



**ORANGE COUNTY TRANSPORTATION AUTHORITY**

**Orange County Transportation Authority's Fiscal Year  
2013-14 Budget Workshop**

**PowerPoint**



# Budget Workshop

Fiscal Year 2013-14

Board of Directors' Meeting

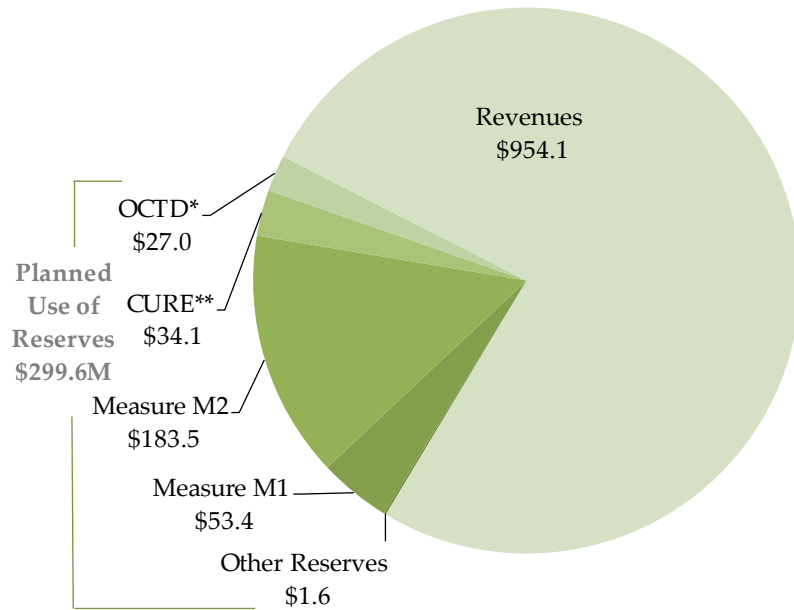
May 13, 2013

# Fiscal Year (FY) 2013-14 Budget Themes

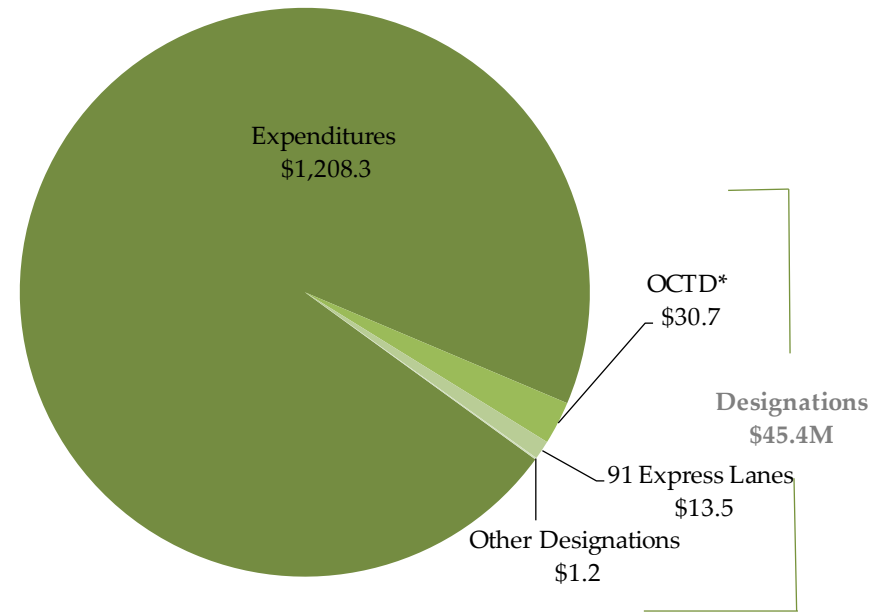
- Budget in accordance with the Chairman and CEO goals
- Budget within the financial constraints of the Comprehensive Business Plan
- Budget in accordance with the objectives of the M2020 Plan
- Increase bus service levels to improve on-time performance and over crowding conditions
- Implement Transit System Study Pilot Routes
- Propose a balanced budget

# FY 2013-14 Budget Overview

**Source of Funds**  
**\$1,253.7 million**



**Use of Funds**  
**\$1,253.7 million**



\*Orange County Transit District (OCTD)

\*\*Commuter and Urban Rail Endowment (CURE)

# Budget Terminology

## **Designations**

- Funds set-aside in the current fiscal year to be used in a future fiscal year

## **Planned Use of Reserves**

- Funds designated in prior fiscal years to be utilized in the current fiscal year
- This is not a utilization of funds as a result of deficit spending

# Budget Sources & Uses

In Millions	FY 2012-13	FY 2013-14	Change	
Sources	Approved Budget	Proposed Budget	\$	%
Revenues	\$870.7	\$954.1	\$83.4	9.6%
Planned Use of Reserves	204.1	299.6	95.5	46.8%
<b>Total Revenue/Reserves</b>	<b>\$1,074.8</b>	<b>\$1,253.7</b>	<b>\$178.9</b>	<b>16.6%</b>
<b>Uses</b>				
Salaries and Benefits	\$148.0	\$155.1	\$7.1	4.8%
Services and Supplies	287.2	343.9	56.7	19.7%
Contributions to Other Agencies	299.0	394.6	95.6	32.0%
Debt Service	35.2	36.2	1.0	2.8%
Capital	189.1	278.5	89.4	47.3%
Designations	116.3	45.4	(70.9)	-61.0%
<b>Total Expenditures / Designations</b>	<b>\$1,074.8</b>	<b>\$1,253.7</b>	<b>\$178.9</b>	<b>16.6%</b>

# Revenues

In Millions Revenue by Source	FY 2012-13	FY 2013-14	Change	
	Approved	Proposed		
	Budget	Budget	\$	%
M2 Local Transportation Authority 1/2 Cent Sales Tax	\$267.2	\$283.2	\$15.9	6.0%
Federal Grants	179.6	244.1	64.5	35.9%
Local Transportation Fund 1/4 Cent Sales Tax	144.2	152.8	8.6	6.0%
State Grants	75.2	106.5	31.3	41.6%
Passenger Fares	55.9	61.1	5.3	9.4%
91 Express Lanes Revenues	37.1	38.2	1.1	3.0%
Gas Tax Exchange	23.0	-	(23.0)	-100.0%
Gas Tax	23.0	-	(23.0)	-100.0%
Interest	20.0	21.9	2.0	9.8%
State Transit Assistance	21.8	22.1	0.3	1.2%
Property Tax	11.0	11.4	0.4	3.6%
Other	9.3	9.2	(0.1)	-0.8%
Advertising	3.4	3.5	0.2	4.4%
<b>Subtotal Sources</b>	<b>\$870.7</b>	<b>\$954.1</b>	<b>\$83.4</b>	<b>9.6%</b>
Planned Use of Reserves	204.1	299.6	95.5	46.8%
<b>Total Revenues / Reserves</b>	<b>\$1,074.8</b>	<b>\$1,253.7</b>	<b>\$178.9</b>	<b>16.6%</b>

# FY 2013-14 Sales Tax Projections

The 3 Universities	Growth Rate
Chapman University *	6.65%
California State University, Fullerton *	4.77%
University of California, Los Angeles *	6.52%
<b>Blended rate *</b>	<b>5.98%</b>

\* Per May 2012 forecast

# Planned Use of Reserves

In Millions	FY 2012-13	FY 2013-14
Planned Use of Reserves By Fund	Approved Budget	Proposed Budget
<b>M2 Local Transportation Authority (LTA)</b>	\$ 96.0	\$ 183.5
Grade Separations, Metrolink Gateways, Environmental Mitigation		
<b>M1 Local Transportation Authority (LTA)</b>	73.3	53.4
Streets & Roads, West County Connectors		
<b>Commuter and Urban Rail Endowment (CURE)</b>	32.9	34.1
Metrolink Operations and Capital		
<b>Orange County Transit District (OCTD)</b>	-	27.0
Fixed Asset Reserve, Bristol Street Widening Project		
<b>Orange County Unified Transportation Trust (OCUTT)</b>	0.5	0.8
Continuous Access Projects		
<b>Service Authority for Freeway Emergencies (SAFE)</b>	-	0.5
Freeway Service Patrol (FSP)		
<b>Local Transportation Fund (LTF)</b>	0.7	0.3
Bikeway & Pedestrian Facilities		
<b>Service Authority for Abandoned Vehicles (SAAV)</b>	0.7	-
Abatement Program		
<b>Total Use of Reserves</b>	<b>\$204.1</b>	<b>\$299.6</b>

# Expenditures

In Millions Expenditures	FY 2012-13		FY 2013-14		Change	
	Approved Budget		Proposed Budget		\$	%
Capital Expenditures	\$	189.1	\$	278.5	\$ 89.4	47.3%
Contributions to Other Agencies		163.2		253.8	90.7	55.6%
Professional & Outside Services		160.4		204.6	44.2	27.5%
Salaries & Benefits		148.0		155.1	7.1	4.8%
Contract Transportation Services		74.6		80.6	5.9	7.9%
Measure M2 Local Fair Share/Regional Capacity		72.8		98.8	26.0	35.7%
Measure M1 Competitive Grants		40.0		42.0	2.0	5.0%
Maintenance Parts & Fuel		24.5		28.4	3.9	15.9%
Interest Expense		28.8		29.6	0.7	2.5%
Insurance Claims/Premiums		13.3		15.2	1.9	14.0%
General & Administration		13.4		13.2	(0.2)	-1.5%
Long-Term Debt Principal Payments		6.4		6.6	0.2	3.0%
Other Operating Expense		2.2		2.1	(0.0)	-2.3%
Gas Tax Exchange		23.0		-	(23.0)	-100.0%
<b>Subtotal Expenditures</b>	<b>\$</b>	<b>959.7</b>	<b>\$</b>	<b>1,208.3</b>	<b>\$248.6</b>	<b>25.9%</b>
Designations		116.3		45.4	(70.9)	-61.0%
<b>Total Expenditures / Designations</b>	<b>\$</b>	<b>1,076.0</b>	<b>\$</b>	<b>1,253.7</b>	<b>\$177.7</b>	<b>16.5%</b>

# Designations

<b>In Millions</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>
<b>Designation of Funds</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>
Orange County Transit District	\$39.6	\$30.7
91 Express Lanes	11.9	13.5
Additional Retiree Benefit Accounts (ARBA) Trust	1.1	0.9
Miscellaneous Other Funds for Future Projects	0.2	0.2
M2 Local Transportation Authority	62.1	-
Service Authority for Freeway Emergencies	1.4	-
<b>Total Designations</b>	<b>\$116.3</b>	<b>\$45.4</b>

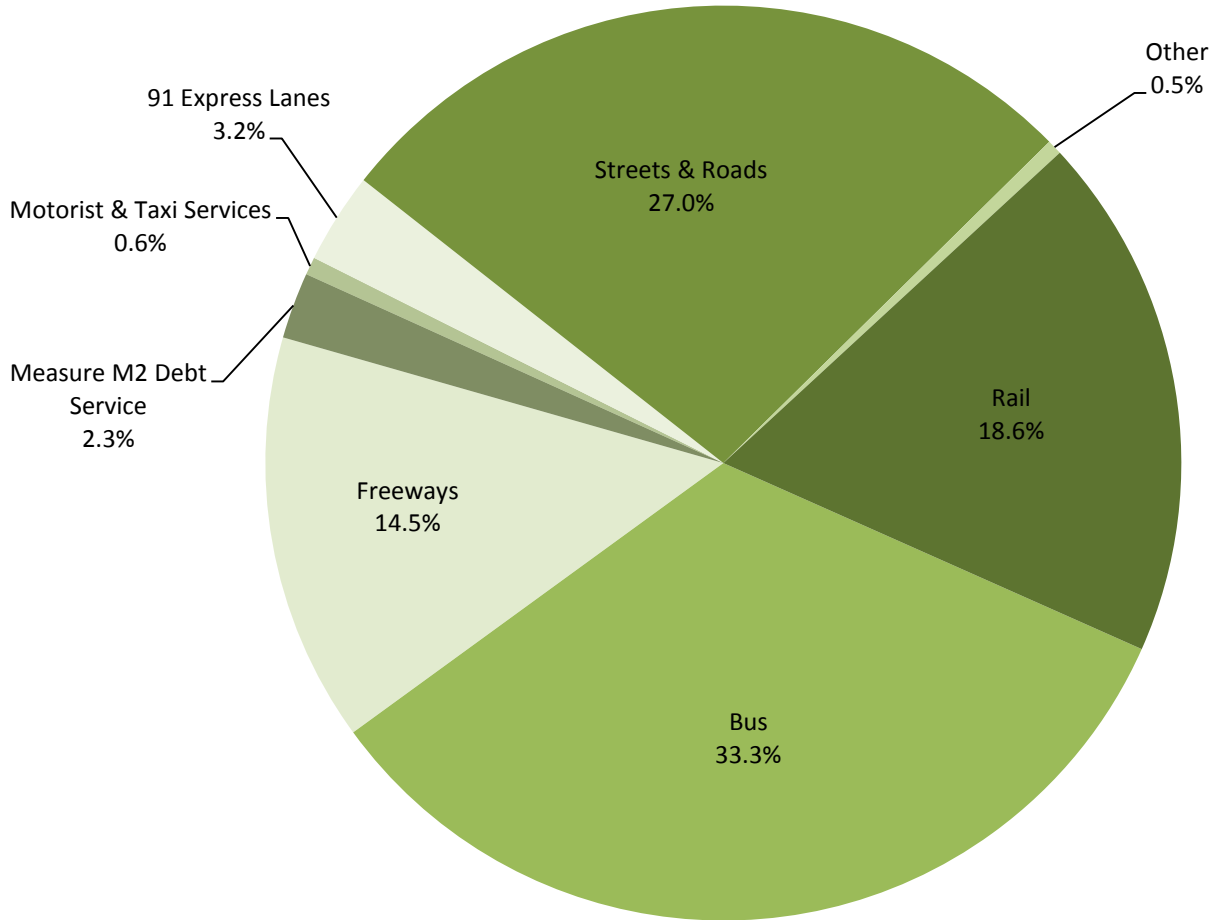
# Key Expenditures by Fund

General Fund	Bristol Street Widening Project	\$ 18,000,000	Construction between 17th Street and Warner Avenue
	Placentia Metrolink Station	16,712,500	Construction, management, Burlington Northern Santa Fe railwork and design
	Technical Infrastructure and Business Systems Support	5,056,500	Software and hardware acquisition and maintenance
	Office Space Leases	4,477,461	Leases for all Orange County Transportation Authority locations
	SR-22 Eastbound Collector Distributor Road Modifications	3,000,000	Project approval /environmental document preparation
	City of Irvine Proposition 116 Repayment	2,603,303	Contribution to the Irvine iShuttle as part of the repayment of Proposition 116 funds
	Transportation Planning and Studies	2,201,895	Air quality, bus capital, long and short-range transportation plans, vanpool and bikeway studies
Measure M1	Measure M1 Competitive Grants	\$ 42,095,000	Competitive funding for local agency streets and roads projects
	West County Connectors	14,978,680	Construction and project management of high occupancy vehicle lane connectors
	I-5 Gateway	2,210,000	Anticipated reimbursement to Caltrans for construction close-out costs
Measure M2	Grade Separations (Project O & R)	\$ 196,680,500	Construction, city coop agreements, right-of-way capital, and utility relocation
	Anaheim Regional Transportation Intermodal Center	101,000,000	Construction of the regional hub and rail program support
	I-5 Santa Ana/San Diego Freeway Improvements (Projects B,C,D)	64,720,000	PS&E, PA-ED, construction, construction management, and right-of-way acquisition
	Measure M2 Competitive Grants (Project O)	50,155,000	Competitive funding for local agency streets and roads projects
	Local Fair Share (Project Q)	48,688,018	18% of net revenues from Local Transportation Authority sales tax for streets and roads
	SR-91 Riverside Freeway Improvements (Projects H,I,J)	23,261,000	PA-ED, construction capital, right-of-way capital and construction management
	I-405 San Diego Freeway Improvements (Projects K)	22,630,000	Program management, construction management, and environmental services
	SR-55 Costa Mesa Freeway Improvements (Project F)	16,605,000	PS&E, project report/environmental document, and right-of-way support
	Transit Extensions to Metrolink (Project S)	14,794,400	Environmental support and preliminary engineering for Anaheim & Santa Ana/Garden Grove
	Clean-up Highway/Street Runoff (Project X)	14,044,400	Project X allocations for stormwater inserts for local jurisdictions
	Regional Traffic Signal Synchronization (Project P)	14,000,000	Reimbursement to local agencies for CTFP project expenditures
	Freeway Environmental Mitigation	12,870,430	Property acquisition, interim land management costs, and funding of restoration projects
	SR-57 Orange Freeway Improvements (Project G)	9,062,000	Right-of-way utility relocation and construction management
	Grade Separation Program Development (Project R)	7,000,000	Environmental and preliminary engineering for 2 grade sep projects along the LOSSAN corridor
	Senior Mobility and Non-Emergency Medical Programs (Project U)	5,443,797	SMP & SNEMT programs. Each program receives 1 percent of Measure M2 net revenues
	Grade Crossings/Quiet Zones Capital (Project R)	4,231,000	Construction of audible warning systems and grade crossing
	I-5 Santa Ana Freeway Interchange Improvements (Project A)	4,050,000	Preparation of plans, specifications & estimates package for I-5, SR-55, to SR-57
Measure M2	Community Based Transit Circulator (Project V)	4,000,000	Community-Based Transit Circulators Competitive Grant funds
	State Board of Equalization Fees (LTA)	3,081,217	State fees for the collection and distribution of the 1/2 cent state sales tax
Measure M2	Taxable/Tax-Exempt Bonds Interest	\$ 28,915,838	Interest and principal payment for Measure M2 bonds

# Key Expenditures by Fund, continued

CURE	Metrolink Operating Expenditures	\$	23,045,000	Southern California Regional Rail Authority (SCRRA) operating budget
	Metrolink Station Rehabilitation Projects		4,295,000	Projects to keep stations, tracks, signals, communication systems in a state of good repair
	Professional Services		3,310,000	Design, outreach, and on-call services
	LOSSAN Right-of-Way Maintenance		2,120,000	Right-of-way maintenance services
	Transit Police Services/Security		1,272,438	Orange County Sherriff's Transit Police Services
	Fullerton Elevator Upgrades		1,000,000	Cooperative agreement to fund the City of Fullerton elevator upgrades
OCTD	Paratransit	\$	54,200,540	521,000 revenue vehicle hours, 265,000 taxi trips, and ACCESS fixed-costs of \$2,869,686
	Bus Procurement		40,851,005	16 60'-Foot CNG, 29 40'-Foot CNG, 11 32'-Foot Cutaways, and 50 24'-Foot Cutaways
	Contracted Fixed Route Services		33,023,318	Revenue vehicle hours for CFR (318,619), StationLink (22,222), and express bus (20,487)
	Fuels		12,140,122	Cost per gallon or equivalent: gasoline \$4.09, Diesel \$3.95, LNG \$1.45, CNG \$0.60
	Transit Systems Implementation & Upgrades		7,863,736	Fluid management system, fare collection system upgrade, and HASTUS bid-dispatch modules
	Maintenance Parts		5,723,603	Parts for general maintenance of bus fleet
	Bus Base and Transit Center Projects		5,287,500	Goldenwest Transportation Center parking lot, bldg modifications at Irvine Construction Circle
	Transit Security Services		3,980,990	Orange County Sheriff's Transit Police Services
	Vanpool Program		2,663,100	Vanpool subsidy and outreach
	New Freedoms & Job Access and Reverse Commute Programs		2,273,424	Funding for low-income persons and the disabled seeking integration into the work force
	Control Center Facility		2,217,647	Design and environmental costs for new building
	Tires		1,231,313	Tire lease for fixed-route services
	CNG Equipment Operations & Maintenance		1,996,000	Operations and maintenance of compressed natural gas fueling equipment
Local Transportation	Utilities		1,705,000	Gas, electric, water, waste management for all locations
	Customer Information Center		1,345,000	Public transportation call center
Local Transportation	State Board of Equalization Fees (LTF)	\$	1,662,721	State fees for the collection and distribution of the 1/4 cent state sales tax
	Bikeway and Pedestrian Facilities		1,144,000	Bicycle Corridor Improvement Program
Motorist	Motorist Services	\$	6,545,501	SAFE and OCTAP programs
91 Express Lanes	91 Express Lanes Operating Expense	\$	15,736,519	Toll road operations contract, credit card processing, and SR 91 /SR 241 HOV PS&E
	91 Express Lanes Interest Expense		7,235,987	Interest expense
Internal Services Funds	Public Liability & Property Damage (PL & PD)	\$	8,458,691	Insurance, fees and claims related to personal liability and property damage
	Workers' Compensation		6,181,604	Fees and liability insurance related to workers' compensation
			\$ 1,015,077,698	These items collectively represent 81 % of the total budget

# Total Budget by Program



Total Budget  
\$1.25 billion

# Freeways Program Summary

<b>Freeway Program Summary</b>		<b>FY 2013-14 Proposed</b>
Measure M1 Program	\$	17,188,680
Measure M2 Program		153,253,430
<b>Grand Total</b>	<b>\$</b>	<b>170,442,110</b>

# Freeways – M1 Projects

<b>Measure M1 Program</b>		<b>FY 2013-14 Proposed</b>
West County Connectors	\$	14,978,680
I-5 Gateway		2,210,000
<b>Grand Total</b>	<b>\$</b>	<b>17,188,680</b>

# Freeways – M2 Projects

Measure M2 Program	FY 2013-14 Proposed
I-5 Santa Ana/San Diego Freeway Improvements (Projects B,C,D)	\$ 64,720,000
SR-91 Riverside Freeway Improvements (Projects H,I,J)	23,261,000
I-405 San Diego Freeway Improvements (Project K)	22,630,000
SR-55 Costa Mesa Freeway Improvements (Project F)	16,605,000
Freeway Environmental Mitigation	12,870,430
SR-57 Orange Freeway Improvements (Project G)	9,062,000
I-5 Santa Ana Freeway Interchange Improvements (Project A)	4,050,000
I-605 Fwy Access Improvements	55,000
<b>Grand Total</b>	<b>\$ 153,253,430</b>

# Streets & Roads Program Summary

Streets & Roads Program	FY 2013-14 Proposed
OC Bridges (Project O)	\$ 149,230,500
Measure M2 Competitive Grants (Project O)	50,155,000
Local Fair Share (Project Q)	48,688,018
Measure M1 Competitive Grants	42,095,000
Bristol Street Widening Project	18,000,000
Regional Traffic Signal Synchronization (Project P)	14,000,000
<b>Grand Total</b>	<b>\$ 322,168,518</b>

# M1 Streets & Roads

<b>M1 Streets and Roads</b>	<b>FY 2013-14 Proposed</b>
Measure M1 Competitive Grants	\$ 42,095,000
<b>Grand Total</b>	<b>\$ 42,095,000</b>

# M2 Streets & Roads

<b>Measure M2 Streets &amp; Roads</b>	<b>FY 2013-14 Proposed</b>
OC Bridges (Project O)	\$ 149,230,500
Measure M2 Competitive Grants (Project O)	50,155,000
Local Fair Share (Project Q)	48,688,018
Regional Traffic Signal Synchronization (Project P)	14,000,000
<b>Grand Total</b>	<b>\$ 262,073,518</b>

# OC Bridges

OC Bridges (Project O)	FY 2013-14 Proposed
Lakeview Avenue	\$ 58,715,000
Raymond Avenue	29,190,000
Tustin Avenue/Rose Drive	16,238,500
State College Boulevard	16,150,000
Orangethorpe Avenue	12,091,500
Placentia Avenue	10,649,250
Kraemer Boulevard	6,196,250
<b>Grand Total</b>	<b>\$ 149,230,500</b>

# Rail Program Summary

FY 2013-14	
Rail Expenses	Proposed
Operating Expenses	\$ 30,989,382
Capital Expenses	200,656,203
<b>Grand Total</b>	<b>\$ 231,645,585</b>

# Southern California Regional Rail Authority (SCRRA) Budget

<b>Metrolink Budget</b>	<b>OCTA</b>	<b>SCRRA</b>
Metrolink Operating Subsidy	\$ 22,500,000	\$ 20,653,300 *
On-Call Cooperative Agreement	350,000	
Metrolink Angels Express Service	195,000	
<b>Grand Total</b>	<b>\$ 23,045,000</b>	<b>\$ 20,653,300</b>

\*Farebox revenues include a 2% ridership growth and a 5% fare increase

# Rail Operating Expenditures

<b>OCTA Rail Program Expenditures</b>		<b>FY 2013-14 Proposed</b>
Professional Services	\$	3,310,000
LOSSAN Right-of-Way Maintenance		2,120,000
Transit Police Services/Security		1,272,438
LOSSAN Partner Agreement		375,000
Metrolink Service Expansion Project Management Services		350,000
PE Right of Way Maintenance		225,000
Legal & Investment Fees		211,944
Metrolink Angels Express Service Outreach		80,000
<b>Grand Total</b>	<b>\$</b>	<b>7,944,382</b>

# Rail Capital Projects

	FY 2013-14
<b>OCTA Rail Capital Projects</b>	<b>Proposed</b>
Anaheim Regional Transportation Intermodal Center	\$ 101,000,000
State College Grade Separation (Project R)	38,000,000
Placentia Metrolink Station	16,712,500
Transit Extensions to Metrolink	14,794,400
Sand Canyon Grade Separation (Project R)	9,450,000
Grade Separation Program Development (Project R)	7,000,000
Metrolink Station Rehabilitation Projects	4,295,000
Grade Crossings/Quiet Zones Capital (Project R)	4,231,000
City of Irvine Proposition 116 Repayment	2,603,303
Station Improvements & Parking Expansion	2,570,000
Fullerton Elevator Upgrades	1,000,000
Fullerton Transportation Center Expansion	875,000
Anaheim Canyon Station Improvements	250,000
Laguna Niguel/Mission Viejo Station Parking	240,000
Orange Transportation Center Parking Expansion	105,000
Video Surveillance System Program / Metrolink Stations	100,000
<b>Grand Total</b>	<b>\$ 200,656,203</b>

<b>In Millions</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>Change</b>	
<b>Sources</b>	<b>Approved Budget</b>	<b>Proposed Budget</b>	<b>\$</b>	<b>%</b>
Tollroad Revenue	\$37.1	\$38.2	\$ 1.1	3%
Interest Income	1.1	1.2	0.1	9%
<b>Total Revenue/Reserves</b>	<b>\$38.2</b>	<b>\$39.4</b>	<b>\$ 1.2</b>	<b>3%</b>

## Uses

Contracted Services	\$7.7	\$8.0	\$ 0.3	4%
Overhead Allocation	2.2	2.2	-	0%
Professional Services	5.8	6.3	0.5	9%
Insurance Claims / Premiums	0.8	0.8	-	0%
General and Administrative	0.6	0.6	-	0%
Interest Expense	6.3	7.2	0.9	14%
Capital Expenditures	2.8	0.8	(2.0)	-71%
Designations	11.9	13.5	1.6	112%
<b>Total Expenditures / Designations</b>	<b>\$38.2</b>	<b>\$39.4</b>	<b>\$ 1.2</b>	<b>3%</b>

# Motorist Services

	FY 2013-14
Motorist Services	Proposed
Motorist Services	\$ 6,545,501
<b>Grand Total</b>	<b>\$6,545,501</b>

- Service Authority for Freeway Emergencies (SAFE) (\$6,397,682)
  - Freeway Service Patrol (FSP)
  - Contracted Service Costs
  - Call Box Equipment Maintenance
  - Call Box Call Center
  - 511 Program
- Orange County Taxi Administration Program (OCTAP) (\$147,819)

# Bus Operations

- Increase bus service levels to improve on-time performance and over crowding conditions
- Implement Transit System Study Pilot Routes
- Control Costs
  - Continue to convert directly operated fixed route service to contracted service provider
  - Change ACCESS provider
  - Increase trips provided by supplemental provider
- Capital Replacement

# Bus Service Levels

## **Fixed-route service levels**

- Growth in fixed-route revenue hours of 3.5%
- Implement transit system study pilot routes (~ 31k revenue hours)
- Increase revenue hours for schedule maintenance (~ 24k revenue hours)
- Convert 90,000 revenue hours of directly operated service to contracted service
- Directly operated service
  - As of June 2014 directly operate 1,208,832 revenue hours
- Contracted fixed-route service
  - As of June 2014 contract 414,287 revenue hours (~ 25%)

## **ACCESS service**

- Budget of 521,000 revenue hours
- Budget of 264,600 supplemental service trips

# OCTD Sources & Uses

In Millions		FY 2012-13	FY 2013-14	Change	
Sources		Proposed Budget	Proposed Budget	\$	%
Local Transportation Fund 1/4 Cent Sales Tax	\$	138.6	\$ 145.0	\$ 6.4	4.6%
Federal Operating Assistance Grants		70.1	70.7	0.6	0.9%
Passenger Fares		55.9	61.1	5.2	9.3%
Gas Tax Exchange		23.0	-	(23.0)	-100.0%
State Transit Assistance		21.8	22.1	0.3	1.4%
Property Taxes		11.0	11.4	0.4	3.6%
Advertising/Rental Income		6.8	6.7	(0.1)	-1.5%
Measure M2 Fare Stabilization		3.1	3.1	-	0.0%
Federal Capital Assistance Grants		5.3	37.6	32.3	609.4%
Interest Income		1.7	2.7	1.0	58.8%
Transfers in from CURE for Stationlink		3.1	2.4	(0.7)	-22.6%
Proposition 1B		5.2	9.6	4.4	84.6%
Miscellaneous Revenue		0.4	0.5	0.1	25.0%
Planned Use of Reserves		-	27.0	27.0	-
<b>Total Revenue/Reserves</b>	<b>\$</b>	<b>346.0</b>	<b>\$ 399.9</b>	<b>\$53.9</b>	<b>15.6%</b>

## Uses

Wages, Salaries and Benefits	\$113.0	\$117.6	4.6	4.1%
Purchased Transportation	66.9	72.6	5.7	8.5%
Overhead Allocation	35.7	32.1	(3.6)	-10.1%
Maintenance Parts and Fuel	24.5	28.3	3.8	15.5%
Operating Transfer Out	14.0	20.5	6.5	46.4%
Professional Services	19.4	19.7	0.3	1.5%
Contributions to Other Agencies	13.3	13.3	-	0.0%
Capital Expenditures	15.4	60.7	45.3	294.2%
General and Administrative	4.1	4.4	0.3	7.3%
Designations	39.7	30.7	(9.0)	-22.7%
Total Expenditures / Designations	\$ 346.0	\$ 399.9	\$53.9	15.6%

# Major Bus Operating Expenditures

<b>Bus Operations</b>	<b>FY 2013-14 Proposed</b>
<b>Directly Operated Costs</b>	<b>\$ 194,082,197</b>
Salaries & Benefits	116,720,601
Administrative Services	30,481,619
Professional Services	19,817,501
Fuels and Lubricants	12,785,570
Maintenance Parts	5,723,603
Transit Security Services	3,980,990
CNG Equipment Operations & Maintenance	1,996,000
Customer Information Center	1,345,000
Tires	1,231,313
<b>Paratransit</b>	<b>\$ 54,200,540</b>
ACCESS Primary Service Provider	30,347,809
ADA Taxi Service	9,773,753
Fuel	5,540,899
Special Agency Services	4,170,835
Other	1,599,562
Administrative Services	1,042,792
Same Day Taxi Service	459,965
Salaries & Benefits	863,964
Tires	400,961
<b>Contracted Fixed Route Services</b>	<b>\$ 33,023,318</b>
Contracted Fixed Route	26,007,431
Express Bus Service	1,782,528
Stationlink Service	1,683,957
Fuel	1,227,407
Other	1,255,200
Administrative Services	629,834
Tires	436,961
<b>Grand Total</b>	<b>\$ 281,306,055</b>

# Performance Indicators

	Performance Indicators	Directly Operated Fixed Route	Contracted Fixed Route	ACCESS	ADA Taxi Service	Same Day Taxi Service	Special Agency Services	System Total
Service Provided	Vehicle Hours (VH)	1,303,822	496,995	599,746				2,400,564
	Vehicle Miles (VM)	16,942,393	8,138,460	9,446,546				34,527,398
	Revenue Hours (RVH)	1,208,832	414,287	521,000				2,144,119
	Revenue Miles (RVM)	14,497,247	5,937,238	7,753,596				28,188,081
Passenger Usage	Boardings	42,574,573	7,620,668	971,583	264,600	59,581	236,724	51,727,729
	Boardings per VH	32.65	15.33	1.62				21.55
	Boardings per VM	2.51	0.94	0.10				1.50
	Boardings per RVH	35.22	18.39	1.86				24.13
	Boardings per RVM	0.34	0.78	7.98				0.54
Operating Costs	Costs	\$194,082,197	\$33,023,318	\$39,795,986	\$9,773,753	\$459,965	\$4,170,835	\$281,306,055
	Cost per VH	\$148.86	\$66.45	\$66.35				\$117.18
	Cost per VM	\$11.46	\$4.06	\$4.21				\$8.15
	Cost per RVH	\$160.55	\$79.71	\$76.38				\$131.20
	Cost per RVM	\$13.39	\$5.56	\$5.13				\$9.98
	Cost per Boarding	\$4.56	\$4.33	\$40.96	\$36.94	\$7.72	\$17.62	\$5.44
Fare Revenues	Revenue	\$45,936,128	\$9,223,506	\$5,005,247				\$61,117,441
	Revenue per VH	\$35.23	\$18.56	\$9.93				\$25.46
	Revenue per VM	\$2.71	\$1.13	\$0.63				\$1.77
	Revenue per RVH	\$38.00	\$22.26	\$11.44				\$28.50
	Revenue per RVM	\$3.17	\$1.55	\$0.77				\$2.17
	Revenue per Boarding	\$1.08	\$1.21	\$6.13				\$1.18
Farebox Recovery Ratio		23.67%	27.93%	12.58%				21.73%

\* Taxi Service and Special Agency passenger usage and related metrics are reported in terms of trips.

# Major Bus Capital Expenditures

	FY 2013-14
<b>Bus Capital</b>	<b>Proposed</b>
<b>Bus Procurement</b>	<b>\$ 40,851,005</b>
<b>Transit Systems Implementation &amp; Upgrades</b>	<b>\$ 7,863,736</b>
Fluid Management System	4,000,000
Fare Collection System Upgrade Development	2,000,000
HASTUS Bid-Dispatch Modules	1,351,482
<b>Bus Base and Transit Center Projects</b>	<b>\$ 5,287,500</b>
Construction of Surface Parking Lot adjacent to GWTC*	1,650,000
Construction of Building Modifications at Irvine Construction Circle Base	750,000
Construction of Video Surveillance System Upgrades at Santa Ana Base	500,000
Bus Wash Storm Water Mitigation at all bus Bases	500,000
<b>Control Center Facility</b>	<b>\$ 2,217,647</b>
<b>Grand Total</b>	<b>\$ 56,219,888</b>

\*Golden West Transportation Center

# Bus Procurements



**Total**  
**\$ 40,851,005**



Bus Procurements	Qty	Per Unit	Total
40-Foot CNG	29	\$ 588,398	\$ 17,063,548

Bus Procurements	Qty	Per Unit	Total
24-Foot Cutaways	50	\$ 141,911	\$ 7,095,550

Bus Procurements	Qty	Per Unit	Total
60-Foot CNG	16	\$ 879,657	\$ 14,074,507

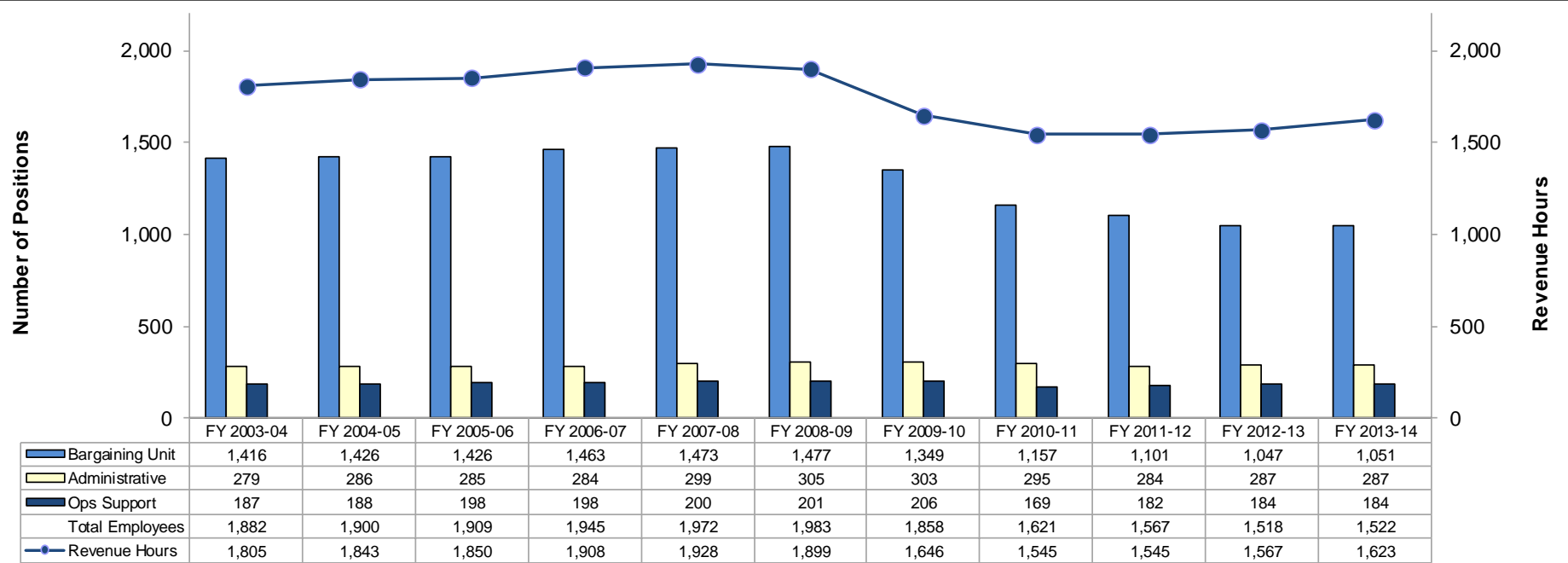
Bus Procurements	Qty	Per Unit	Total
32-Foot Cutaways	11	\$ 237,945	\$ 2,617,400



# Other Bus Programs

FY 2013-14	
Other Bus Programs	Proposed
Senior Mobility and Non-Emergency Medical Programs (Project U)	\$ 5,443,797
Community Based Transit Circulator (Project V)	4,000,000
Vanpool Program	2,663,100
New Freedoms & Job Access and Reverse Commute Programs	2,273,424
<b>Grand Total</b>	<b>\$ 14,380,321</b>

# Historical Staffing Levels Comparison



- Service levels from peak in FY 2007-08 to the proposed FY 2013-14 budget have declined by 16%
- Staffing levels over the same time period have decreased by 23%

# Staffing Levels

OCTA Staffing	FY 2012-13 Headcount	FY 2013-14 Headcount	Difference
<b>Administrative</b>	<b>471</b>	<b>471</b>	<b>-</b>
<b>Union</b>	<b>1,047</b>	<b>1,051</b>	<b>4</b>
- Coach Operator	803	817	14
- Maintenance	203	193	(10)
- Facility Technicians and Parts Clerks	41	41	-
<b>Total Administrative and Union</b>	<b>1,518</b>	<b>1,522</b>	<b>4</b>

# Employee Compensation Assumptions

- Employees Subject to Collective Bargaining Agreement
  - Coach operators
    - Collective bargaining agreement (CBA) is effective through April 30, 2013
    - Negotiating parameters were approved by the Board on December 10, 2012
  - Maintenance
    - CBA is effective through September 30, 2013
    - Compensation assumption consistent with Board-approved negotiating parameters for Coach Operators
  - Facilities technicians and parts clerks
    - CBA is effective through May 31, 2014
    - Compensation assumption consistent with Board-approved negotiating parameters for Coach Operators
- Administrative Employees
  - Continue pay-for –performance program
  - Employees governed by the Personnel and Salary Resolution (PSR), which is approved annually as part of the budget
  - Special performance award pool decreased from 3% to 2%
  - Merit pool of 4% based on consultant recommendation

# Personnel and Salary Resolution Changes

- Incorporates audit recommendations
- Incorporates Board-approved action for administrative employees to begin paying 25% of employee share of OCERS beginning January 1, 2014
- Incorporates consultant recommendations
- Incorporates legal recommendations
- Minor clarifications

# Next Steps

- Committee meetings and One-on-One meetings May 14<sup>th</sup> – June 7<sup>th</sup>
- Public Hearing Preview – Finance & Administration Committee May 22<sup>nd</sup>
- Public Hearing – Board (public hearing & approval) June 10<sup>th</sup>
- Board (back-up date) June 24<sup>th</sup>