

JOHN WAYNE AIRPORT

280 - AIRPORT - OPERATING ENTERPRISE

Operational Summary

Mission:

Connecting People, Places and Opportunities.

At a Glance:

Total FY 2025-2026 Current Modified Budget:	417,194,025
Total FY 2025-2026 Projected Expend + Encumb:Current	174,143,057
Total Recommended FY 2026-2027 Budget:	466,611,468
Percent of County General Fund:	N/A
Total Employees:	201.00

Department Overview:

John Wayne Airport (JWA) ensures safe and reliable infrastructure for utilization by commercial and general aviation aircrafts to provide travelers with exceptional, convenient and memorable experiences. JWA accomplishes this by operating a financially efficient and self-sustaining aviation facility. In addition, JWA values environmental stewardship and seeks to enhance its environmental compliance and sustainability practices. At its core, JWA aims to cultivate positive partnerships with all stakeholders ranging from our business partners (e.g. contractors, concessions, airlines, fixed-base operators (FBO), etc.) to our neighbors and community at large.

Fund Summary:

The Airport Operating Enterprise Fund is utilized for the Airport's operations, maintenance of its facilities, financing of the Airport's Capital Improvement Program, and repaying revenue bonds. Revenue is generated and received primarily from the Airport's aeronautical tenants, concessions, retail, parking, and transportation operations.

Goals:

- Modernize and maintain critical infrastructure runways, terminals, utilities, and airfield systems to ensure the airport remains safe, efficient, and capable of meeting traveling guests' demand and compliance standards.
- Invest in robust safety and security programs to proactively identify risks, strengthen preparedness, comply with industry standards, and ultimately ensure traveling guests feel safe and secure.
- Enhance Airport sustainability by incorporating green (sustainable) building elements into existing and future infrastructure projects.
- Maintain positive relationships and provide outstanding experiences for vendors, tenants, and community neighbors.



Strategic Goals:

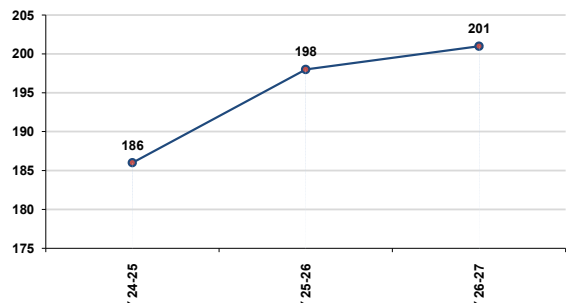
Goal & Objective		Performance Measures	FY 2025-26 Target & Result FY 2025-26 Target & Result		FY 2026-27 Target
Goal: Maintain a safe and secure airfield environment for aircraft operators to transport passengers and cargo					
Objective: Ensure the airfield is available for use by aircraft operators and ensure the airfield is maintained in accordance with Federal Aviation Administration (FAA) Part 139 requirements		1. Percentage of airfield hazards identified, assessed, reported, and resolved within 6 hours	1. Target: >=90% Projected Results: 93%		1. >=90%
		2. Percentage of scheduled preventative maintenance and self-inspections performed	2. Target: >=90% Projected Results: 95%		2. >=90%
Goal: Maintain an environmentally compliant operation					
Objective: Ensure environmental regulatory requirements are being met		Percentage of required regulatory actions completed	Target: >=95% Projected Results: 98%		>=95%
Goal: Provide an outstanding experience for travelers					
Objective: Provide a positive guest experience for travelers		Percentage of travelers reporting a positive experience through surveys	Target: >=80% Projected Results: N/A		>=80%

Objectives and Performance Measures may include metrics from other Budget Controls or Funds managed by Department.

FY 2025-26 Achievement Highlights:

- Completed Phase 1A of the Accessibility & Escalator improvement projects, including the renovation of two restrooms, installation of one lactation pod, and a new adult changing table. Three escalators were replaced to improve efficiency and maintain access.
- The Concession Development Program fully commenced with several new openings, including Dunkin', Starbucks, Brookstone and Harbor Exchange. A total of 15 more locations are either already under construction or will break ground in early 2026, bringing a diverse mix of Orange County's vibrant flavors and local favorites to the Airport.
- Implemented the Green Concessions Program, which encourages concessions to build sustainably, meeting CALGreen Tier 1 design and construction standards, then operate sustainably following Airport Green Operational guidelines.
- Installed new outlets and phone charging receptacles and added new wall-mounted charging units throughout the Terminal to increase guest access to charging options.
- JWA accepted and executed two Federal Aviation Administration (FAA) grants totaling \$49.7 million through the Airport Infrastructure Grant and the Airport Improvement Program. These grants will fund Phase 1 of the Airport Power Generation & Distribution Upgrades project, which will replace the aging main terminal medium-voltage switchgear and five-unit substations.
- The FAA approved the JWA Passenger Facility Charges application in the amount of \$36.4 million. This funding will support several critical capital improvement projects, including airfield lighting and signage upgrades, taxiway pavement rehabilitation, facility security enhancements, replacement of the Common Use Passenger Processing System, and facility accessibility improvements.
- Completed and fully executed all 16 commercial, commuter, and cargo Airline Lease Agreements for a term of five years.
- Completed the Maintenance Implementation Plan for JWA, providing a framework for maintaining and replacing end of life equipment vital to airport operations.

Staffing Trend:



Staffing Trend Highlights:

- The FY 2026-27 Budget includes a net increase of 3 positions from FY 2025-26 to enhance IT Support, Application Development and Maintenance Operations.

Budget Summary

Support of the County's Initiatives:

John Wayne Airport continues to seek innovative solutions, practice smart fiscal stewardship and reinforce efforts to deliver a superior guest experience.

Changes Included in the Recommended Base Budget:

The FY 2026-27 Budget for Airport Operating Enterprise, Fund 280, includes \$466.6 million in appropriations, excluding special items, and is consistent with the prior fiscal year.

The FY 2026-27 Budget for Airport Construction Fund 281, includes \$158 million in appropriations, reflecting a \$30.5 million increase from the prior fiscal year. The increase is primarily due to an increase in scheduled capital projects such as the Airport Power Generation & Distribution Upgrades, Commercial Ramp Stormwater Treatment, and Vertical Conveyance Systems Improvement projects.

The FY 2026-27 Budget for Airport Debt Service Fund 283, includes \$133.5 million in appropriations, excluding special items, and reflects a \$5.2 million increase from the prior fiscal year. The increase is primarily due to higher capital funding requirements in Airport Construction Fund 281.

Requested Budget Expansion and Related Performance Results:

Unit Amount	Description	Performance Plan	PB Req. Code
Add three positions to meet operational needs. Amount:\$ 0	To enhance IT support, application development, and Operations and Maintenance efficacy.	Performance Plan: Increase IT Support, maximize JWA's portfolio of applications, and enhance efficacy of Administrative Support functions.	36695



Recommended Budget History:

Sources and Uses	FY 2024-2025	FY 2025-2026 Budget ⁽¹⁾	FY 2025-2026 Projected	FY 2026-2027 ⁽¹⁾	Change from FY 2025-2026 Budget	
	Actual	As of 3/31/26	At 6/30/26	Recommended	Amount	Percent
Total Positions	198	198	198	198	0	0.0
Net Position - Beginning Balance	112,965,391	182,555,255	182,555,255	255,827,180	73,271,925	40.1
Total Revenue	203,003,059	199,688,767	208,971,431	210,784,288	11,095,521	5.6
Total Expenditures/Encumbrances	164,081,817	417,194,025	174,143,057	466,611,468	49,417,443	11.8
Prior Year Encumbrance Cancellations	4,810,643	0	2,690,109	0	0	0.0
Inc/(Dec) to Reserves	(25,857,984)	(34,950,000)	(35,753,443)	0	34,950,000	(100.0)
Net Position - Ending Balance	182,555,261	0	255,827,180	0	0	0.0

(1) The above totals may not match FY 2025-26 Current Modified Budget and FY 2026-27 Recommended Budget totals included in "At a Glance" due to inclusion of increases in Reserves.

Columns may not total correctly due to rounding.

Key Trends:

- For the second consecutive year, JWA is ranked #1 for overall customer satisfaction among large airports in North America in the JD Power - 2025 North American Airport Satisfaction Study, continuing its record of top-rankings in the large airport category since 2017.

Budget Units Under Department Control:

No.	Dept Name	Public Affairs	Operations Administration	Planning and Development	Commercial and Revenue Development	Innovation and Technology	Finance Administration	Maintenance	Airport Director	Total
280	Airport - Operating Enterprise	7,344,242	62,056,141	16,535,506	2,351,438	15,643,975	328,133,211	29,780,333	4,766,622	466,611,468
281	Airport Construction Fund			158,089,050			50,000			158,139,050
283	Airport Debt Service Fund						133,478,798			133,478,798
	Total	7,344,242	62,056,141	174,624,556	2,351,438	15,643,975	461,662,009	29,780,333	4,766,622	758,229,316

280 - Airport - Operating Enterprise

Summary of Recommended Budget by Revenue and Expense Category:

		FY 2024-2025	FY 2025-2026	FY 2026-2027
Operating Detail		Actual	Estimate	Recommended Budget
(1)		(2)	(3)	(4)
OPERATING REVENUES				
Revenue from Use of Money and Property				
6620	Short-Term Leases/Rents/Concessions-Other	127,526,507	134,090,531	126,352,803
6621	Lease Revenues	17,351,824	25,146,645	34,488,118
6640	Interest Lease	5,895,892	0	0
	Total Revenue from Use of Money and Property	150,774,223	159,237,176	160,840,921
Charges For Services				
7590	Other Charges for Services	35,007,231	38,117,776	39,031,867
	Total Charges For Services	35,007,231	38,117,776	39,031,867
	TOTAL OPERATING REVENUES	185,781,454	197,354,952	199,872,788
OPERATING EXPENSES				
Salaries & Benefits				
0100	Salaries and Wages	1,128,175	0	0
0101	Regular Salaries	17,591,574	18,964,939	21,435,452
0102	Extra Help	124,064	98,921	171,880
0103	Overtime	713,523	487,601	658,000
0104	Annual Leave Payoffs	6,236	4,499	10,000
0105	Vacation Payoffs	133,710	101,883	454,343
0111	Other Pay	281,175	285,597	168,400
0200	Retirement	6,288,571	6,701,745	6,885,381
0204	County Paid Executive Deferred Compensation Plan	24,642	25,663	23,872
0205	1.62% Retirement ER Contribution 401(A) Plan	166,345	199,622	265,622
0206	Retiree Medical	176,788	172,072	180,104
0207	Health Reimbursement Account	267,087	276,969	289,704
0301	Unemployment Insurance	5,821	8,192	20,025
0305	Salary Continuance Insurance	21,575	23,387	25,615
0306	Health Insurance	2,396,717	2,657,911	2,984,640
0308	Dental Insurance	32,334	63,356	89,412
0309	Life Insurance	2,816	2,833	3,732
0310	Accidental Death and Dismemberment Insurance	778	848	1,428
0319	Other Insurance	72,819	72,640	103,032
0352	Workers Compensation - General	481,976	463,855	487,837
0401	Medicare	267,251	291,701	290,189
0402	Executive Car Allowance	18,360	18,762	18,360
0403	Optional Benefit Program	133,251	134,824	147,240
0490	Salary Cost Apply - Intrafund	(480,228)	(1,308,017)	(2,000,000)
	Total Salaries & Benefits	29,855,360	29,749,803	32,714,268

Summary of Recommended Budget by Revenue and Expense Category:

		FY 2024-2025	FY 2025-2026	FY 2026-2027
Operating Detail		Actual	Estimate	Recommended Budget
(1)		(2)	(3)	(4)
Services & Supplies				
0600	Clothing and Personal Supplies	47,169	178,796	105,500
0741	Telephone Service Charges from Vendors	221,250	252,810	217,041
0742	Cell Phones, Pagers, Blackberry Devices	125,710	153,101	180,000
0900	Food	16,001	29,803	18,300
1000	Household Expense	7,821,618	7,996,658	8,971,027
1100	Insurance	2,352,306	2,636,217	2,502,599
1300	Maintenance Equipment - Non-IT Maintenance	100,134	105,891	126,809
1340	Software Maintenance & Support	1,708,475	1,451,565	1,272,302
1341	Hardware Maintenance & Support	2,744,622	4,697,721	3,955,188
1400	Maintenance - Buildings and Improvements	17,325,470	20,665,219	21,059,900
1402	Minor Alterations and Improvements	594,670	1,269,083	1,930,000
1600	Memberships	181,932	292,654	394,694
1702	Cash Shortages	0	10	0
1800	Office Expense	310,889	445,486	401,750
1801	Duplicating Services (CEO/Reprographics)	720	700	2,500
1802	Periodicals and Journals	9,071	9,702	9,702
1803	Postage	3,297	10,013	10,000
1809	Minor Office Equipment to be Controlled	70,968	291,640	82,600
1840	IT HARDWARE PURCHASES (PURCHASES UNDER \$10,000)	332,473	726,163	706,000
1900	Professional and Specialized Services	51,286,247	61,564,384	62,671,722
1911	CWCAP Charges	672,257	545,637	991,670
1912	Investment Administrative Fees	78,057	150,000	175,000
1913	Merchant Fees	1,104,508	1,491,755	1,500,000
1940	Enterprise IT Services	1,178,914	1,645,693	2,485,286
1941	IT Professional Services Contracts	807,808	821,215	1,142,800
2000	Publications and Legal Notices	1,066	940	7,000
2110	Short-Term Leases-Equipment	139,976	154,737	140,800
2140	Software Leases & Licenses	3,355	0	0
2143	Short-Term SBITA	295,348	761,786	1,072,707
2210	Short-Term Lease-Buildings and Improvements	17,866	48,614	42,530
2300	Small Tools and Instruments	60,312	90,061	53,750
2400	Special Departmental Expense	1,164,248	1,520,298	1,977,780
2600	Transportation and Travel - General	202,832	238,423	237,000
2601	Private Auto Mileage	950	1,461	500
2602	Garage Expense	672,259	708,427	720,946
2700	Transportation and Travel - Meetings/Conferences	182,235	197,684	439,120
2800	Utilities	1,454	2,957	5,000
2801	Utilities - Purchased Electricity	3,475,466	3,765,211	3,850,000
2802	Utilities - Purchased Gas	1,218,893	1,383,987	2,600,000
2803	Utilities - Purchased Water	569,818	599,751	650,000

Summary of Recommended Budget by Revenue and Expense Category:

		FY 2024-2025	FY 2025-2026	FY 2026-2027
Operating Detail		Actual	Estimate	Recommended Budget
(1)		(2)	(3)	(4)
Total Services & Supplies		97,100,644	116,906,253	122,709,523
Other Charges				
3700	Taxes and Assessments	243,838	250,000	275,000
3750	Pollution Remediation Expense	(45,997)	0	0
Total Other Charges		197,841	250,000	275,000
Equipment				
4000	Equipment (Purchases over \$10,000)	0	0	1,917,000
4040	IT Equipment (Purchases over \$10,000)	0	0	920,000
Total Equipment		0	0	2,837,000
Miscellaneous				
5300	Depreciation	33,263,363	34,500,000	34,500,000
5350	Amortization	147,491	450,000	450,000
Total Miscellaneous		33,410,854	34,950,000	34,950,000
TOTAL OPERATING EXPENSES		160,564,699	181,856,056	193,485,791
OPERATING INCOME (LOSS) - Note 1		25,216,755	15,498,896	6,386,997
NON-OPERATING REVENUES				
Fines, Forfeitures & Penalties				
6530	Forfeitures and Penalties	219,281	225,304	225,500
Total Fines, Forfeitures & Penalties		219,281	225,304	225,500
Revenue from Use of Money and Property				
6610	Interest	11,909,430	11,188,731	10,664,000
Total Revenue from Use of Money and Property		11,909,430	11,188,731	10,664,000
Miscellaneous Revenues				
7670	Miscellaneous Revenue	181,991	98,918	22,000
7680	Six-Month Expired (Outlawed) Checks	(23,787)	82	0
7690	Returned Check Charges	25	0	0
Total Miscellaneous Revenues		158,229	99,000	22,000
Other Financing Sources				
7852	Capital Asset Sales - Non-Taxable - Resale	1	103,444	0
Total Other Financing Sources		1	103,444	0
TOTAL NON-OPERATING REVENUES		12,286,941	11,616,479	10,911,500
NON-OPERATING EXPENSES				
Other Charges				
3352	Lease Equipment - Debt Service Interest	986	0	0
Total Other Charges		986	0	0
Special Items				
5000	Special Items	0	0	248,652,467
Total Special Items		0	0	248,652,467
Miscellaneous				
5400	Loss or Gain on Disposition of Assets	(28,018)	0	0
Total Miscellaneous		(28,018)	0	0

Summary of Recommended Budget by Revenue and Expense Category:

Operating Detail (1)	FY 2024-2025	FY 2025-2026	FY 2026-2027
	Actual (2)	Estimate (3)	Recommended Budget (4)
TOTAL NON-OPERATING EXPENSES	(27,032)	0	248,652,467
NON-OPERATING INCOME (LOSS)	12,313,973	11,616,479	(237,740,967)
INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS - Note 2	37,530,728	27,115,375	(231,353,970)
7812 Transfers In - from Funds 2AA-299	4,934,670	0	0
4802 Transfers Out - to Funds 2AA-299	(742,582)	0	(24,473,210)
Changes to Reserves - Encumbrance - (Inc.)/Dec.	2,009,064	12,705,690	0
Changes to Reserves - Net Investment in Capital Assets - (Inc)/Dec	25,857,984	33,450,857	0
CHANGE IN NET POSITION	69,589,864	73,271,922	(255,827,180)
Net Position - Beginning Balance	112,965,391	182,555,255	255,827,180
Net Position - Ending Balance	182,555,255	255,827,177	0
CAPITAL ASSET ACQUISITIONS			
Equipment			
4000 Equipment (Purchases over \$10,000)	1,832,609	1,277,748	1,917,000
4040 IT Equipment (Purchases over \$10,000)	517,702	1,024,838	920,000
Total Equipment	2,350,311	2,302,586	2,837,000
TOTAL CAPITAL ASSET ACQUISITIONS	2,350,311	2,302,586	2,837,000

Columns may not total correctly due to rounding.

Note 1 - Operating Loss is overstated in the 2026-27 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.

Note 2 - Loss Before Capital Contributions and Transfers is overstated in the 2026-27 Recommended and Adopted by the Board of Supervisors columns due to budgeted capital asset expenditures that will be capitalized at year-end.