

I would like to begin by thanking the person who swore me in this morning; the individual who I often refer to as my number one constituent; my wife Mary.

Also, thank you to the many friends and colleagues who have joined us here this morning. The support that you have given me over the years has been invaluable and I am sincerely grateful.

Chairman Moorlach, fellow Board members. I'm honored to be here this morning to be sworn-in for my third and final term as Orange County Supervisor for the Third District.

Upon completion of my final term, I will have had the privilege of serving ten years on the Orange County Board of Supervisors.

As many of you know, prior to my election to the Board of Supervisors, I served in the California State Assembly for six years.

Often times I'm asked the question; which role do I like better: serving in the state legislature or on the Board of Supervisors?

While I can say that I enjoyed my time in the legislature, serving as a County Supervisor has been a more rewarding experience, allowing me to grow as both a person and an elected official.

Serving as Supervisor has provided me with the opportunity to be closer not only to my friends and family, but also to the constituents who I was elected to serve.

Although challenging at times, serving my constituents is one of the most gratifying parts of my job.

Serving as Supervisor to the Third District has also allowed me to spend time in some of the most beautiful areas of Orange County:

The rural Canyons of Modjeska, Silverado and Trabuco, the hills of North Tustin, and the wonderful regional parks at Irvine and Carbon Canyon, just to name of a few.

When I stood before you at my swearing-in four years ago, I recommitted to working to address some of the county's most pressing issues.

This included the need to help improve mobility in the county through a series of efforts, which included:

- The renewal of Measure M which was approved by 67% of votes- providing 30 years of transportation relief.

- Major Investment Studies for the SR-91, I-405, South County, and Central Orange County which were initiated or completed.
- We've also begun implementation of continuous ingress and egress on Orange County's carpool lanes.

Four years ago, the County set forth to improve its fiscal stability through careful planning and preparation.

During this time, we were able to successfully restructure the County's Retiree Medical Plan, saving the taxpayers \$1 billion.

We also refinanced Orange County's bankruptcy debt, saving the taxpayers over \$400 million, and allowing the County to emerge from the shadow of bankruptcy ten years ahead of schedule.

Over the last four years, the County has enhanced its role as a regional leader particularly in the areas of landfill diversion strategies, the reverse 911 system, and water quality.

We've acted on the need to increase accountability in our County departments through the implementation of performance measures, the Balanced Score Card, and strategic focus program.

Within the Third District, I've worked to address quality of life issues such as:

- Improvements to park and trail access along the Santa Ana River and Santiago Creek.
- Repairs to the local roads and streets in the North Tustin and the other Third District unincorporated areas.
- Increased local control of community development through the creation of an advisory board in Orange Park Acres.
- Improved emergency response during wildfires and flood conditions.

Looking back on the last four years, I am proud of what we have achieved together.

As I look towards the future, I am mindful of the many challenges that still lay ahead.

To meet these challenges, the County must build a legacy which continues to improve the quality of life in Orange County. To do this we must build:

- A legacy of responsible stewardship for wilderness and open space areas.

- A legacy of strong financial planning and conservative fiscal management.
- A legacy of continued planning and development of traffic relief solutions.

And in particular to the times we find ourselves in today, a legacy of coming together-- the community, our employees, and our critics-- to face the challenges which lay ahead and to develop creative solutions for the long-term.

I'm grateful to the citizens of the Third District for reelecting me and I look forward to serving the County of Orange for four more years.

God bless you.

God bless the United States of America.

And God bless Orange County.