

**Sources and Uses  
2010 Strategic Financial Plan**

	Final	Adopted	A-C 3rd	Base SFP	Forecast	Forecast	Forecast	Forecast	Forecast
	FY 09-10	FY 10-11	AFR May 2010 FY 10-11	Forecast FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16
<b>Sources (\$ Millions)</b>									
<b>Fund Balance Available (FBA)</b>	41.6	20.0	24.7	20.0	20.0	20.0	20.0	0.0	0.0
<b>General Purpose Revenues</b>									
Property Taxes	512.8	511.1	509.0	508.8	532.1	540.6	554.9	574.0	598.2
Sales and Other Taxes	9.1	10.0	9.6	9.3	9.6	10.0	10.5	11.0	11.5
Motor Vehicle License Fees	46.7	48.3	48.2	48.3	49.7	51.7	54.3	57.0	59.9
Property Tax Administration	17.3	23.5	18.9	15.4	15.5	15.4	15.4	15.4	15.4
Franchises and Rents	2.5	2.6	2.5	2.3	2.3	2.3	2.3	2.3	2.3
Interest	3.6	4.1	3.4	3.6	4.2	7.6	12.6	13.5	14.3
Miscellaneous	12.1	10.1	10.1	12.0	10.1	10.1	10.1	10.1	10.1
Subtotal	604.1	609.6	601.7	599.8	623.5	637.7	660.0	683.3	711.7
Operating Transfers	22.0	31.3	31.5	34.4	10.6	10.6	10.6	10.6	10.6
<b>General Purpose Revenues Total</b>	<b>626.1</b>	<b>641.0</b>	<b>633.2</b>	<b>634.2</b>	<b>634.1</b>	<b>648.3</b>	<b>670.7</b>	<b>693.9</b>	<b>722.3</b>
Draw from Reserves 9811	1.7	0.0	0.0	0.0					
Draw from Strategic Reserves 9812	29.0	25.2	25.2	25.2					
Draw from Reserves 9813	2.4	0.0	0.0	0.0					
Other Sources	0.0	0.0	0.0	6.8					
<b>Total Sources</b>	<b>700.8</b>	<b>686.2</b>	<b>683.1</b>	<b>686.2</b>	<b>654.1</b>	<b>668.3</b>	<b>690.7</b>	<b>693.9</b>	<b>722.3</b>
<b>Uses (\$ Millions)</b>									
<b>NCC Limits [-2%, 2% thereafter]</b>		686.2		686.2	645.5	658.6	672.9	686.5	678.5
<b>Other Uses/Adjustments:</b>									
<b>Countywide/General SFP Funded Augmentations:</b>									
Restoration Augmentations					0.0	0.0	0.0	0.0	0.0
Expansion Augmentations					0.0	0.0	0.0	0.0	0.0
<b>Total Uses [-2%, 2% thereafter]</b>				<b>686.2</b>	<b>645.5</b>	<b>658.6</b>	<b>672.9</b>	<b>686.5</b>	<b>678.5</b>
<b>Surplus/(Deficit) [-2%, 2% thereafter]</b>				<b>(0.0)</b>	<b>8.6</b>	<b>9.7</b>	<b>17.7</b>	<b>7.3</b>	<b>43.9</b>
<b>Cumulative Surplus/Deficit SFP Years Only</b>				<b>(0.0)</b>	<b>8.6</b>	<b>18.4</b>	<b>36.1</b>	<b>43.4</b>	<b>87.3</b>

Note: Recommended funding of augmentations requests is not made in this plan; but, will be considered during the budget process based on prioritized needs at that time.

**2010 Strategic Financial Plan  
Potential Issues**

	Forecast	Forecast	Forecast	Forecast	Forecast	Cumulative
Issues (\$ Millions)	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16	
<b>Program I - Public Protection (Note 1)</b>						
Restoration augmentations not funded (273+ positions)	20.0	29.1	37.9	46.5	49.9	183.4
Expansion augmentations - None Submitted	0.0	0.0	0.0	0.0	0.0	0.0
<b>Program II - Community Services</b>						
Restoration augmentations not funded (104 positions)	14.1	13.2	17.2	23.4	27.8	95.7
Expansion augmentations - None Submitted	0.0	0.0	0.0	0.0	0.0	0.0
<b>Program III - Infrastructure &amp; Env. Resources</b>						
Restoration augmentations - None Submitted	0.0	0.0	0.0	0.0	0.0	0.0
Expansion augmentations not funded (3 positions)	0.0	0.0	0.0	0.0	0.0	0.0
<b>Program IV - General Government Services</b>						
Restoration augmentations not funded (10 positions)	2.9	3.2	3.9	5.1	5.4	20.4
Expansion augmentations not funded (No positions)	4.4	4.0	3.8	4.0	4.3	20.4
<b>Program V - Capital Improvements</b>						
Restoration augmentations - None Submitted	0.0	0.0	0.0	0.0	0.0	0.0
Expansion augmentations not funded (No positions)	2.3	0.0	0.0	0.0	0.0	2.3
<b>Program V - Debt Service</b>						
Restoration augmentations - None Submitted	0.0	0.0	0.0	0.0	0.0	0.0
Expansion augmentations - None Submitted	0.0	0.0	0.0	0.0	0.0	0.0
<b>Program V - Capital Improvements</b>						
Restoration augmentations - None Submitted	0.0	0.0	0.0	0.0	0.0	0.0
Expansion augmentations not funded (No positions)	0.0	0.0	0.0	0.0	0.0	0.0
<b>Total Unfunded Restoration &amp; Expand Requests</b>	<b>43.6</b>	<b>49.5</b>	<b>62.8</b>	<b>79.0</b>	<b>87.3</b>	<b>322.2</b>
Available Funding - Funding Not Allocated to Base Requests	8.6	9.7	17.7	7.3	43.9	87.2
<b>Funding Shortfall, Restorations &amp; Expands</b>	<b>35.0</b>	<b>39.8</b>	<b>45.1</b>	<b>71.7</b>	<b>43.4</b>	<b>235.0</b>
<b>Other Requested Uses</b>						
2010 Strategic Priorities Not Funded (Note 2) (Potential addition of 259+ positions, still being analyzed )	42.1	26.9	179.7	18.3	87.1	354.2
2010 Capital Improvements, NCC Requests, GF Only	9.7	10.1	10.5	11.2	11.5	52.9
Various Programs - State Funding Deficit - Unknown at this time						
<b>Cumulative Deficit - Current Plan Plus Issue Impact</b>	<b>77.1</b>	<b>66.7</b>	<b>224.8</b>	<b>90.0</b>	<b>130.5</b>	<b>589.1</b>
<b>TOTAL AUGMENTATIONS SUMMARIZED ABOVE:</b>						
Restoration augmentations not funded (387+ positions)	37.0	45.5	59.0	75.0	83.1	299.5
Expansion augmentations not funded (3 positions) (includes strategic priorities and State funding deficits)	6.6	4.0	3.8	4.0	4.3	22.7
<b>Total Unfunded</b>	<b>43.6</b>	<b>49.5</b>	<b>62.8</b>	<b>79.0</b>	<b>87.3</b>	<b>322.2</b>
<b>Note 1:</b> Positions associated with unfunded restoration requests equal the total positions Departments proposed for deletion per their reduce level of service augmentations submitted with their plans. Based on the limited funding available for restorations, CEO recommends that Departments fund programs and positions based upon their prioritized need. *In addition, District Attorney is still analyzing impacts to positions and have not submitted deletion counts at the time of publishing. As such, the counts above represent the maximum potential known at this time and are not representative of what deletions may be made.						
<b>Note2:</b> Strategic priority requests submitted net projected cost totals \$363,854,962 in the first five years of the plan. The projected ten year cost of submitted strategic priorities is \$642,529,422.						

### 2010 Proposed Strategic Financial Plan Summary

