,245	16,104,351	15,085,673
<b>TOTAL OPERATING EXPENSES</b>		<b>31,668,199</b>	<b>34,758,994</b>	<b>33,861,378</b>
<b>OPERATING INCOME (LOSS)</b>		<b>(1,466,943)</b>	<b>(4,391,614)</b>	<b>(4,091,476)</b>

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	1,325,672	1,400,000	1,400,000
	Total Revenue from Use of Money and Property	1,325,672	1,400,000	1,400,000
Intergovernmental Revenues				
7060	Federal - Disaster Relief	2,990	513	0
	Total Intergovernmental Revenues	2,990	513	0
Miscellaneous Revenues				
7670	Miscellaneous Revenue	1,039,779	424,811	100,000
7680	Six-Month Expired (Outlawed) Checks	25	0	0
	Total Miscellaneous Revenues	1,039,804	424,811	100,000
	<b>TOTAL NON-OPERATING REVENUES</b>	<b>2,368,466</b>	<b>1,825,324</b>	<b>1,500,000</b>
<b>NON-OPERATING EXPENSES</b>				
Other Charges				
3200	Bond Redemption	0	34,005	40,000
3300	Interest on Bonds	0	76,359	80,000
	Total Other Charges	0	110,364	120,000
	<b>TOTAL NON-OPERATING EXPENSES</b>	<b>0</b>	<b>110,364</b>	<b>120,000</b>
	<b>NON-OPERATING INCOME (LOSS)</b>	<b>2,368,466</b>	<b>1,714,960</b>	<b>1,380,000</b>
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	<b>901,523</b>	<b>(2,676,654)</b>	<b>(2,711,476)</b>
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(936,876)	3,571,221	0
	<b>CHANGE IN NET POSITION</b>	<b>(35,353)</b>	<b>894,567</b>	<b>(2,711,476)</b>
	Net Position - Beginning Balance	1,852,263	1,816,910	2,711,476
	Net Position - Ending Balance	1,816,910	2,711,477	0

**Note 1** - The County has adopted a policy of including in the fiscal year-end expense accruals an amount equal to claims "incurred but not reported" (IBNR) as well as reported claims.

Columns may not total correctly due to rounding.



## 295 - OCWR Importation Revenue Sharing

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Charges For Services				
7520	Sanitation Services	52,516,886	47,810,000	46,800,000
	Total Charges For Services	52,516,886	47,810,000	46,800,000
	<b>TOTAL OPERATING REVENUES</b>	52,516,886	47,810,000	46,800,000
<b>OPERATING EXPENSES</b>				
Services & Supplies				
1912	Investment Administrative Fees	26,057	20,000	20,000
	Total Services & Supplies	26,057	20,000	20,000
Other Charges				
3100	Contributions to Non-County Government Agencies	11,835,673	9,490,000	9,323,000
3700	Taxes and Assessments	2,586,680	2,300,000	2,384,000
	Total Other Charges	14,422,353	11,790,000	11,707,000
	<b>TOTAL OPERATING EXPENSES</b>	14,448,410	11,810,000	11,727,000
	<b>OPERATING INCOME (LOSS)</b>	38,068,476	36,000,000	35,073,000
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	852,818	400,000	400,000
	Total Revenue from Use of Money and Property	852,818	400,000	400,000
Miscellaneous Revenues				
7670	Miscellaneous Revenue	0	4,940,000	2,800,000
	Total Miscellaneous Revenues	0	4,940,000	2,800,000
	<b>TOTAL NON-OPERATING REVENUES</b>	852,818	5,340,000	3,200,000
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	4,940,000	2,946,839
	Total Special Items	0	4,940,000	2,946,839
	<b>TOTAL NON-OPERATING EXPENSES</b>	0	4,940,000	2,946,839
	<b>NON-OPERATING INCOME (LOSS)</b>	852,818	400,000	253,161
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	38,921,294	36,400,000	35,326,161
	4800 Transfers Out - to Fund 100	(9,684,070)	(7,490,000)	(7,237,000)
	4802 Transfers Out - to Funds 2AA-299	(29,237,224)	(28,910,000)	(28,236,000)
	<b>CHANGE IN NET POSITION</b>	0	0	(146,839)
	Net Position - Beginning Balance	146,839	146,839	146,839
	Net Position - Ending Balance	146,839	146,839	0

Columns may not total correctly due to rounding.

## 296 - OC Fleet Services

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Taxes				
6290	Other Taxes	8,870	5,508	0
	Total Taxes	8,870	5,508	0
Charges For Services				
7590	Other Charges for Services	28,022,838	26,800,928	27,250,808
	Total Charges For Services	28,022,838	26,800,928	27,250,808
	<b>TOTAL OPERATING REVENUES</b>	28,031,708	26,806,436	27,250,808
<b>OPERATING EXPENSES</b>				
Salaries & Benefits				
0100	Salaries and Wages	(24,318)	0	0
0101	Regular Salaries	5,490,754	5,422,659	5,722,342
0103	Overtime	89,439	98,339	67,039
0104	Annual Leave Payoffs	57,239	43,410	69,775
0105	Vacation Payoffs	84,381	53,317	66,414
0111	Other Pay	59,886	56,780	57,972
0200	Retirement	1,645,511	1,743,540	2,078,533
0205	1.62% Retirement ER Contribution 401(A) Plan	17,585	23,980	40,645
0206	Retiree Medical	205,051	181,480	196,558
0207	Health Reimbursement Account	0	33,000	0
0208	Pension Prepayment Discount	(61,179)	(74,608)	(105,853)
0301	Unemployment Insurance	0	0	5,798
0305	Salary Continuance Insurance	3,353	1,153	2,526
0306	Health Insurance	892,098	854,125	939,792
0308	Dental Insurance	9,686	6,444	9,612
0309	Life Insurance	779	598	756
0310	Accidental Death and Dismemberment Insurance	172	146	216
0319	Other Insurance	71,011	66,097	68,784
0352	Workers Compensation - General	590,965	647,362	620,548
0401	Medicare	79,898	78,513	83,865
0403	Optional Benefit Program	31,208	28,000	31,536
	Total Salaries & Benefits	9,243,519	9,264,335	9,956,858
Services & Supplies				
0600	Clothing and Personal Supplies	40,254	47,358	34,361
0740	Enterprise Telephone Service Charges	13,095	13,488	13,778
0741	Telephone Service Charges from Vendors	201,732	369,213	368,000
0742	Cell Phones, Pagers, Blackberry Devices	335	1,306	3,199

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
1000	Household Expense	192,650	196,021	198,388
1001	Household Expense - Trash	27,868	30,916	29,957
1100	Insurance	102,867	103,371	133,456
1300	Maintenance Equipment - Non-IT Maintenance	3,457,850	4,159,855	3,848,588
1301	Maintenance - Inventory Parts	10,546	22,011	20,055
1302	Parts not Direct Billed to Customers	114,505	162,357	121,000
1340	Software Maintenance & Support	97,737	97,737	160,396
1400	Maintenance - Buildings and Improvements	322,243	329,212	308,895
1402	Minor Alterations and Improvements	14,891	33,409	27,015
1500	Medical, Dental and Laboratory Supplies	0	200	0
1600	Memberships	2,108	2,284	2,350
1700	Miscellaneous Expense	209,945	18,243	18,600
1800	Office Expense	12,709	19,948	19,603
1801	Duplicating Services (Publishing Services)	1,897	2,900	1,900
1803	Postage	2,730	6,674	2,800
1809	Minor Office Equipment to be Controlled	661	0	6,000
1840	IT Hardware Purchases (Purchases under \$5,000)	34,811	48,105	41,000
1900	Professional and Specialized Services	1,569,022	1,748,964	1,742,449
1911	CWCAP Charges	671,975	637,916	662,609
1912	Investment Administrative Fees	13,725	14,137	20,414
1940	Enterprise IT Services	0	0	10,000
1941	IT Professional Services Contracts	2,431	2,504	2,921
2000	Publications and Legal Notices	524	540	0
2100	Rents and Leases - Equipment	16,319	23,500	18,760
2140	Software Leases & Licenses	17,543	33,529	34,329
2300	Small Tools and Instruments	40,863	76,304	32,768
2400	Special Departmental Expense	3,941,139	3,481,954	3,909,894
2600	Transportation and Travel - General	2,143	2,207	0
2601	Private Auto Mileage	385	1,732	1,676
2602	Garage Expense	322,779	272,779	300,417
2700	Transportation and Travel - Meetings/Conferences	5,000	5,150	5,000
2800	Utilities	(1)	0	158,755
2801	Utilities - Purchased Electricity	153,270	197,781	182,432
2802	Utilities - Purchased Gas	22,912	23,600	23,569
2803	Utilities - Purchased Water	27,707	36,267	35,160
2890	Intra-Agency Services & Supplies Billing Offsets	(324,444)	(279,177)	(300,417)
	Total Services & Supplies	11,344,726	11,944,295	12,200,077
Other Charges				
3100	Contributions to Non-County Government Agencies	0	0	1,825,000
3700	Taxes and Assessments	1,924	11,000	8,000
	Total Other Charges	1,924	11,000	1,833,000
Capital Assets				

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
Equipment				
4000	Equipment	0	0	12,950,000
	Total Equipment	0	0	12,950,000
Intangible Assets-Amortizable				
4251	Commercially Acquired Multi-Year Software Amortizable	0	0	10,923
	Total Intangible Assets-Amortizable	0	0	10,923
	Total Capital Assets	0	0	12,960,923
Miscellaneous				
5300	Depreciation	7,198,733	7,389,460	7,198,734
	Total Miscellaneous	7,198,733	7,389,460	7,198,734
<b>TOTAL OPERATING EXPENSES</b>		27,788,902	28,609,090	44,149,592
<b>OPERATING INCOME (LOSS) - Note 1</b>		242,806	(1,802,654)	(16,898,784)
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	452,011	313,975	270,288
	Total Revenue from Use of Money and Property	452,011	313,975	270,288
Intergovernmental Revenues				
7060	Federal - Disaster Relief	55,789	5,069	0
	Total Intergovernmental Revenues	55,789	5,069	0
Miscellaneous Revenues				
7670	Miscellaneous Revenue	27,264	37,200	34,309
7680	Six-Month Expired (Outlawed) Checks	(594)	281	300
	Total Miscellaneous Revenues	26,670	37,481	34,609
Other Financing Sources				
7852	Capital Asset Sales - Non-Taxable - Resale	0	184,260	0
	Total Other Financing Sources	0	184,260	0
<b>TOTAL NON-OPERATING REVENUES</b>		534,470	540,785	304,897
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	0	2,500,000
	Total Special Items	0	0	2,500,000
Miscellaneous				
5400	Loss or (Gain) on Disposition of Assets	(680,549)	(392,474)	0
	Total Miscellaneous	(680,549)	(392,474)	0
<b>TOTAL NON-OPERATING EXPENSES</b>		(680,549)	(392,474)	2,500,000
<b>NON-OPERATING INCOME (LOSS)</b>		1,215,019	933,259	(2,195,103)
<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2</b>		1,457,825	(869,395)	(19,093,887)
	7810 Transfers In - from Fund 100	5,645,187	2,871,416	5,715,851
	7811 Transfers In - from Funds 101-199	1,162,927	1,955,935	735,559
	7812 Transfers In - from Funds 2AA-299	65,970	0	0
	7814 Transfers In - from Funds 400-499	2,304,532	2,072,000	3,186,000

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
4800 Transfers Out - to Fund 100		0	(278,380)	0
4801 Transfers Out - to Funds 101-199		(9,352)	0	0
4802 Transfers Out - to Funds 2AA-299		0	(5,578)	0
4804 Transfers Out - to Funds 400-499		(215,000)	(215,000)	(215,000)
Changes to Reserves - Encumbrance - (Inc)/Dec.		(7,495,911)	10,843,480	0
Changes to Reserves - Net Position - Reserved (Inc)/Dec.		209,945	0	(1,137,489)
Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.		1,326,327	(12,038,288)	7,198,734
Changes to Reserves - Equipment Replacement - (Inc)/Dec.		(3,308,076)	(3,850,635)	(3,937,779)
Changes to Reserves - Fund Balance Designated for Fuel Sys Replacement - (Inc)/Dec.		(80,000)	(80,000)	(80,000)
<b>CHANGE IN NET POSITION</b>		1,064,374	405,555	(7,628,011)
Net Position - Beginning Balance		6,158,083	7,222,456	7,628,011
Net Position - Ending Balance		7,222,457	7,628,011	0
<b>CAPITAL ASSET ACQUISITIONS</b>				
Equipment				
Replacement - Note 3		391,767		
Additional Equipment & Excess Replacement Cost over Depreciation - Note 4		5,645,187		
4000 Equipment (Purchases over \$5,000)		0	19,208,873	12,950,000
Total Equipment		6,036,954	19,208,873	12,950,000
4200 Buildings and Improvements				
PA13	CCG-Replace 4160 TMFR & 480 Volt Dist	0	10,662	0
Total Buildings and Improvements		0	10,662	0
Intangible Assets-Amortizable				
4251	Commercially Acquired Multi-Year Software Amortizable	0	0	10,923
Total Intangible Assets-Amortizable		0	0	10,923
<b>TOTAL CAPITAL ASSET ACQUISITIONS</b>		6,036,954	19,219,535	12,960,923

**Note 1** - Operating Loss is overstated in the 2021-22 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

**Note 2** - Loss Before Capital Contributions and Transfers is overstated in the 2021-22 Recommended and Adopted by Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

**Note 3** - Replacement equipment is financed by funds generated through depreciation expense.

**Note 4** - Additional equipment and excess replacement cost over depreciation are financed by contributions from the County General Fund.

Columns may not total correctly due to rounding.

## 297 - Reprographics ISF

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Charges For Services				
7590	Other Charges for Services	5,334,830	5,422,990	5,603,384
	Total Charges For Services	5,334,830	5,422,990	5,603,384
<b>TOTAL OPERATING REVENUES</b>		5,334,830	5,422,990	5,603,384
<b>OPERATING EXPENSES</b>				
Salaries & Benefits				
0100	Salaries and Wages	11,470	0	5,000
0101	Regular Salaries	1,016,171	1,069,264	1,130,291
0102	Extra Help	149,662	79,315	60,000
0103	Overtime	82,851	60,454	50,000
0111	Other Pay	7,344	7,656	7,500
0200	Retirement	289,725	345,464	397,097
0205	1.62% Retirement ER Contribution 401(A) Plan	5,264	7,672	15,090
0206	Retiree Medical	37,751	36,615	38,444
0208	Pension Prepayment Discount	(13,585)	(11,896)	(21,414)
0301	Unemployment Insurance	0	0	1,185
0305	Salary Continuance Insurance	1,090	438	820
0306	Health Insurance	168,309	182,197	197,424
0308	Dental Insurance	3,312	2,366	3,096
0309	Life Insurance	272	221	252
0310	Accidental Death and Dismemberment Insurance	60	54	72
0319	Other Insurance	17,892	16,073	15,336
0352	Workers Compensation - General	37,707	59,911	63,250
0401	Medicare	17,722	17,076	17,279
0403	Optional Benefit Program	12,250	10,500	10,152
	Total Salaries & Benefits	1,845,267	1,883,380	1,990,874
Services & Supplies				
0600	Clothing and Personal Supplies	815	0	5,000
0700	Communications	413	404	864
0740	Enterprise Telephone Service Charges	12,154	8,256	11,976
0742	Cell Phones, Pagers, Blackberry Devices	2,126	4,877	2,600
1000	Household Expense	8,022	16,856	7,666
1001	Household Expense - Trash	1,451	1,964	3,000
1100	Insurance	11,649	16,582	16,105
1300	Maintenance Equipment - Non-IT Maintenance	34,105	46,864	45,000
1340	Software Maintenance & Support	35,279	30,739	33,000

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
1341	Hardware Maintenance & Support	110,347	219,329	165,000
1400	Maintenance - Buildings and Improvements	24,689	50,544	1,090,000
1402	Minor Alterations and Improvements	37,095	12,619	25,000
1600	Memberships	0	0	500
1800	Office Expense	16,138	16,903	15,000
1803	Postage	26,711	1,678	10,000
1806	Printing Costs - Outside Vendors	1,544,679	1,723,957	1,480,000
1809	Minor Office Equipment to be Controlled	0	0	25,000
1840	IT Hardware Purchases (Purchases under \$5,000)	11,007	391	27,185
1900	Professional and Specialized Services	69,601	101,147	80,000
1908	Temporary Help	14,505	0	10,000
1911	CWCAP Charges	59,465	56,000	60,000
1912	Investment Administrative Fees	2,126	3,000	3,000
1920	Non-Claimable Administrative Expense	6,432	5,000	670
1940	Enterprise IT Services	68,423	54,486	70,000
1941	IT Professional Services Contracts	680	0	6,000
2100	Rents and Leases - Equipment	276,725	257,875	0
2140	Software Leases & Licenses	64,222	48,594	70,000
2300	Small Tools and Instruments	0	0	1,000
2400	Special Departmental Expense	1,558	7,429	10,000
2412	Facilities and Warehouse Supplies	790	0	2,500
2600	Transportation and Travel - General	3,646	4,836	5,000
2601	Private Auto Mileage	202	828	500
2602	Garage Expense	16,261	7,807	19,723
2700	Transportation and Travel - Meetings/Conferences	300	0	500
2740	IT Training & Travel	0	1,200	1,500
2801	Utilities - Purchased Electricity	24,835	19,413	29,651
2802	Utilities - Purchased Gas	1,617	1,945	1,481
2803	Utilities - Purchased Water	1,316	1,784	1,408
	Total Services & Supplies	2,489,384	2,723,307	3,335,829
Capital Assets				
Equipment				
4000	Equipment	0	0	130,000
	Total Equipment	0	0	130,000
Buildings & Improvements				
4200	Buildings and Improvements	0	0	2,000,000
	Total Buildings & Improvements	0	0	2,000,000
Intangible Assets-Amortizable				
4251	Commercially Acquired Multi-Year Software Amortizable	0	0	3,008
	Total Intangible Assets-Amortizable	0	0	3,008
	Total Capital Assets	0	0	2,133,008
Miscellaneous				

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
5300	Depreciation	301,297	301,298	305,000
	Total Miscellaneous	301,297	301,298	305,000
	<b>TOTAL OPERATING EXPENSES</b>	4,635,948	4,907,985	7,764,711
	<b>OPERATING INCOME (LOSS)</b>	698,882	515,005	(2,161,327)
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	70,947	38,033	70,000
	Total Revenue from Use of Money and Property	70,947	38,033	70,000
Intergovernmental Revenues				
7060	Federal - Disaster Relief	18,015	22,845	0
	Total Intergovernmental Revenues	18,015	22,845	0
Miscellaneous Revenues				
7661	Other Sales - Taxable	78,697	78,810	80,000
7670	Miscellaneous Revenue	45,905	0	45,000
	Total Miscellaneous Revenues	124,602	78,810	125,000
	<b>TOTAL NON-OPERATING REVENUES</b>	213,564	139,688	195,000
<b>NON-OPERATING EXPENSES</b>				
Other Charges				
3251	Lease Purchase Principal Payment	0	627,445	0
3252	Lease Equipment - Debt Service Principal	0	0	991,466
3351	Lease Purchase Interest Payment	74,686	56,226	0
3352	Lease Equipment - Debt Service Interest	0	0	37,207
3700	Taxes and Assessments	2,446	0	5,000
	Total Other Charges	77,132	683,671	1,033,673
Special Items				
5000	Special Items	0	0	507,165
	Total Special Items	0	0	507,165
	<b>TOTAL NON-OPERATING EXPENSES</b>	77,132	683,671	1,540,838
	<b>NON-OPERATING INCOME (LOSS)</b>	136,432	(543,983)	(1,345,838)
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	835,314	(28,978)	(3,507,165)
	7812 Transfers In - from Funds 2AA-299	0	5,578	0
	Changes to Reserves - Encumbrance - (Inc)/Dec.	10,432	54,091	0
	Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.	(302,838)	301,298	305,000
	<b>CHANGE IN NET POSITION</b>	542,908	331,989	(3,202,165)
	Net Position - Beginning Balance	2,327,269	2,870,176	3,202,165
	Net Position - Ending Balance	2,870,177	3,202,165	0
<b>CAPITAL ASSET ACQUISITIONS</b>				
Equipment				
	4000 Equipment	0	0	130,000
	Total Equipment	0	0	130,000
4200 Buildings and Improvements				
P003	TISF CAPITAL PROJECT	0	0	2,000,000



## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
Total Buildings and Improvements		0	0	2,000,000
Intangible Assets-Amortizable				
4251	Commercially Acquired Multi-Year Software Amortizable	0	0	3,008
Total Intangible Assets-Amortizable		0	0	3,008
<b>TOTAL CAPITAL ASSET ACQUISITIONS</b>		0	0	2,133,008

Columns may not total correctly due to rounding.

## 298 - Self-Insured Benefits Internal Service Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Miscellaneous Revenues				
7710	Insurance Premiums	3,372,673	2,202,413	1,531,244
	Total Miscellaneous Revenues	3,372,673	2,202,413	1,531,244
	<b>TOTAL OPERATING REVENUES</b>	3,372,673	2,202,413	1,531,244
<b>OPERATING EXPENSES</b>				
Services & Supplies				
1900	Professional and Specialized Services	162,253	150,606	151,031
1911	CWCAP Charges	86,020	110,000	110,000
1912	Investment Administrative Fees	2,742	2,835	1,200
2400	Special Departmental Expense	1,052,921	1,292,622	1,416,199
	Total Services & Supplies	1,303,936	1,556,063	1,678,430
Other Charges				
3510	Other Charges - Operating	(160,875)	458,617	458,616
3520	Insurance Claims	2,470,828	2,602,281	2,930,193
3530	Insurance Premiums	505,641	378,494	445,000
	Total Other Charges	2,815,594	3,439,392	3,833,809
	<b>TOTAL OPERATING EXPENSES</b>	4,119,530	4,995,455	5,512,239
	<b>OPERATING INCOME (LOSS)</b>	(746,857)	(2,793,042)	(3,980,995)
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	90,264	43,293	15,900
	Total Revenue from Use of Money and Property	90,264	43,293	15,900
Miscellaneous Revenues				
7670	Miscellaneous Revenue	476,338	454,847	458,616
	Total Miscellaneous Revenues	476,338	454,847	458,616
	<b>TOTAL NON-OPERATING REVENUES</b>	566,602	498,140	474,516
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	0	2,180,192
	Total Special Items	0	0	2,180,192
	<b>TOTAL NON-OPERATING EXPENSES</b>	0	0	2,180,192
	<b>NON-OPERATING INCOME (LOSS)</b>	566,602	498,140	(1,705,676)
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	(180,255)	(2,294,902)	(5,686,671)
	7810 Transfers In - from Fund 100	996,662	1,292,622	1,416,200
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(19,877)	0	0
	<b>CHANGE IN NET POSITION</b>	796,530	(1,002,280)	(4,270,471)
	Net Position - Beginning Balance	4,476,221	5,272,751	4,270,471
	Net Position - Ending Balance	5,272,751	4,270,471	0

Columns may not total correctly due to rounding.

## 299 - OC Waste & Recycling Enterprise

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Licenses, Permits & Franchises				
6460	Other Licenses and Permits	11,775	11,000	12,000
6470	Franchises	107,971	137,974	200,000
	Total Licenses, Permits & Franchises	119,746	148,974	212,000
Revenue from Use of Money and Property				
6620	Rents and Concessions	387,820	352,637	585,000
6630	Royalties	4,181,118	4,080,269	4,143,000
	Total Revenue from Use of Money and Property	4,568,938	4,432,906	4,728,000
Charges For Services				
7520	Sanitation Services	122,236,525	129,800,596	127,751,878
7590	Other Charges for Services	19,162	105,500	50,000
	Total Charges For Services	122,255,687	129,906,096	127,801,878
	<b>TOTAL OPERATING REVENUES</b>	126,944,371	134,487,976	132,741,878
<b>OPERATING EXPENSES</b>				
Salaries & Benefits				
0100	Salaries and Wages	86,289	150,000	150,000
0101	Regular Salaries	16,656,841	19,203,137	19,740,872
0102	Extra Help	187,271	211,212	245,229
0103	Overtime	1,369,607	1,901,158	1,953,718
0104	Annual Leave Payoffs	240,844	438,063	672,940
0105	Vacation Payoffs	198,079	448,398	583,000
0110	Performance Incentive Pay	0	18	0
0111	Other Pay	23,008	36,826	64,060
0150	Labor Burden	(2,869)	0	0
0200	Retirement	4,929,240	6,149,232	7,070,835
0204	County Paid Executive Deferred Compensation Plan	10,632	10,277	10,532
0205	1.62% Retirement ER Contribution 401(A) Plan	50,864	61,563	168,566
0206	Retiree Medical	616,093	589,424	672,206
0207	Health Reimbursement Account	0	180,548	0
0208	Pension Prepayment Discount	(212,014)	(236,182)	(354,947)
0301	Unemployment Insurance	0	0	19,620
0305	Salary Continuance Insurance	12,605	5,616	10,804
0306	Health Insurance	2,627,761	2,641,878	2,942,856
0308	Dental Insurance	31,194	34,184	37,356
0309	Life Insurance	2,642	2,827	3,120
0310	Accidental Death and Dismemberment Insurance	580	811	888
0319	Other Insurance	207,218	203,614	234,348
0352	Workers Compensation - General	1,511,869	1,461,197	1,352,243
0401	Medicare	263,029	280,889	287,050

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
0402	Executive Car Allowance	9,180	9,180	9,180
0403	Optional Benefit Program	111,396	125,250	124,164
0490	Salary Cost Apply - Intrafund	(224,367)	0	0
	Total Salaries & Benefits	28,706,992	33,909,120	35,998,640
Services & Supplies				
0600	Clothing and Personal Supplies	141,952	134,038	413,200
0740	Enterprise Telephone Service Charges	171,530	182,000	176,000
0742	Cell Phones, Pagers, Blackberry Devices	53,613	62,007	80,000
0900	Food	9,488	20,150	30,500
1000	Household Expense	224,901	365,405	424,500
1001	Household Expense - Trash	38,209	48,000	48,000
1100	Insurance	303,223	355,051	520,000
1300	Maintenance Equipment - Non-IT Maintenance	8,752,540	9,779,254	11,539,800
1340	Software Maintenance & Support	141,344	120,245	243,800
1341	Hardware Maintenance & Support	12,436	65,310	93,000
1400	Maintenance - Buildings and Improvements	14,627,154	23,916,233	24,960,900
1402	Minor Alterations and Improvements	20,552	95,500	110,000
1500	Medical, Dental and Laboratory Supplies	4,070	10,476	45,500
1600	Memberships	16,539	40,793	44,895
1701	Cash Difference	258	0	0
1702	Cash Shortages	0	0	1,000
1800	Office Expense	80,423	182,655	228,300
1801	Duplicating Services (Publishing Services)	27,951	12,300	46,600
1802	Periodicals and Journals	826	4,500	9,000
1803	Postage	1,889	8,940	41,070
1806	Printing Costs - Outside Vendors	8,019	60,052	77,300
1809	Minor Office Equipment to be Controlled	36,295	81,219	317,500
1840	IT Hardware Purchases (Purchases under \$5,000)	102,136	240,018	250,000
1900	Professional and Specialized Services	15,757,885	27,011,916	35,502,670
1908	Temporary Help	16,033	273,586	520,000
1911	CWCAP Charges	840,773	1,800,000	1,700,000
1912	Investment Administrative Fees	191,573	1,200,000	250,000
1913	Merchant Fees	44,209	30,000	30,000
1940	Enterprise IT Services	853,370	679,000	745,000
1941	IT Professional Services Contracts	31,516	164,465	272,500
2000	Publications and Legal Notices	15,500	13,159	41,100
2100	Rents and Leases - Equipment	332,948	624,918	0
2110	Short-Term Leases-Equipment	0	0	3,217,300
2140	Software Leases & Licenses	183,304	290,340	441,700
2200	Rents and Leases - Buildings and Improvements	1,014,877	0	0
2300	Small Tools and Instruments	97,988	110,129	195,100
2400	Special Departmental Expense	2,286,295	12,708,458	5,299,135

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
2409	Minor Special Dept. Equipment to be Controlled	0	18,200	26,000
2600	Transportation and Travel - General	2,742,602	4,064,154	4,134,050
2601	Private Auto Mileage	51,189	48,100	62,000
2602	Garage Expense	841,121	972,250	942,250
2700	Transportation and Travel - Meetings/Conferences	79,685	99,000	284,000
2740	IT Training & Travel	0	10,000	2,000
2800	Utilities	43	160,000	200,000
2801	Utilities - Purchased Electricity	181,548	702,300	799,200
2802	Utilities - Purchased Gas	16,443	0	0
2803	Utilities - Purchased Water	547,332	788,679	814,000
	<b>Total Services &amp; Supplies</b>	<b>50,901,582</b>	<b>87,552,800</b>	<b>95,178,870</b>
Services & Supplies Reimbursements				
2900	Services and Supplies Reimbursement	(2,930,117)	0	0
	<b>Total Services &amp; Supplies Reimbursements</b>	<b>(2,930,117)</b>	<b>0</b>	<b>0</b>
Other Charges				
3100	Contributions to Non-County Government Agencies	4,573,989	5,050,000	10,600,000
3700	Taxes and Assessments	4,920,288	5,495,346	5,472,255
3750	Pollution Remediation Expense	(838,011)	0	0
	<b>Total Other Charges</b>	<b>8,656,266</b>	<b>10,545,346</b>	<b>16,072,255</b>
Capital Assets				
Equipment				
4000	Equipment (Purchases over \$5,000)	0	0	17,944,715
	<b>Total Equipment</b>	<b>0</b>	<b>0</b>	<b>17,944,715</b>
	<b>Total Capital Assets</b>	<b>0</b>	<b>0</b>	<b>17,944,715</b>
Miscellaneous				
5300	Depreciation	15,273,561	15,569,976	0
5350	Amortization	205,733	0	0
	<b>Total Miscellaneous</b>	<b>15,479,294</b>	<b>15,569,976</b>	<b>0</b>
	<b>TOTAL OPERATING EXPENSES</b>	<b>100,814,017</b>	<b>147,577,242</b>	<b>165,194,480</b>
	<b>OPERATING INCOME (LOSS) - Note 1</b>	<b>26,130,354</b>	<b>(13,089,266)</b>	<b>(32,452,602)</b>
NON-OPERATING REVENUES				
Fines, Forfeitures & Penalties				
6530	Forfeitures and Penalties	52,416	65,000	35,000
	<b>Total Fines, Forfeitures &amp; Penalties</b>	<b>52,416</b>	<b>65,000</b>	<b>35,000</b>
Revenue from Use of Money and Property				
6610	Interest	4,318,621	2,700,000	3,500,000
	<b>Total Revenue from Use of Money and Property</b>	<b>4,318,621</b>	<b>2,700,000</b>	<b>3,500,000</b>
Intergovernmental Revenues				
6970	State - Other	3,014	18,000	0
7130	Other Governmental Agencies	0	1,304	0
	<b>Total Intergovernmental Revenues</b>	<b>3,014</b>	<b>19,304</b>	<b>0</b>
Miscellaneous Revenues				

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
7670	Miscellaneous Revenue	19,234	1,150,000	8,000,000
7680	Six-Month Expired (Outlawed) Checks	(6,832)	0	1,000
7690	Returned Check Charges	1,525	0	500
	Total Miscellaneous Revenues	13,927	1,150,000	8,001,500
	<b>TOTAL NON-OPERATING REVENUES</b>	<b>4,387,978</b>	<b>3,934,304</b>	<b>11,536,500</b>
<b>NON-OPERATING EXPENSES</b>				
Other Charges				
3200	Bond Redemption	0	264,223	280,000
3300	Interest on Bonds	0	593,321	670,000
	Total Other Charges	0	857,544	950,000
Special Items				
5000	Special Items	0	0	8,000,000
	Total Special Items	0	0	8,000,000
Miscellaneous				
5400	Loss or (Gain) on Disposition of Assets	518,383	0	0
	Total Miscellaneous	518,383	0	0
	<b>TOTAL NON-OPERATING EXPENSES</b>	<b>518,383</b>	<b>857,544</b>	<b>8,950,000</b>
	<b>NON-OPERATING INCOME (LOSS)</b>	<b>3,869,595</b>	<b>3,076,760</b>	<b>2,586,500</b>
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2</b>	<b>29,999,949</b>	<b>(10,012,506)</b>	<b>(29,866,102)</b>
	7812 Transfers In - from Funds 2AA-299	29,404,147	28,910,000	28,236,000
	4802 Transfers Out - to Funds 2AA-299	(25,871,301)	(26,536,000)	(51,070,000)
	Changes to Reserves - Encumbrance - (Inc)/Dec.	(3,436,207)	7,877,429	0
	Changes to Reserves - Net Position - Reserved - (Inc)/Dec.	(47,392,116)	(14,046,453)	8,010,903
	Changes to Reserves - Net Investment in Capital Assets - (Inc)/Dec.	3,641,172	5,648,824	0
	<b>CHANGE IN NET POSITION</b>	<b>(13,654,356)</b>	<b>(8,158,706)</b>	<b>(44,689,199)</b>
	Net Position - Beginning Balance	66,502,260	52,847,904	44,689,199
	Net Position - Ending Balance	52,847,904	44,689,198	0
<b>CAPITAL ASSET ACQUISITIONS</b>				
Equipment				
	4000 Equipment (Purchases over \$5,000)	12,666,885	9,897,099	17,944,715
	4040 IT Equipment (Purchases over \$5,000)	12,819	0	0
	Total Equipment	12,679,704	9,897,099	17,944,715
Intangible Assets-Amortizable				
	4252 Internally Generated Computer Software			
2405	Contract Program Compliance	0	24,053	0
	Total 4252 Internally Generated Computer Software	0	24,053	0
	Total Intangible Assets-Amortizable	0	24,053	0
	<b>TOTAL CAPITAL ASSET ACQUISITIONS</b>	<b>12,679,704</b>	<b>9,921,152</b>	<b>17,944,715</b>

**Note 1** - Operating Loss is overstated in the 2021-22 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

**Note 2** - Loss Before Capital Contributions and Transfers is overstated in the 2021-22 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.  
Columns may not total correctly due to rounding.

## 29W - Wellness Program Internal Service Fund

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Charges For Services				
7370	Personnel Services	1,802,177	134,010	0
	Total Charges For Services	1,802,177	134,010	0
	<b>TOTAL OPERATING REVENUES</b>	1,802,177	134,010	0
<b>OPERATING EXPENSES</b>				
Services & Supplies				
0600	Clothing and Personal Supplies	21	0	0
0900	Food	304	0	500
1000	Household Expense	32,775	40,673	35,618
1001	Household Expense - Trash	345	443	500
1100	Insurance	0	5,036	5,036
1300	Maintenance Equipment - Non-IT Maintenance	5,054	5,220	5,000
1400	Maintenance - Buildings and Improvements	4,634	14,205	15,000
1402	Minor Alterations and Improvements	35	320	100
1500	Medical, Dental and Laboratory Supplies	32	0	0
1800	Office Expense	4,048	90,272	15,000
1802	Periodicals and Journals	82	2,018	2,000
1803	Postage	0	20,000	40,000
1809	Minor Office Equipment to be Controlled	8,451	8,451	8,500
1840	IT Hardware Purchases (Purchases under \$5,000)	6,965	0	0
1900	Professional and Specialized Services	1,104,438	1,012,683	1,197,147
1911	CWCAP Charges	2,738	2,738	2,800
1912	Investment Administrative Fees	2,255	2,955	0
1940	Enterprise IT Services	0	0	20,000
2100	Rents and Leases - Equipment	0	0	6,000
2140	Software Leases & Licenses	1,400	3,921	3,000
2300	Small Tools and Instruments	55	0	0
2400	Special Departmental Expense	70,804	398	900,000
2801	Utilities - Purchased Electricity	1,211	2,530	38,739
2803	Utilities - Purchased Water	91	48	100
	Total Services & Supplies	1,245,738	1,211,911	2,295,040
	<b>TOTAL OPERATING EXPENSES</b>	1,245,738	1,211,911	2,295,040
	<b>OPERATING INCOME (LOSS)</b>	556,439	(1,077,901)	(2,295,040)
<b>NON-OPERATING REVENUES</b>				
Revenue from Use of Money and Property				
6610	Interest	73,941	44,290	0

## Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
Total Revenue from Use of Money and Property		73,941	44,290	0
Intergovernmental Revenues				
7060	Federal - Disaster Relief	0	274	0
Total Intergovernmental Revenues		0	274	0
Miscellaneous Revenues				
7670	Miscellaneous Revenue	709,462	192,713	531,000
Total Miscellaneous Revenues		709,462	192,713	531,000
<b>TOTAL NON-OPERATING REVENUES</b>		<b>783,403</b>	<b>237,277</b>	<b>531,000</b>
<b>NON-OPERATING EXPENSES</b>				
Other Charges				
3200	Bond Redemption	0	251,292	229,210
3700	Taxes and Assessments	53	0	0
Total Other Charges		53	251,292	229,210
Special Items				
5000	Special Items	0	0	1,790,299
Total Special Items		0	0	1,790,299
<b>TOTAL NON-OPERATING EXPENSES</b>		<b>53</b>	<b>251,292</b>	<b>2,019,509</b>
<b>NON-OPERATING INCOME (LOSS)</b>		<b>783,350</b>	<b>(14,015)</b>	<b>(1,488,509)</b>
<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>		<b>1,339,789</b>	<b>(1,091,916)</b>	<b>(3,783,549)</b>
Changes to Reserves - Encumbrance - (Inc)/Dec.		2,047	(4,937)	0
Changes to Reserves - Net Investment in Capital Assets (Inc)/Dec.		(58,898)		
<b>CHANGE IN NET POSITION</b>		<b>1,282,938</b>	<b>(1,096,853)</b>	<b>(3,783,549)</b>
Net Position - Beginning Balance		3,597,464	4,880,402	3,783,549
Net Position - Ending Balance		4,880,402	3,783,549	0
<b>CAPITAL ASSET ACQUISITIONS</b>				
Equipment				
4000	Equipment	58,898	0	0
Total Equipment		58,898	0	0
<b>TOTAL CAPITAL ASSET ACQUISITIONS</b>		<b>58,898</b>	<b>0</b>	<b>0</b>

Columns may not total correctly due to rounding.



## 29Z - Life Insurance ISF

### Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail		FY 2019-2020 Actual	FY 2020-2021 Estimate	FY 2021-2022 Recommended Budget
<b>OPERATING REVENUES</b>				
Miscellaneous Revenues				
7710	Insurance Premiums	836,660	818,096	855,800
	Total Miscellaneous Revenues	836,660	818,096	855,800
	<b>TOTAL OPERATING REVENUES</b>	836,660	818,096	855,800
<b>OPERATING EXPENSES</b>				
Other Charges				
3530	Insurance Premiums	860,359	813,285	855,800
	Total Other Charges	860,359	813,285	855,800
	<b>TOTAL OPERATING EXPENSES</b>	860,359	813,285	855,800
	<b>OPERATING INCOME (LOSS)</b>	(23,699)	4,811	0
<b>NON-OPERATING EXPENSES</b>				
Special Items				
5000	Special Items	0	0	86,207
	Total Special Items	0	0	86,207
	<b>TOTAL NON-OPERATING EXPENSES</b>	0	0	86,207
	<b>NON-OPERATING INCOME (LOSS)</b>	0	0	(86,207)
	<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>	(23,699)	4,811	(86,207)
	<b>CHANGE IN NET POSITION</b>	(23,699)	4,811	(86,207)
	Net Position - Beginning Balance	105,095	81,396	86,207
	Net Position - Ending Balance	81,396	86,207	0

Columns may not total correctly due to rounding.

## 400 - OC Flood

### Summary of Recommended Budget by Revenue and Expense Category:

	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
			Budget		Projected		Budget				
Revenues/Appropriations	Actual		As of 3/31/21		At 6/30/21		Recommended	Amount	Percent		
Taxes Category	\$	128,195,660	\$	129,545,968	\$	130,593,239	\$	130,694,070	\$	1,148,102	0.9%
Licenses, Permits & Franchises Category		60		0		0		0		0	0.0
Fines, Forfeitures & Penalties Category		19,697		15,133		0		15,133		0	0.0
Revenue from Use of Money and Property Category		7,063,882		4,766,910		3,632,643		4,808,910		42,000	0.9
Intergovernmental Revenues Category		3,474,581		841,578		941,030		622,766		(218,812)	(26.0)
Charges For Services Category		15,348,790		11,493,435		16,749,888		10,030,500		(1,462,935)	(12.7)
Miscellaneous Revenues Category		2,243,656		10,000		1,530,984		10,000		0	0.0
Other Financing Sources Category		1,429,240		315,000		422,924		315,000		0	0.0
Obligated Fund Balances		17,650,876		49,580,151		35,886,796		43,766,659		(5,813,492)	(11.7)
Fund Balance Unassigned		0		0		0		0		0	0.0
Total Revenues		175,426,443		196,568,175		189,757,504		190,263,038		(6,305,137)	(3.2)
Salaries & Benefits Category		31,101,644		33,891,738		30,724,064		34,473,863		582,125	1.7
Services & Supplies Category		69,932,534		74,990,190		72,498,473		64,512,745		(10,477,445)	(14.0)
Other Charges Category		4,080,756		7,159,137		8,228,688		7,157,463		(1,674)	(0.0)
Equipment Category		217,914		50,000		50,000		0		(50,000)	(100.0)
Land Category		8,680		0		0		0		0	0.0
Structures & Improvements Category		66,643,472		4,247		(10,181)		0		(4,247)	(100.0)
Intangible Assets-Amortizable Category		49,896		1,426		1,426		0		(1,426)	(100.0)
Other Financing Uses Category		4,559,260		80,471,437		79,481,437		84,118,967		3,647,530	4.5
Intrafund Transfers Category		(4,108)		0		(120)		0		0	0.0
Obligated Fund Balances		42,763		0		0		0		0	0.0
Total Requirements		176,632,813		196,568,175		190,973,787		190,263,038		(6,305,137)	(3.2)
Beginning Fund Balance - Unassigned		0		0		0		0		0	0.0
Current Year Revenue		157,775,567		146,988,024		153,870,708		146,496,379		(491,645)	(0.3)
Current Year Expenses		(97,974,788)		(196,568,175)		(190,973,787)		(190,263,038)		6,305,137	(3.2)
Prior Year Expenses		(34,872,208)		0		(34,419,254)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances		(42,536,684)		0		35,635,537		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances		17,608,113		49,580,151		35,886,796		43,766,659		(5,813,492)	(11.7)
Ending Fund Balance - Unassigned	\$	1	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 401 - OC Flood - Capital Improvement Projects

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
		FY 2019-2020		Budget		Projected		FY 2021-2022		Budget	
		Actual		As of 3/31/21		At 6/30/21		Recommended		Amount	Percent
Revenue from Use of Money and Property Category	\$	0	\$	0	\$	504,630	\$	418,157	\$	418,157	0.0%
Charges For Services Category		0		564,500		466,887		210,000		(354,500)	(62.8)
Other Financing Sources Category		0		75,030,100		75,030,100		78,268,424		3,238,324	4.3
Fund Balance Unassigned		0		0		0		0		0	0.0
Total Revenues		0		75,594,600		76,001,617		78,896,581		3,301,981	4.4
Services & Supplies Category		0		9,212,600		4,627,239		8,683,581		(529,019)	(5.7)
Other Charges Category		0		165,000		5,000		3,155,000		2,990,000	1,812.1
Land Category		0		10,000		0		0		(10,000)	(100.0)
Structures & Improvements Category		0		66,207,000		64,777,000		67,058,000		851,000	1.3
Obligated Fund Balances		0		0		6,592,378		0		0	0.0
Total Requirements		0		75,594,600		76,001,617		78,896,581		3,301,981	4.4
Beginning Fund Balance - Unassigned		0		0		0		0		0	0.0
Current Year Revenue		0		75,594,600		76,001,617		78,896,581		3,301,981	4.4
Current Year Expenses		0		(75,594,600)		(69,409,239)		(78,896,581)		(3,301,981)	4.4
Prior Year Expenses		0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances		0		0		(6,592,378)		0		0	0.0
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 404 - OC Flood - Capital

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 3,711,474		\$ 3,382,000		\$ 2,132,630		\$ 3,475,000		\$ 93,000	2.8%
Intergovernmental Revenues Category	8,740,104		12,000,000		5,529,482		28,906,861		16,906,861	140.9
Charges For Services Category	10,529		0		5,361		0		0	0.0
Miscellaneous Revenues Category	41,299		0		(31,699)		0		0	0.0
Obligated Fund Balances	1,682,930		59,300,963		51,414,698		100,961,757		41,660,794	70.3
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	14,186,336		74,682,963		59,050,472		133,343,618		58,660,655	78.5
Services & Supplies Category	3,722,957		15,782,483		7,945,914		18,035,777		2,253,294	14.3
Other Charges Category	469,035		13,900,480		6,124,165		22,400,980		8,500,500	61.1
Land Category	10,267,523		45,000,000		45,000,000		92,906,861		47,906,861	106.5
Structures & Improvements Category	0		0		(6,099)		0		0	0.0
<b>Total Requirements</b>	14,459,515		74,682,963		59,063,980		133,343,618		58,660,655	78.5
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	12,503,406		15,382,000		7,635,774		32,381,861		16,999,861	110.5
Current Year Expenses	(12,785,629)		(74,682,963)		(59,063,980)		(133,343,618)		(58,660,655)	78.5
Prior Year Expenses	(670,128)		0		(704,969)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	(730,580)		0		718,477		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	1,682,930		59,300,963		51,414,698		100,961,757		41,660,794	70.3
<b>Ending Fund Balance - Unassigned</b>	\$ (1)		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 405 - OC Parks CSA26

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Taxes Category	\$ 97,955,740		\$ 98,202,119		\$ 101,891,721		\$ 105,082,789		\$ 6,880,670	7.0%
Licenses, Permits & Franchises Category	148,354		234,050		135,891		238,731		4,681	2.0
Fines, Forfeitures & Penalties Category	52,707		50,000		43,514		41,418		(8,582)	(17.2)
Revenue from Use of Money and Property Category	7,672,817		7,475,056		6,971,416		5,925,342		(1,549,714)	(20.7)
Intergovernmental Revenues Category	446,484		7,975,000		426,245		500,893		(7,474,107)	(93.7)
Charges For Services Category	12,143,789		14,291,600		12,820,853		13,225,767		(1,065,833)	(7.5)
Miscellaneous Revenues Category	362,446		0		475,875		200,000		200,000	0.0
Other Financing Sources Category	248,741		85,000		170,970		85,000		0	0.0
Obligated Fund Balances	660,464		38,258,576		0		41,404,161		3,145,585	8.2
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	119,691,543		166,571,401		122,936,485		166,704,101		132,700	0.1
Salaries & Benefits Category	34,579,008		37,993,858		37,207,894		38,574,886		581,028	1.5
Services & Supplies Category	70,369,810		77,507,940		71,650,065		88,022,699		10,514,759	13.6
Other Charges Category	46,835		7,829,586		40,639		149,000		(7,680,586)	(98.1)
Equipment Category	1,877,222		3,779,000		2,880,236		3,485,000		(294,000)	(7.8)
Other Financing Uses Category	10,526,418		39,461,017		11,828,428		36,472,516		(2,988,501)	(7.6)
Obligated Fund Balances	5,800,000		0		36,036		0		0	0.0
<b>Total Requirements</b>	123,199,293		166,571,401		123,643,298		166,704,101		132,700	0.1
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	119,031,079		128,312,825		122,936,485		125,299,940		(3,012,885)	(2.3)
Current Year Expenses	(111,865,524)		(166,571,401)		(123,607,262)		(166,704,101)		(132,700)	0.1
Prior Year Expenses	(3,810,090)		0		(2,543,764)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	1,784,071		0		3,250,577		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(5,139,536)		38,258,576		(36,036)		41,404,161		3,145,585	8.2
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

## 406 - OC Parks Capital

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 715,234		\$ 796,283		\$ 545,462		\$ 130,078		\$ (666,205)	(83.7)%
Intergovernmental Revenues Category	518,973		0		130,553		1,900,000		1,900,000	0.0
Charges For Services Category	0		0		104,486		0		0	0.0
Miscellaneous Revenues Category	2,770,266		895,000		753,898		600,000		(295,000)	(33.0)
Other Financing Sources Category	8,000,000		35,664,717		8,784,827		32,993,355		(2,671,362)	(7.5)
Obligated Fund Balances	6,331,325		0		0		0		0	0.0
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	18,335,798		37,356,000		10,319,226		35,623,433		(1,732,567)	(4.6)
Services & Supplies Category	3,811,635		2,853,110		2,784,035		2,921,999		68,889	2.4
Structures & Improvements Category	15,264,006		34,502,890		6,695,191		32,701,434		(1,801,456)	(5.2)
Obligated Fund Balances	1,033,000		0		8,872,257		0		0	0.0
<b>Total Requirements</b>	20,108,642		37,356,000		18,351,483		35,623,433		(1,732,567)	(4.6)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	12,004,473		37,356,000		10,319,226		35,623,433		(1,732,567)	(4.6)
Current Year Expenses	(7,272,367)		(37,356,000)		(9,479,226)		(35,623,433)		1,732,567	(4.6)
Prior Year Expenses	(5,183,631)		0		(6,010,390)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	(4,846,801)		0		14,042,647		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	5,298,325		0		(8,872,257)		0		0	0.0
<b>Ending Fund Balance - Unassigned</b>	\$ (1)		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 431 - Special Assessment-Top of the World Improvement

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$	1,069	\$	1,500	\$	390	\$	350	\$	(1,150) (76.7)%
Obligated Fund Balances		18,131		41,031		21,717		19,314		(21,717) (52.9)
Fund Balance Unassigned		0		0		0		0		0 0.0
<b>Total Revenues</b>		19,200		42,531		22,107		19,664		(22,867) (53.8)
Services & Supplies Category		19,200		42,531		22,107		19,664		(22,867) (53.8)
<b>Total Requirements</b>		19,200		42,531		22,107		19,664		(22,867) (53.8)
Beginning Fund Balance - Unassigned		0		0		0		0		0 0.0
Current Year Revenue		1,069		1,500		390		350		(1,150) (76.7)
Current Year Expenses		(19,200)		(42,531)		(22,107)		(19,664)		22,867 (53.8)
Prior Year Expenses		0		0		0		0		0 0.0
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0		0 0.0
Decrease/(Increase) to Obligated Fund Balances		18,131		41,031		21,717		19,314		(21,717) (52.9)
<b>Ending Fund Balance - Unassigned</b>	\$	0	\$	0	\$	0	\$	0	\$	0 0.0%

Columns may not total correctly due to rounding.

## 433 - Golden Lantern Reassessment District 94-1 Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 7,456	\$ 9,000	\$ 3,810	\$ 4,500	\$ (4,500)	(50.0)%
Obligated Fund Balances	11,856	376,443	18,230	358,212	(18,231)	(4.8)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	19,312	385,443	22,040	362,712	(22,731)	(5.9)
Services & Supplies Category	19,313	385,443	22,040	362,712	(22,731)	(5.9)
<b>Total Requirements</b>	19,313	385,443	22,040	362,712	(22,731)	(5.9)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	7,456	9,000	3,810	4,500	(4,500)	(50.0)
Current Year Expenses	(19,313)	(385,443)	(22,040)	(362,712)	22,731	(5.9)
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	11,856	376,443	18,230	358,212	(18,231)	(4.8)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.



## 459 - N. Tustin Landscape & Lighting Assessment District

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
		Budget		Projected	FY 2021-2022	Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Taxes Category	\$ 676,019	\$ 696,851	\$ 703,061	\$ 707,533	\$ 10,682	1.5%	
Fines, Forfeitures & Penalties Category	117	0	0	0	0	0.0	
Revenue from Use of Money and Property Category	93,209	110,000	53,508	12,774	(97,226)	(88.4)	
Intergovernmental Revenues Category	3,298	3,200	1,620	3,200	0	0.0	
Miscellaneous Revenues Category	0	850,000	539,000	311,000	(539,000)	(63.4)	
Obligated Fund Balances	3,309,825	2,100,449	534,687	3,318,268	1,217,819	58.0	
Fund Balance Unassigned	0	0	0	0	0	0.0	
Total Revenues	4,082,468	3,760,500	1,831,876	4,352,775	592,275	15.7	
Services & Supplies Category	701,562	560,500	610,000	612,775	52,275	9.3	
Structures & Improvements Category	384,504	3,200,000	1,221,876	3,740,000	540,000	16.9	
Obligated Fund Balances	3,000,000	0	0	0	0	0.0	
Total Requirements	4,086,065	3,760,500	1,831,876	4,352,775	592,275	15.8	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0	
Current Year Revenue	772,643	1,660,051	1,297,189	1,034,507	(625,544)	(37.7)	
Current Year Expenses	(703,298)	(3,760,500)	(1,831,876)	(4,352,775)	(592,275)	15.7	
Prior Year Expenses	0	0	(382,767)	0	0	0.0	
Decrease/(Increase) Reserve for Encumbrances	(379,170)	0	382,767	0	0	0.0	
Decrease/(Increase) to Obligated Fund Balances	309,825	2,100,449	534,687	3,318,268	1,217,819	58.0	
Ending Fund Balance - Unassigned	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.0%	

Columns may not total correctly due to rounding.

## 468 - County Service Area #13 - La Mirada

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Taxes Category	\$ 3,793	\$ 3,188	\$ 3,532	\$ 3,288	\$ 100	3.1%
Fines, Forfeitures & Penalties Category	1	0	0	0	0	0.0
Revenue from Use of Money and Property Category	373	60	315	62	2	3.3
Intergovernmental Revenues Category	18	20	18	20	0	0.0
Charges For Services Category	6,866	6,800	10,541	10,541	3,741	55.0
Obligated Fund Balances	0	10,681	0	19,436	8,755	82.0
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	11,051	20,749	14,406	33,347	12,598	60.7
Services & Supplies Category	7,447	16,447	13,052	8,347	(8,100)	(49.3)
Other Financing Uses Category	0	0	0	20,000	20,000	0.0
Special Items Category	0	4,302	0	5,000	698	16.2
Obligated Fund Balances	3,604	0	1,354	0	0	0.0
<b>Total Requirements</b>	11,051	20,749	14,406	33,347	12,598	60.7
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	11,051	10,068	14,406	13,911	3,843	38.2
Current Year Expenses	(7,447)	(20,749)	(13,052)	(33,347)	(12,598)	60.7
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(3,604)	10,681	(1,354)	19,436	8,755	82.0
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 477 - County Service Area #22 - East Yorba Linda

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2020-2021		FY 2020-2021		Change from FY 2020-2021		
	FY 2019-2020	Budget	Projected	FY 2021-2022	Budget		
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Taxes Category	\$ 28,178	\$ 28,242	\$ 29,306	\$ 29,314	\$ 1,072	3.8%	
Fines, Forfeitures & Penalties Category	5	0	0	0	0	0.0	
Revenue from Use of Money and Property Category	1,445	500	597	169	(331)	(66.2)	
Intergovernmental Revenues Category	136	120	66	140	20	16.7	
Charges For Services Category	0	22,585	0	0	(22,585)	(100.0)	
Other Financing Sources Category	100,000	100,000	114,405	49,048	(50,952)	(51.0)	
Obligated Fund Balances	10,064	0	0	47,046	47,046	0.0	
Fund Balance Unassigned	0	0	0	0	0	0.0	
Total Revenues	139,828	151,447	144,374	125,717	(25,730)	(17.0)	
Services & Supplies Category	139,828	151,447	144,374	125,717	(25,730)	(17.0)	
Obligated Fund Balances	0	0	3,342	0	0	0.0	
Total Requirements	139,828	151,447	147,716	125,717	(25,730)	(17.0)	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0	
Current Year Revenue	129,764	151,447	144,374	78,671	(72,776)	(48.1)	
Current Year Expenses	(136,486)	(151,447)	(144,374)	(125,717)	25,730	(17.0)	
Prior Year Expenses	0	0	0	0	0	0.0	
Decrease/(Increase) Reserve for Encumbrances	(3,342)	0	3,342	0	0	0.0	
Decrease/(Increase) to Obligated Fund Balances	10,064	0	(3,342)	47,046	47,046	0.0	
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%	

Columns may not total correctly due to rounding.

## 479 - CFD 99-1 Series A of 1999 Ladera - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
	Actual		Budget		Projected		FY 2021-2022	Budget			
			As of 3/31/21		At 6/30/21		Recommended	Amount	Percent		
Taxes Category	\$	1,535,141	\$	1,482,000	\$	1,506,000	\$	1,511,250	\$	29,250	2.0%
Fines, Forfeitures & Penalties Category		4,383		4,400		3,500		3,500		(900)	(20.4)
Revenue from Use of Money and Property Category		14,476		10,000		5,700		10,000		0	0.0
Obligated Fund Balances		0		592,600		0		589,675		(2,925)	(0.5)
Fund Balance Unassigned		0		0		0		0		0	0.0
Total Revenues		1,554,000		2,089,000		1,515,200		2,114,425		25,425	1.2
Services & Supplies Category		43,855		61,000		36,910		55,300		(5,700)	(9.3)
Other Charges Category		1,403,375		1,428,000		1,428,000		1,459,125		31,125	2.2
Special Items Category		0		600,000		0		600,000		0	0.0
Obligated Fund Balances		106,770		0		50,296		0		0	0.0
Total Requirements		1,554,000		2,089,000		1,515,206		2,114,425		25,425	1.2
Beginning Fund Balance - Unassigned		0		0		0		0		0	0.0
Current Year Revenue		1,554,000		1,496,400		1,515,200		1,524,750		28,350	1.9
Current Year Expenses		(1,447,224)		(2,089,000)		(1,464,910)		(2,114,425)		(25,425)	1.2
Prior Year Expenses		(283)		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances		277		0		6		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances		(106,770)		592,600		(50,296)		589,675		(2,925)	(0.5)
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 487 - Ladera CFD 2002-01 Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
		Budget					
	Actual	As of 3/31/21	Projected	FY 2021-2022	Budget		

Columns may not total correctly due to rounding.

## 488 - Rancho Santa Margarita CFD 86-1 (Series 1988) - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 61,287		\$ 30,000		\$ 26,000		\$ 30,000		\$ 0	0.0%
Obligated Fund Balances	0		3,198,593		0		3,198,593		0	0.0
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	61,287		3,228,593		26,000		3,228,593		0	0.0
Services & Supplies Category	29,021		3,228,593		26,000		3,228,593		0	0.0
Obligated Fund Balances	32,266		0		0		0		0	0.0
<b>Total Requirements</b>	61,287		3,228,593		26,000		3,228,593		0	0.0
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	61,287		30,000		26,000		30,000		0	0.0
Current Year Expenses	(29,021)		(3,228,593)		(26,000)		(3,228,593)		0	0.0
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(32,266)		3,198,593		0		3,198,593		0	0.0
<b>Ending Fund Balance - Unassigned</b>	\$ 0		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 492 - Mission Viejo CFD 87-3 (A) - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	FY 2019-2020		Budget		Projected		FY 2021-2022		Budget	
	Actual		As of 3/31/21		At 6/30/21		Recommended		Amount	Percent
Miscellaneous Revenues Category	\$ 134,188	\$	0	\$	0	\$	0	\$	0	0.0%
Obligated Fund Balances	0		108,777		32,000		76,776		(32,001)	(29.4)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	134,188		108,777		32,000		76,776		(32,001)	(29.4)
Services & Supplies Category	25,412		108,777		32,000		76,776		(32,001)	(29.4)
Obligated Fund Balances	108,777		0		0		0		0	0.0
<b>Total Requirements</b>	134,189		108,777		32,000		76,776		(32,001)	(29.4)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	134,188		0		0		0		0	0.0
Current Year Expenses	(25,412)		(108,777)		(32,000)		(76,776)		32,001	(29.4)
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(108,777)		108,777		32,000		76,776		(32,001)	(29.4)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 501 - Rancho Santa Margarita CFD 87-5(A) - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 1,986	\$ 2,400	\$ 890	\$ 800	\$ (1,600)	(66.7)%
Miscellaneous Revenues Category	21,573	0	0	0	0	0.0
Obligated Fund Balances	369	89,368	31,161	58,207	(31,161)	(34.9)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	23,928	91,768	32,051	59,007	(32,761)	(35.7)
Services & Supplies Category	24,652	91,768	32,051	59,007	(32,761)	(35.7)
<b>Total Requirements</b>	24,652	91,768	32,051	59,007	(32,761)	(35.7)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	23,559	2,400	890	800	(1,600)	(66.7)
Current Year Expenses	(24,652)	(91,768)	(32,051)	(59,007)	32,761	(35.7)
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	724	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	369	89,368	31,161	58,207	(31,161)	(34.9)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.



## 505 - Foothill Ranch CFD 87-4 - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual	Budget	As of 3/31/21	Projected	At 6/30/21	FY 2021-2022	Budget	
							Amount	Percent
Revenue from Use of Money and Property Category	\$ 55,965	\$ 30,000		\$ 30,000		\$ 30,000	\$ 0	0.0%
Miscellaneous Revenues Category	178,177	0		0		0	0	0.0
Obligated Fund Balances	0	2,953,528		0		2,955,722	2,194	0.1
Fund Balance Unassigned	0	0		0		0	0	0.0
Total Revenues	234,142	2,983,528		30,000		2,985,722	2,194	0.1
Services & Supplies Category	24,573	2,983,528		27,805		2,985,722	2,194	0.1
Obligated Fund Balances	210,293	0		2,195		0	0	0.0
Total Requirements	234,866	2,983,528		30,000		2,985,722	2,194	0.1
Beginning Fund Balance - Unassigned	0	0		0		0	0	0.0
Current Year Revenue	234,142	30,000		30,000		30,000	0	0.0
Current Year Expenses	(24,573)	(2,983,528)		(27,805)		(2,985,722)	(2,194)	0.1
Prior Year Expenses	0	0		0		0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	724	0		0		0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(210,293)	2,953,528		(2,195)		2,955,722	2,194	0.1
Ending Fund Balance - Unassigned	\$ 0	\$ 0		\$ 0		\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 507 - Irvine Coast Assessment District 88-1 - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$	13,885	\$	16,000	\$	7,200	\$	6,000	\$ (10,000)	(62.5)%
Obligated Fund Balances		13,733		709,770		15,220		694,549	(15,221)	(2.1)
Fund Balance Unassigned		0		0		0		0	0	0.0
<b>Total Revenues</b>		27,618		725,770		22,420		700,549	(25,221)	(3.5)
Services & Supplies Category		28,374		725,770		22,420		700,549	(25,221)	(3.5)
<b>Total Requirements</b>		28,374		725,770		22,420		700,549	(25,221)	(3.5)
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.0
Current Year Revenue		13,885		16,000		7,200		6,000	(10,000)	(62.5)
Current Year Expenses		(28,374)		(725,770)		(22,420)		(700,549)	25,221	(3.5)
Prior Year Expenses		0		0		0		0	0	0.0
Decrease/(Increase) Reserve for Encumbrances		756		0		0		0	0	0.0
Decrease/(Increase) to Obligated Fund Balances		13,733		709,770		15,220		694,549	(15,221)	(2.1)
<b>Ending Fund Balance - Unassigned</b>	\$	0	\$	0	\$	0	\$	0	0	0.0%

Columns may not total correctly due to rounding.

## 509 - Rancho Santa Margarita CFD 87-5B - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
	Actual	Budget	As of 3/31/21	Projected	At 6/30/21	FY 2021-2022	Budget	
							Amount	Percent
Revenue from Use of Money and Property Category	\$ 23,638	\$ 25,000	\$ 13,000	\$ 10,000	\$ (15,000)	(60.0)%		
Miscellaneous Revenues Category	64,588	0	0	0	0	0	0.0	
Obligated Fund Balances	0	1,233,012	9,900	1,227,939	(5,073)	(0.4)		
Fund Balance Unassigned	0	0	0	0	0	0	0.0	
Total Revenues	88,226	1,258,012	22,900	1,237,939	(20,073)	(1.6)		
Services & Supplies Category	20,612	1,258,012	22,900	1,237,939	(20,073)	(1.6)		
Obligated Fund Balances	68,339	0	0	0	0	0	0.0	
Total Requirements	88,951	1,258,012	22,900	1,237,939	(20,073)	(1.6)		
Beginning Fund Balance - Unassigned	0	0	0	0	0	0	0.0	
Current Year Revenue	88,226	25,000	13,000	10,000	(15,000)	(60.0)		
Current Year Expenses	(20,612)	(1,258,012)	(22,900)	(1,237,939)	20,073	(1.6)		
Prior Year Expenses	0	0	0	0	0	0	0.0	
Decrease/(Increase) Reserve for Encumbrances	724	0	0	0	0	0	0.0	
Decrease/(Increase) to Obligated Fund Balances	(68,339)	1,233,012	9,900	1,227,939	(5,073)	(0.4)		
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0	0.0%

Columns may not total correctly due to rounding.

## 513 - Coto de Caza CFD 87-8 - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Taxes Category	\$ 120	\$ 0	\$ 0	\$ 0	\$ 0	0.0%
Revenue from Use of Money and Property Category	6,435	7,000	3,400	3,000	(4,000)	(57.1)
Miscellaneous Revenues Category	78,182	0	0	0	0	0.0
Obligated Fund Balances	0	337,308	20,800	316,508	(20,800)	(6.2)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	84,737	344,308	24,200	319,508	(24,800)	(7.2)
Services & Supplies Category	20,486	344,308	24,200	319,508	(24,800)	(7.2)
Obligated Fund Balances	64,975	0	0	0	0	0.0
<b>Total Requirements</b>	85,461	344,308	24,200	319,508	(24,800)	(7.2)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	84,737	7,000	3,400	3,000	(4,000)	(57.1)
Current Year Expenses	(20,486)	(344,308)	(24,200)	(319,508)	24,800	(7.2)
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	724	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(64,975)	337,308	20,800	316,508	(20,800)	(6.2)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 516 - Assessment Dist 01-1 Ziani Project - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 6,898	\$ 7,500	\$ 2,100	\$ 2,000	\$ (5,500)	(73.3)%
Charges For Services Category	294,597	322,949	253,000	323,784	835	0.3
Obligated Fund Balances	14,254	192,563	60,634	198,000	5,437	2.8
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	315,749	523,012	315,734	523,784	772	0.1
Services & Supplies Category	19,411	26,049	19,847	25,399	(650)	(2.5)
Other Charges Category	296,338	296,963	296,955	298,385	1,422	0.5
Special Items Category	0	200,000	0	200,000	0	0.0
<b>Total Requirements</b>	315,749	523,012	316,802	523,784	772	0.1
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	301,495	330,449	255,100	325,784	(4,665)	(1.4)
Current Year Expenses	(315,652)	(523,012)	(316,802)	(523,784)	(772)	0.1
Prior Year Expenses	(312)	0	(184)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	215	0	1,252	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	14,254	192,563	60,634	198,000	5,437	2.8
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 517 - Rancho Santa Margarita CFD 87-5C - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	FY 2019-2020		Budget		Projected		FY 2021-2022		Budget	
	Actual		As of 3/31/21		At 6/30/21		Recommended		Amount	Percent
Revenue from Use of Money and Property Category	\$ 3,161	\$	3,000	\$	1,600	\$	2,000	\$	(1,000)	(33.3)%
Miscellaneous Revenues Category	40,481		0		0		0		0	0.0
Obligated Fund Balances	0		157,772		20,962		136,809		(20,963)	(13.3)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	43,642		160,772		22,562		138,809		(21,963)	(13.7)
Services & Supplies Category	20,670		160,772		22,562		138,809		(21,963)	(13.7)
Obligated Fund Balances	23,696		0		0		0		0	0.0
<b>Total Requirements</b>	44,366		160,772		22,562		138,809		(21,963)	(13.7)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	43,642		3,000		1,600		2,000		(1,000)	(33.3)
Current Year Expenses	(20,670)		(160,772)		(22,562)		(138,809)		21,963	(13.7)
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	724		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(23,696)		157,772		20,962		136,809		(20,963)	(13.3)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 521 - Rancho Santa Margarita CFD 87-5D (A) - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 2,486		\$ 3,000		\$ 1,160		\$ 1,000		\$ (2,000)	(66.7)%
Miscellaneous Revenues Category	32,970		0		0		0		0	0.0
Obligated Fund Balances	0		117,765		31,210		86,554		(31,211)	(26.5)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	35,456		120,765		32,370		87,554		(33,211)	(27.5)
Services & Supplies Category	24,668		120,765		32,370		87,554		(33,211)	(27.5)
Obligated Fund Balances	11,513		0		0		0		0	0.0
<b>Total Requirements</b>	36,181		120,765		32,370		87,554		(33,211)	(27.5)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	35,456		3,000		1,160		1,000		(2,000)	(66.7)
Current Year Expenses	(24,668)		(120,765)		(32,370)		(87,554)		33,211	(27.5)
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	724		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(11,513)		117,765		31,210		86,554		(31,211)	(26.5)
<b>Ending Fund Balance - Unassigned</b>	\$ (1)		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 523 - Newport Coast AD 01-1 Group 2 Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 13,011	\$ 15,000	\$ 5,000	\$ 5,000	\$ (10,000)	(66.7)%
Charges For Services Category	587,943	595,000	512,000	597,000	2,000	0.3
Obligated Fund Balances	0	485,395	63,234	494,703	9,308	1.9
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	600,954	1,095,395	580,234	1,096,703	1,308	0.1
Services & Supplies Category	34,813	47,997	33,443	46,683	(1,314)	(2.7)
Other Charges Category	546,257	547,398	547,393	550,020	2,622	0.5
Special Items Category	0	500,000	0	500,000	0	0.0
Obligated Fund Balances	19,884	0	0	0	0	0.0
<b>Total Requirements</b>	600,954	1,095,395	580,836	1,096,703	1,308	0.1
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	600,954	610,000	517,000	602,000	(8,000)	(1.3)
Current Year Expenses	(580,894)	(1,095,395)	(580,836)	(1,096,703)	(1,308)	0.1
Prior Year Expenses	(574)	0	(340)	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	399	0	942	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	(19,884)	485,395	63,234	494,703	9,308	1.9
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.



## 52T - Newport Coast AD 01-1 Conversion #1 Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$ 20,347		\$ 21,000		\$ 7,800		\$ 7,500		\$ (13,500)	(64.3)%
Charges For Services Category	919,570		920,000		839,000		920,000		0	0.0
Obligated Fund Balances	0		481,178		47,565		496,889		15,711	3.3
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	939,917		1,422,178		894,365		1,424,389		2,211	0.1
Services & Supplies Category	53,518		74,087		46,322		72,199		(1,888)	(2.5)
Other Charges Category	846,325		848,091		848,086		852,190		4,099	0.5
Special Items Category	0		500,000		0		500,000		0	0.0
Obligated Fund Balances	40,073		0		0		0		0	0.0
<b>Total Requirements</b>	939,917		1,422,178		894,408		1,424,389		2,211	0.2
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	939,917		941,000		846,800		927,500		(13,500)	(1.4)
Current Year Expenses	(899,573)		(1,422,178)		(894,408)		(1,424,389)		(2,211)	0.2
Prior Year Expenses	(890)		0		(526)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	619		0		570		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(40,073)		481,178		47,565		496,889		15,711	3.3
<b>Ending Fund Balance - Unassigned</b>	<b>\$ 0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>0.0%</b>

Columns may not total correctly due to rounding.

## 530 - CFD 2004-1 Ladera Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021				
	Actual	Budget	As of 3/31/21	Projected	FY 2021-2022	Budget	Percent				
Taxes Category	\$	4,696,280	\$	4,914,000	\$	4,852,000	\$	5,018,080	\$	104,080	2.1%
Fines, Forfeitures & Penalties Category		20,745		20,000		17,600		20,000		0	0.0
Revenue from Use of Money and Property Category		173,552		170,000		88,800		170,000		0	0.0
Obligated Fund Balances		0		2,248,809		0		2,236,448		(12,361)	(0.6)
Fund Balance Unassigned		0		0		0		0		0	0.0
Total Revenues		4,890,577		7,352,809		4,958,400		7,444,528		91,719	1.2
Services & Supplies Category		52,514		70,900		46,400		70,900		0	0.0
Other Charges Category		4,689,646		4,781,909		4,781,909		4,873,628		91,719	1.9
Special Items Category		0		2,500,000		0		2,500,000		0	0.0
Obligated Fund Balances		148,417		0		130,096		0		0	0.0
Total Requirements		4,890,577		7,352,809		4,958,405		7,444,528		91,719	1.3
Beginning Fund Balance - Unassigned		0		0		0		0		0	0.0
Current Year Revenue		4,890,577		5,104,000		4,958,400		5,208,080		104,080	2.0
Current Year Expenses		(4,742,155)		(7,352,809)		(4,828,309)		(7,444,528)		(91,719)	1.2
Prior Year Expenses		(306)		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances		301		0		5		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances		(148,417)		2,248,809		(130,096)		2,236,448		(12,361)	(0.5)
Ending Fund Balance - Unassigned	\$	0	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.

## 533 - CFD 01-1 Ladera - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021	FY 2020-2021	Change from FY 2020-2021		
		Budget		Projected	FY 2021-2022	Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Taxes Category	\$ 2,083,987	\$ 2,010,150	\$ 2,017,000	\$ 2,055,400	\$ 45,250	2.3%	
Fines, Forfeitures & Penalties Category	5,719	6,000	5,400	6,000	0	0.0	
Revenue from Use of Money and Property Category	19,214	10,000	7,700	10,000	0	0.0	
Obligated Fund Balances	0	672,725	0	664,575	(8,150)	(1.2)	
Fund Balance Unassigned	0	0	0	0	0	0.0	
Total Revenues	2,108,920	2,698,875	2,030,100	2,735,975	37,100	1.4	
Services & Supplies Category	47,076	53,600	40,450	53,200	(400)	(0.8)	
Other Charges Category	1,913,525	1,945,275	1,945,275	1,982,775	37,500	1.9	
Special Items Category	0	700,000	0	700,000	0	0.0	
Obligated Fund Balances	148,320	0	44,381	0	0	0.0	
Total Requirements	2,108,921	2,698,875	2,030,106	2,735,975	37,100	1.4	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0	
Current Year Revenue	2,108,920	2,026,150	2,030,100	2,071,400	45,250	2.2	
Current Year Expenses	(1,960,596)	(2,698,875)	(1,985,725)	(2,735,975)	(37,100)	1.4	
Prior Year Expenses	(120)	0	0	0	0	0.0	
Decrease/(Increase) Reserve for Encumbrances	114	0	6	0	0	0.0	
Decrease/(Increase) to Obligated Fund Balances	(148,320)	672,725	(44,381)	664,575	(8,150)	(1.2)	
Ending Fund Balance - Unassigned	\$ (1)	\$ 0	\$ 0	\$ 0	\$ 0	0.0%	

Columns may not total correctly due to rounding.

## 534 - AD 01-1 Group 3 Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	FY 2019-2020		Budget		Projected		FY 2021-2022		Budget	
	Actual		As of 3/31/21		At 6/30/21		Recommended		Amount	Percent
Revenue from Use of Money and Property Category	\$ 15,890		\$ 16,000		\$ 5,900		\$ 5,500		\$ (10,500)	(65.6)%
Charges For Services Category	726,403		727,000		660,000		727,000		0	0.0
Obligated Fund Balances	0		484,310		41,556		494,243		9,933	2.0
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	742,294		1,227,310		707,456		1,226,743		(567)	(0.0)
Services & Supplies Category	42,387		58,640		39,165		54,868		(3,772)	(6.4)
Other Charges Category	667,279		668,670		668,668		671,875		3,205	0.5
Special Items Category	0		500,000		0		500,000		0	0.0
Obligated Fund Balances	32,627		0		0		0		0	0.0
<b>Total Requirements</b>	742,293		1,227,310		707,833		1,226,743		(567)	(0.1)
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	742,294		743,000		665,900		732,500		(10,500)	(1.4)
Current Year Expenses	(709,453)		(1,227,310)		(707,833)		(1,226,743)		567	(0.0)
Prior Year Expenses	(702)		0		(415)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	488		0		792		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(32,627)		484,310		41,556		494,243		9,933	2.1
<b>Ending Fund Balance - Unassigned</b>	\$ 0		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 536 - Newport Coast AD 01-1 Group 4 Conversion Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		Change from FY 2020-2021	
		Budget		Projected		FY 2021-2022	Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent		
Taxes Category	\$ 467,904	\$ 486,900	\$ 475,000	\$ 486,600	\$ (300)	(0.1)%		
Revenue from Use of Money and Property Category	11,784	15,000	2,800	2,500	(12,500)	(83.3)		
Obligated Fund Balances	4,204	735,230	258	747,730	12,500	1.7		
Fund Balance Unassigned	0	0	0	0	0	0.0		
Total Revenues	483,892	1,237,130	478,058	1,236,830	(300)	(0.0)		
Services & Supplies Category	42,456	50,200	41,139	50,200	0	0.0		
Other Charges Category	441,436	436,930	436,927	436,630	(300)	(0.1)		
Special Items Category	0	750,000	0	750,000	0	0.0		
Total Requirements	483,891	1,237,130	478,066	1,236,830	(300)	(0.0)		
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0		
Current Year Revenue	479,688	501,900	477,800	489,100	(12,800)	(2.6)		
Current Year Expenses	(483,884)	(1,237,130)	(478,066)	(1,236,830)	300	(0.0)		
Prior Year Expenses	(344)	0	0	0	0	0.0		
Decrease/(Increase) Reserve for Encumbrances	336	0	8	0	0	0.0		
Decrease/(Increase) to Obligated Fund Balances	4,204	735,230	258	747,730	12,500	1.7		
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%		

Columns may not total correctly due to rounding.

## 541 - CFD 2015-1 RMV (Village of Esencia) Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Taxes Category	\$	5,041,851	\$	5,000,000	\$	4,950,000	\$	4,950,000	\$ (50,000)	(1.0)%
Fines, Forfeitures & Penalties Category		12,353		17,000		11,335		10,000	(7,000)	(41.2)
Revenue from Use of Money and Property Category		204,949		200,000		100,000		95,000	(105,000)	(52.5)
Obligated Fund Balances		1,881,944		2,738,731		0		2,984,457	245,726	9.0
Fund Balance Unassigned		0		0		0		0	0	0.0
<b>Total Revenues</b>		7,141,097		7,955,731		5,061,335		8,039,457	83,726	1.1
Services & Supplies Category		114,679		82,806		51,437		73,727	(9,079)	(11.0)
Other Charges Category		7,026,419		4,872,925		4,872,925		4,965,730	92,805	1.9
Special Items Category		0		3,000,000		0		3,000,000	0	0.0
Obligated Fund Balances		0		0		136,978		0	0	0.0
<b>Total Requirements</b>		7,141,098		7,955,731		5,061,340		8,039,457	83,726	1.1
Beginning Fund Balance - Unassigned		0		0		0		0	0	0.0
Current Year Revenue		5,259,153		5,217,000		5,061,335		5,055,000	(162,000)	(3.1)
Current Year Expenses		(7,141,093)		(7,955,731)		(4,924,362)		(8,039,457)	(83,726)	1.1
Prior Year Expenses		(2,251)		0		0		0	0	0.0
Decrease/(Increase) Reserve for Encumbrances		2,246		0		5		0	0	0.0
Decrease/(Increase) to Obligated Fund Balances		1,881,944		2,738,731		(136,978)		2,984,457	245,726	9.0
<b>Ending Fund Balance - Unassigned</b>	\$	(1)	\$	0	\$	0	\$	0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 547 - CFD 00-1 (Series A of 2000) Ladera - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Taxes Category	\$ 1,945,688		\$ 1,882,000		\$ 1,900,000		\$ 1,920,000		\$ 38,000	2.0%
Fines, Forfeitures & Penalties Category	5,081		5,200		4,100		5,200		0	0.0
Revenue from Use of Money and Property Category	18,238		11,000		7,000		11,000		0	0.0
Obligated Fund Balances	0		781,400		0		773,650		(7,750)	(1.0)
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	1,969,007		2,679,600		1,911,100		2,709,850		30,250	1.1
Services & Supplies Category	44,142		61,350		37,500		56,350		(5,000)	(8.2)
Other Charges Category	1,783,625		1,818,250		1,818,250		1,853,500		35,250	1.9
Special Items Category	0		800,000		0		800,000		0	0.0
Obligated Fund Balances	141,240		0		55,355		0		0	0.0
<b>Total Requirements</b>	1,969,007		2,679,600		1,911,105		2,709,850		30,250	1.1
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	1,969,007		1,898,200		1,911,100		1,936,200		38,000	2.0
Current Year Expenses	(1,827,762)		(2,679,600)		(1,855,750)		(2,709,850)		(30,250)	1.1
Prior Year Expenses	(184)		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	179		0		5		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(141,240)		781,400		(55,355)		773,650		(7,750)	(1.0)
<b>Ending Fund Balance - Unassigned</b>	\$ 0		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 549 - Rancho Santa Margarita CFD 87-5E (A of 1993) - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$	6,553	\$	7,000	\$	3,100	\$	2,900	\$	(4,100) (58.6)%
Obligated Fund Balances		21,163		323,685		20,090		304,981		(18,704) (5.8)
Fund Balance Unassigned		0		0		0		0		0 0.0
<b>Total Revenues</b>		27,716		330,685		23,190		307,881		(22,804) (6.9)
Services & Supplies Category		27,717		330,685		23,190		307,881		(22,804) (6.9)
<b>Total Requirements</b>		27,717		330,685		23,190		307,881		(22,804) (6.9)
Beginning Fund Balance - Unassigned		0		0		0		0		0 0.0
Current Year Revenue		6,553		7,000		3,100		2,900		(4,100) (58.6)
Current Year Expenses		(27,717)		(330,685)		(23,190)		(307,881)		22,804 (6.9)
Prior Year Expenses		0		0		0		0		0 0.0
Decrease/(Increase) Reserve for Encumbrances		0		0		0		0		0 0.0
Decrease/(Increase) to Obligated Fund Balances		21,163		323,685		20,090		304,981		(18,704) (5.8)
<b>Ending Fund Balance - Unassigned</b>	\$	0	\$	0	\$	0	\$	0	\$	0 0.0%

Columns may not total correctly due to rounding.



## 551 - Assessment District 92-1 Newport Ridge - Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Revenue from Use of Money and Property Category	\$	37,114	\$	35,000	\$	17,000	\$	15,000	\$	(20,000) (57.1)%
Obligated Fund Balances		0		1,929,434		8,150		1,921,283		(8,151) (0.4)
Fund Balance Unassigned		0		0		0		0		0 0.0
<b>Total Revenues</b>		37,114		1,964,434		25,150		1,936,283		(28,151) (1.4)
Services & Supplies Category		28,977		1,964,434		25,150		1,936,283		(28,151) (1.4)
Obligated Fund Balances		10,040		0		0		0		0 0.0
<b>Total Requirements</b>		39,017		1,964,434		25,150		1,936,283		(28,151) (1.4)
Beginning Fund Balance - Unassigned		0		0		0		0		0 0.0
Current Year Revenue		37,114		35,000		17,000		15,000		(20,000) (57.1)
Current Year Expenses		(28,977)		(1,964,434)		(25,150)		(1,936,283)		28,151 (1.4)
Prior Year Expenses		0		0		0		0		0 0.0
Decrease/(Increase) Reserve for Encumbrances		1,903		0		0		0		0 0.0
Decrease/(Increase) to Obligated Fund Balances		(10,040)		1,929,434		8,150		1,921,283		(8,151) (0.4)
<b>Ending Fund Balance - Unassigned</b>	\$	0	\$	0	\$	0	\$	0	\$	0 0.0%

Columns may not total correctly due to rounding.

## 555 - CFD 2003-1 Ladera Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Taxes Category	\$ 3,320,710		\$ 3,442,000		\$ 3,453,000		\$ 3,506,916		\$ 64,916	1.9%
Fines, Forfeitures & Penalties Category	10,628		10,000		8,100		10,000		0	0.0
Revenue from Use of Money and Property Category	77,447		100,000		14,300		100,000		0	0.0
Obligated Fund Balances	0		838,971		0		842,243		3,272	0.4
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	3,408,785		4,390,971		3,475,400		4,459,159		68,188	1.6
Services & Supplies Category	50,398		54,700		41,600		54,700		0	0.0
Other Charges Category	3,276,891		3,336,271		3,336,271		3,404,459		68,188	2.0
Special Items Category	0		1,000,000		0		1,000,000		0	0.0
Obligated Fund Balances	81,496		0		97,535		0		0	0.0
<b>Total Requirements</b>	3,408,784		4,390,971		3,475,406		4,459,159		68,188	1.6
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	3,408,785		3,552,000		3,475,400		3,616,916		64,916	1.8
Current Year Expenses	(3,327,283)		(4,390,971)		(3,377,871)		(4,459,159)		(68,188)	1.6
Prior Year Expenses	(244)		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	238		0		6		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(81,496)		838,971		(97,535)		842,243		3,272	0.4
<b>Ending Fund Balance - Unassigned</b>	\$ 0		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 559 - CFD 2016-1 RMV (Village of Esencia) Construction

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 95,389	\$ 1,000	\$ 25	\$ 0	\$ (1,000)	(100.0)%
Obligated Fund Balances	1,220,866	4,663	4,662	0	(4,663)	(100.0)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	1,316,255	5,663	4,687	0	(5,663)	(100.0)
Services & Supplies Category	1,127,974	963	2	0	(963)	(100.0)
Other Charges Category	188,281	0	0	0	0	0.0
Other Financing Uses Category	0	4,700	4,685	0	(4,700)	(100.0)
<b>Total Requirements</b>	1,316,254	5,663	4,687	0	(5,663)	(100.0)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	95,389	1,000	25	0	(1,000)	(100.0)
Current Year Expenses	(1,316,254)	(5,663)	(4,687)	0	5,663	(100.0)
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	1,220,866	4,663	4,662	0	(4,663)	(100.0)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 560 - CFD 2016-1 RMV (Village of Esencia) Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Taxes Category	\$ 4,950,647		\$ 5,001,000		\$ 5,065,000		\$ 5,010,000		\$ 9,000	0.2%
Fines, Forfeitures & Penalties Category	13,982		14,000		10,915		11,000		(3,000)	(21.4)
Revenue from Use of Money and Property Category	163,481		230,000		9,200		10,000		(220,000)	(95.7)
Other Financing Sources Category	0		4,700		4,685		0		(4,700)	(100.0)
Obligated Fund Balances	0		2,320,762		0		2,632,220		311,458	13.4
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	5,128,110		7,570,462		5,089,800		7,663,220		92,758	1.2
Services & Supplies Category	105,459		161,897		122,018		108,655		(53,242)	(32.9)
Other Charges Category	4,862,863		4,958,565		4,958,563		5,054,565		96,000	1.9
Special Items Category	0		2,450,000		0		2,500,000		50,000	2.0
Obligated Fund Balances	159,788		0		9,219		0		0	0.0
<b>Total Requirements</b>	5,128,110		7,570,462		5,089,800		7,663,220		92,758	1.2
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	5,128,110		5,249,700		5,089,800		5,031,000		(218,700)	(4.2)
Current Year Expenses	(4,968,322)		(7,570,462)		(5,080,581)		(7,663,220)		(92,758)	1.2
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(159,788)		2,320,762		(9,219)		2,632,220		311,458	13.4
<b>Ending Fund Balance - Unassigned</b>	\$ 0		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 561 - 2017-1 RMV (Village of Esencia) Construction

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
	Actual	Budget As of 3/31/21	Projected At 6/30/21	Recommended	Budget Amount	Percent
Revenue from Use of Money and Property Category	\$ 807,116	\$ 875,000	\$ 9,100	\$ 1,000	\$ (874,000)	(99.9)%
Other Financing Sources Category	776,652	0	0	0	0	0.0
Obligated Fund Balances	41,776,718	16,209,685	8,438,455	7,771,230	(8,438,455)	(52.1)
Fund Balance Unassigned	0	0	0	0	0	0.0
<b>Total Revenues</b>	43,360,485	17,084,685	8,447,555	7,772,230	(9,312,455)	(54.5)
Services & Supplies Category	43,360,485	4,384,685	648,338	152,230	(4,232,455)	(96.5)
Other Charges Category	0	12,700,000	7,799,217	7,620,000	(5,080,000)	(40.0)
<b>Total Requirements</b>	43,360,485	17,084,685	8,447,555	7,772,230	(9,312,455)	(54.5)
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0
Current Year Revenue	1,583,767	875,000	9,100	1,000	(874,000)	(99.9)
Current Year Expenses	(43,360,485)	(17,084,685)	(8,447,555)	(7,772,230)	9,312,455	(54.5)
Prior Year Expenses	0	0	0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	41,776,718	16,209,685	8,438,455	7,771,230	(8,438,455)	(52.1)
<b>Ending Fund Balance - Unassigned</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.

## 562 - CFD 2017-1 RMV (Village of Esencia) Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	Actual		Budget		Projected		Recommended		Budget	
			As of 3/31/21		At 6/30/21				Amount	Percent
Taxes Category	\$ 4,159,047		\$ 4,100,000		\$ 4,235,000		\$ 4,230,000		\$ 130,000	3.2%
Fines, Forfeitures & Penalties Category	5,630		5,000		7,970		5,000		0	0.0
Revenue from Use of Money and Property Category	129,857		150,000		7,850		8,000		(142,000)	(94.7)
Obligated Fund Balances	563,015		1,896,091		0		1,988,952		92,861	4.9
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	4,857,548		6,151,091		4,250,820		6,231,952		80,861	1.3
Services & Supplies Category	87,759		109,591		79,591		81,182		(28,409)	(25.9)
Other Charges Category	3,993,138		4,071,500		4,071,488		4,150,770		79,270	2.0
Other Financing Uses Category	776,652		0		0		0		0	0.0
Special Items Category	0		1,970,000		0		2,000,000		30,000	1.5
Obligated Fund Balances	0		0		99,741		0		0	0.0
<b>Total Requirements</b>	4,857,548		6,151,091		4,250,820		6,231,952		80,861	1.3
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	4,294,533		4,255,000		4,250,820		4,243,000		(12,000)	(0.3)
Current Year Expenses	(4,857,548)		(6,151,091)		(4,151,079)		(6,231,952)		(80,861)	1.3
Prior Year Expenses	0		0		0		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	0		0		0		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	563,015		1,896,091		(99,741)		1,988,952		92,861	4.9
<b>Ending Fund Balance - Unassigned</b>	\$ 0		\$ 0		\$ 0		\$ 0		\$ 0	0.0%

Columns may not total correctly due to rounding.

## 563 - CFD 2017-1 RMV (Village of Esencia) IA No. 2 Construction

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
		Budget				Budget	
	Actual	As of 3/31/21	At 6/30/21	Recommended	Amount	Percent	
Revenue from Use of Money and Property Category	\$ 0	\$ 0	\$ 2,000	\$ 0	\$ 0	0.0%	
Other Financing Sources Category	0	22,600,000	21,282,250	0	(22,600,000)	(100.0)	
Fund Balance Unassigned	0	0	0	0	0	0.0	
Total Revenues	0	22,600,000	21,284,250	0	(22,600,000)	(100.0)	
Services & Supplies Category	0	22,600,000	21,284,101	0	(22,600,000)	(100.0)	
Obligated Fund Balances	0	0	149	0	0	0.0	
Total Requirements	0	22,600,000	21,284,250	0	(22,600,000)	(100.0)	
Beginning Fund Balance - Unassigned	0	0	0	0	0	0.0	
Current Year Revenue	0	22,600,000	21,284,250	0	(22,600,000)	(100.0)	
Current Year Expenses	0	(22,600,000)	(21,284,101)	0	22,600,000	(100.0)	
Prior Year Expenses	0	0	0	0	0	0.0	
Decrease/(Increase) Reserve for Encumbrances	0	0	0	0	0	0.0	
Decrease/(Increase) to Obligated Fund Balances	0	0	(149)	0	0	0.0	
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0.0%	

Columns may not total correctly due to rounding.

## 564 - CFD 2017-1 RMV (Village of Esencia) IA No. 2 Debt Service

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021	FY 2020-2021	FY 2021-2022	Change from FY 2020-2021	
		Budget		Projected		Budget	
	Actual	As of 3/31/21		At 6/30/21	Recommended	Amount	Percent
Taxes Category	\$ 0	\$ 250,000	\$	240,000	\$ 919,200	\$ 669,200	267.7%
Revenue from Use of Money and Property Category	0	0		450	1,000	1,000	0.0
Other Financing Sources Category	0	25,100,000		23,784,501	0	(25,100,000)	(100.0)
Obligated Fund Balances	0	0		0	999,000	999,000	0.0
Fund Balance Unassigned	0	0		0	0	0	0.0
Total Revenues	0	25,350,000		24,024,951	1,919,200	(23,430,800)	(92.4)
Services & Supplies Category	0	2,250,000		53,005	76,500	(2,173,500)	(96.6)
Other Charges Category	0	500,000		395,601	842,700	342,700	68.5
Other Financing Uses Category	0	22,600,000		21,282,250	0	(22,600,000)	(100.0)
Special Items Category	0	0		0	1,000,000	1,000,000	0.0
Obligated Fund Balances	0	0		2,294,095	0	0	0.0
Total Requirements	0	25,350,000		24,024,951	1,919,200	(23,430,800)	(92.4)
Beginning Fund Balance - Unassigned	0	0		0	0	0	0.0
Current Year Revenue	0	25,350,000		24,024,951	920,200	(24,429,800)	(96.4)
Current Year Expenses	0	(25,350,000)		0	(1,919,200)	23,430,800	(92.4)
Prior Year Expenses	0	0		0	0	0	0.0
Decrease/(Increase) Reserve for Encumbrances	0	0		(21,730,856)	0	0	0.0
Decrease/(Increase) to Obligated Fund Balances	0	0		(2,294,095)	999,000	999,000	0.0
Ending Fund Balance - Unassigned	\$ 0	\$ 0	\$	0	\$ 0	\$ 0	0.0%

Columns may not total correctly due to rounding.



## 590 - In-Home Supportive Services Public Authority

### Summary of Recommended Budget by Revenue and Expense Category:

Revenues/Appropriations	FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022		Change from FY 2020-2021	
	FY 2019-2020		Budget		Projected		FY 2021-2022		Budget	
	Actual		As of 3/31/21		At 6/30/21		Recommended		Amount	Percent
Revenue from Use of Money and Property Category	\$ 7,686	\$	7,800	\$	2,456	\$	7,800	\$	0	0.0%
Intergovernmental Revenues Category	1,678,356		2,159,736		1,450,016		2,271,505		111,769	5.2
Other Financing Sources Category	518,318		473,000		473,000		473,000		0	0.0
Fund Balance Unassigned	0		0		0		0		0	0.0
<b>Total Revenues</b>	2,204,359		2,640,536		1,925,472		2,752,305		111,769	4.2
Services & Supplies Category	1,816,660		2,099,047		1,846,751		2,209,316		110,269	5.3
Other Financing Uses Category	7,826		4,500		4,500		6,000		1,500	33.3
Special Items Category	0		536,989		0		536,989		0	0.0
Obligated Fund Balances	404,961		0		74,221		0		0	0.0
<b>Total Requirements</b>	2,229,446		2,640,536		1,925,472		2,752,305		111,769	4.2
Beginning Fund Balance - Unassigned	0		0		0		0		0	0.0
Current Year Revenue	2,204,359		2,640,536		1,925,472		2,752,305		111,769	4.2
Current Year Expenses	(1,824,055)		(2,640,536)		(1,851,251)		(2,752,305)		(111,769)	4.2
Prior Year Expenses	(243)		0		(430)		0		0	0.0
Decrease/(Increase) Reserve for Encumbrances	24,880		0		430		0		0	0.0
Decrease/(Increase) to Obligated Fund Balances	(404,961)		0		(74,221)		0		0	0.0
<b>Ending Fund Balance - Unassigned</b>	\$ (20)	\$	0	\$	0	\$	0	\$	0	0.0%

Columns may not total correctly due to rounding.



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## Description of Major Objects by Classification

### **SALARIES AND EMPLOYEE BENEFITS**

#### **0100 Salaries and Wages**

**Items included:**

- 0101 Regular Salaries
- 0102 Extra Help
- 0103 Overtime
- 0104 Annual Leave Payoff
- 0105 Vacation Payoff
- 0106 Sick Leave Payoff
- 0107 Retiree Multi-Yr Leave Balance Payoff
- 0110 Performance Incentive Pay (time off only currently awarded)
- 0111 Other Pay (e.g., bilingual, supplemental portion of worker's compensation for non-safety employees)
- 0112 Other Salaries

**Items excluded:**

Payment to independent contractor (post to account indicating purpose of contract; e.g., Object 1900 Professional Services)

#### **0200 Retirement**

County's share of the expense of employee retirement programs.

**Items included:**

- 0202 Early Retirement
- 0204 County Paid Executive Deferred Comp Plan
- 0205 1.62% Retirement ER Contribution 401(A) Plan
- 0206 Retiree Medical
- 0207 Health Reimbursement Account
- 0208 Pension Prepayment Discount

#### **0300 Employee Group Insurance**

County's share of expense of insurance programs.

**Items included:**

- 0301 Unemployment Insurance
- 0305 Salary Continuance Insurance
- 0306 Health Insurance
- 0307 Wellness Program
- 0308 Dental Insurance
- 0309 Life Insurance
- 0310 AD&D Insurance
- 0319 Other Insurance (e.g., employer's share of union contributions)

#### **0350 Workers' Compensation Insurance**

**Items included:**

- 0352 Workers' Compensation - General

0353 Workers' Compensation - Benefits (benefit portion of employer's share of workers' compensation for both safety and non-safety employees; this Object is used by Workers' Comp ISF Fund 293 only)

0354 Workers' Compensation - Excess Costs (supplemental portion of the employer's share of workers' compensation for safety employees; this Object is recorded in the employee's fund/budget control)

**0400 Other Benefits**

Employer's share of Medicare and FICA (Federal Insurance Contribution Act)

**Items included:**

0401 Medicare

0410 Wellness Plan

**0402 Executive Car Allowance**

Part of executive management compensation package

**0403 Optional Benefit Plan**

Part of administrative and executive management compensation package

**0490 Salary Cost Applied Intrafund**

This object is used to record transactions to cost apply salaries and benefits expenditures to Object 4200 Buildings and Improvements, and Infrastructure.

**SERVICES AND SUPPLIES**

**0500 Agricultural**

**Types of items included:**

Agricultural disinfecting and exterminating services

Animal medicines and serums

Custom farming services

Ear tags

Fertilizer

Forage

Insecticides

Irrigation

Livestock registration

Nursery stock

Peat moss

Pest abatement supplies

Seed

Topsoil

Weed killer

**Items excluded:**

Any of the above used in building and grounds maintenance

**0600 Clothing and Personal Supplies**

**Types of items included:**

Badges, chevrons

Belts

Buttons

Cartridge, badge cases  
Combs  
Facial tissue  
Gloves  
Goggles  
Gowns  
Helmets  
Masks  
Raincoats  
Rubber boots  
Safety Clothing  
Sewing Supplies  
Shoes  
Slippers  
Tailoring, alterations  
Tobacco  
Toilet articles  
Uniforms  
Uniform allowances, rental  
Yardage

**0700 Communications**

0702 Telephone and Telegraph - Other  
0740 Enterprise Telephone Service Charge  
0741 Telephone Service Charges from Vendor  
0742 Cell Phones, Pagers, Blackberry

**Types of items included:**

Internet services  
Messenger services  
Radio and microwave services  
Telephone, telephone reimbursements, telegraph and teletype services

**Types of items excluded:**

Radio repair and supplies (post to Object 1300 Maintenance-Equipment)  
Rental of communications equipment (post to Object 2100 Rents and Leases-Equipment)

**0900 Food**

Includes nutrients and beverages for human consumption either presently suitable for consumption or kitchen processing, or not presently suitable such as livestock and poultry, but intended for ultimate conversion and use as food by the purchasing agency.

**Types of items included:**

Candy, confectionery  
Cereals, cereal products  
Cocoa, cocoa products  
Coffee, coffee substitutes  
Eggs, egg products  
Feed for live animals, poultry and fish that are being raised for food  
Live animals, poultry, fish, meat, and related by-products  
Milk, milk products

Margarine  
 Soft drinks  
 Spices, salt  
 Sugar, sugar products  
 Tea  
 Vegetables, vegetable products

**Types of items excluded:**

Draft, breeding, and dairy animals (post to Equipment)  
 Dietary supplements (post to Medical, Dental, and Laboratory Supplies)  
 Spirits, malt, or vinous liquors (post to Medical, Dental and Laboratory Supplies)  
 Meals furnished to jurors (post to Jury and Witness Expense)  
 Meals furnished to indigents (post to Support and Care of Persons)

**1000 Household Expense**

1001 Household Expense-Trash

**Types of items included:**

*Kitchen and dining service:*

Chinaware, glassware  
 Cooking, baking, meat cutting utensils, and supplies  
 Cutlery  
 Napkins  
 Tablecloths

*Bedding:*

Bedspreads  
 Blankets  
 Mattresses

Pillows

Pillowcases

Sheets

*Laundry:*

Clothespins  
 Detergents, soaps, and washing compounds  
 Dry cleaning  
 Laundry bags  
 Marking Ink  
 Outside laundry

*Other:*

Brooms, mops, wax and cleaners  
 Carpet cleaning shampoo  
 Clothes locker, small heaters  
 Contractual maid and custodial services  
 Curtains, drapes, rugs (when not capitalized)  
 Disinfectants  
 Drinking water stands  
 Garbage cans  
 Hot plates  
 Refuse disposal  
 Soap, toilet tissue  
 Towels, towel service

**Type of items excluded:**

Supplies issued to individuals for personal use (post to Clothing and Personal Supplies)

**1100 Insurance****Types of items included:**

Boiler

Bonds

Burglary

Collision

Employee Benefits insurance premium which will be charged by paying department to employee departments

False arrest

Fire

Forgery

Individual and blanket bonds

Malpractice

Money and securities

Property damages

Public liability

**Types of items excluded:**

Department's share of employee Insurance (post to Employee Group Insurance or related Object accounts 0300-0319 or Workers' Compensation Insurance or related Object accounts 0350-0354)

**1200 Jury and Witness Expense****Types of items included:**

Fees and expenses of Coroner's juries

Fees and expenses of jurors, witnesses, and interpreters (criminal cases only)

Meals, transportation and hotel accommodations for jurors

**Types of items excluded:**

Psychiatric services (post to Professional and Specialized Services)

**1300 Maintenance - Equipment and Software**

1300 Maintenance Equipment - Non-IT Maintenance

1301 Maintenance - Inventory Parts

1302 Parts Not Direct-Billed to Customers

1340 Software Maintenance & Support

1341 IT Hardware Maintenance & Support

Includes expenditures for keeping equipment, whether capitalized or not, in efficient operating condition.

**Types of items included:**

Automotive supplies, such as lubricating oil, light bulbs, spark plugs, anti-freeze, grease, polish, brake fluid, seat covers, skid chains, batteries, tires and tubes, fan belts, filters, contractual repairs, overhauls

Radio repair services and supplies

Repair parts

Service contracts for maintenance

Towing charges

Upholstering such as office equipment, automobile

**1400 Maintenance - Building and Improvements**

1402 Minor Alterations and Improvements

1404 Major Alterations and Improvements

Includes expenditures for maintaining the useful life of buildings and improvements.

**Types of items included:**

Asphalt for maintaining landfills

Awnings

Boiler compounds

Electrical and plumbing supplies and services

Fire extinguisher refills

Gardening expense, including weed and pest control supplies for buildings and grounds

Heating and cooling system repairs

Landfill fabric

Light globes, fuses

Minor alterations

Monitoring alarms for buildings

Nursery stock

Painting supplies and services

Pool service

Replacement parts which do not result in a betterment

Window tinting

**Types of items excluded:**

Lawnmowers, edgers, shears, ladders, paint brushes

Water, electricity, gas

Road Supplies

Road Contractual Services

**1500 Medical, Dental and Laboratory Supplies**

1501 Pharmaceuticals

1502 Medical Supplies

1503 Dental Supplies

1504 Contract Pharmacy

1509 Minor Medical Equipment to be Controlled

Includes all types of laboratory supplies.

**Types of items included:**

Alcohol

Animals, fish, insects for laboratory tests

Antiseptics, antitoxins

Artificial limbs

Blood plasma

Crime laboratory supplies

Dentures

Dietary supplements, drugs

Embalming supplies

Eyeglasses, grinding compounds

Hearing Aids

Hypodermic needles and syringes

Laboratory enamelware, glassware

Laboratory scales  
Liquor  
Medical and dental instruments  
Medical gases, medicines  
Medical soap  
Narcotics  
Orthopedic supplies  
Pharmaceuticals  
Road materials, testing supplies  
Rubber gloves, rubber sheets  
Splints, syringes  
X-ray film

**Types of items excluded:**

Any of the above given as part of an assistance program (post to Support and Care of Persons)

**1600 Memberships**

Includes memberships in societies, association of officials, trade associations and other organizations which issue official publications

**1700 Miscellaneous Expense**

1701 Cash Differences  
1702 Cash Losses

Includes frequent or minor expenditures, not limited in incidence to any particular department, which are not classified in any other account. Care should be exercised that this account is not used for expenditures which may be properly posted to the other accounts.

**Types of items included:**

Cash shortages  
Unidentifiable inventory overages and shortages  
Infrequent or minor expenditures not classified in any other account

**1800 Office Expense**

1801 Duplicating Services (services provided by CEO Publishing Services only)  
1802 Periodicals and Journals  
1803 Postage  
1805 Purchasing Stores Office Supplies  
1806 Printing Costs by Outside Vendors  
1809 Minor Office Equipment to be Controlled  
1840 IT Hardware Purchases (purchases under \$5,000)

Includes expenses for office-type supplies and services.

**Types of items included:**

Accounting and report forms  
Binders, docket books  
Book binding and repair  
Books, manuals  
Bottled drinking water  
Dictation machine supplies  
Drafting paper

Duplicating services  
Envelopes, stamped envelopes  
Filing supplies, letterheads  
Letter scales  
Metered postage, stamps  
Microfilm  
Office machine ribbons  
Paper, paper clips  
Parcel post  
Pencils, pens, pencil sharpeners  
Photocopy supplies  
Post Office box rent, post cards  
Printing and binding  
Receipts, receipt books  
Records destruction  
Registered mail and special delivery  
Reproductions and blueprints  
Rubber stamps, scissors  
Scotch tape  
Shelving  
Small staplers, dating and numbering machines  
Subscriptions to magazines, periodicals, clipping services  
Stamps  
Telephone answering devices  
Wastebaskets

**Types of items excluded:**

Towel service (post to Household Expense)  
Film developing, photography supplies (Post to Special Departmental Expense)  
Books and periodicals for circulating library use, their repair and binding (Post to Special Departmental Expense)

**1900 Professional and Specialized Services**

1901 Data Processing Services  
1902 Photographic Microfilm Expense  
1903 Surveys and Studies  
1904 Ambulance Contracts  
1907 Collection Agency Fees  
1908 Temporary Help  
1909 Contracts  
1910 Court Security  
1911 CWCAP Charges  
1912 Investment Administrative Fees  
1913 Merchant Fees  
1920 Non-claimable Administrative Expense  
1940 Enterprise IT Services  
1941 IT Professional Services Contract



**Types of items included:**

Most professional and skilled services  
Actuarial studies  
Aerial surveys, appraisals  
Ambulance service  
Architectural services  
Armored car service  
Artist's fees  
Auditing and accounting  
Boards and commissions  
Bounties  
Burial service  
Chemical analysis  
Clerical services  
Computer training  
Consultations  
Data processing services  
Engineering services  
Fees paid Humane Society  
File fees  
Fiscal agent's fees  
Furniture moving  
Lecture and musical services  
Management and salary surveys  
Marshal service fee  
Materials testing  
Medical, dental and laboratory services  
Medical and sobriety examinations  
Microfilm services  
Outside animal boarding expense  
Outside defense counsel legal services  
Psychiatric services  
Radio broadcasting  
Reporting and transcribing  
Road construction and maintenance contracts  
Sandblasting  
Storm channel cleaning  
Technical identification services  
Weighing and measuring services

**Types of items excluded:**

Messenger services (post to Communications)  
Radio technical services (post to Communications)  
Custodial services (post to Household Expense)  
Service contracts for equipment maintenance (post to Maintenance-Equipment)  
Service contracts for maintenance of buildings and improvements (post to Maintenance-Building and Improvements)  
Disinfecting and exterminating services (post to Agricultural or Household Expense)  
Time-lock inspection service (post to Maintenance)

**2000 Publication and Legal Notices**

Includes expenses for the publication of legally required notices and reports.

**Types of items included:**

Advertising impounded animals  
Bids for purchases  
Bond sale notices  
Budgets  
Crop reports  
Delinquent tax lists  
Employment opportunities  
Financial reports  
Ordinances  
Planning Commission hearings  
Proceeding of Board of Supervisors  
Public Administrator's semi-annual report  
Tax sale notice  
Transfers of unclaimed refundable taxes

**Types of items excluded:**

Advertising County resources (post to Special Departmental Expense)  
Printing and binding lists of registered voters, printing ballots (post to Special Departmental Expense)

**2100 Rents and Leases - Equipment**

Includes rents and leases paid for the use of equipment and other articles.

2110 Short-Term Leases Equipment  
2140 Software leases & Licenses  
2141 IT Hardware Leases  
2142 Short-Term Leases IT Equipment  
2150 Equipment Usage

**Types of items included:**

Alarm systems (tied to police, fire, or alarm service company)  
Amounts paid under operating lease agreements  
Cable television rental  
Office furniture  
Rent of communications equipment  
Rent of films, exhibits, models  
Licensing of Software (Permission to use Software)  
Trailer rentals

**Types of items excluded:**

Rent or lease of cars and trucks (post to Transportation and Travel-General)  
Telephone service (post to Communications)  
Amounts paid under lease purchase agreements (post to Lease Purchase Principal Payment and Lease Purchase Interest Payment)

**2200 Rents and Leases - Buildings and Improvements**

Includes rents and leases paid for the use of land, buildings and improvements.

**Types of items included:**

Amounts paid under operating lease agreements

Parking space leases  
Rent of polling places  
Storage charges  
Type of items excluded:  
Non-removable leasehold improvements (post to Buildings and Improvements or  
Maintenance-Buildings and Improvements)  
Amounts paid under capital lease agreements (post to Lease Purchase  
Principal Payment and Lease Purchase Interest Payment)

**2300 Small Tools and Instruments**

2309 Minor Small Tools and Instruments to be Controlled

Includes minor equipment of insufficient life or value to require classification as a capital asset, and replacement parts of such tools and instruments.

**Types of items included:**

*Carpentry, machines and general purpose tools:*

Bits  
Calipers  
Chisels  
Cutters  
Drills  
Files  
Flashlights  
Gauges  
Hammers  
Handsaws  
Ladders  
Lanterns  
Levels  
Oil cans  
Paint brushes  
Picks  
Reamers  
Screwdrivers  
Shovels  
Tool boxes  
Wheelbarrows  
Wrenches

*Drafting, engineering and surveying tools:*

Curve sets  
Drawing instruments  
Hand compasses  
Measuring tapes  
Plumb bobs  
Sextants  
Slide rules  
Rods

*Gardening tools:*

Edgers  
Gardening hose

Hand lawnmowers

Hoes

Planters

Pruning shears

Rakes

Sprayers

*Other specialized tools and instruments:*

Art and Craft

Barbering

Battery chargers

Blacksmith

Electrician

Metal working

Plumbing

Tailoring

Weighing and measuring

**Types of items excluded:**

Medical, dental and laboratory instruments (post to Medical, Dental and Laboratory Supplies)

Safety devices, such as belts, goggles and helmets (post to Clothing and Personal Supplies)

Supplies such as nails, bolts, oxygen, and welding rods (post to Maintenance Equipment or Maintenance-Buildings and Improvements)

**2400 Special Departmental Expenses**

2409 Minor Special Department Equipment to be Controlled

2412 Facilities and Warehouse Supplies

2490 Landfill Closure/Post Closure Costs

Includes comparatively specialized supplies and services, peculiar to one or a few departments for which an account has not otherwise been provided.

**Types of items included:**

Advertising County resources

Ammunition

Athletic supplies

Books for circulating library use / inmates usage

Book reimbursements

Demonstration materials

Detective expense

Diesel fuel (for central garage)

Dog food

Disposal of animal carcasses

Educational training, including related expenses

Election expenses

Election officers

Employee benefit reimbursements by Human Resources Department

Film development supplies and expenses

Fingerprint supplies

Fireworks

Games and puzzles

Handcuffs

Hoses, couplings, nozzles

Instruction courses  
 Pound supplies  
 Printing and binding lists of registered voters  
 Printing ballots  
 Projection screens  
 Rideshare  
 Road materials  
 Service pins  
 Shipping supplies  
 Tuition reimbursements  
 Unclassified expenditures from District Attorney's and Sheriff's special funds  
 Warehouse storage containers

## **2600 Transportation and Travel - General**

2601 Private Auto Mileage

2602 Garage Expense

Includes the transportation of persons and things except where other services furnished in conjunction with transportation comprise the major portion of the charge, or where the transportation is more appropriately included under account titles indicating the purpose.

### **Types of items included:**

Central garage services

Delivery services

Freight, express and other transportation charges not chargeable to a commodity purchased

Gasoline, diesel fuel, except when purchased for central garage

Leased or hired vehicles

Reimbursements for private car use

Reimbursements for meals, lodging, bridge tolls, train, bus, airfares, and any other authorized travel expenses

Transportation of prisoners and court wards

### **Types of items excluded:**

Ambulance services (post to Professional and Specialized Services)

Armored car service (post to Professional and Specialized Services)

Gasoline, diesel fuel, etc., used for off-highway purposes of Road Department  
(post to Maintenance-Equipment)

Natural gas, butane, fuel, oil, etc., used for heating/cooling purposes (post to Utilities)

Packing supplies (post to Special Departmental Expense)

Purchases for central garage vehicles (post to Maintenance-Equipment or  
Special Departmental Expense)

Transportation of indigents (post to Support and Care of Persons)

## **2700 Transportation and Travel - Meetings/Conferences**

### **Items included:**

Includes reimbursement for expenses in connection with attendance at conferences and meetings; i.e., reimbursement for meals, lodging, conference registration, bridge tolls, parking, train, bus, airfares, miscellaneous other mileage, miscellaneous non-taxable reimbursements and any other authorized travel expense.

**2800 Utilities**

2801 Utilities - Purchased Electricity

2802 Utilities - Purchased Gas

2803 Utilities - Purchased Water

**Types of items included:**

Coal, wood

Electricity

Heating and cooling supplies for County buildings

Natural gas, butane, fuel oil

Sewage disposal

Street lighting on County grounds

Water

**Types of items excluded:**

Fuel for department vehicles

Gasoline fuel for central garage vehicles

Refuse disposal (post to Household Expense)

Telephone service (post to Communications)

**2890 Intra-Agency Services and Supplies Billing Offsets**

This object can only be used with an agency which incurs billable services and supplies costs, and which bills itself (as well as other funds/budget controls) for a portion of these costs. This object is credited to offset debits made to various services and supplies objects within the same agency as a result of the billings.

**2900 Services and Supplies Reimbursements****Types of items included:**

Employee physicals paid initially by HCA

Utilities paid initially by RDMD

**Types of items excluded:**

Reimbursements among County General Fund budget controls (use Object 5100)

Reimbursements received by Propriety Funds (use revenue sources)

Reimbursements received from O.C. Superior Courts (use revenue sources)

**OTHER CHARGES****3000 Bad Debts**

Include amounts incurred in the current year because of the failure to collect receivables.

**3100 Contributions to Non-County Governmental Agencies**

Includes contributions to other governmental agencies engaged in activities either identical or supplementary to those of the County.

**Types of items included:**

Contributions to cities for lifeguard services

Contributions to the U.S. Forest Service

Grants to recreation, soil conservation, air pollution control and other types of districts

Grants for fish and game propagation and predatory animal control

**Types of items excluded:**

Contributions to non-government agencies, such as museums, zoos, local celebrations, blood banks (post to Professional and Specialized Services)

**3200 Bond Redemption**

Redemption of matured and called bonds

**3250 Retirement of Other Long-Term Debt**

3251 Lease Purchase Principal Payment - includes liquidation of long-term debt principal, including the principal portion of capital leases other than bonds.

3252 Lease Equipment – Debt Service Principal

3253 Lease IT Equipment – Debt Service Principal

3254 Lease Buildings and Improvements – Debt Service Principal

3255 Lease Land – Debt Service Principal

**3300 Interest on Bonds**

3310 Capital Accretion on Bonds - includes interest and call premium payments on bonded debt.

**3350 Interest on Other Long-Term Debt**

3351 Lease Purchase Interest Payment - includes interest on long term debt (including the interest portion of capital leases), other than bonds.

3352 Lease Equipment – Debt Service Interest

3353 Lease IT Equipment – Debt Service Interest

3354 Lease Buildings and Improvements – Debt Service Interest

3355 Lease Land – Debt Service Interest

**3400 Interest on Notes and Checks**

Includes interest payments on tax anticipation notes and checks.

3410 Debt Issuance Costs

3420 Debt Service Payment to Escrow Agent

**3500 Judgments and Damages**

3510 Other Charges - Operating

3520 Insurance Claims

3530 Insurance Premiums

**Items included:**

Expenditures in settlement of claims against the County for injury to persons and property

**Items excluded:**

Damages paid in connection with rights of way acquisition

Damages paid in connection with land acquisition

**3600 Rights of Way****Items included:**

Amounts paid for the acquisition of easements where title is not acquired by the County, and the acquisition of land acquired in fee title for road purposes.

**3700 Taxes and Assessments**

3750 Pollution Remediation Expense

**Items included:**

Taxes and assessments levied against the County by another governmental agency.

**3800 Support and Care of Persons**

Includes cash or necessities furnished indigents or others for whom the County has assumed the burden of support.

3803 Purchased Welfare Expenditures

3807 Temporary Shelter Care

**Types of items included:**

Allowances for incidentals to prisoners and court wards

Contract nursing and housekeeping services for welfare cases

Groceries, clothing and supplies for indigents

Maternity and adoption expense

Meals and lodging

Medical and dental supplies furnished public assistance recipients

Payment for care in foster homes and private institutions

Payment of rents and utilities for indigents

Public assistance payments

Reimbursement to other governmental agencies for care and transportation of prisoners

Reimbursement to State for care of County inmates in State institutions

Transportation of indigents

**Items excluded:**

Support and care in County institutions

**3900 Income Allocation**

For use by the Deferred Compensation Fund to allocate net earnings.

**3950 Other Charges Reimbursements:**

Includes reimbursement from funds outside the County General Fund for lease-purchase payments originally recorded in Lease Purchase Principal Payment and Lease Purchase Interest Payment accounts.

**CAPITAL ASSETS****4000 Equipment**

Expenditures for the acquisition of physical property owned, not leased, of a permanent nature with a value of over \$5,000 or over, other than land, buildings and improvements.

4040 IT Equipment (purchases over \$5,000)

**Types of items included:**

Automotive equipment

Communications equipment

Computer software

Freight or other carriage charges

Installation costs

Office equipment

Office furniture

Sales, use and transportation taxes



Special equipment

**Types of items excluded:**

Books (post to Special Departmental Expense)

Films (post to Special Departmental Expense)

Leased equipment (post to Rents and Leases-Equipment)

**4100 Land**

Expenditures for the acquisition of land, except land acquired for road purposes. Requires a Unit code starting with the letter "L."

**Types of items included:**

Appraisal, negotiation, title search, and surveying fees

Clearing land for use

Cost of demolishing or relocating structures

Cost of obtaining consents and payment for condemnation costs

Filing costs

**Types of items excluded:**

Purchase of right of way where title is not acquired by the County of Orange (post to Rights of Way)

Land acquired in fee title for road purposes (post to Rights of Way)

**4200 Buildings and Improvements, and Infrastructure**

Expenditures for the purchase price, contract price, or job costs, and any other expenditures necessary to put a structure into its intended state of operation. Requires a Unit code starting with the letter "P."

**Types of items included:**

*Buildings and Improvements:*

Architect fees

Condemnation costs

Cost of fixtures attached to and forming a permanent part of structures

Costs of permits and licenses

Insurance during construction

Major alterations or improvements of existing structures

*Non-removable leasehold improvements:*

Fences

Landscaping

Pavement

Pipelines

Wells

**4209 Buildings and Improvements, and Infrastructure Reimbursements**

Reimbursements from funds outside the County General Fund for capital project expenditures which were originally recorded in the Buildings and Improvements or Infrastructure account.

**4250 Land Use Rights- Amortizable**

Used for the acquisition of right-of-way or easements valued at \$150,000 or greater and a limited useful greater than one year.

**4251 Other Intangible Assets- Amortizable**

Used for the acquisition of water rights, timber rights, patents, and trademarks valued at \$150,000 or greater and a limited useful life greater than one year.

**4252 Computer Software- Amortizable**

Used for software development costs with a value of \$150,000 or greater. Examples of such costs include software licenses, consultants, and purchased software. All computer software has a limited useful life, and is therefore amortizable.

**4260 Land Use Rights - Non-Amortizable**

Used for the acquisition of right-of-way or easements valued at \$150,000 or greater with a permanent useful life.

**4261 Other Intangible Assets - Non-Amortizable**

Used for the acquisition of water rights, timer rights, patents and trademarks valued at \$150,000 or greater with a permanent useful life.

**4300 Capital Assets Disposition****OTHER FINANCING USES****4700 Payments to Refunded Debt Escrow Agents**

Used to record payments to decrease prior bonded debt.

4710 Discount on Bonds Issued

**4800 Transfers Out - To Fund 100**

Cash or other financial resources transferred out to other funds, to provide for expenditure of the fund receiving the transfer, as legally authorized. Includes remaining balances transferred out from a discontinued fund to another fund.

4801 Transfers Out - To Fund 101 through 199

4802 Transfers Out - To Fund 2AA through 299

4803 Transfers Out - To Fund 300

4804 Transfers Out - To Fund 400 through 499

4805 Transfers Out - To Fund 500 through 599

4806 Transfers Out - To Fund 600 through 699

4807 Transfers Out - To Fund 700 through 799

4808 Transfers Out - To Fund 800 through 899

4809 Transfers Out - To Fund 900 through 999

**SPECIAL ITEMS****5000 Special Items**

Includes significant transactions or other events within the control of management that are either unusual in nature or infrequent in occurrence.

**5100 Intrafund Transfers**

This object is valid only for transfers of costs between budget controls within a fund. Use of a department object code to identify the budget control to which costs are being transferred is optional.

**5200 Appropriation for Contingencies**

A budgetary provision representing that portion of financing requirements set aside to meet unforeseen expenditure requirements. To be budgeted only by districts and County departments other than the County General Fund. Expenditures are not incurred against this appropriation; instead, appropriations are transferred from 5200 to a specific appropriation category.

**5300 Depreciation**

Includes the recording of expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence.

**5350 Amortization (Used only by Enterprise and ISF funds)**

Includes the recording of expiration of service life attributable to the process by which the cost of an intangible asset (such as software) is distributed over the projected useful life of the asset. Amortization expense is treated similar to depreciation expense.

**5400 Loss or Gain on Disposition of Assets**

Used to record the difference between the amount received for equipment upon disposal, and the net value (undepreciated balance) of the equipment at the time of disposal (Enterprise and Internal Service Funds only.)



## Description of Revenue Sources by Classification

### TAXES

- 6210 Property Taxes - Current Secured
- 6220 Property Taxes - Current Unsecured
- 6230 Property Taxes - Prior Secured
- 6240 Property Taxes - Prior Unsecured
- 6250 Taxes - Special District Augmentation
- 6260 Property Taxes - VLF Swap
- 6270 Sales and Use Taxes
- 6271 Sales and Use Tax Compensation
- 6280 Property Taxes - Current Supplemental
- 6290 Other Taxes
- 6300 Property Taxes - Prior Supplemental
- 6310 Tax Increment
- 6320 Special Taxes (Community Facilities Districts)

### LICENSES, PERMITS AND FRANCHISES

- 6410 Animal Licenses
- 6420 Business Licenses
- 6430 Construction Permits
- 6440 Road Privileges and Permits
- 6450 Zoning Permits
- 6460 Other Licenses and Permits
- 6470 Franchises

### FINES, FORFEITURES AND PENALTIES

- 6510 Vehicle Code Fines
- 6520 Other Court Fines
- 6530 Forfeitures and Penalties
- 6540 Penalties and Costs on Delinquent Taxes

### USE OF MONEY AND PROPERTY

- 6610 Interest
- 6620 Rents and Concessions
- 6630 Royalties
- 6640 Interest- Lease

### INTERGOVERNMENTAL REVENUES

- 6690 State - Homeowners' Property Tax Relief
- 6695 State - Trial Court
- 6700 State - Proposition 172 Public Safety Sales Tax
- 6710 Citizen Options for Public Safety (COPS)
- 6720 State - Aviation
- 6730 State - Highway Users Tax
- 6740 State - Motor Vehicle In-Lieu Tax
- 6750 State - Trailer Coach In-Lieu Tax
- 6760 State - Other State In-Lieu Tax
- 6770 State - Public Assistance Administration
- 6780 State - Public Assistance Programs

6820 State - California Children's Services

**INTERGOVERNMENTAL REVENUES (CONTINUED)**

6830 State - Realignment Revenue  
 6840 State - Health Administration  
 6850 State - Cerebral Palsy  
 6860 State - Mental Health  
 6870 State - Tuberculosis Control  
 6880 State - Other Health  
 6890 State - Agriculture  
 6910 State - Civil Defense  
 6920 State - Construction  
 6930 State - Corrections  
 6940 State - County Fairs  
 6950 State - Disaster Relief  
 6960 State - Veterans' Affairs  
 6970 State - Other  
 6980 Federal - Public Assistance Administration  
 6990 Federal - Public Assistance Programs  
 7040 Federal - Health Administration  
 7050 Federal - Construction  
 7060 Federal - Disaster Relief  
 7070 Federal - Forest Reserve  
 7080 Federal - Grazing Fees  
 7090 Federal - In-Lieu Taxes  
 7110 Federal - Other  
 7120 Other - In-Lieu Taxes  
 7130 Other Governmental Agencies  
 7140 Other Local Entities - Capital Contribution

**CHARGES FOR SERVICES**

7310 Assessment and Tax Collection Fees  
 7320 Auditing and Accounting Fees  
 7330 Communication Services  
 7340 Election Services  
 7360 Legal Services  
 7370 Personnel Services  
 7380 Planning and Engineering Services  
 7390 Purchasing Fees  
 7410 Agricultural Services  
 7420 Civil Process Services  
 7430 Court Fees and Costs  
 7440 Estate Fees  
 7450 Humane Services  
 7460 Law Enforcement Services  
 7470 Recording Fees  
 7480 Road and Street Services  
 7490 Health Fees  
 7510 Mental Health Services  
 7520 Sanitation Services

- 7530 Adoption Fees
- 7540 California Children's Services

#### **CHARGES FOR SERVICES (CONTINUED)**

- 7550 Institutional Care and Services
- 7560 Educational Services
- 7570 Library Services
- 7580 Park and Recreation Fees
- 7590 Other Charges for Services
- 7591 CWCAP Charges
- 7600 Special Assessments

#### **OTHER REVENUES**

- 7610 Tobacco Settlement
- 7661 Other Sales - Taxable
- 7662 Other Sales - Non-Taxable - Resale
- 7663 Other Sales - Non-Taxable - U.S. Government
- 7664 Other Sales - Non-Taxable - Intra County (between funds)
- 7665 Tax-Paid Purchases - Resold
- 7670 Miscellaneous Revenue
- 7680 Six-Month Expired (Outlawed) Checks
- 7690 Returned Check Charges
- 7700 Welfare Repayments
- 7710 Insurance Premiums
- 7720 Passenger Facility Charge Rev
- 7750 Revenue from Inventory Issues - Sales Tax Surcharge
- 7760 Revenue from Inventory Issues - Purchase Discounts
- 7850 Provision for Increase in Land Held for Resale
- 7851 Capital Asset Sales - Taxable
- 7852 Capital Asset Sales - Non-Taxable - Resale
- 7853 Capital Asset Sales - Non-Taxable - U.S. Government
- 7854 Capital Asset Sales - Non-Taxable - Intra-County
- 7855 Capital Asset Sales - Land

#### **TRANSFERS IN**

- 7810 Operating Trans In-From Fund 100
- 7811 Operating Trans In - From Funds 101-199
- 7812 Operating Trans In - From Funds 2AA-299
- 7813 Operating Trans In - From Fund 300
- 7814 Operating Trans In - From Funds 400-499
- 7815 Operating Trans In - From Fund 500-599
- 7816 Operating Trans In - From Funds 600-699
- 7817 Operating Trans In - From Funds 700-799
- 7818 Operating Trans In - From Fund 800-899
- 7819 Operating Trans In - From Fund 9AA-999

#### **OTHER FINANCING SOURCES**

- 7800 Contributions In-Lieu of Fees
- 7805 Capital Contributions
- 7780 Principal Payment on Demand Bonds

7820 Premium and Accrued Interest on Bonds Issued  
7840 Long-Term Debt Proceeds  
7841 Long-Term Loan Issuance  
7860 Proceeds of Remarketed Debt  
7865 Contributions to Pooled Invest (Category: 0700-Misc Rev)  
7890 Employee Contributions (Category: 0700 Misc Rev)  
7960 Contributions (Category: 0900 Special Items)

**OTHER FINANCING SOURCES (CONTINUED)**

7870 Proceeds from Capital Lease Obligations  
7880 Proceeds of Refunding Bonds  
7965 Special & Extraordinary Items