Acknowledgements:

Top Row (from left to right):
“Overlooking Dana Point Coastline” photograph provided courtesy of Resources and Development Management Department, Division of Harbors, Beaches & Parks Operations, Office of Public Information.

“Disease Response Exercise” photograph provided courtesy of the Public Information & Communications Office of the Health Care Agency.

“San Juan Creek Levee Repair” photograph provided courtesy of the Media Relations Office of the County Executive Office.

Middle Row (from left to right)
“Sheriff Training Facility and Range” photograph provided courtesy of the Orange County Sheriff-Coroner’s Department.

“Aerial View of Terminal” at John Wayne Airport provided courtesy of the Public Affairs Communications Division of John Wayne Airport.

Bottom Row
“Irvine Regional Park” photograph provided courtesy of Resources and Development Management Department, Division of Harbors, Beaches & Parks Operations, Office of Public Information.

Front/Back Cover Graphic Design: Eric Jasso of Resources and Development Management Department, Division of Publishing Services.
MISSION STATEMENT

Making Orange County a safe, healthy, and fulfilling place to live, work, and play, today and for generations to come, by providing outstanding, cost-effective regional public services.
The County is a charter County divided into five supervisorial districts on the basis of registered voters and population.

The County is governed by a five-member Board of Supervisors who serve four-year terms.

The Chairman and Vice Chairman are elected by and from members of the Board.
CITIES: 34
COASTLINE: 42 miles
HARBORS: 3
REGIONAL PARKLAND: approximately 38,694 acres
TRAILS & BIKEWAYS: approximately 393 miles
COUNTY LIBRARY: 33 branches

ELEVATION:
Lowest - Sea level; Highest - Santiago Peak (5,687 feet)

LAND USE:
Residential: 141,428 acres
Uncommitted: 111,815 acres
Open Space: 123,918 acres
Commercial/ Industrial/
Public Institutional: 60,478 acres
Agriculture: 20,829 acres
Transportation: 52,925 acres
Source: County of Orange Departments including O.C. Public Library and Resources & Development Management Department

COLLEGES/UNIVERSITIES:
11 public, 7 private (non-satellite, WASC accredited institutions)
Source: California Postsecondary Education Commission (2006)

AIRPORTS:
John Wayne Airport
Fullerton Municipal Airport

MILITARY INSTALLATIONS:
Los Alamitos Reserve Center
Seal Beach Naval Weapons Station

TOURISM:
Regional Travel Volume (person trips): 28.22 million
Regional Travel Expenditures: $7.31 billion
Travel Industry Jobs: 82,870
Source: California Division of Tourism (2004)

TOURIST ATTRACTIONS:
Angel Stadium, Anaheim
Honda Center, Anaheim
Balboa Island, Newport Beach
Bowers Museum, Santa Ana
Crystal Cathedral, Garden Grove
Discovery Science Center, Santa Ana
Disneyland Park/ California Adventure, Anaheim
Knott's Berry Farm/ Soak City, Buena Park
Mission San Juan Capistrano, San Juan Capistrano
O.C. Performing Arts Center, Costa Mesa
Richard Nixon Library & Birthplace, Yorba Linda
Source: California Division of Tourism (2006)

TOP 5 HOSPITALS: (Ranked by number of licensed beds)
UCI Medical Center, Orange (453 beds)
St. Joseph Hospital, Orange (412 beds)
Hoag Memorial Hospital, Newport Beach (409 beds)
Fountain Valley Reg Hospital, Fountain Valley (400 beds)
St. Jude Medical Center (359 beds)

TOP 5 SHOPPING CENTERS: (Ranked by taxable sales)
South Coast Plaza $1.3 billion
Fashion Island $575 million
The Marketplace Tustin/ Irvine $565 million
Brea Mall $501 million
The Shops at Mission Viejo $422 million

FACTS AND FIGURES

CIVILIAN WORKFORCE: 1,602,200
Source: Employment Development Department (2005 Annual Average)

UNEMPLOYMENT: 3.8%
Source: Employment Development Department (2005 Annual Average)

MAJOR O.C. EMPLOYERS:
Walt Disney Co. 21,000
County of Orange 18,748
University of California, Irvine 15,500
Boeing Co. 11,160
St. Joseph Health System 8,975
Albertsons Inc. 8,700
YUM! Brands Inc. 6,500
SBC Communications, Inc. 5,658
Target Corp. 5,436
Ingram Micro 4,000

EMPLOYMENT MIX:
Trade, Transportation & Utilities 18.5%
Professional & Business Services 18.4%
Manufacturing 12.6%
Leisure & Hospitality Services 11.3%
Government 10.7%
Educational & Health Services 9.2%
Financial Activities 7.0%
Construction 6.8%
Other Services/ Information 5.5%
Source: Employment Development Department (2005)

GROSS COUNTY PRODUCT (GCP):
GCP $161.3 billion
GCP as a Percent of Gross State Product 10.96%
GCP as a Percent of Gross National Product 1.29%
Source: CSU, Fullerton; Center for Demographic Research & Bureau of Economic Analysis (2005)

MEDIAN FAMILY INCOME: $78,700
Source: Housing and Urban Development (2007)

PER CAPITA INCOME: $46,292
Source: CA State Department of Finance (2006 Estimate)

MEDIAN HOME PRICE: $629,000
Source: Dataquick Information Systems, 2007 YTD (March 2007)

CONSUMER PRICE INDEX: 210.4

ASSESSED VALUATIONS: $381.0 billion
Source: Orange County Auditor-Controller, FY 2006-07

TAXABLE SALES: $55.1 billion
Source: California State Board of Equalization (2005)

LARGEST CROPS:
Nursery Stock & Cut Flowers $240,609,723
Strawberries $43,451,792
Avocados $7,259,520
Peppers - Bell & miscellaneous $7,132,042
Green Beans $6,064,512
Source: 2005 O.C. Crop Report, O.C. Agricultural Commissioner
## POPULATION BY CITY

<table>
<thead>
<tr>
<th>CITY</th>
<th>TOTAL POPULATION</th>
<th>PERSONS PER SQ M</th>
<th>YEAR</th>
<th>INCORP</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aliso Viejo</td>
<td>44,924</td>
<td>6,491</td>
<td>2001</td>
<td></td>
</tr>
<tr>
<td>Anaheim</td>
<td>342,410</td>
<td>6,813</td>
<td>1888</td>
<td></td>
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<tr>
<td>Brea</td>
<td>39,560</td>
<td>3,591</td>
<td>1917</td>
<td></td>
</tr>
<tr>
<td>Buena Park</td>
<td>81,349</td>
<td>8,084</td>
<td>1953</td>
<td></td>
</tr>
<tr>
<td>Costa Mesa</td>
<td>113,134</td>
<td>7,284</td>
<td>1953</td>
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<tr>
<td>Cypress</td>
<td>48,854</td>
<td>7,055</td>
<td>1956</td>
<td></td>
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<tr>
<td>Dana Point</td>
<td>36,669</td>
<td>5,431</td>
<td>1988</td>
<td></td>
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<tr>
<td>Fountian Valley</td>
<td>57,405</td>
<td>6,009</td>
<td>1957</td>
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<tr>
<td>Fullerton</td>
<td>136,428</td>
<td>6,042</td>
<td>1994</td>
<td></td>
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<tr>
<td>Garden Grove</td>
<td>171,765</td>
<td>9,595</td>
<td>1956</td>
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<tr>
<td>Huntington Beach</td>
<td>201,000</td>
<td>7,376</td>
<td>1909</td>
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<tr>
<td>Irvine</td>
<td>193,785</td>
<td>2,924</td>
<td>1971</td>
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<tr>
<td>Laguna Beach</td>
<td>24,963</td>
<td>3,194</td>
<td>1927</td>
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<tr>
<td>Laguna Hills</td>
<td>33,225</td>
<td>5,010</td>
<td>1991</td>
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<tr>
<td>Laguna Niguel</td>
<td>66,178</td>
<td>4,489</td>
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<tr>
<td>Laguna Woods</td>
<td>18,334</td>
<td>6,027</td>
<td>1999</td>
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<tr>
<td>La Habra</td>
<td>61,789</td>
<td>8,449</td>
<td>1925</td>
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<tr>
<td>Lake Forest</td>
<td>77,859</td>
<td>4,636</td>
<td>1991</td>
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<tr>
<td>La Palma</td>
<td>16,081</td>
<td>7,981</td>
<td>1955</td>
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<tr>
<td>Los Alamitos</td>
<td>12,004</td>
<td>2,820</td>
<td>1960</td>
<td></td>
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<tr>
<td>Mission Viejo</td>
<td>97,997</td>
<td>5,623</td>
<td>1987</td>
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<tr>
<td>Newport Beach</td>
<td>83,361</td>
<td>3,307</td>
<td>1906</td>
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<tr>
<td>Orange</td>
<td>137,801</td>
<td>5,462</td>
<td>1888</td>
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<tr>
<td>Placentia</td>
<td>51,236</td>
<td>7,756</td>
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<tr>
<td>Rancho Santa Margarita</td>
<td>49,130</td>
<td>3,758</td>
<td>1999</td>
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<tr>
<td>San Clemente</td>
<td>66,280</td>
<td>3,675</td>
<td>1928</td>
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<tr>
<td>San Juan Capistrano</td>
<td>36,073</td>
<td>2,559</td>
<td>1961</td>
<td></td>
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<tr>
<td>Santa Ana</td>
<td>351,322</td>
<td>12,847</td>
<td>1886</td>
<td></td>
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<tr>
<td>Seal Beach</td>
<td>25,298</td>
<td>2,073</td>
<td>1915</td>
<td></td>
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<tr>
<td>Stanton</td>
<td>38,761</td>
<td>12,384</td>
<td>1956</td>
<td></td>
</tr>
<tr>
<td>Tustin</td>
<td>71,176</td>
<td>6,498</td>
<td>1927</td>
<td></td>
</tr>
<tr>
<td>Villa Park</td>
<td>6,218</td>
<td>2,978</td>
<td>1962</td>
<td></td>
</tr>
<tr>
<td>Westminster</td>
<td>92,408</td>
<td>9,068</td>
<td>1957</td>
<td></td>
</tr>
<tr>
<td>Yorba Linda</td>
<td>66,794</td>
<td>3,354</td>
<td>1967</td>
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<tr>
<td>Unincorporated</td>
<td>120,174</td>
<td>431</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL**: 3,072,336

**ETNICITY**:
- White: 48.0%
- Hispanic: 32.5%
- Asian/Pacific Islander: 16.3%
- Black: 1.9%
- Other: 1.3%

**Source**: U.S. Census Bureau, 2005 American Community Survey Profile

**MEDIAN AGE**: 36.4

**BIRTH RATE**: 13.63 (2005 preliminary)

**DEATH RATE**: 5.52 (2004 preliminary)

**PUBLIC SCHOOL ENROLLMENT**:

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>Enrollment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kindergarten</td>
<td>36,080</td>
</tr>
<tr>
<td>Grade 1</td>
<td>37,989</td>
</tr>
<tr>
<td>Grade 2</td>
<td>37,121</td>
</tr>
<tr>
<td>Grade 3</td>
<td>38,004</td>
</tr>
<tr>
<td>Grade 4</td>
<td>38,385</td>
</tr>
<tr>
<td>Grade 5</td>
<td>38,999</td>
</tr>
<tr>
<td>Grade 6</td>
<td>39,704</td>
</tr>
<tr>
<td>Ungraded Elementary</td>
<td>1,480</td>
</tr>
<tr>
<td>Grade 7</td>
<td>40,482</td>
</tr>
<tr>
<td>Grade 8</td>
<td>40,853</td>
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<tr>
<td>Grade 9</td>
<td>43,778</td>
</tr>
<tr>
<td>Grade 10</td>
<td>41,695</td>
</tr>
<tr>
<td>Grade 11</td>
<td>39,724</td>
</tr>
<tr>
<td>Grade 12</td>
<td>34,821</td>
</tr>
<tr>
<td>Ungraded Secondary</td>
<td>999</td>
</tr>
</tbody>
</table>

**TOTAL**: 510,114

**Source**: California Dept of Education, 2005-06 Data
Orange County is the second largest county in the State of California in terms of population.

Total California population as of January 1, 2006 was 37,172,015.
**COMPARISON OF COUNTIES**

### 2006 Population Estimates

<table>
<thead>
<tr>
<th>County</th>
<th>Population</th>
</tr>
</thead>
<tbody>
<tr>
<td>Los Angeles</td>
<td>10,245,572</td>
</tr>
<tr>
<td>Orange</td>
<td>3,072,336</td>
</tr>
<tr>
<td>San Diego</td>
<td>3,066,820</td>
</tr>
<tr>
<td>San Bernardino</td>
<td>1,991,829</td>
</tr>
<tr>
<td>Santa Clara</td>
<td>1,773,258</td>
</tr>
<tr>
<td>San Francisco</td>
<td>798,680</td>
</tr>
</tbody>
</table>

Source: Department of Finance Population Estimates (January 2006)

### 2006 Share of Local Property Taxes*

(*Percent of each dollar collected that remains in County General Fund)

<table>
<thead>
<tr>
<th>County</th>
<th>Share</th>
</tr>
</thead>
<tbody>
<tr>
<td>San Francisco</td>
<td>72.0%</td>
</tr>
<tr>
<td>Los Angeles</td>
<td>23.8%</td>
</tr>
<tr>
<td>San Bernardino</td>
<td>21.3%</td>
</tr>
<tr>
<td>San Diego</td>
<td>21.1%</td>
</tr>
<tr>
<td>Santa Clara</td>
<td>15.0%</td>
</tr>
<tr>
<td>Orange County</td>
<td>12.0%</td>
</tr>
</tbody>
</table>

Source: County of San Francisco, Los Angeles, San Bernardino, San Diego, Santa Clara, and Orange County

** Share of local property tax information not available as of publication of this book. Percentage is based on last year’s data.
WHERE THE TYPICAL PROPERTY TAX DOLLAR GOES

(2006-07 Locally Assessed 1% Basic Levy)

INTERESTING FACTS

- Orange County General Fund receives the lowest share of property tax compared to all Counties in the entire State of California.
- Only twelve percent (12%) of the typical property tax dollar supports County General Fund services. The additional one percent (1%) received by the County supports the County Library, a non-General Fund department.
- The largest share of all property taxes supports school districts.
- The Orange County Fire Authority, which is governed by an independent board, is included with the Special Districts.

Source: Auditor-Controller Tax Unit
**ORANGE COUNTY SALES TAX**

**UNIFORM SALES TAX**

<table>
<thead>
<tr>
<th>Fund/Metric</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>State General Fund</td>
<td>0.0500</td>
</tr>
<tr>
<td>Public Safety Sales Tax (Proposition 172)</td>
<td>0.0050</td>
</tr>
<tr>
<td>Cities/Counties Unincorporated General Funds</td>
<td>0.0075</td>
</tr>
<tr>
<td>Local Transportation/Road Maintenance</td>
<td>0.0025</td>
</tr>
<tr>
<td>Health &amp; Welfare Realignment</td>
<td>0.0050</td>
</tr>
<tr>
<td>State Optional</td>
<td>0.0025</td>
</tr>
</tbody>
</table>

**SUBTOTAL:** 0.0725

**OPTIONAL LOCAL SALES TAX**

<table>
<thead>
<tr>
<th>Fund/Metric</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orange County Mass Transit (Measure M)</td>
<td>0.0050</td>
</tr>
</tbody>
</table>

Local Sales Tax is currently diverted to assist the County in meeting debt service obligations of the 1996 Recovery Certificates of Participation, Series A.

**TOTAL:** 0.0775
STRATEGIC PRIORITIES

In 1997, the County of Orange developed and successfully implemented one of the most innovative long-range financial planning models in the municipal industry. The Strategic Financial Plan is the culmination of an intensive operational and financial planning process involving the Board of Supervisors, County department heads, managers, staff and the public. The process identifies financial priorities, forecasts revenues and expenses, and attempts to develop a balanced five-year financial outlook. The Strategic Financial Plan is an integral part of the County’s corporate management system, which was implemented to assure an accountable, results oriented County government.

A function of the Strategic Financial Plan is to identify new major initiatives (strategic priorities) that will impact the County over the next several years. The 2006 Strategic Financial Plan is the ninth plan to be prepared and identifies the following critical strategic priorities:

- **Water Quality and Watershed Protection** – meet unfunded mandates for water quality protection and compliance.
- **County Facilities Master Plan** – renovation / rehabilitation of deteriorating County facilities.
- **Information Technology Strategic Planning Tactical Goals** – improve the quality of public services and internal efficiency through technological innovation.
- **District Attorney High Tech Crime Unit Expansion** – ability to better address and prosecute the growth of cyber crime and identity theft cases.
- **Tustin Family Campus** – construct multi-purpose facility for providing services to at-risk children and families in Orange County.
- **James A. Musick Facility Expansion** – additional jail beds and staffing to address increased adult inmate population.
- **Affordable Housing** – address the shortage of affordable housing in Orange County.
- **Healthy Eating & Physical Activity Program** – implementation of a comprehensive, multi-staged program to reduce the prevalence of overweight and obesity in Orange County.
- **Forensic Science DNA Program** – expand the use of DNA analysis to help solve major violent crimes.
- **Adult Re-Entry Program** – transitional facility for integration of non-violent probationers from custody into the community.

The adoption of the 2006 Strategic Financial Plan demonstrates the Board of Supervisors’ commitment to sound financial management principles and illustrates the Board’s willingness to make tough decisions to ensure the County’s financial success. This is the kind of planning and quality management that taxpayers should expect from County government.
COUNTYWIDE SERVICES

- Affordable Housing (Housing Authority)
- Agricultural Commissioner
- Airport
- Child Protection & Social Services
- Child Support Services
- Clerk-Recorder
- Coroner & Forensic Services
- District Attorney
- Elections & Voter Registration
- Environmental/Regulatory Health
- Flood Control & Transportation
- Grand Jury
- Harbors, Beaches & Parks
- Indigent Medical Services
- Jails & Juvenile Facilities
- Juvenile Justice Commission
- Landfills & Solid Waste Disposal
- Law Enforcement
- Local Agency Formation Commission
- Probationary Supervision
- Public Assistance
- Public Defender/Alternate Defense
- Public & Mental Health
- Senior Services
- Tax Assessment Collection & Appeals
- Weights & Measures

UNINCORPORATED AREA SERVICES

- Animal Control
- Flood Control
- Land Use
- Law Enforcement
- Libraries
- Parks
- Waste Disposal Collection

CITY SERVICES

- Affordable Housing
- Animal Control
- Business Retention
- Cultural Arts Facilities/Programs
- Economic Development
- Fire Protection
- Land Use/Planning
- Law Enforcement
- Libraries
- Paramedic Response
- Parks & Open Space
- Recreation Programs
- Redevelopment
- Roads
- Street Lighting
- Street Trees & Median Islands
- Storm Drains
- Utilities (e.g., water, electric)
- Waste Disposal Collection

CONTRACT SERVICES FOR CITIES

- Animal Control
- Law Enforcement
- Libraries
- Public Works & Engineering
APPROPRIATIONS BY PROGRAM

FY 2007-08

All Funds Under the Board of Supervisors

APPROPRIATIONS BY PROGRAM

<table>
<thead>
<tr>
<th>Program</th>
<th>2006-07 (In Millions)</th>
<th>2007-08 (In Millions)</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Protection</td>
<td>1,128.1</td>
<td>1,193.5</td>
<td>20.1%</td>
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<tr>
<td>Community Services</td>
<td>1,529.6</td>
<td>1,702.6</td>
<td>28.7%</td>
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<tr>
<td>Infrastructure &amp; Env Resources</td>
<td>1,222.9</td>
<td>1,362.5</td>
<td>23.0%</td>
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<td>General Government Services</td>
<td>154.5</td>
<td>163.0</td>
<td>2.7%</td>
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<tr>
<td>Capital Improvements</td>
<td>273.1</td>
<td>256.0</td>
<td>4.3%</td>
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<td>Debt Service</td>
<td>445.9</td>
<td>458.4</td>
<td>7.7%</td>
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<tr>
<td>Insurance, Reserves &amp; Misc</td>
<td>806.2</td>
<td>802.5</td>
<td>13.5%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$5,560.3</strong></td>
<td><strong>$5,938.5</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>

TOTAL: $5.94 BILLION
General Purpose Revenue is the discretionary revenue received by the County. General Purpose Revenues are used for services provided by the District Attorney, Grand Jury, Juvenile Justice Commission, Probation, Public Defender, Sheriff-Coroner, Alternate Defense, Housing & Community Services, Health Care Agency, Social Services Agency, Resources & Development Management Department, Assessor, Auditor-Controller, Clerk of the Board, Clerk-Recorder, County Executive Office, County Counsel, Human Resources, Registrar of Voters, Treasurer-Tax Collector, and Internal Audit.
TOTAL COUNTY REVENUE BY SOURCE

FY 2007-08

- Intergovernmental Revenue: 27.6%
- Fund Balance Available: 19.1%
- Miscellaneous Revenue: 10.4%
- Taxes: 12.5%
- Charges for Services: 11.0%
- Fines & Forfeitures/Licenses & Permits: 2.3%
- Reserve Cancellations: 2.0%
- Use of Money & Property: 4.4%
- Other Financing Sources/Residual Equity Transfers: 10.7%

TOTAL: $5.94 BILLION
General Purpose Revenue is the discretionary revenue received by the County. General Purpose Revenues are used for services provided by the District Attorney, Grand Jury, Juvenile Justice Commission, Probation, Public Defender, Sheriff-Coroner, Alternate Defense, Housing & Community Services, Health Care Agency, Social Services Agency, Resources & Development Management Department, Assessor, Auditor-Controller, Clerk of the Board, Clerk-Recorder, County Executive Office, County Counsel, Human Resources, Registrar of Voters, Treasurer-Tax Collector, and Internal Audit.

* Combined Other consists of Property Tax Administration; Franchises, Rents/Concessions; and Miscellaneous revenues.
Total: 18,748 Positions

<table>
<thead>
<tr>
<th>PROGRAM NAME</th>
<th>FY 2006-07</th>
<th>FY 2007-08</th>
<th>% of Total</th>
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</thead>
<tbody>
<tr>
<td>Public Protection</td>
<td>6,786</td>
<td>6,933</td>
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<tr>
<td>Community Services</td>
<td>7,761</td>
<td>7,981</td>
<td>42.6%</td>
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<td>Infrastructure &amp; Env Resources</td>
<td>2,186</td>
<td>2,248</td>
<td>12.0%</td>
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<td>General Government Services</td>
<td>1,358</td>
<td>1,373</td>
<td>7.3%</td>
</tr>
<tr>
<td>Insurance, Reserves &amp; Misc</td>
<td>210</td>
<td>213</td>
<td>1.1%</td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td><strong>18,301</strong></td>
<td><strong>18,748</strong></td>
<td><strong>100.0%</strong></td>
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